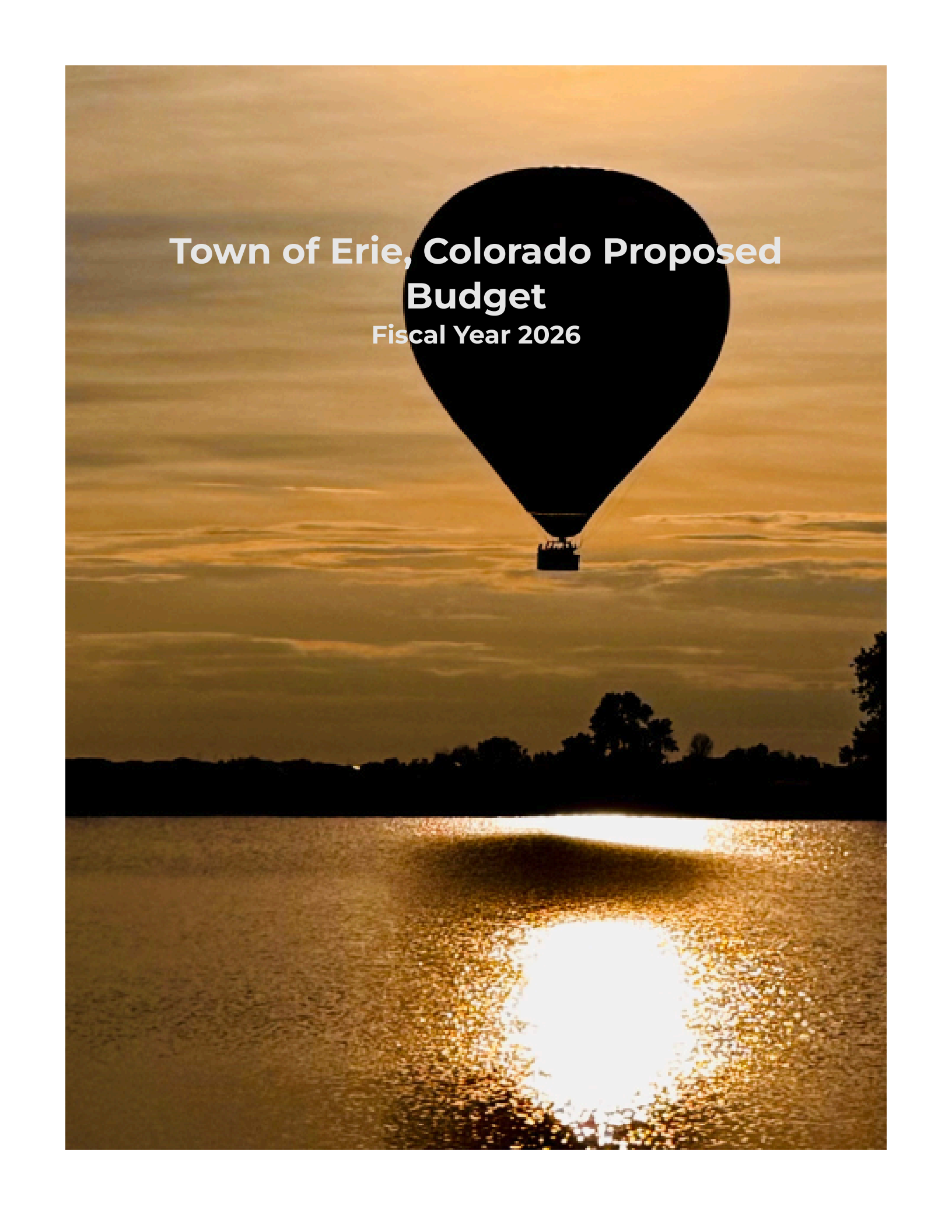




# **Town of Erie, Colorado Proposed Budget**

**Fiscal Year 2026**



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# Letter from the Town Manager

Honorable Mayor, Town Council, and Residents of Erie:

We are pleased to present for your consideration, as required by the Town Charter, the proposed 2026 Budget. As you know, the Town's budget is the most significant policy considered by the Town Council each year; it reflects the Town's priorities and provides funding to achieve those priorities. Based on community engagement through various approaches, discussions with Council, and staff input, the Recommended Budget reflects the following 5 goals and key initiatives. The funding levels and descriptions for these projects are reflected in more detail in the later in the budget document.

## Managing growth to make Erie even better, not just bigger

- Upgrading and building new transportation infrastructure throughout Town
- Updating the Town's impact fees
- Updating the Unified Development Code (UDC)
- Maintaining existing streets

## Promoting a prosperous local economy

- Securing a grocery store and commercial development in Town Center
- Updating the Town's Affordable Housing Policy & Strategy
- Using multiple strategies to retain, grow, and attract new businesses
- Implementing the Erie Airport Economic Development Strategy

## Providing high quality community amenities

- Developing Compass and Morgan Hill Parks
- Expanding Erie Community Center
- Designing and securing funding for a 2<sup>nd</sup> Community Center
- Continuing Coal Creek improvements (Reach 2 and 4)
- Constructing new trails
- Renovating Schofield Farm and Maker Space
- Funding public art and cultural programming

## Ensuring a safe, inclusive, and healthy environment

- Expanding the Public Safety building
- Strengthening oil and gas monitoring and enforcement
- Implementing multiple new sustainability initiatives
- Funding the ADA transition plan

## Ensuring a safe, affordable, and reliable water supply

- Designing and building new water storage tanks
- Designing a 2<sup>nd</sup> water treatment facility
- Adding solar to power water and wastewater facilities
- Working with regional partners to resolve issues with NISP and Chimney Hollow

The Town's budget is a testament to the community's priorities and vision for the future as well as a strategic plan on how we can continue to make Erie a wonderful place to live.

# History of City



# The History of the Town of Erie, Colorado

Erie's story begins long before incorporation—in the mid-1800s—when early settlers and farmers arrived near Coal Creek. They called the area "Coal Park" because of the coal they collected from the surface. The real turning point came in 1871, when the Briggs Mine opened and the Boulder Valley Railroad arrived. That railroad linked Erie to Denver and helped transform us into a booming coal town.

The town was officially incorporated on November 16, 1874, with Reverend Richard Van Valkenburg—who named Erie after his hometown in Pennsylvania—playing a huge role. He was not only our first mayor, but also our postmaster, police judge, and more.

As the coal industry grew, so did the town. We saw rapid growth, new schools, churches, and even newspapers. But it wasn't all easy—there were labor disputes, like the "Erie War" in 1877 when miners protested dangerous working conditions. Still, Erie made history by founding Colorado's first mining labor union in 1878.

Through the early 1900s, Erie was a lively place with saloons, churches, and strong community ties—but it also faced challenges, including devastating floods in 1890, 1921, and again in 1972.

Eventually, coal declined after World War II. The last mine closed in 1978, and Erie began to reinvent itself. Thanks to our location between Boulder and Denver, we became a hub for new families and businesses. Our population has soared from just 1,000 in the 1960s to nearly 40,000 today.

Even with all this growth, Erie has worked hard to preserve its past. From the Wise Homestead Museum to the old Lincoln School turned Town Hall, our history is still alive. In fact, recently in 2024, we celebrated Erie's 150th anniversary—honoring not just the coal miners and settlers, but also the Indigenous peoples who lived here long before.

Erie's story is one of transformation, resilience, and community. From coal camp to a thriving town, we've come a long way—and the best part? Our story's still being written.

# Demographics

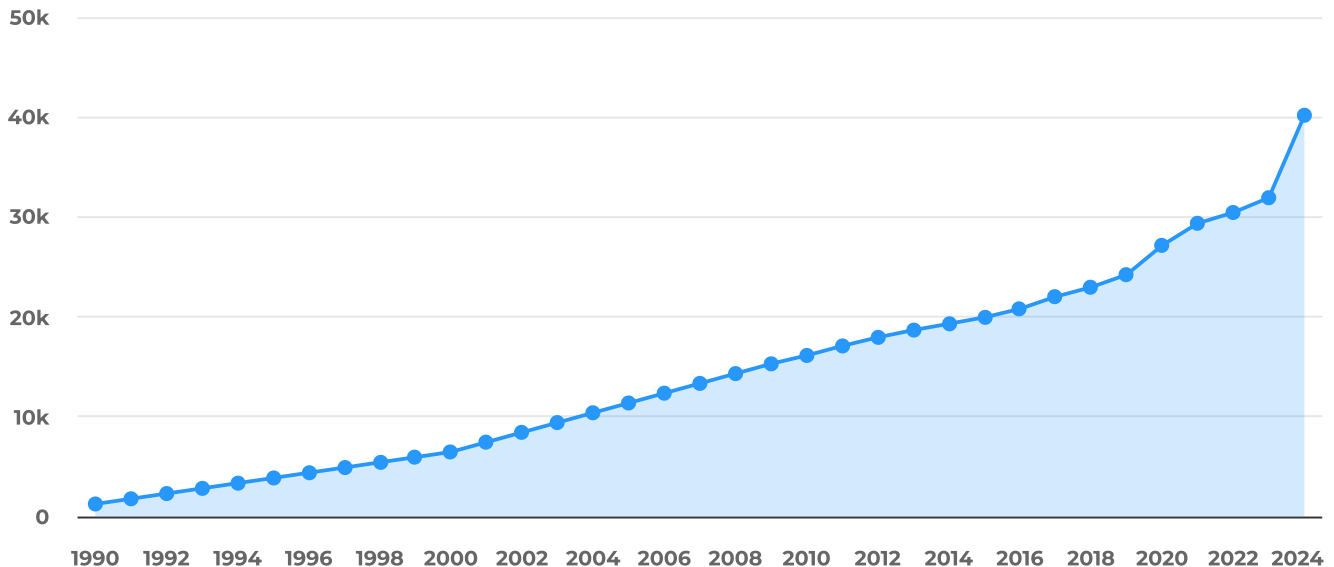
## Population



TOTAL POPULATION

**40,183****25.86%**  
vs. 2023

GROWTH RANK

**1** out of **364** Municipalities in Colorado*\* Data Source: Client entered data for year 2024*

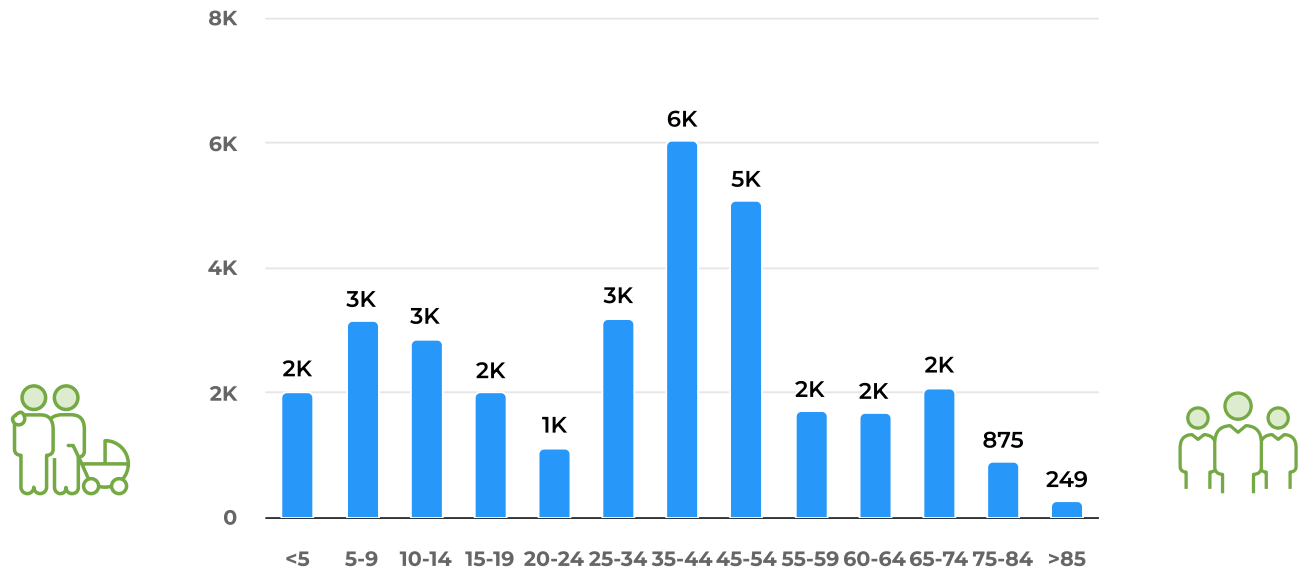
DAYTIME POPULATION

**25,594**

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

*\* Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

*\* Data Source: American Community Survey 5-year estimates*

Household

TOTAL HOUSEHOLDS  
**13,000**

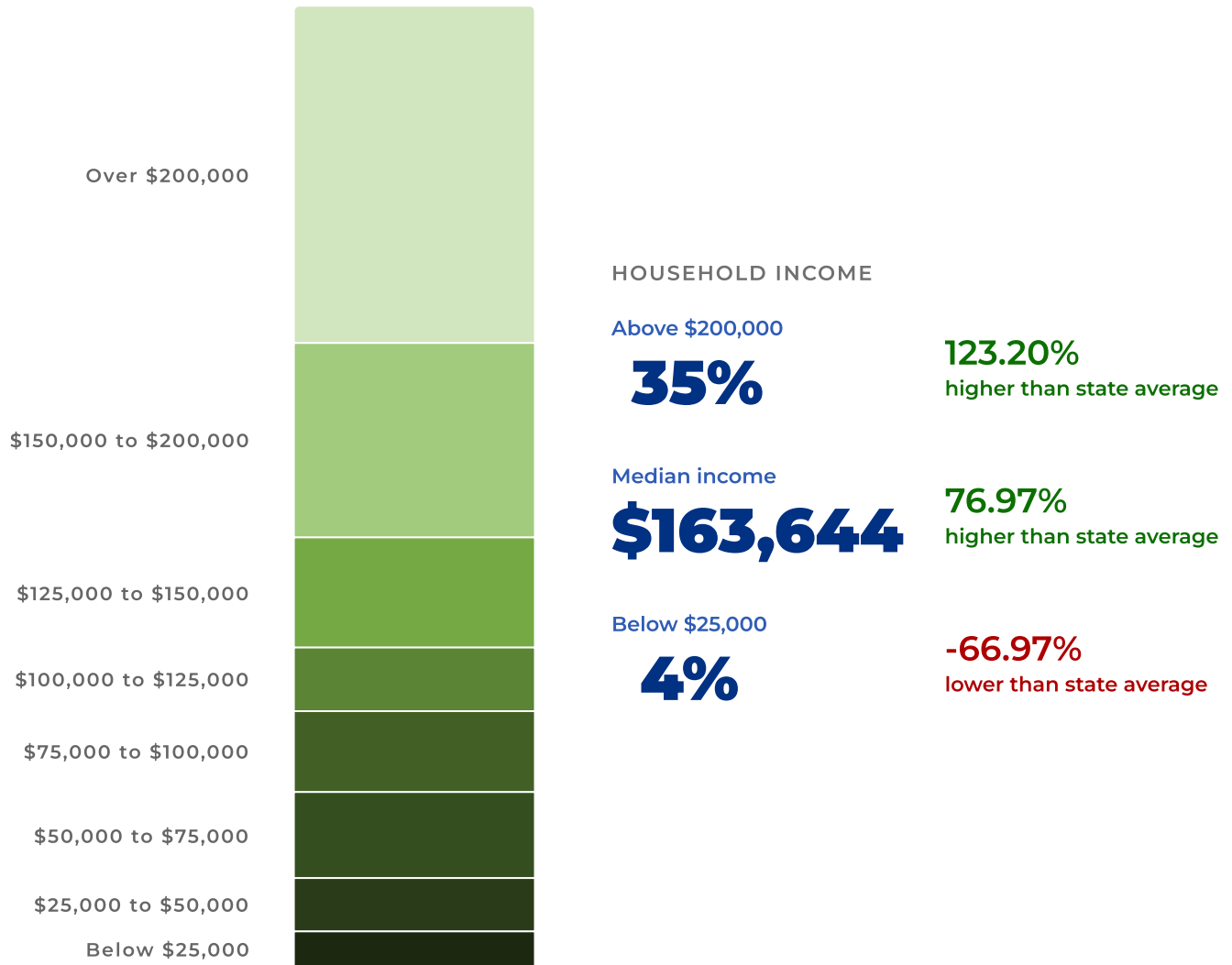
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.

*\* Data Source: Erie, CO 2024*



## Economic

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



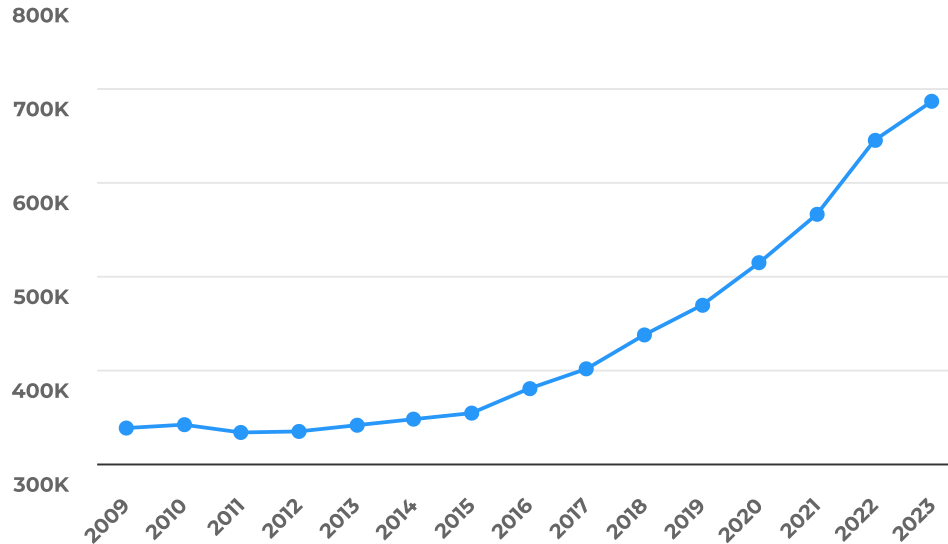
\* Data Source: American Community Survey 5-year estimates

# Housing



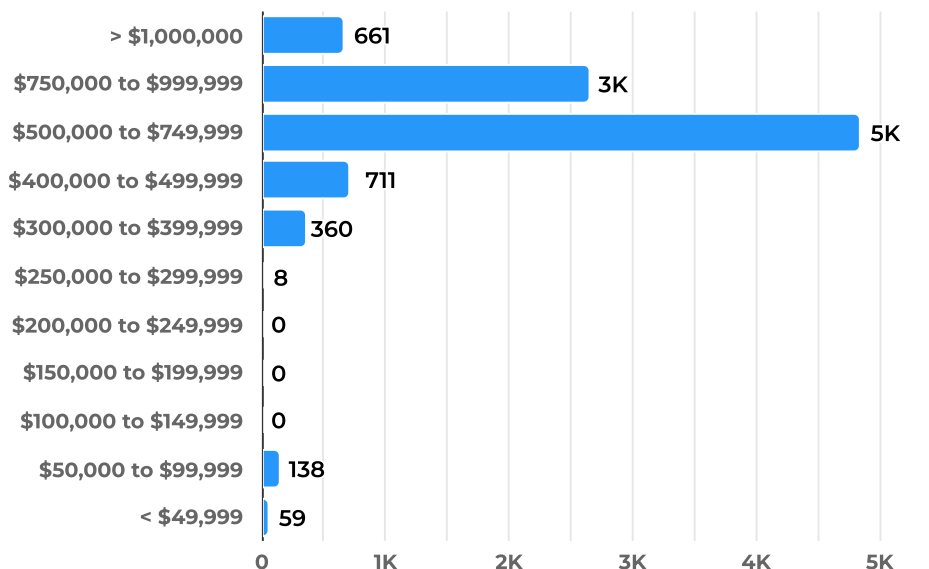
2023 MEDIAN HOME VALUE

## \$685,900



\* Data Source: 2023 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

## HOME VALUE DISTRIBUTION



\* Data Source: 2023 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

## HOME OWNERS VS RENTERS

Erie

State Avg.

**12%**  
Rent

**34%**  
Rent

**88%**  
Own

**66%**  
Own

\* Data Source: 2023 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

# Budget Process

The yearly budget process includes many components, all of which require collaboration with all departments and Town leadership. To understand the Town's full financial picture, it's critical to analyze key revenues and expenditures. For the 2026 budget development, Finance staff approached budget development with several process improvements to build on an already effective process. This included continuing the inclusion of key decision-makers and stakeholders throughout budget development.

The Town continued the use of ClearGov software for the second year, a budgeting and financial tool that allowed the team to more effectively collect capital, operating, and personnel requests. It provides enhanced reporting, narrative explanation, and streamlined analysis of department requests, as well as prioritization tools to help departments be strategic with funding requests, and scorecards to connect Council goals to funding decisions. Staff will expand using these tools, as the 2026 process just started exploring prioritization and scorecards.

To review departmental budget requests, an Executive Budget Team (EBT) comprised of the Finance Director, Budget Team, and three Department Directors reviewed capital and operating requests. The EBT then made recommendations to the Town Management team to develop the proposed budget. This encouraged collaboration, as well as a wider understanding and perspective of the budget process. The EBT will continue to contribute to the budget process moving forward with rotating directors every 1-2 years.

This year's budget includes more stringent review of revenue assumptions to be more proactive and accurate in anticipating incoming sources, but also to consider rapidly changing economic conditions. The budget team developed a new revenue forecast tool using analysis of the prior four years and assumptions about the rate of change in major category to project three revenue scenarios ranging from constrained to optimistic. In July, ahead of budget development, the budget team shared these scenarios and the assumptions on which they were based with the Council to confirm approach and methodology. Applying the "Somewhat Constrained" scenario results in a projected 4.1% average growth for all General Fund revenue. For future years, the revenue forecast includes the 4.1% growth rate for all revenue categories and also includes a proposed Transportation Fee that would collect a small fee from residents and commercial properties to support the streets maintenance budget. As this was a strong priority for residents in the community survey, staff is proposing a 2026 evaluation of the implementation of this fee and the potential revenue generation. The 2027 forecast forward includes a very conservative estimate for including this fee in future budgets.

## Capital and Operating Process

At a high level, budget expenditures occur in three large categories: capital improvement projects (CIP), personnel, and operating. This year, the budget team collected and evaluated requests from departments in all three area at once, rather than in phases. This allowed departments more time to prioritize the individual needs of departmental budgets, as well as work with the budget team over 8 weeks to refine submissions.

The EBT reviewed this information with departments to understand changes (increases and decreases) to the overall budget. The Town's long-range staffing plan anticipated 41 positions being added in this budget in 2026. Given the "Somewhat Constrained" revenue scenario, the EBT asked all departments to review this position list before submitting requests and to significantly reduce the number of positions requested. As a result, departments strategically requested only 16 new positions, all of which were either mission-critical or addressed an emerging need in the community. The Leadership Team, which included all Department Directors, Deputy Town Managers, and Town Manager, collaboratively reviewed these 16. Based on the Council's top priorities, departments' top priorities, projected revenue and other expenses, and maintaining required and prudent reserves over the 5-year forecast period, the Leadership Team recommends funding 4 new positions in the General Fund, 1 new position in the Conservation Trust Fund, and 4 new positions in the Utilities Funds. These are the positions identified as mission critical for programs and to maintain infrastructure added in the last 2-3 years, including expanded facilities, transportation infrastructure, water resources, and community events support.

The team took a similar approach when refining the budget and identifying areas for reduced spending. The Leadership Team completed this exercise together, discussing the best places to reduce and identifying areas for cost savings across departments. The team identified approximately \$3.3 million in reductions to the General Fund operating requests to support the long-term financial strategy. This was done over three iterations and reviews with the EBT and departments. These reviews evaluated capital projects and considered the most critical infrastructure needs for the Town, including streets and concrete maintenance, as well as certain parks maintenance projects in the Capital Improvement Fund.

The EBT and Town Management recommend a one-year reduction of merit-based wage increases to provide long-term sustainability in personnel expenditures. In this respect, the 2026 recommended budget includes a 2.0% market increase for all grades, but reduces the proposed merit increase from 3.0% to 2.0% for full-time employees. It also removes the merit increases for part-time employees. This reduced General Fund expenditures by approximately \$305,000. This differs from the recommendation of the Town's Compensation Analysts, Graves Consulting. Based on their analysis of the Town's labor market, Graves Consulting recommended 2.0% market and 3.0% merit increases to maintain the Town's competitiveness. With that in mind, staff recommend this as a temporary measure for 2026 reflecting the current economy and projected revenue.

Overall, the budget process incorporated stakeholders from all departments and sought to represent a collective approach to resilient budgeting. Staff will continue to build on this approach in future budget years to ensure the Town's budget addresses the Council's, and therefore the Town's, priorities.

## Budget Calendar

### 2025 IMPORTANT BUDGET DATES



#### Date List

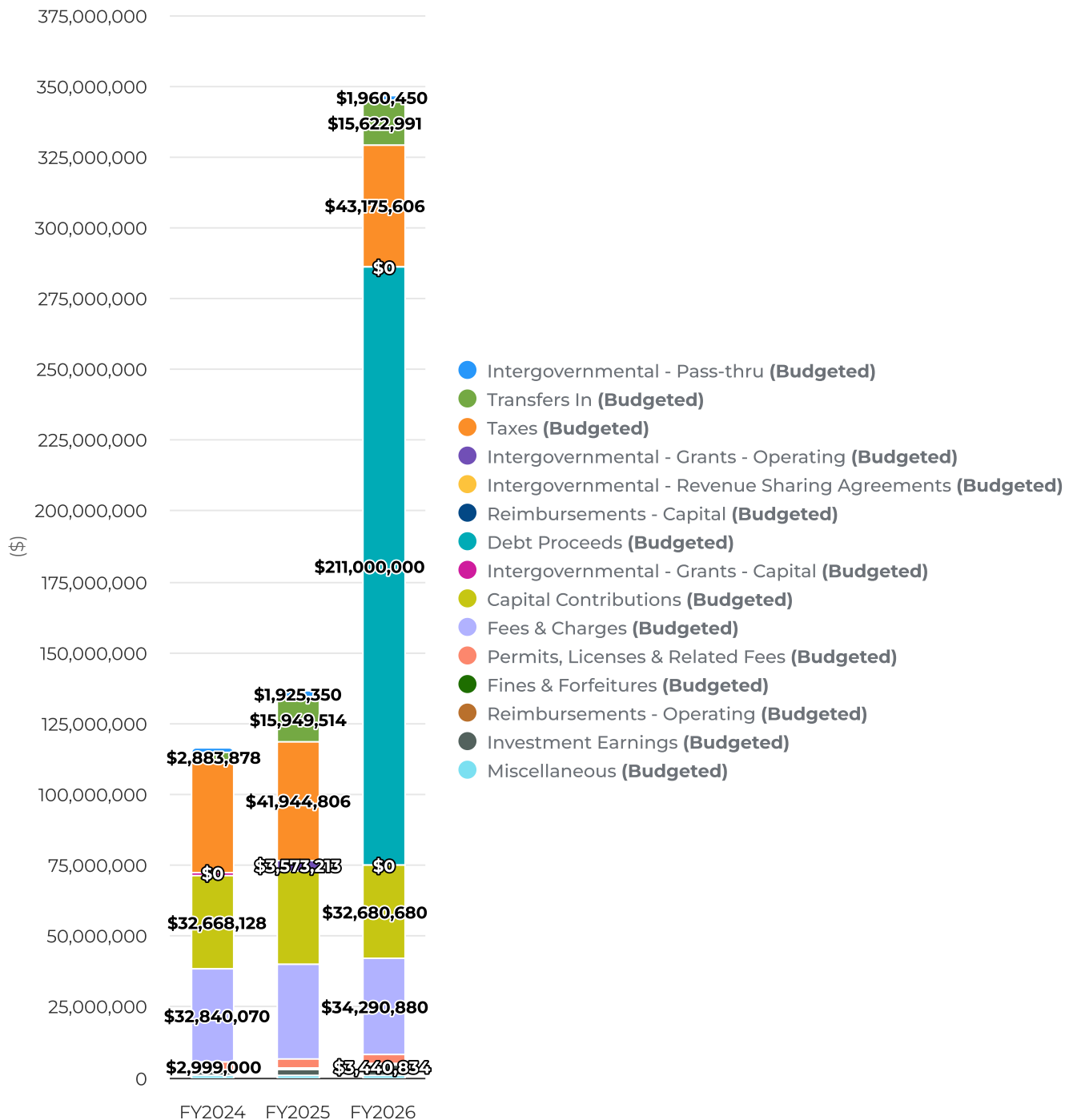
- Jan 28 - Water & Storm Supp. Council meeting
- Mar 10 - Spring Supp. requests due
- Apr 22 - Spring Supp. Council meeting
- May 2 - 2026 Budget opens for editing
- Jun 27 - All 2026 requests due (i.e. personnel, operating, capital, fleet\*)
- Aug 1 - Fleet amounts due to Budget
- Sep 23 - Fleet Supp. Council meeting
- Sep 26 - Department narratives due for proposed book
- Oct 15 - Proposed Budget Book available
- Oct 21 - 2026 Budget Study Session
- Oct 28 - 2026 1st Budget Public Hearing
- Nov 18 - 2026 Budget Adoption
- Nov 21 - Final Supp. requests due
- Dec 9 - Final Supp. & Tax Levy Certification
- Dec 15 - Performance Measures & Final book updates due

| JAN | Wed 1 | Thu 2 | Fri 3 | Sat 4 | Sun 5 | Mon 6 | Tue 7 | Wed 8 | Thu 9 | Fri 10 | Sat 11 | Sun 12 | Mon 13 | Tue 14 | Wed 15 | Thu 16 | Fri 17 | Sat 18 | Sun 19 | Mon 20 | Tue 21 | Wed 22 | Thu 23 | Fri 24 | Sat 25 | Sun 26 | Mon 27 | Tue 28 | Wed 29 | Thu 30 | Fri 31 |
|-----|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| FEB | Sat 1 | Sun 2 | Mon 3 | Tue 4 | Wed 5 | Thu 6 | Fri 7 | Sat 8 | Sun 9 | Mon 10 | Tue 11 | Wed 12 | Thu 13 | Fri 14 | Sat 15 | Sun 16 | Mon 17 | Tue 18 | Wed 19 | Thu 20 | Fri 21 | Sat 22 | Sun 23 | Mon 24 | Tue 25 | Wed 26 | Thu 27 | Fri 28 | Sat 29 | Sun 30 | Mon 31 |
| MAR | Sat 1 | Sun 2 | Mon 3 | Tue 4 | Wed 5 | Thu 6 | Fri 7 | Sat 8 | Sun 9 | Mon 10 | Tue 11 | Wed 12 | Thu 13 | Fri 14 | Sat 15 | Sun 16 | Mon 17 | Tue 18 | Wed 19 | Thu 20 | Fri 21 | Sat 22 | Sun 23 | Mon 24 | Tue 25 | Wed 26 | Thu 27 | Fri 28 | Sat 29 | Sun 30 | Mon 31 |
| APR | Tue 1 | Wed 2 | Thu 3 | Fri 4 | Sat 5 | Sun 6 | Mon 7 | Tue 8 | Wed 9 | Thu 10 | Fri 11 | Sat 12 | Sun 13 | Mon 14 | Tue 15 | Wed 16 | Thu 17 | Fri 18 | Sat 19 | Sun 20 | Mon 21 | Tue 22 | Wed 23 | Thu 24 | Fri 25 | Sat 26 | Sun 27 | Mon 28 | Tue 29 | Wed 30 | Thu 31 |
| MAY | Thu 1 | Fri 2 | Sat 3 | Sun 4 | Mon 5 | Tue 6 | Wed 7 | Thu 8 | Fri 9 | Sat 10 | Sun 11 | Mon 12 | Tue 13 | Wed 14 | Thu 15 | Fri 16 | Sat 17 | Sun 18 | Mon 19 | Tue 20 | Wed 21 | Thu 22 | Fri 23 | Sat 24 | Sun 25 | Mon 26 | Tue 27 | Wed 28 | Thu 29 | Fri 30 | Sat 31 |
| JUN | Sun 1 | Mon 2 | Tue 3 | Wed 4 | Thu 5 | Fri 6 | Sat 7 | Sun 8 | Mon 9 | Tue 10 | Wed 11 | Thu 12 | Fri 13 | Sat 14 | Sun 15 | Mon 16 | Tue 17 | Wed 18 | Thu 19 | Fri 20 | Sat 21 | Sun 22 | Mon 23 | Tue 24 | Wed 25 | Thu 26 | Fri 27 | Sat 28 | Sun 29 | Mon 30 | Tue 31 |
| JUL | Tue 1 | Wed 2 | Thu 3 | Fri 4 | Sat 5 | Sun 6 | Mon 7 | Tue 8 | Wed 9 | Thu 10 | Fri 11 | Sat 12 | Sun 13 | Mon 14 | Tue 15 | Wed 16 | Thu 17 | Fri 18 | Sat 19 | Sun 20 | Mon 21 | Tue 22 | Wed 23 | Thu 24 | Fri 25 | Sat 26 | Sun 27 | Mon 28 | Tue 29 | Wed 30 | Thu 31 |
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| SEP | Mon 1 | Tue 2 | Wed 3 | Thu 4 | Fri 5 | Sat 6 | Sun 7 | Mon 8 | Tue 9 | Wed 10 | Thu 11 | Fri 12 | Sat 13 | Sun 14 | Mon 15 | Tue 16 | Wed 17 | Thu 18 | Fri 19 | Sat 20 | Sun 21 | Mon 22 | Tue 23 | Wed 24 | Thu 25 | Fri 26 | Sat 27 | Sun 28 | Mon 29 | Tue 30 | Wed 31 |
| OCT | Wed 1 | Thu 2 | Fri 3 | Sat 4 | Sun 5 | Mon 6 | Tue 7 | Wed 8 | Thu 9 | Fri 10 | Sat 11 | Sun 12 | Mon 13 | Tue 14 | Wed 15 | Thu 16 | Fri 17 | Sat 18 | Sun 19 | Mon 20 | Tue 21 | Wed 22 | Thu 23 | Fri 24 | Sat 25 | Sun 26 | Mon 27 | Tue 28 | Wed 29 | Thu 30 | Fri 31 |
| NOV | Sat 1 | Sun 2 | Mon 3 | Tue 4 | Wed 5 | Thu 6 | Fri 7 | Sat 8 | Sun 9 | Mon 10 | Tue 11 | Wed 12 | Thu 13 | Fri 14 | Sat 15 | Sun 16 | Mon 17 | Tue 18 | Wed 19 | Thu 20 | Fri 21 | Sat 22 | Sun 23 | Mon 24 | Tue 25 | Wed 26 | Thu 27 | Fri 28 | Sat 29 | Sun 30 | Mon 31 |
| DEC | Mon 1 | Tue 2 | Wed 3 | Thu 4 | Fri 5 | Sat 6 | Sun 7 | Mon 8 | Tue 9 | Wed 10 | Thu 11 | Fri 12 | Sat 13 | Sun 14 | Mon 15 | Tue 16 | Wed 17 | Thu 18 | Fri 19 | Sat 20 | Sun 21 | Mon 22 | Tue 23 | Wed 24 | Thu 25 | Fri 26 | Sat 27 | Sun 28 | Mon 29 | Tue 30 | Wed 31 |

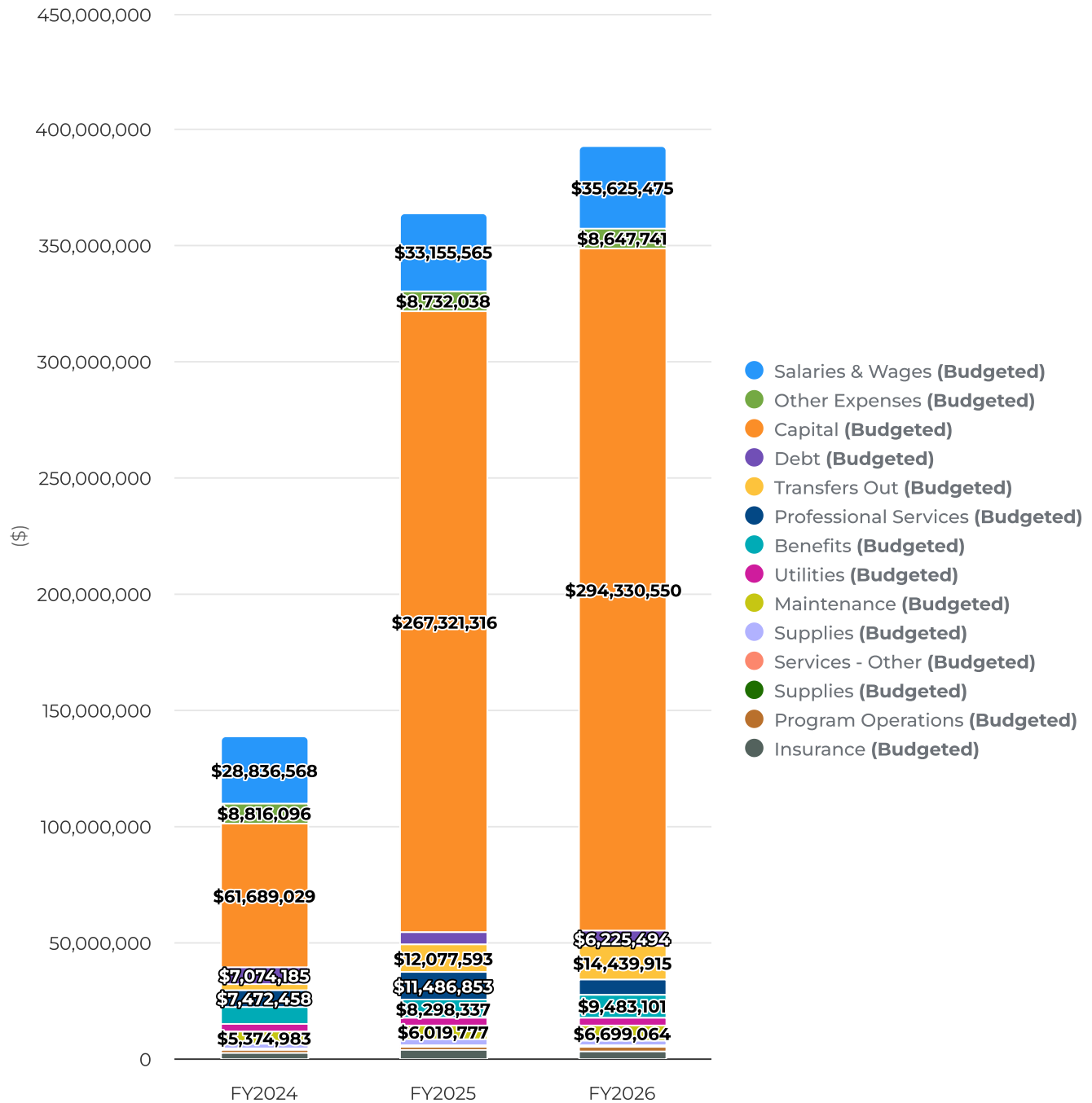
\*Fleet requests are due to Fleet on June 27<sup>th</sup>; Fleet will provide amounts to Budget by August 1st

# Financial Summary

## Revenue Summary

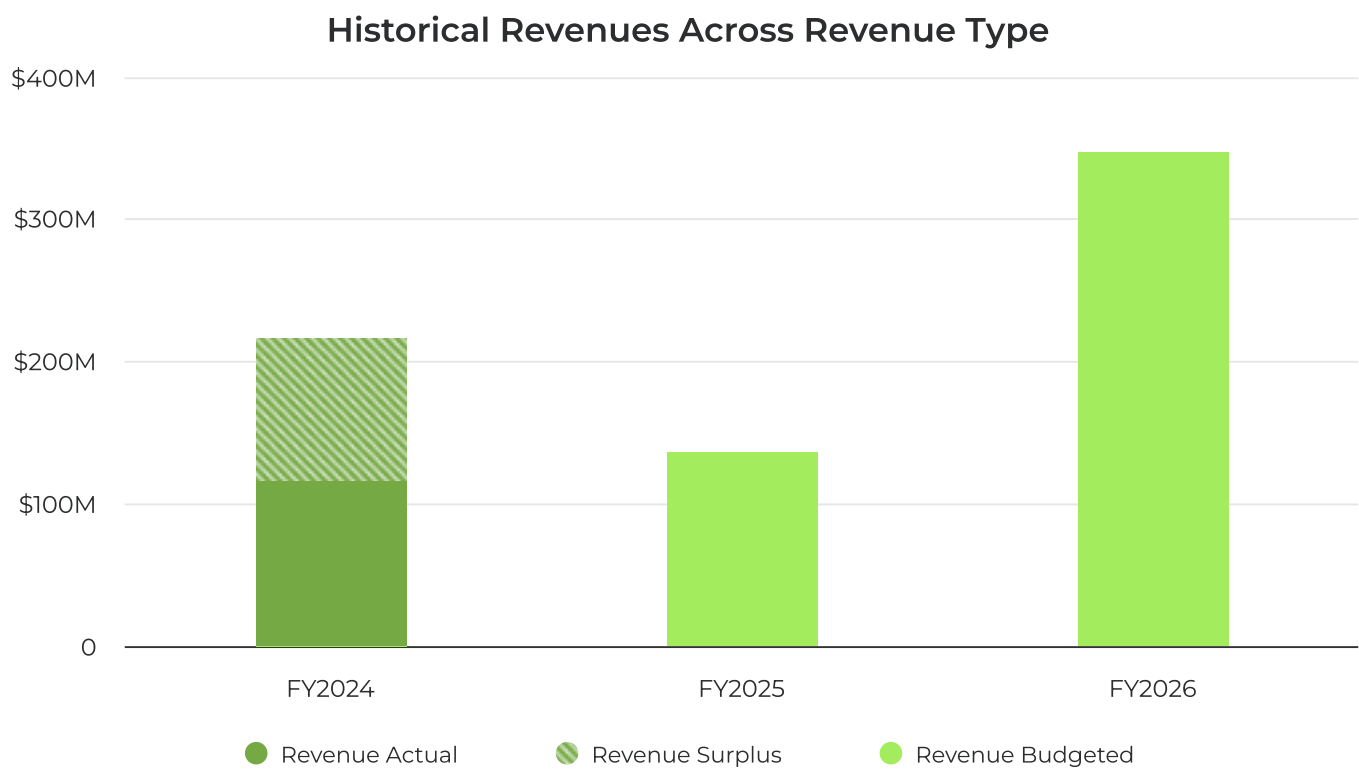


## Expenditure Summary



# Town Revenues

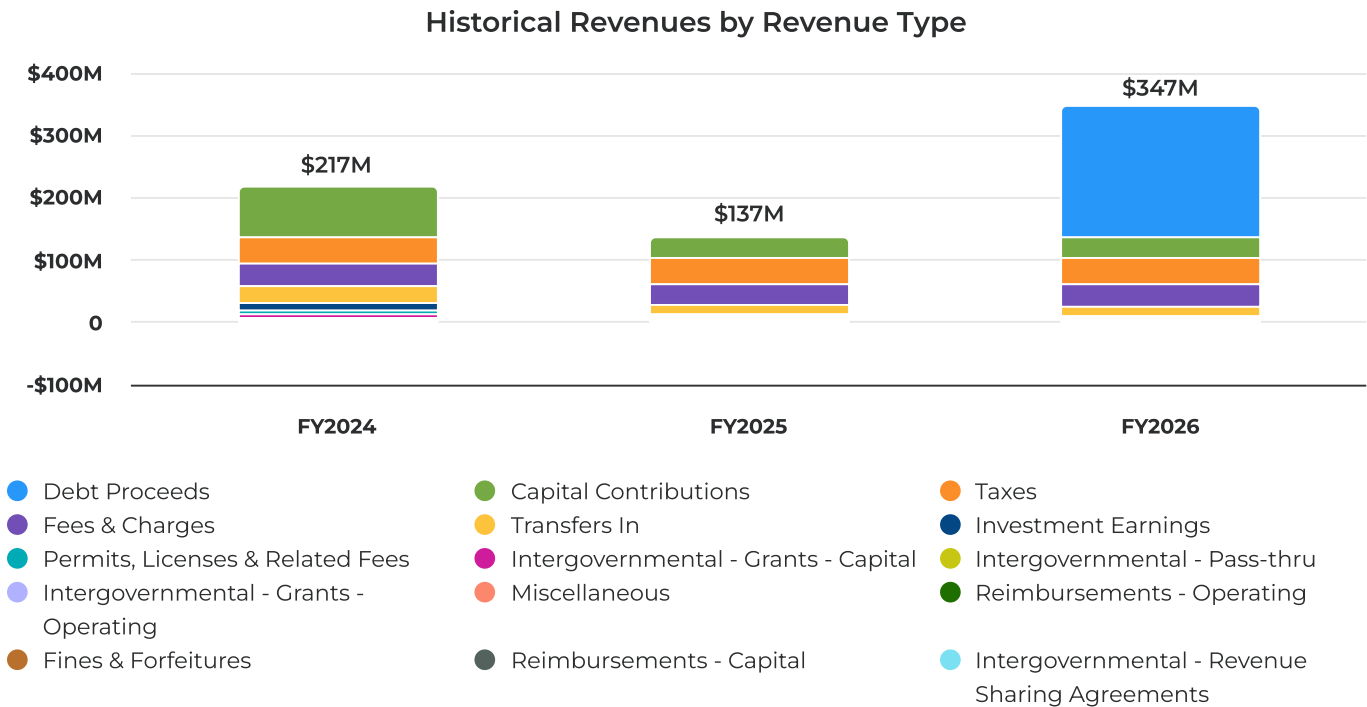
## Revenue Summary



The Town's total revenue budget for FY2026 is \$346.8 million, representing a significant increase of 153.93% compared to the FY2025 budget of \$136.6 million. This marks a substantial growth in the revenue budget from the previous year.



## Revenues by Revenue Type



The Town of Erie's total revenues for FY2026 increased significantly to \$346.8 million, a 153.93% rise from the previous year's \$136.6 million. This substantial growth is primarily driven by the introduction of Debt Proceeds, which now represent the largest revenue category at \$211 million, accounting for 60.84% of the total budget.

Taxes increased by \$1.2 million, or 2.93%, reaching \$43.2 million and making up 12.45% of total revenues, a slight rise in both value and share compared to the prior year. Fees & Charges also saw a modest increase of \$748,415, or 2.23%, totaling \$34.3 million and representing 9.89% of the budget.

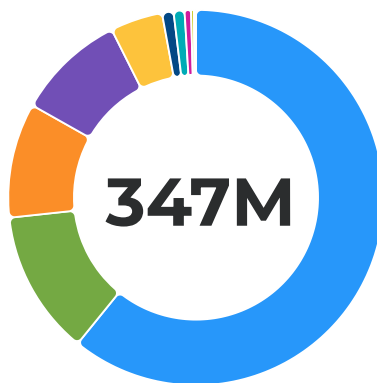
Capital Contributions remained steady at \$32.7 million, maintaining 9.42% of the total budget with no change from the previous year. Transfers In decreased slightly by \$326,524, or 2.05%, to \$15.6 million, now 4.5% of total revenues.

Investment Earnings rebounded with a \$1.5 million increase, or 73.93%, totaling \$3.4 million, though their share of the budget remains under 1% at 0.99%. Permits, Licenses & Related Fees experienced a marginal decrease of \$7,883, or 0.24%, holding steady at \$3.2 million and 0.93% of the total.

Intergovernmental - Grants categories saw complete reductions to zero, with Operating Grants dropping \$3.6 million and Capital Grants falling \$519,595, both representing 100% decreases. Miscellaneous revenues increased by \$98,750, or 13.73%, to \$817,823, while Reimbursements - Operating revenues rose by \$108,750, or 31.07%, to \$458,750.

Intergovernmental - Pass-thru funds increased slightly by \$35,100, or 1.82%, to \$2 million. Fines & Forfeitures decreased marginally by \$5,000, or 3.03%, to \$160,000.

## FY26 Revenues by Revenue Type



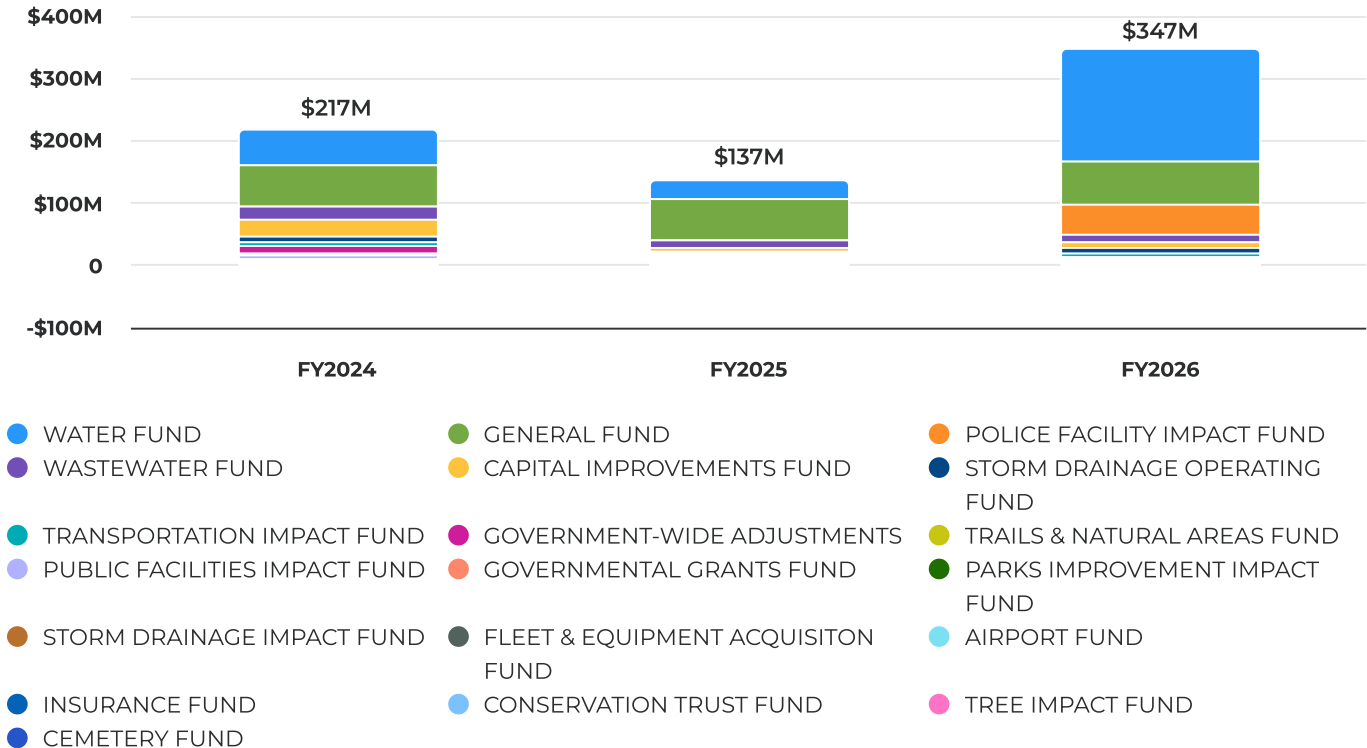
|                                  |                      |        |
|----------------------------------|----------------------|--------|
| Debt Proceeds                    | <b>\$211,000,000</b> | 60.84% |
| Taxes                            | <b>\$43,175,606</b>  | 12.45% |
| Fees & Charges                   | <b>\$34,290,880</b>  | 9.89%  |
| Capital Contributions            | <b>\$32,680,680</b>  | 9.42%  |
| Transfers In                     | <b>\$15,622,991</b>  | 4.50%  |
| Investment Earnings              | <b>\$3,440,834</b>   | 0.99%  |
| Permits, Licenses & Related Fees | <b>\$3,229,368</b>   | 0.93%  |
| Intergovernmental - Pass-thru    | <b>\$1,960,450</b>   | 0.57%  |
| Miscellaneous                    | <b>\$817,823</b>     | 0.24%  |
| Reimbursements - Operating       | <b>\$458,750</b>     | 0.13%  |
| Fines & Forfeitures              | <b>\$160,000</b>     | 0.05%  |

Debt Proceeds account for the largest portion of the fiscal year revenue at \$211 million, representing 60.84% of the total. Taxes contribute \$43.2 million, which is 12.45%. Fees & Charges make up \$34.3 million or 9.89%, while Capital Contributions total \$32.7 million, equating to 9.42%. Transfers In amount to \$15.6 million, comprising 4.5% of the revenue.

Investment Earnings provide \$3.4 million, or 0.99%, and Permits, Licenses & Related Fees contribute \$3.2 million, which is 0.93%. Intergovernmental - Pass-thru revenues are \$2 million, representing 0.57%. Miscellaneous revenues total \$817,823, accounting for 0.24%, and Reimbursements - Operating are \$458,750, or 0.13% of the fiscal year revenue.

## Revenues by Fund

Historical Revenues by Fund



The Town's total revenues for FY2026 increased significantly to \$346.8 million, a 153.93% rise from the previous year's \$136.6 million. The Water Fund became the largest revenue source, contributing \$181.3 million or 52.27% of the total, which is a substantial increase of \$150 million or 479.45% compared to the prior year due to the anticipated debt proceeds from revenue bonds for the new water treatment facility.

The General Fund also grew by \$5.3 million or 8.33%, reaching \$69.3 million and representing 19.98% of total revenues, maintaining its position as the second largest fund. The Police Facility Impact Fund emerged as a new major contributor with \$47.5 million, accounting for 13.68% of total revenues and showing an increase of \$47 million from future debt proceeds from COP's.

The Wastewater Fund remained steady at \$12.1 million, holding 3.5% of the total with no change from the prior year. The Capital Improvements Fund increased by \$3.5 million or 53.85% to \$10 million, now making up 2.88% of total revenues. The Storm Drainage Operating Fund saw a significant rise of \$7 million or 357.18%, reaching \$9 million and 2.58% of the total.

Some funds experienced decreases: the Governmental Grants Fund dropped completely to \$0, a 100% decrease from \$4.1 million. The Transportation Impact Fund slightly declined by \$271,000 or 6.25% to \$4.1 million. The Fleet & Equipment Acquisition Fund decreased by \$176,543 or 7.57% to \$2.2 million, and the Airport Fund fell by \$127,292 or 25.55% to \$370,848.

Overall, FY2026 shows a marked increase in total revenues driven primarily by the Water Fund and the introduction of the Police Facility Impact Fund, alongside notable growth in several other funds, while a few funds experienced declines or remained stable.

## Revenues by Fund

| Category                                    | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|---------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| <b>GENERAL FUND</b>                         |              |              |               |                                                                    |
| <b>Intergovernmental - Pass-thru</b>        | \$1,844,334  | \$1,575,350  | \$1,610,450   | 2.23%                                                              |
| Highway User Taxes                          | \$1,180,996  | \$950,000    | \$997,500     | 5.00%                                                              |
| Motor Vehicle Taxes                         | \$108,544    | \$95,000     | \$102,600     | 8.00%                                                              |
| Road & Bridge Taxes                         | \$165,759    | \$200,000    | \$180,000     | -10.00%                                                            |
| Cigarette Taxes                             | \$29,263     | \$22,000     | \$22,000      | 0.00%                                                              |
| Severance Taxes                             | \$284,833    | \$250,000    | \$250,000     | 0.00%                                                              |
| Federal Mineral Lease Funds                 | \$74,938     | \$58,350     | \$58,350      | 0.00%                                                              |
| <b>Intergovernmental - Grants - Capital</b> | \$423,776    | -            | -             | -                                                                  |
| FEMA Grant                                  | \$423,776    | -            | -             | -                                                                  |
| <b>Fees &amp; Charges</b>                   | \$11,470,422 | \$11,789,215 | \$12,537,630  | 6.35%                                                              |
| Landfill Fees                               | \$3,491,616  | \$2,500,000  | \$2,750,000   | 10.00%                                                             |
| Photocopying/Printing Fees                  | \$6,548      | \$3,000      | \$4,500       | 50.00%                                                             |
| Cemetery Fees                               | \$17,625     | \$10,000     | \$14,000      | 40.00%                                                             |
| Administrative Fee                          | \$4,562,193  | \$5,976,215  | \$6,145,430   | 2.83%                                                              |
| Recreation Fees                             | \$495        | -            | -             | -                                                                  |
| Recreation Fees - Active Adults             | \$99,873     | \$92,700     | \$104,000     | 12.19%                                                             |
| Recreation Fees - Adult Basketball          | \$16,040     | \$11,000     | \$15,000      | 36.36%                                                             |
| Recreation Fees - Adult Softball            | \$58,273     | \$61,000     | \$60,200      | -1.31%                                                             |
| Recreation Fees - Adult Sports Misc         | \$45,414     | \$40,900     | \$52,600      | 28.61%                                                             |
| Recreation Fees - Adult Volleyball          | \$3,272      | \$5,500      | \$5,600       | 1.82%                                                              |
| Recreation Fees - Aquatics Operations       | \$169,720    | \$150,700    | \$176,500     | 17.12%                                                             |
| Recreation Fees - Birthday Parties          | \$85,032     | \$88,000     | \$89,600      | 1.82%                                                              |
| Recreation Fees - Camp Erie                 | \$416,790    | \$423,300    | \$443,200     | 4.70%                                                              |
| Recreation Fees - Climbing Operations       | \$22,223     | \$21,200     | \$21,200      | 0.00%                                                              |
| Recreation Fees - Concessions               | \$64,693     | \$87,500     | \$81,600      | -6.74%                                                             |
| Recreation Fees - Fitness Operations        | \$214,489    | \$240,200    | \$291,700     | 21.44%                                                             |
| Recreation Fees - General Recreation        | \$102,408    | \$1,000      | \$2,500       | 150.00%                                                            |
| Recreation Fees - Kids Station              | \$35,398     | \$37,100     | \$42,000      | 13.21%                                                             |
| Recreation Fees - Marketing                 | \$43,806     | \$56,600     | \$66,400      | 17.31%                                                             |
| Recreation Fees - Memberships               | \$465,873    | \$414,200    | \$481,900     | 16.34%                                                             |
| Recreation Fees - Merchandise               | \$3,612      | \$8,200      | \$6,200       | -24.39%                                                            |
| Recreation Fees - Subscriptions             | \$396,455    | \$369,300    | \$411,300     | 11.37%                                                             |
| Recreation Fees - Passes - Corporate        | -            | \$1,000      | \$5,000       | 400.00%                                                            |
| Recreation Fees - Passes - Daily Admission  | \$186,536    | \$171,400    | \$196,100     | 14.41%                                                             |

| Category                                           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|----------------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| Recreation Fees - Passes - Punch                   | \$113,024    | \$97,200     | \$97,200      | 0.00%                                                              |
| Recreation Fees - Rentals - ECC Facility           | \$59,270     | \$70,900     | \$71,300      | 0.56%                                                              |
| Recreation Fees - Rentals - Park & Field           | \$156,744    | \$140,500    | \$147,000     | 4.63%                                                              |
| Recreation Fees - Memberships - Senior Programs    | \$130,566    | \$111,700    | \$123,000     | 10.12%                                                             |
| Recreation Fees - Special Events                   | \$43,592     | \$45,800     | \$38,000      | -17.03%                                                            |
| Recreation Fees - Vending                          | \$16,605     | \$20,000     | \$22,900      | 14.50%                                                             |
| Recreation Fees - Youth Baseball/Softball          | \$64,276     | \$57,700     | \$76,600      | 32.76%                                                             |
| Recreation Fees - Youth Basketball                 | \$68,945     | \$62,300     | \$64,500      | 3.53%                                                              |
| Recreation Fees - Youth Football                   | \$55,302     | \$52,300     | \$58,300      | 11.47%                                                             |
| Recreation Fees - Youth Soccer                     | \$156,757    | \$144,500    | \$166,400     | 15.16%                                                             |
| Recreation Fees - Youth Sports Misc                | \$82,926     | \$67,400     | \$80,900      | 20.03%                                                             |
| Recreation Fees - Youth Volleyball                 | \$11,453     | \$22,200     | \$23,700      | 6.76%                                                              |
| Recreation Fees - Youth & TR                       | -            | \$120,100    | \$120,800     | 0.58%                                                              |
| Recreation Fees - Cultural Arts                    | -            | \$28,600     | \$2,500       | -91.26%                                                            |
| Recreation Fees - ECC Discounts/Scholarships       | \$2,577      | -\$22,000    | -\$22,000     | 0.00%                                                              |
| <b>Permits, Licenses &amp; Related Fees</b>        | \$5,166,711  | \$3,237,250  | \$3,229,368   | -0.24%                                                             |
| Bldg Permits - Residential - SF - New Construction | \$2,310,151  | \$1,716,000  | \$1,698,840   | -1.00%                                                             |
| Bldg Permits - Residential - MF - New Construction | \$480,464    | \$123,750    | \$122,513     | -1.00%                                                             |
| Bldg Permits - Residential - TH - New Construction | \$62,312     | -            | -             | -                                                                  |
| Bldg Permits - Residential - DX - New Construction | \$98,239     | \$165,000    | \$163,350     | -1.00%                                                             |
| Bldg Permits - Residential - SF - Renovation       | \$392,372    | \$357,500    | \$353,925     | -1.00%                                                             |
| Bldg Permits - Commercial - New Construction       | \$133,435    | \$165,000    | \$163,350     | -1.00%                                                             |
| Bldg Permits - Commercial - Renovation             | \$69,609     | \$93,500     | \$92,565      | -1.00%                                                             |
| Reinspection Fees                                  | \$9,639      | \$10,000     | \$10,500      | 5.00%                                                              |
| Annexation, Subdivision, & Zoning Fees             | \$69,807     | \$80,000     | \$84,000      | 5.00%                                                              |
| Public Improvement Permits                         | \$1,067,459  | \$100,000    | \$105,000     | 5.00%                                                              |
| Grading/Stormwater Quality Permits                 | \$62,887     | \$100,000    | \$105,000     | 5.00%                                                              |
| Excavation Permits                                 | \$29,400     | \$6,000      | \$6,300       | 5.00%                                                              |
| Floodplain Development Permit                      | \$450        | -            | -             | -                                                                  |

| Category                                    | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|---------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| Access Permit                               | \$600        | -            | -             | -                                                                  |
| Contractor's Licenses                       | \$103,538    | \$55,000     | \$57,750      | 5.00%                                                              |
| Business Occupation Licenses                | \$11,875     | \$6,000      | \$6,300       | 5.00%                                                              |
| Liquor Licenses                             | \$6,266      | \$2,000      | \$2,100       | 5.00%                                                              |
| Solicitor's/Handbill Permits                | \$4,083      | -            | -             | -                                                                  |
| Block Party Permits                         | \$650        | -            | -             | -                                                                  |
| Mobile Vendor Permit                        | \$1,000      | -            | -             | -                                                                  |
| Open Container/Private Event Permit         | \$1,550      | -            | -             | -                                                                  |
| Other Fees & Permits                        | \$925        | \$7,500      | \$7,875       | 5.00%                                                              |
| Other Fees & Permits - Oil and Gas          | \$250,000    | \$250,000    | \$250,000     | 0.00%                                                              |
| <b>Fines &amp; Forfeitures</b>              | \$155,566    | \$165,000    | \$160,000     | -3.03%                                                             |
| Municipal Court Fines                       | \$131,641    | \$135,000    | \$135,000     | 0.00%                                                              |
| Court Fine Surcharge                        | \$24,055     | \$30,000     | \$25,000      | -16.67%                                                            |
| Court Fines & Forfeitures                   | -\$130       | -            | -             | -                                                                  |
| <b>Reimbursements - Operating</b>           | \$511,861    | \$350,000    | \$458,750     | 31.07%                                                             |
| Reimbursement for Staff Services            | \$324,126    | \$150,000    | \$258,750     | 72.50%                                                             |
| Reimbursement from Developers - Non-Capital | \$182,180    | \$200,000    | \$200,000     | 0.00%                                                              |
| Reimbursement from Others - Noncap          | \$5,555      | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                  | \$2,743,437  | \$875,000    | \$2,337,500   | 167.14%                                                            |
| Investment Income - Pooled                  | \$2,560,150  | \$750,000    | \$2,200,000   | 193.33%                                                            |
| Investment FVA - Pooled                     | \$108,625    | \$125,000    | \$137,500     | 10.00%                                                             |
| Interest Income - Leases                    | \$74,662     | -            | -             | -                                                                  |
| <b>Miscellaneous</b>                        | \$1,166,873  | \$534,000    | \$632,750     | 18.49%                                                             |
| Lease/Rental Income                         | \$140,643    | \$75,000     | \$101,250     | 35.00%                                                             |
| Oil & Gas Royalties                         | \$576,485    | \$225,000    | \$302,500     | 34.44%                                                             |
| Cable Peg Access Contribution               | \$20,882     | \$30,000     | \$25,000      | -16.67%                                                            |
| Proceeds from Insurance Claims              | \$63,717     | -            | -             | -                                                                  |
| Proceeds from Sale of Assets                | \$96,889     | -            | -             | -                                                                  |
| Miscellaneous Income                        | \$262,272    | \$200,000    | \$200,000     | 0.00%                                                              |
| Misc Income - PD                            | \$5,984      | \$4,000      | \$4,000       | 0.00%                                                              |
| <b>Transfers In</b>                         | -            | \$6,527,827  | \$1,183,076   | -81.88%                                                            |
| Transfer from Grants fund                   | -\$2,717,892 | -            | -             | -                                                                  |
| Transfer from Trails & Natural Areas Fund   | -            | \$483,076    | \$483,076     | 0.00%                                                              |
| Transfer from Police Facility Impact Fund   | -            | \$2,500,000  | \$700,000     | -72.00%                                                            |
| Transfer from Urban Renewal Authority Fund  | -            | \$27,251     | -             | -100.00%                                                           |
| Transfers In - Sustainability Grant         | \$27,550     | -            | -             | -                                                                  |
| Transfer from Grant Fund                    | \$50,000     | -            | -             | -                                                                  |

| Category                                        | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|-------------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| Transfer from Grant Fund - Comprehensive        | \$23,551     | -            | -             | -                                                                  |
| Transfer from Grants fund - ARPA                | \$904,819    | -            | -             | -                                                                  |
| Transfer from Grants Fund - ARPA                | \$99,449     | \$895,000    | -             | -100.00%                                                           |
| Transfer from Grants Fund - DOLA Housing        | \$1,000,000  | -            | -             | -                                                                  |
| Transfer from Grant Fund - HVE                  | \$11,398     | -            | -             | -                                                                  |
| Transfer from Grant Fund - BATTLE               | \$5,702      | -            | -             | -                                                                  |
| Transfer from Grants Fund - HHS Flex Ride       | -            | \$200,000    | -             | -100.00%                                                           |
| Trans. In fr Grants Fund - Flex Ride TIP        | -            | \$1,080,000  | -             | -100.00%                                                           |
| Trans. In fr Grants Fund - CDS - CO 7           | -            | \$500,000    | -             | -100.00%                                                           |
| Trans. In fr Grants Fund - SW Weld TIP          | -            | \$150,000    | -             | -100.00%                                                           |
| Trans. In fr Grants Fund - I-25 TIP             | -            | \$395,000    | -             | -100.00%                                                           |
| Trans. In fr Grants Fund - CO-52 TIP            | -            | \$297,500    | -             | -100.00%                                                           |
| Transfer from Grants Fund - FEP                 | \$54,203     | -            | -             | -                                                                  |
| Transfer from Grant Fund - Bridge Main          | \$21,282     | -            | -             | -                                                                  |
| Transfer from Grant Fund - Signal Comm. Project | \$8,193      | -            | -             | -                                                                  |
| Transfer from Grants fund - ARPA                | \$511,746    | -            | -             | -                                                                  |
| <b>Taxes</b>                                    | \$40,102,021 | \$38,925,806 | \$40,156,606  | 3.16%                                                              |
| Property Taxes - General Operating              | \$5,367,128  | \$5,184,806  | \$5,184,806   | 0.00%                                                              |
| Property Taxes - Debt Service                   | \$1,541,355  | \$1,489,000  | \$1,489,000   | 0.00%                                                              |
| Sales Taxes - Non-Vehicles - Unrestricted       | \$19,043,534 | \$20,900,000 | \$21,945,000  | 5.00%                                                              |
| Sales Taxes - Vehicles - Unrestricted           | \$4,290,838  | \$4,180,000  | \$4,305,400   | 3.00%                                                              |
| Use Taxes - Residential - SF - New Construction | \$5,710,097  | \$4,224,000  | \$4,200,000   | -0.57%                                                             |
| Use Taxes - Residential - MF - New Construction | \$1,004,984  | \$264,000    | \$260,000     | -1.52%                                                             |
| Use Taxes - Residential - TH - New Construction | \$156,569    | \$16,500     | \$16,000      | -3.03%                                                             |
| Use Taxes - Residential - DX - New Construction | \$243,402    | \$275,000    | \$273,000     | -0.73%                                                             |
| Use Taxes - Residential - SF - Renovation       | \$629,171    | \$440,000    | \$435,000     | -1.14%                                                             |

| Category                                                  | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|-----------------------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| Use Taxes - Residential - MF -<br>Renovation              | \$1,041      | -            | -             | -                                                                  |
| Use Taxes - Commercial - New<br>Construction              | \$299,734    | \$220,000    | \$218,000     | -0.91%                                                             |
| Use Taxes - Commercial -<br>Renovation                    | \$83,192     | \$137,500    | \$135,000     | -1.82%                                                             |
| Specific Ownership Taxes                                  | \$394,736    | \$375,000    | \$375,000     | 0.00%                                                              |
| Franchise Fees                                            | \$1,286,116  | \$1,180,000  | \$1,274,400   | 8.00%                                                              |
| Bag Fee                                                   | \$50,124     | \$40,000     | \$46,000      | 15.00%                                                             |
| <b>Intergovernmental - Revenue<br/>Sharing Agreements</b> | \$75,349     | -            | -             | -                                                                  |
| Revenue Sharing - Broomfield<br>IGA                       | \$75,349     | -            | -             | -                                                                  |
| <b>Debt Proceeds</b>                                      | \$723,532    | -            | \$7,000,000   | -                                                                  |
| Debt Proceeds - COP's;                                    | -            | -            | \$7,000,000   | -                                                                  |
| Proceeds from Capital Lease                               | \$85,228     | -            | -             | -                                                                  |
| Proceeds from Subscriptions<br>(SBITAs)                   | \$638,304    | -            | -             | -                                                                  |
| <b>Total GENERAL FUND</b>                                 | \$64,383,880 | \$63,979,448 | \$69,306,130  | 8.33%                                                              |
| <b>CAPITAL IMPROVEMENTS FUND</b>                          |              |              |               |                                                                    |
| <b>Transfers In</b>                                       | \$27,000,000 | \$6,500,000  | \$10,000,000  | 53.85%                                                             |
| Transfer From General Fund                                | \$27,000,000 | \$6,500,000  | \$10,000,000  | 53.85%                                                             |
| <b>Total CAPITAL IMPROVEMENTS<br/>FUND</b>                | \$27,000,000 | \$6,500,000  | \$10,000,000  | 53.85%                                                             |
| <b>GOVERNMENTAL GRANTS FUND</b>                           |              |              |               |                                                                    |
| <b>Intergovernmental - Grants -<br/>Capital</b>           | \$1,471,379  | \$519,595    | -             | -100.00%                                                           |
| Misc Capital Grants - Charge<br>Ahead 2025 Grant          | -            | \$63,000     | -             | -100.00%                                                           |
| Misc. Grants - DOLA Affordable<br>Housing Incentives      | \$1,000,000  | -            | -             | -                                                                  |
| Miscellaneous Grants - Capital -<br>AAA Grant             | -            | -            | -             | -                                                                  |
| FAA Airport Grant Rev. -<br>AWOS/Wind Cone Reloc          | -            | -            | -             | -                                                                  |
| FAA Airport Grant - West Ramp<br>& TWY Cons               | -            | \$6,595      | -             | -100.00%                                                           |
| Grant Revenue - CLR Tellen to<br>Chessman                 | \$459,407    | -            | -             | -                                                                  |
| Misc. Grants - Coal Creek Reach<br>2 & 4                  | -\$17,587    | -            | -             | -                                                                  |
| Misc. Grants - CDOT Electrical<br>Vault Replacement       | -            | \$450,000    | -             | -100.00%                                                           |
| Grant Revenue - FEP                                       | \$11,972     | -            | -             | -                                                                  |
| Misc. Grants - Coal Creek Reach<br>2 & 4                  | \$17,587     | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                                | \$83,787     | -            | -             | -                                                                  |
| Investment Income - Pooled                                | \$80,264     | -            | -             | -                                                                  |
| Investment FVA - Pooled                                   | \$3,524      | -            | -             | -                                                                  |





| Category                                           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|----------------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| <b>Intergovernmental - Grants - Operating</b>      | \$1,820,951  | \$3,573,213  | -             | -100.00%                                                           |
| Grant Revenue - ARPA                               | \$34,449     | -            | -             | -                                                                  |
| Revenue -Sustainability Grant                      | \$27,550     | -            | -             | -                                                                  |
| Misc. Grants - Non-Capital                         | \$50,000     | -            | -             | -                                                                  |
| Revenue Misc. Grants – Non-Capital                 | -            | \$30,506     | -             | -100.00%                                                           |
| Miscellaneous Grants - Non-Capital - Comprehensive | \$23,551     | -            | -             | -                                                                  |
| Grant Revenue - ARPA                               | \$1,001,423  | -            | -             | -                                                                  |
| Grant Revenue - ARPA                               | \$134,206    | -            | -             | -                                                                  |
| Misc Grants - Non-Capital - 2024 CDBG Grant        | -            | \$167,000    | -             | -100.00%                                                           |
| Intergovernmental Grants - Operating               | -            | \$45,000     | -             | -100.00%                                                           |
| E-Cargo Bike Grant Program Revenue                 | -            | \$8,207      | -             | -100.00%                                                           |
| Seniors Citizens Grants - Erie Active Adults       | \$2,200      | -            | -             | -                                                                  |
| Miscellaneous Grants I - Non-Capital               | \$7,023      | -            | -             | -                                                                  |
| Miscellaneous Grants II -Non-Capital               | \$7,023      | -            | -             | -                                                                  |
| Misc. Grants - Non-Capital - Peace Officer Edu     | \$4,325      | -            | -             | -                                                                  |
| Miscellaneous Grants - Non-Capital - HVE           | \$11,752     | -            | -             | -                                                                  |
| Misc. Grants Revenue -Non Capital -BATTLE          | \$5,702      | -            | -             | -                                                                  |
| Misc. Grant - Non-Capital - Flex Ride TIP          | -            | \$1,080,000  | -             | -100.00%                                                           |
| Misc. Grant - Non-Capital - CDS – CO 7             | -            | \$500,000    | -             | -100.00%                                                           |
| Misc. Grant - Non-Capital - SW Weld TIP            | -            | \$150,000    | -             | -100.00%                                                           |
| Misc. Grant - Non-Capital - I-25 TIP               | -            | \$395,000    | -             | -100.00%                                                           |
| Misc. Grant - Non-Capital - CO-52 TIP              | -            | \$297,500    | -             | -100.00%                                                           |
| Grant Revenue - ARPA                               | \$511,746    | -            | -             | -                                                                  |
| Intergovernmental Grants - Operating               | -            | \$900,000    | -             | -100.00%                                                           |
| <b>Total GOVERNMENTAL GRANTS FUND</b>              | \$3,376,118  | \$4,092,808  | -             | -100.00%                                                           |
| <b>TRAILS &amp; NATURAL AREAS FUND</b>             |              |              |               |                                                                    |
| <b>Capital Contributions</b>                       | \$446,288    | -            | -             | -                                                                  |
| Cash in Lieu - Open Space                          | \$446,288    | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                         | \$282,418    | \$60,000     | \$60,000      | 0.00%                                                              |
| Investment Income - Pooled                         | \$269,448    | \$50,000     | \$50,000      | 0.00%                                                              |

| Category                                           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|----------------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| Investment FVA - Pooled                            | \$12,970     | \$10,000     | \$10,000      | 0.00%                                                              |
| <b>Miscellaneous</b>                               | \$69,295     | -            | -             | -                                                                  |
| Lease/Rental Income                                | \$69,295     | -            | -             | -                                                                  |
| <b>Taxes</b>                                       | \$2,945,734  | \$3,019,000  | \$3,019,000   | 0.00%                                                              |
| Property Taxes - Restricted                        | \$2,945,734  | \$3,019,000  | \$3,019,000   | 0.00%                                                              |
| <b>Total TRAILS &amp; NATURAL AREAS FUND</b>       | \$3,743,735  | \$3,079,000  | \$3,079,000   | 0.00%                                                              |
| <b>CONSERVATION TRUST FUND</b>                     |              |              |               |                                                                    |
| <b>Intergovernmental - Pass-thru</b>               | \$381,657    | \$350,000    | \$350,000     | 0.00%                                                              |
| Conservation Trust Revenue                         | \$381,657    | \$350,000    | \$350,000     | 0.00%                                                              |
| <b>Investment Earnings</b>                         | \$53,879     | -            | -             | -                                                                  |
| Investment Income - Pooled                         | \$51,741     | -            | -             | -                                                                  |
| Investment FVA - Pooled                            | \$2,139      | -            | -             | -                                                                  |
| <b>Total CONSERVATION TRUST FUND</b>               | \$435,536    | \$350,000    | \$350,000     | 0.00%                                                              |
| <b>CEMETERY FUND</b>                               |              |              |               |                                                                    |
| <b>Fees &amp; Charges</b>                          | \$52,000     | -            | -             | -                                                                  |
| Cemetery Fees                                      | \$52,000     | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                         | \$19,004     | -            | -             | -                                                                  |
| Investment Income - Pooled                         | \$18,290     | -            | -             | -                                                                  |
| Investment FVA - Pooled                            | \$714        | -            | -             | -                                                                  |
| <b>Total CEMETERY FUND</b>                         | \$71,004     | -            | -             | -                                                                  |
| <b>TRANSPORTATION IMPACT FUND</b>                  |              |              |               |                                                                    |
| <b>Capital Contributions</b>                       | \$5,000,397  | \$3,965,740  | \$3,965,740   | 0.00%                                                              |
| Transportation Impact Fees - Res - SF              | \$3,933,666  | \$3,358,800  | \$3,358,800   | 0.00%                                                              |
| Transportation Impact Fees - Res - MF              | \$676,094    | \$206,940    | \$206,940     | 0.00%                                                              |
| Transportation Impact Fees - Res - TH              | \$66,512     | -            | -             | -                                                                  |
| Transportation Impact Fees - Commercial            | \$115,130    | \$400,000    | \$400,000     | 0.00%                                                              |
| Transportation Impact Fees - Res - DX              | \$141,064    | -            | -             | -                                                                  |
| Cash In Lieu - Transportation                      | \$67,931     | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                         | \$1,281,037  | \$100,000    | \$100,000     | 0.00%                                                              |
| Investment Income - Pooled                         | \$1,231,257  | \$100,000    | \$100,000     | 0.00%                                                              |
| Investment FVA - Pooled                            | \$49,780     | -            | -             | -                                                                  |
| <b>Transfers In</b>                                | -            | \$271,000    | -             | -100.00%                                                           |
| Transfer from Grant Fund                           | -\$2,079,597 | -            | -             | -                                                                  |
| Transfer In - Colliers Hill - HOT Connection       | -            | \$271,000    | -             | -100.00%                                                           |
| Transfer from Grant Fund - Erie Pkwy & WCR7        | \$31,005     | -            | -             | -                                                                  |
| Transfer from Grant Fund - CLR Telleen to Cheesman | \$2,048,592  | -            | -             | -                                                                  |
| <b>Total TRANSPORTATION IMPACT FUND</b>            | \$6,281,434  | \$4,336,740  | \$4,065,740   | -6.25%                                                             |



| Category                                   | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|--------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| <b>PUBLIC FACILITIES IMPACT FUND</b>       |              |              |               |                                                                    |
| <b>Capital Contributions</b>               | \$3,292,457  | \$2,565,920  | \$2,565,920   | 0.00%                                                              |
| Public Facilities Impact Fees - Res - SF   | \$2,652,359  | \$2,243,400  | \$2,243,400   | 0.00%                                                              |
| Public Facilities Impact Fees - Res - MF   | \$413,504    | \$122,520    | \$122,520     | 0.00%                                                              |
| Public Facilities Impact Fees - Res - TH   | \$54,528     | -            | -             | -                                                                  |
| Public Facilities Impact Fees - Cml        | \$86,296     | \$200,000    | \$200,000     | 0.00%                                                              |
| Public Facilities Impact Fees - DX         | \$85,770     | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                 | \$437,395    | \$50,000     | \$50,000      | 0.00%                                                              |
| Investment Income - Pooled                 | \$420,880    | \$50,000     | \$50,000      | 0.00%                                                              |
| Investment FVA - Pooled                    | \$16,515     | -            | -             | -                                                                  |
| <b>Total PUBLIC FACILITIES IMPACT FUND</b> | \$3,729,852  | \$2,615,920  | \$2,615,920   | 0.00%                                                              |
| <b>PARKS IMPROVEMENT IMPACT FUND</b>       |              |              |               |                                                                    |
| <b>Capital Contributions</b>               | \$2,483,924  | \$1,550,940  | \$1,550,940   | 0.00%                                                              |
| Parks Improvement Impact Fees - SF         | \$1,738,692  | \$1,470,600  | \$1,470,600   | 0.00%                                                              |
| Parks Improvement Impact Fees - MF         | \$271,180    | \$80,340     | \$80,340      | 0.00%                                                              |
| Parks Improvement Impact Fees - TH         | \$35,760     | -            | -             | -                                                                  |
| Parks Improvement Impact Fees - DX         | \$54,768     | -            | -             | -                                                                  |
| Cash In Lieu - Parks                       | \$383,524    | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                 | \$630,434    | \$100,000    | \$100,000     | 0.00%                                                              |
| Investment Income - Pooled                 | \$606,327    | \$100,000    | \$100,000     | 0.00%                                                              |
| Investment FVA - Pooled                    | \$24,107     | -            | -             | -                                                                  |
| <b>Total PARKS IMPROVEMENT IMPACT FUND</b> | \$3,114,358  | \$1,650,940  | \$1,650,940   | 0.00%                                                              |
| <b>POLICE FACILITY IMPACT FUND</b>         |              |              |               |                                                                    |
| <b>Capital Contributions</b>               | \$555,186    | \$434,100    | \$434,100     | 0.00%                                                              |
| Police Facilities Impact Fee - SF          | \$455,504    | \$411,600    | \$411,600     | 0.00%                                                              |
| Police Facilities Impact Fee - MF          | \$68,250     | \$22,500     | \$22,500      | 0.00%                                                              |
| Police Facilities Impact Fee - TH          | \$9,000      | -            | -             | -                                                                  |
| Police Facilities Impact Fee - DX          | \$12,750     | -            | -             | -                                                                  |
| Police Facilities Impact Fee - Commercial  | \$9,682      | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                 | \$51,368     | \$20,000     | \$20,000      | 0.00%                                                              |
| Investment Income - Pooled                 | \$49,383     | \$20,000     | \$20,000      | 0.00%                                                              |
| Investment FVA - Pooled                    | \$1,985      | -            | -             | -                                                                  |
| <b>Debt Proceeds</b>                       | -            | -            | \$47,000,000  | -                                                                  |
| Debt Proceeds - COP's;                     | -            | -            | \$47,000,000  | -                                                                  |

| Category                                      | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|-----------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| <b>Total POLICE FACILITY IMPACT FUND</b>      | \$606,554    | \$454,100    | \$47,454,100  | 10,350.14%                                                         |
| <b>TREE IMPACT FUND</b>                       |              |              |               |                                                                    |
| <b>Capital Contributions</b>                  | \$367,000    | \$198,000    | \$198,000     | 0.00%                                                              |
| Tree Impact Fees - SF                         | \$293,200    | \$180,000    | \$180,000     | 0.00%                                                              |
| Tree Impact Fees - MF                         | \$54,600     | \$18,000     | \$18,000      | 0.00%                                                              |
| Tree Impact Fees - TH                         | \$7,200      | -            | -             | -                                                                  |
| Tree Impact Fees - DX                         | \$12,000     | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                    | \$67,156     | \$3,000      | \$3,000       | 0.00%                                                              |
| Investment Income - Pooled                    | \$64,644     | \$3,000      | \$3,000       | 0.00%                                                              |
| Investment FVA - Pooled                       | \$2,512      | -            | -             | -                                                                  |
| <b>Total TREE IMPACT FUND</b>                 | \$434,156    | \$201,000    | \$201,000     | 0.00%                                                              |
| <b>STORM DRAINAGE IMPACT FUND</b>             |              |              |               |                                                                    |
| <b>Capital Contributions</b>                  | \$1,424,028  | \$1,104,180  | \$1,104,180   | 0.00%                                                              |
| Storm Drainage Impact Fees - Res - SF         | \$1,154,741  | \$1,000,000  | \$1,000,000   | 0.00%                                                              |
| Storm Drainage Impact Fees - Res - MF         | \$182,910    | \$54,180     | \$54,180      | 0.00%                                                              |
| Storm Drainage Impact Fees - Res - TH         | \$24,120     | -            | -             | -                                                                  |
| Storm Drainage Impact Fees - Cml              | \$25,321     | \$50,000     | \$50,000      | 0.00%                                                              |
| Storm Drainage Impact Fees - Res - DX         | \$36,936     | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                    | \$422,998    | \$20,000     | \$20,000      | 0.00%                                                              |
| Investment Income - Pooled                    | \$406,894    | \$20,000     | \$20,000      | 0.00%                                                              |
| Investment FVA - Pooled                       | \$16,104     | -            | -             | -                                                                  |
| <b>Total STORM DRAINAGE IMPACT FUND</b>       | \$1,847,027  | \$1,124,180  | \$1,124,180   | 0.00%                                                              |
| <b>FLEET &amp; EQUIPMENT ACQUISITION FUND</b> |              |              |               |                                                                    |
| <b>Intergovernmental - Grants - Capital</b>   | \$9,642      | -            | -             | -                                                                  |
| Miscellaneous Grants - Capital - AAA Grant    | \$9,642      | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                    | -            | -            | -             | -                                                                  |
| Investment Income - Pooled                    | -            | -            | -             | -                                                                  |
| Investment FVA - Pooled                       | -            | -            | -             | -                                                                  |
| <b>Transfers In</b>                           | -            | \$2,333,396  | \$2,156,853   | -7.57%                                                             |
| Transfer From General Fund - FCL Enterprise   | -            | \$1,200,920  | \$1,328,691   | 10.64%                                                             |
| Transfer from General Fund - Equipment - New  | -            | \$1,132,476  | \$828,162     | -26.87%                                                            |
| Transfer from Grant Fund - AAA Grant          | -            | -            | -             | -                                                                  |
| <b>Debt Proceeds</b>                          | -\$639,180   | -            | -             | -                                                                  |
| Debt Proceeds Offset - FCL Enterprise         | -\$639,180   | -            | -             | -                                                                  |

| Category                                            | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|-----------------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| <b>Total FLEET &amp; EQUIPMENT ACQUISITION FUND</b> | -\$629,538   | \$2,333,396  | \$2,156,853   | -7.57%                                                             |
| <b>WATER FUND</b>                                   |              |              |               |                                                                    |
| <b>Intergovernmental - Grants - Capital</b>         | \$13,074     | -            | -             | -                                                                  |
| Grant Revenue - FEP                                 | \$9,453      | -            | -             | -                                                                  |
| Grant Revenue - Well Project                        | \$3,621      | -            | -             | -                                                                  |
| <b>Capital Contributions</b>                        | \$37,243,222 | \$17,467,800 | \$17,467,800  | 0.00%                                                              |
| Water Tap Fees - Residential - SF                   | \$8,013,250  | \$7,224,000  | \$7,224,000   | 0.00%                                                              |
| Water Tap Fees - Residential - MF                   | \$2,213,180  | \$138,000    | \$138,000     | 0.00%                                                              |
| Water Tap Fees - Residential - TH                   | \$298,060    | -            | -             | -                                                                  |
| Water Tap Fees - Residential - DX                   | \$482,000    | -            | -             | -                                                                  |
| Water Tap Fees - Commercial                         | \$716,937    | -            | -             | -                                                                  |
| Water Rights Fees - Residential - SF                | \$12,409,652 | \$9,745,800  | \$9,745,800   | 0.00%                                                              |
| Water Rights Fees - Residential - MF                | -            | \$360,000    | \$360,000     | 0.00%                                                              |
| Water Rights Fees - Residential - TH                | \$389,832    | -            | -             | -                                                                  |
| Water Rights Fees - Residential - DX                | \$649,720    | -            | -             | -                                                                  |
| Water Rights Fees - Residential - Irrig             | \$909,605    | -            | -             | -                                                                  |
| Water Rights Fees - Commercial                      | \$623,381    | -            | -             | -                                                                  |
| Capital Contributed by Developers (P 13)            | \$10,537,605 | -            | -             | -                                                                  |
| <b>Fees &amp; Charges</b>                           | \$15,060,858 | \$13,281,000 | \$13,281,000  | 0.00%                                                              |
| Water Sales - Residential - SF                      | \$11,234,910 | \$10,429,000 | \$10,429,000  | 0.00%                                                              |
| Water Sales - Irrigation                            | \$2,312,711  | \$1,381,000  | \$1,381,000   | 0.00%                                                              |
| Fireflow Surcharge                                  | \$45,050     | -            | -             | -                                                                  |
| Water Sales - Commercial                            | \$636,381    | \$556,000    | \$556,000     | 0.00%                                                              |
| Water Sales - Hydrant                               | \$215,619    | \$595,000    | \$595,000     | 0.00%                                                              |
| Water Sales - Reuse                                 | \$364,467    | \$150,000    | \$150,000     | 0.00%                                                              |
| Raw Water Lease Income                              | \$234,142    | \$150,000    | \$150,000     | 0.00%                                                              |
| Water Late Payment Penalties                        | \$8,099      | \$12,000     | \$12,000      | 0.00%                                                              |
| Water Connect/Disconnect Fees                       | \$9,480      | \$8,000      | \$8,000       | 0.00%                                                              |
| <b>Permits, Licenses &amp; Related Fees</b>         | \$2,550      | -            | -             | -                                                                  |
| Reinspection Fees                                   | \$2,550      | -            | -             | -                                                                  |
| <b>Reimbursements - Operating</b>                   | \$62,217     | -            | -             | -                                                                  |
| Reimbursement from Others - Non-Capital             | \$62,217     | -            | -             | -                                                                  |
| <b>Investment Earnings</b>                          | \$5,644,262  | \$527,000    | \$527,000     | 0.00%                                                              |
| Investment Income - Pooled                          | \$5,310,746  | \$311,000    | \$311,000     | 0.00%                                                              |

| Category                                              | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|-------------------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| Investment Income - Restricted                        | \$125,428    | \$6,000      | \$6,000       | 0.00%                                                              |
| Investment FVA - Pooled                               | \$208,088    | \$200,000    | \$200,000     | 0.00%                                                              |
| Investment FVA - Restricted                           | -            | \$10,000     | \$10,000      | 0.00%                                                              |
| <b>Miscellaneous</b>                                  | \$8,862      | \$10,000     | \$10,000      | 0.00%                                                              |
| Miscellaneous Income                                  | \$8,862      | \$10,000     | \$10,000      | 0.00%                                                              |
| <b>Transfers In</b>                                   | -            | -            | -             | -                                                                  |
| Transfer From Grants Fund -<br>Energy Perform Contrib | -            | -            | -             | -                                                                  |
| Transfer from Grants Fund -<br>Well Project           | -            | -            | -             | -                                                                  |
| Transfer from Grants Fund -<br>Coal Creek Reach 2 & 4 | -            | -            | -             | -                                                                  |
| <b>Reimbursements - Capital</b>                       | \$64,278     | -            | -             | -                                                                  |
| Reimb from Others - Capital -<br>NISP                 | \$64,278     | -            | -             | -                                                                  |
| <b>Debt Proceeds</b>                                  | -\$282,462   | -            | \$150,000,000 | -                                                                  |
| Debt Proceeds - Revenue<br>Bonds;                     | -            | -            | \$150,000,000 | -                                                                  |
| Debt Proceeds - FCL Enterprise                        | -\$282,462   | -            | -             | -                                                                  |
| <b>Total WATER FUND</b>                               | \$57,816,863 | \$31,285,800 | \$181,285,800 | 479.45%                                                            |
| <b>WASTEWATER FUND</b>                                |              |              |               |                                                                    |
| <b>Intergovernmental - Grants -<br/>Capital</b>       | \$965        | -            | -             | -                                                                  |
| Grant Revenue - FEP                                   | \$965        | -            | -             | -                                                                  |
| <b>Capital Contributions</b>                          | \$13,093,813 | \$5,394,000  | \$5,394,000   | 0.00%                                                              |
| Wastewater Tap Fees -<br>Residential - SF             | \$5,883,040  | \$5,316,000  | \$5,316,000   | 0.00%                                                              |
| Wastewater Tap Fees -<br>Residential - MF             | \$1,618,427  | \$78,000     | \$78,000      | 0.00%                                                              |
| Wastewater Tap Fees -<br>Residential - TH             | \$203,780    | -            | -             | -                                                                  |
| Wastewater Tap Fees -<br>Residential - DX             | \$354,400    | -            | -             | -                                                                  |
| Wastewater Tap Fees -<br>Commercial                   | \$162,105    | -            | -             | -                                                                  |
| Capital Contributed by<br>Developers (P 13)           | \$4,872,061  | -            | -             | -                                                                  |
| <b>Fees &amp; Charges</b>                             | \$7,309,218  | \$6,530,000  | \$6,530,000   | 0.00%                                                              |
| Wastewater Fees - Residential -<br>SF                 | \$6,783,622  | \$6,125,000  | \$6,125,000   | 0.00%                                                              |
| Wastewater Fees - Commercial                          | \$525,597    | \$405,000    | \$405,000     | 0.00%                                                              |
| <b>Investment Earnings</b>                            | \$1,521,926  | \$200,000    | \$200,000     | 0.00%                                                              |
| Investment Income - Pooled                            | \$1,463,741  | \$100,000    | \$100,000     | 0.00%                                                              |
| Investment FVA - Pooled                               | \$58,185     | \$100,000    | \$100,000     | 0.00%                                                              |
| <b>Miscellaneous</b>                                  | \$55,971     | -            | -             | -                                                                  |
| Proceeds from Sale of Assets                          | \$57,550     | -            | -             | -                                                                  |
| Miscellaneous Income                                  | -\$1,579     | -            | -             | -                                                                  |
| <b>Transfers In</b>                                   | -            | -            | -             | -                                                                  |

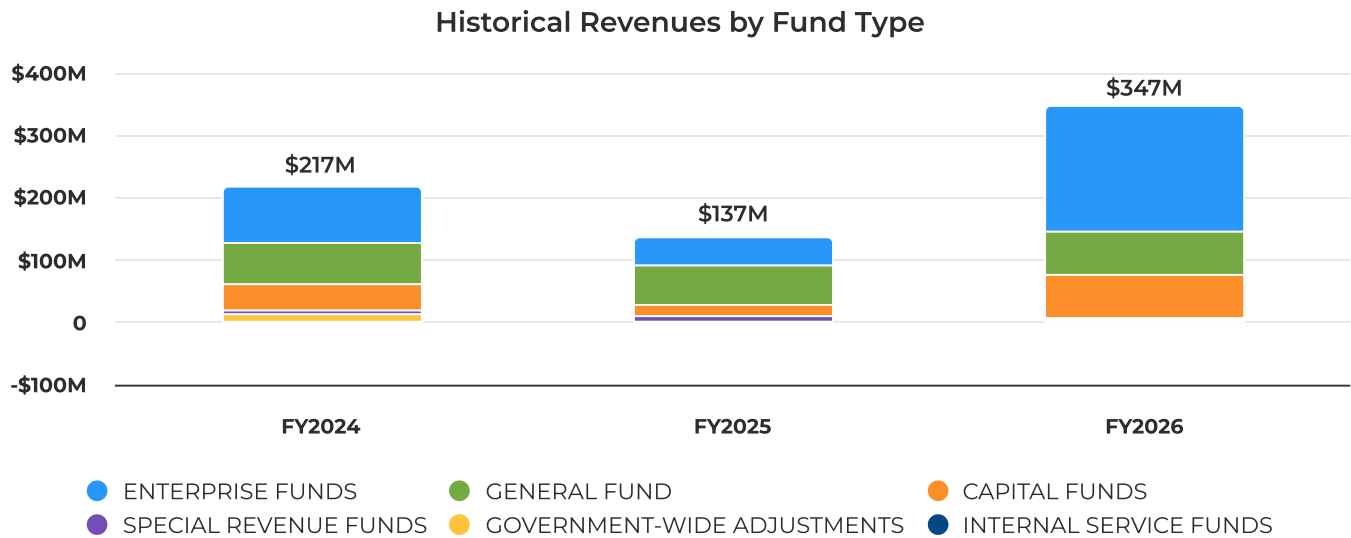
| Category                                              | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|-------------------------------------------------------|--------------|--------------|---------------|--------------------------------------------------------------------|
| Transfer From Grants Fund -<br>Energy Perform Contrib | -            | -            | -             | -                                                                  |
| <b>Reimbursements - Capital</b>                       | \$390,297    | -            | -             | -                                                                  |
| Cost Recovery - Westside<br>Interceptor               | \$128,675    | -            | -             | -                                                                  |
| Cost Recovery - NWRF<br>Interceptor                   | \$229,489    | -            | -             | -                                                                  |
| Cost Recovery - Vista Ridge<br>Interceptor            | \$20,697     | -            | -             | -                                                                  |
| Cost Recovery - Coal Creek<br>Interceptor             | \$11,436     | -            | -             | -                                                                  |
| <b>Debt Proceeds</b>                                  | -\$34,248    | -            | -             | -                                                                  |
| Debt Proceeds - FCL Enterprise                        | -\$34,248    | -            | -             | -                                                                  |
| <b>Total WASTEWATER FUND</b>                          | \$22,337,942 | \$12,124,000 | \$12,124,000  | 0.00%                                                              |
| <b>STORM DRAINAGE OPERATING<br/>FUND</b>              |              |              |               |                                                                    |
| <b>Intergovernmental - Grants -<br/>Capital</b>       | \$410,636    | -            | -             | -                                                                  |
| Misc. Grants - Coal Creek Reach<br>2 & 4              | \$410,636    | -            | -             | -                                                                  |
| <b>Capital Contributions</b>                          | \$5,542,741  | -            | -             | -                                                                  |
| Capital Contributed by<br>Developers (P 13)           | \$5,542,741  | -            | -             | -                                                                  |
| <b>Fees &amp; Charges</b>                             | \$2,012,442  | \$1,937,000  | \$1,937,000   | 0.00%                                                              |
| Storm Drainage Fees -<br>Residential - SF             | \$1,755,673  | \$1,700,000  | \$1,700,000   | 0.00%                                                              |
| Storm Drainage Fees -<br>Commercial                   | \$256,769    | \$237,000    | \$237,000     | 0.00%                                                              |
| <b>Investment Earnings</b>                            | \$124,723    | \$22,809     | \$22,809      | 0.00%                                                              |
| Investment Income - Pooled                            | \$119,543    | \$22,809     | \$22,809      | 0.00%                                                              |
| Investment FVA - Pooled                               | \$5,180      | -            | -             | -                                                                  |
| <b>Reimbursements - Capital</b>                       | \$20,000     | -            | -             | -                                                                  |
| Reimb from Others - Vista<br>Ridge Storm Drainage     | \$20,000     | -            | -             | -                                                                  |
| <b>Debt Proceeds</b>                                  | -\$56,831    | -            | \$7,000,000   | -                                                                  |
| Debt Proceeds - Revenue<br>Bonds;                     | -            | -            | \$7,000,000   | -                                                                  |
| Debt Proceeds - FCL Enterprise                        | -\$56,831    | -            | -             | -                                                                  |
| <b>Total STORM DRAINAGE<br/>OPERATING FUND</b>        | \$8,053,712  | \$1,959,809  | \$8,959,809   | 357.18%                                                            |
| <b>AIRPORT FUND</b>                                   |              |              |               |                                                                    |
| <b>Intergovernmental - Grants -<br/>Capital</b>       | \$1,339,478  | -            | -             | -                                                                  |
| FAA Airport Grant Rev. -<br>AWOS/Wind Cone Reloc      | \$171,608    | -            | -             | -                                                                  |
| FAA Airport Grant - West Ramp<br>& TWY Cons           | \$1,167,870  | -            | -             | -                                                                  |
| <b>Fees &amp; Charges</b>                             | \$5,812      | \$5,250      | \$5,250       | 0.00%                                                              |
| Fuel Flowage Fees                                     | \$5,812      | \$5,250      | \$5,250       | 0.00%                                                              |



| Category                                              | 2024 Actuals         | 2025 Adopted         | 2026 Proposed        | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|-------------------------------------------------------|----------------------|----------------------|----------------------|--------------------------------------------------------------------|
| <b>Investment Earnings</b>                            | \$1,957              | \$525                | \$525                | 0.00%                                                              |
| Investment Income - Pooled                            | \$2,036              | \$525                | \$525                | 0.00%                                                              |
| Investment FVA - Pooled                               | -\$79                | -                    | -                    | -                                                                  |
| <b>Miscellaneous</b>                                  | \$143,681            | \$175,073            | \$175,073            | 0.00%                                                              |
| Lease/Rental Income                                   | \$68,645             | \$54,306             | \$54,306             | 0.00%                                                              |
| FBO Fees                                              | -                    | \$42,660             | \$42,660             | 0.00%                                                              |
| Aviation Gas Taxes - Colorado                         | \$9,199              | \$8,400              | \$8,400              | 0.00%                                                              |
| Miscellaneous Income                                  | \$65,838             | \$69,707             | \$69,707             | 0.00%                                                              |
| <b>Transfers In</b>                                   | \$240,000            | \$317,292            | \$190,000            | -40.12%                                                            |
| Transfer from General Fund                            | \$240,000            | \$310,697            | \$190,000            | -38.85%                                                            |
| Transfer from Grant Fund -<br>AWOS/Wind Cone Reloc    | -\$1,167,870         | -                    | -                    | -                                                                  |
| Transfer from Grants Fund -<br>West Ramp & TWY Cons   | \$1,167,869          | \$6,595              | -                    | -100.00%                                                           |
| <b>Total AIRPORT FUND</b>                             | \$1,730,928          | \$498,140            | \$370,848            | -25.55%                                                            |
| <b>GOVERNMENT-WIDE<br/>ADJUSTMENTS</b>                |                      |                      |                      |                                                                    |
| <b>Intergovernmental - Grants -<br/>Capital</b>       | \$2,262,394          | -                    | -                    | -                                                                  |
| Grant - Deferred Inflow - Erie<br>PkwY & WCR7         | \$31,005             | -                    | -                    | -                                                                  |
| Grant - Deferred Inflow -CLR -<br>Telleen to Cheesman | \$1,589,185          | -                    | -                    | -                                                                  |
| Grant - Deferred Inflow - Apron<br>and Runway Rehab   | \$164,160            | -                    | -                    | -                                                                  |
| Grant - Deferred Inflow - WCR 3<br>Bridge             | \$21,282             | -                    | -                    | -                                                                  |
| Grant - Deferred Inflow - Signal<br>Comm. Project     | \$8,193              | -                    | -                    | -                                                                  |
| Grant - Deferred Inflow - FEP                         | \$51,899             | -                    | -                    | -                                                                  |
| Grant Revenue - Well Project                          | \$3,621              | -                    | -                    | -                                                                  |
| Grant - Deferred Inflow - FEMA<br>Coal Creek          | \$393,050            | -                    | -                    | -                                                                  |
| <b>Capital Contributions</b>                          | \$9,728,924          | -                    | -                    | -                                                                  |
| Capital Contributed by<br>Developers (P 13)           | \$9,728,924          | -                    | -                    | -                                                                  |
| <b>Total GOVERNMENT-WIDE<br/>ADJUSTMENTS</b>          | \$11,991,317         | -                    | -                    | -                                                                  |
| <b>INSURANCE FUND</b>                                 |                      |                      |                      |                                                                    |
| <b>Transfers In</b>                                   | -                    | -                    | \$2,093,062          | -                                                                  |
| Transfer from General Fund                            | -                    | -                    | \$2,093,062          | -                                                                  |
| <b>Total INSURANCE FUND</b>                           | -                    | -                    | \$2,093,062          | -                                                                  |
| <b>Total Revenues</b>                                 | <b>\$216,324,878</b> | <b>\$136,585,280</b> | <b>\$346,837,382</b> | <b>153.93%</b>                                                     |



## Revenues by Fund Type



The total Town Revenues for FY2026 increased significantly to \$346.8 million, representing a 153.93% rise from the previous year's \$136.6 million. The largest revenue source shifted to Enterprise Funds, which grew by \$156.9 million or 342.01%, reaching \$202.7 million and accounting for 58.45% of the total. This marks a substantial increase compared to the prior year when Enterprise Funds were \$45.9 million and 33.58% of total revenues.

The General Fund also saw growth, increasing by \$5.3 million or 8.33% to \$69.3 million, though its share of total revenues decreased to 19.98% from 46.84%. Capital Funds experienced a notable rise of \$50.2 million or 297.51%, totaling \$67.1 million and representing 19.35% of the total, up from \$16.9 million and 12.36% previously.

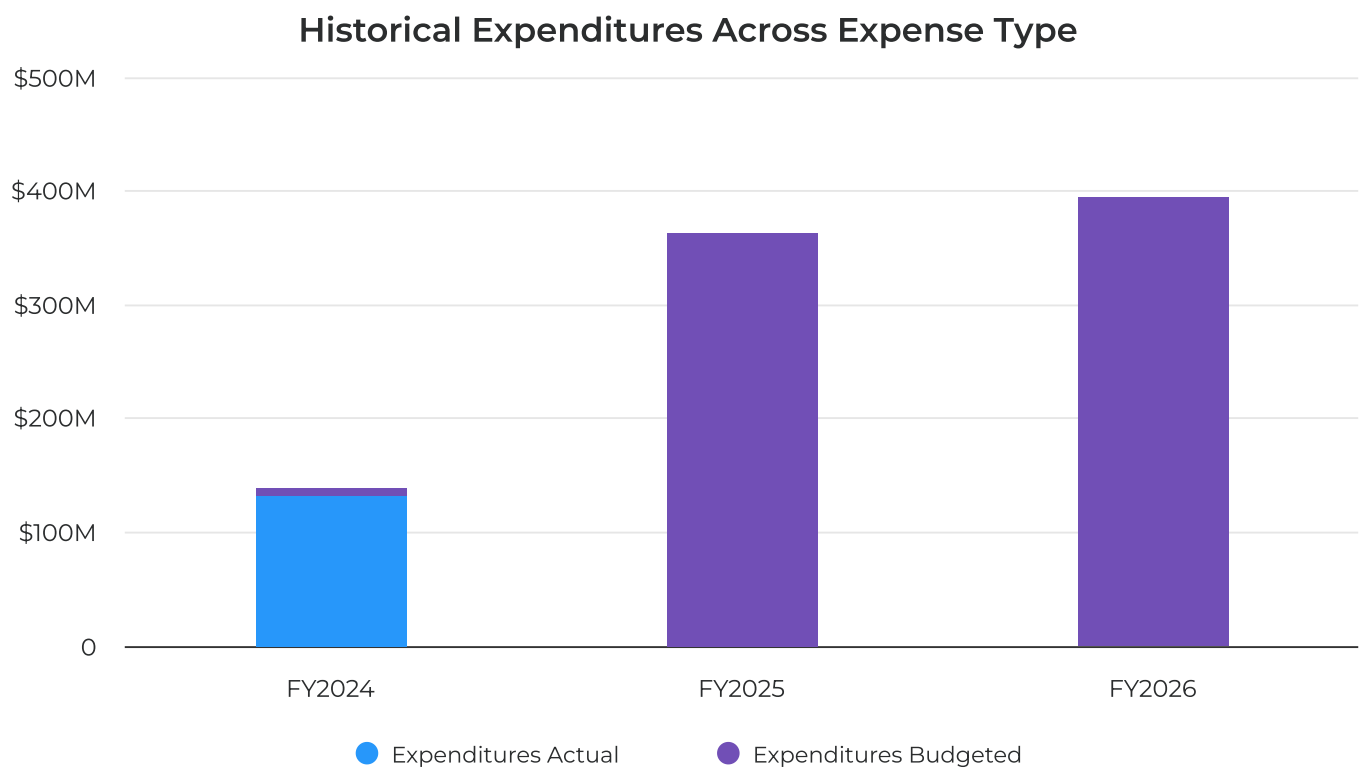
Internal Service Funds increased by \$1.9 million or 82.13%, reaching \$4.2 million and 1.23% of total revenues, compared to \$2.3 million and 1.71% in the prior year. Conversely, Special Revenue Funds decreased by \$4.1 million or 54.41%, falling to \$3.4 million and 0.99% of total revenues, down from \$7.5 million and 5.51% previously.

### Revenues by Fund Type

| Category                       | 2024 Actuals         | 2025 Adopted         | 2026 Proposed        | 2025 Adopted vs.<br>FY 2026 Proposed<br>for Adoption (%<br>Change) |
|--------------------------------|----------------------|----------------------|----------------------|--------------------------------------------------------------------|
| SPECIAL REVENUE FUNDS          | \$7,626,393          | \$7,521,808          | \$3,429,000          | -54.41%                                                            |
| INTERNAL SERVICE FUNDS         | -\$629,538           | \$2,333,396          | \$4,249,915          | 82.13%                                                             |
| GENERAL FUND                   | \$64,383,880         | \$63,979,448         | \$69,306,130         | 8.33%                                                              |
| CAPITAL FUNDS                  | \$43,013,381         | \$16,882,880         | \$67,111,880         | 297.51%                                                            |
| ENTERPRISE FUNDS               | \$89,939,444         | \$45,867,749         | \$202,740,457        | 342.01%                                                            |
| GOVERNMENT-WIDE<br>ADJUSTMENTS | \$11,991,317         | -                    | -                    | -                                                                  |
| <b>Total Revenues</b>          | <b>\$216,324,878</b> | <b>\$136,585,280</b> | <b>\$346,837,382</b> | <b>153.93%</b>                                                     |

# Town Expenses

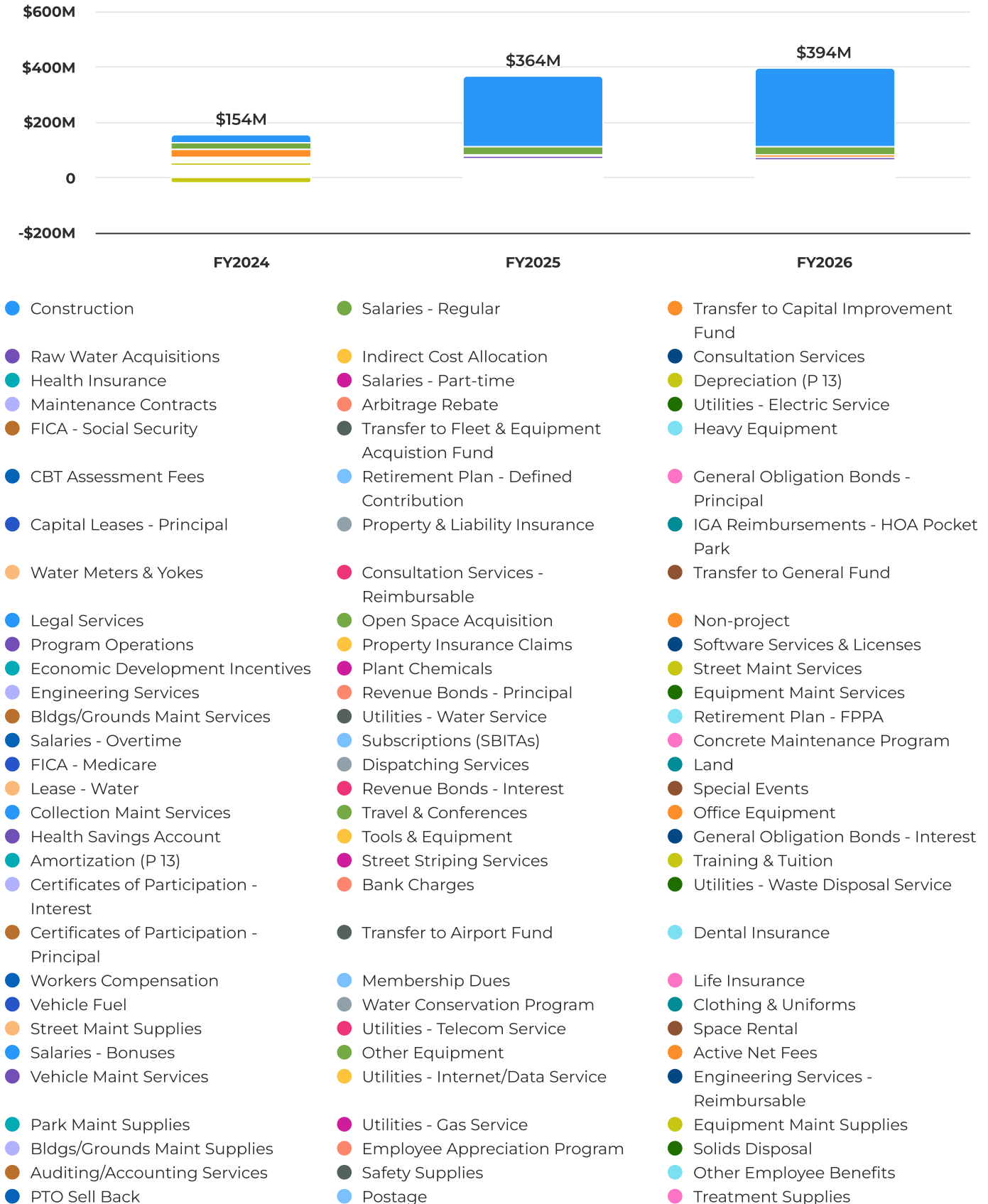
## Expenditure Summary



The Town of Erie's expenditures budgeted for FY2026 amount to \$393.6 million, representing an 8.21% increase from the previous year's budgeted amount of \$363.7 million. This continues the significant growth trend observed from the prior period, where expenditures budgeted had increased by 162.67% to reach \$363.7 million. The increase in FY2026 indicates a continued expansion in budgeted expenditures, though at a more moderate rate compared to the previous period's substantial rise.

# Expenditures by Object

## Historical Expenditures by Object



|                                                  |                                              |                                               |
|--------------------------------------------------|----------------------------------------------|-----------------------------------------------|
| ● Shop Supplies                                  | ● Laboratory Services                        | ● Grants to Other Outside Agencies            |
| ● Distribution Maint Supplies                    | ● Reimbursable Capital Projects              | ● Community Engagement                        |
| ● Lifestyle Spending Account                     | ● Grants to Erie Chamber of Commerce         | ● Marketing                                   |
| ● Vision Insurance                               | ● Legal Services - Other                     | ● Food & Related Services                     |
| ● Public Safety Equipment                        | ● Capital Leases - Interest                  | ● SUTA                                        |
| ● Furniture                                      | ● Open Space/Trails Maint Supplies           | ● Internship program                          |
| ● Salaries Adjustments                           | ● Printing & Copy Services                   | ● Trees & Plants                              |
| ● Tree Incentive Programs - Park Programs        | ● Ditch Supply Access Fees                   | ● Utilities - Telecom System Lease            |
| ● Paid Parental Leave                            | ● Noncap Reclass (PD 13)                     | ● Grants to Erie Economic Development Council |
| ● Restroom Rental                                | ● Loans Payable - Principal                  | ● Distribution Maint Services                 |
| ● Recreation Equipment                           | ● Advertising & Publishing                   | ● Server Equipment                            |
| ● Forestry Maint Supplies                        | ● Economic Development                       | ● Mosquito Control Program                    |
| ● Household Haz Waste Program                    | ● Sprinkler Syst Maint Supplies              | ● Office Equipment Maint Services             |
| ● Legal Services - Litigation                    | ● Athletic Field Maint Supplies              | ● Efficiency Program                          |
| ● Tree Certificate Redemption - New Construction | ● Employee Assistance Program                | ● Water Storage Maint Services                |
| ● Signage & Traffic Controls                     | ● Safety Program                             | ● Pool Chemicals/Maint Supplies               |
| ● ECP Concession Supplies                        | ● Restorative Justice Program                | ● Books, Publications & Reference Materials   |
| ● Pump Station Maint Services                    | ● County Treasurer's Fees                    | ● Ammunition & Targets                        |
| ● Legal Services - Reimbursable                  | ● Recruitment                                | ● PTO Payable Adjustment (P 13)               |
| ● Equipment/Vehicle Rental - Operating Lease     | ● Staffing Services                          | ● Collection Maint Supplies                   |
| ● Equipment Less than \$10K, Non-Capital         | ● Election Services - Mail Ballot            | ● Utilities - Phone Stipend                   |
| ● Permits, Licenses & Other Fees                 | ● Dust Abatement Services                    | ● Fitness Equip Maint Supplies                |
| ● Vehicle Maint Supplies                         | ● Vandalism Maint Supplies                   | ● Animal Impoundment                          |
| ● Pump Station Maint Supplies                    | ● Utilities - Telecom Allocation             | ● Records Management                          |
| ● Employee Tuition Assistance Program            | ● Signal Maint Services                      | ● Codification Services                       |
| ● Airport Advisory Board                         | ● Playground Maint Supplies                  | ● Cafeteria Plan                              |
| ● Mowing Services                                | ● Shop Services                              | ● Sustainability Committee                    |
| ● Investigation Supplies                         | ● Property Taxes                             | ● Drug Task Force Program Expenses            |
| ● Historical Preservation Commission             | ● Transfer to General Fund - Indirect Cost   | ● Salaries - Overtime - Leaf                  |
| ● Laboratory Supplies                            | ● Background Screening                       | ● Salaries - Temporary                        |
| ● Peer Support                                   | ● Translation Services                       | ● Tree Board Operating                        |
| ● Courier Services                               | ● Generator Fuel                             | ● Concrete Repair Services - Reimb.           |
| ● Loans Payable - Interest                       | ● Advertising & Publishing - Reimbursable    | ● Code Enforcement Supplies                   |
| ● Recording Fees                                 | ● Printer Supplies                           | ● Drug & Alcohol Testing                      |
| ● Planning Operating                             | ● Recording Fees - Reimbursable              | ● Paying Agent Fees                           |
| ● Court Appointed Attorney                       | ● Salaries - Overtime - Reimb                | ● SWAT Team Equipment                         |
| ● Traffic Patrol Supplies                        | ● Amort. of Bond Ins. Prem. (P13)            | ● OSTAB Operating                             |
| ● Towing/Impoundment Services                    | ● Utilities - Reimbursable                   | ● Sentencing Fund                             |
| ● Incarceration Services                         | ● Informant Fees                             | ● Employee Relocation                         |
| ● Juror Fees                                     | ● Transfers to Storm Drainage Operating Fund | ● Transfer to Transportation Impact Fund      |
| ● Benefit Expense Allocation                     | ● Transfers to Water Fund                    | ● Transfers to Wastewater Fund                |
| ● Cash Drawer Long/Short                         | ● Interest Accrual (P 13)                    | ● Vision Insurance - Employee Contribution    |

- Loss on Disposition of Capital Assets (P 13)
- Office Supplies
- Health Insurance - Employee Contribution
- Amort. of Bond Deferrals (P 13)
- Noncap Reclass (Pd 13)
- Principal Payment Offset (P 13)
- Dental Insurance - Employee Contribution
- P&L Insurance Allocation
- Capitalized Assets - Enterprise Funds (P 13)

The Town's total expenses for FY2026 amount to \$393.6 million, reflecting an 8.21% increase from the previous year's \$363.7 million. Construction remains the largest expenditure category, rising by \$29.5 million or 11.64% to \$283.4 million, now constituting 72% of the total budget, up from 69.79% the prior year.

Salaries for regular employees increased by \$2.3 million or 8.11%, reaching \$31 million and maintaining a similar share of the total at 7.88%. The Transfer to Capital Improvement Fund saw a significant increase of \$3.5 million or 53.85%, totaling \$10 million and representing 2.54% of expenses, reversing the previous year's large decrease.

Raw Water Acquisitions decreased by \$625,250 or 7.49% to \$7.7 million, now 1.96% of the total, down from 2.3%. Indirect Cost Allocation rose slightly by \$151,201 or 2.92% to \$5.3 million, accounting for 1.36% of expenses. Health Insurance expenses increased by \$927,093 or 31.69% to \$3.9 million, representing 0.98% of the budget, reversing the prior year's decline.

Salaries for part-time employees increased modestly by \$232,719 or 6.85% to \$3.6 million, holding steady at 0.92% of total expenses. Consultation Services decreased by \$1.6 million or 31.71% to \$3.5 million, now 0.88% of the budget, following a substantial increase the previous year. Arbitrage Rebate expenses rose by \$690,199 or 27.61% to \$3.2 million, making up 0.81% of the total.

Among other notable changes, the Non-project category appears at \$2.7 million. Significant decreases include the Transfer to General Fund, which dropped \$2.9 million to zero, and Consultation Services - Reimbursable, which declined by \$2.1 million or 84.78% to \$375,000. Land expenses were eliminated, decreasing by \$1.2 million, and Property Insurance Claims also dropped to zero, down \$802,874.

Overall, the FY2026 budget shows growth concentrated in Construction, Capital Improvement Fund transfers, and regular salaries, with notable reductions in reimbursable consultation services and transfers to the General Fund.

## Expenditures by Object

| Category                         | 2024 Actuals    | 2025 Adopted    | 2026 Proposed   | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------|-----------------|-----------------|-----------------|-------------------------------------------------|
| <b>Utilities - Phone Stipend</b> | -               | \$29,220.00     | \$35,700.00     | 22.18%                                          |
| Town Administration              | -               | \$540.00        | \$4,320.00      | 700.00%                                         |
| Human Resources                  | -               | -               | \$540.00        | -                                               |
| Information Technology           | -               | \$540.00        | \$540.00        | 0.00%                                           |
| Planning & Development           | -               | \$540.00        | -               | -100.00%                                        |
| Finance                          | -               | \$3,240.00      | \$1,620.00      | -50.00%                                         |
| Parks & Recreation               | -               | \$14,640.00     | \$15,180.00     | 3.69%                                           |
| Public Works                     | -               | \$5,940.00      | \$9,720.00      | 63.64%                                          |
| Utilities                        | -               | \$3,780.00      | \$3,780.00      | 0.00%                                           |
| <b>Recruitment</b>               | -               | \$12,000.00     | \$77,000.00     | 541.67%                                         |
| Human Resources                  | -               | \$12,000.00     | \$77,000.00     | 541.67%                                         |
| <b>Sentencing Fund</b>           | -               | \$2,000.00      | -               | -100.00%                                        |
| Town Administration              | -               | \$2,000.00      | -               | -100.00%                                        |
| <b>Health Savings Account</b>    | \$165,767.05    | \$262,800.00    | \$462,201.65    | 75.88%                                          |
| Central Charges                  | \$165,767.05    | \$262,800.00    | \$462,201.65    | 75.88%                                          |
| <b>Salaries - Regular</b>        | \$24,163,618.43 | \$28,700,885.44 | \$31,027,923.95 | 8.11%                                           |

| Category                                 | 2024 Actuals   | 2025 Adopted   | 2026 Proposed  | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------|----------------|----------------|----------------|-------------------------------------------------|
| Legislative                              | \$35,729.86    | -              | -              | -                                               |
| Town Administration                      | \$1,410,764.95 | \$1,864,092.62 | \$2,148,784.69 | 15.27%                                          |
| Communications &<br>Community Engagement | \$506,514.92   | \$593,371.49   | \$646,639.74   | 8.98%                                           |
| Economic Development                     | \$473,980.10   | \$502,357.01   | \$570,006.99   | 13.47%                                          |
| Human Resources                          | \$969,291.40   | \$1,128,105.77 | \$1,201,439.93 | 6.50%                                           |
| Information Technology                   | \$562,629.53   | \$635,781.28   | \$665,372.13   | 4.65%                                           |
| Environmental Services                   | \$486,606.50   | \$568,231.13   | \$643,522.03   | 13.25%                                          |
| Planning & Development                   | \$2,561,730.08 | \$2,760,832.12 | \$2,827,940.57 | 2.43%                                           |
| Finance                                  | \$1,410,518.02 | \$1,776,405.57 | \$1,920,710.90 | 8.12%                                           |
| Parks & Recreation                       | \$3,856,506.00 | \$4,909,554.90 | \$4,784,740.48 | -2.54%                                          |
| Police                                   | \$5,989,904.98 | \$6,522,350.63 | \$7,369,244.30 | 12.98%                                          |
| Public Works                             | \$2,865,188.26 | \$3,788,824.29 | \$4,001,319.84 | 5.61%                                           |
| Utilities                                | \$3,034,253.83 | \$3,650,978.63 | \$4,248,202.35 | 16.36%                                          |
| <b>Salaries - Part-time</b>              | \$2,778,767.55 | \$3,396,648.90 | \$3,629,368.17 | 6.85%                                           |
| Legislative                              | -              | \$66,744.00    | \$66,096.00    | -0.97%                                          |
| Environmental Services                   | \$19,159.06    | \$30,349.24    | \$32,270.85    | 6.33%                                           |
| Planning & Development                   | \$3,947.34     | -              | -              | -                                               |
| Parks & Recreation                       | \$2,755,661.15 | \$3,299,555.66 | \$3,433,125.60 | 4.05%                                           |
| Public Works                             | -              | -              | \$97,875.73    | -                                               |
| <b>Salaries - Temporary</b>              | -              | \$15,600.00    | -              | -100.00%                                        |
| Planning & Development                   | -              | \$15,600.00    | -              | -100.00%                                        |
| <b>Salaries - Overtime</b>               | \$438,168.77   | \$531,961.00   | \$554,099.00   | 4.16%                                           |
| Town Administration                      | \$4,915.92     | \$21,500.00    | \$19,000.00    | -11.63%                                         |
| Communications &<br>Community Engagement | \$5,036.63     | \$3,000.00     | \$3,000.00     | 0.00%                                           |
| Human Resources                          | \$193.00       | \$1,000.00     | \$1,000.00     | 0.00%                                           |
| Information Technology                   | \$251.35       | \$800.00       | \$500.00       | -37.50%                                         |
| Environmental Services                   | \$5,199.23     | \$1,600.00     | \$1,600.00     | 0.00%                                           |
| Planning & Development                   | \$11,584.83    | \$17,500.00    | \$12,000.00    | -31.43%                                         |
| Finance                                  | \$1,044.64     | \$7,500.00     | \$5,500.00     | -26.67%                                         |
| Parks & Recreation                       | \$49,986.62    | \$98,400.00    | \$50,992.00    | -48.18%                                         |
| Police                                   | \$284,135.13   | \$220,500.00   | \$289,100.00   | 31.11%                                          |
| Public Works                             | \$20,894.77    | \$24,011.00    | \$18,800.00    | -21.70%                                         |
| Utilities                                | \$54,926.65    | \$136,150.00   | \$152,607.00   | 12.09%                                          |
| <b>Salaries - Overtime - Reimb</b>       | \$297.20       | \$4,000.00     | \$2,000.00     | -50.00%                                         |
| Public Works                             | \$297.20       | \$4,000.00     | \$2,000.00     | -50.00%                                         |
| <b>Salaries - Overtime - Leaf</b>        | \$1,073.57     | \$9,700.00     | \$9,700.00     | 0.00%                                           |
| Police                                   | \$1,073.57     | \$9,700.00     | \$9,700.00     | 0.00%                                           |
| <b>Salaries - Bonuses</b>                | \$142,913.18   | \$192,850.00   | \$175,575.00   | -8.96%                                          |
| Town Administration                      | \$5,386.53     | \$30,700.00    | \$21,500.00    | -29.97%                                         |
| Communications &<br>Community Engagement | \$3,080.01     | \$3,000.00     | \$3,500.00     | 16.67%                                          |
| Economic Development                     | \$3,802.13     | \$2,000.00     | \$2,000.00     | 0.00%                                           |
| Human Resources                          | \$5,484.99     | \$8,000.00     | \$6,000.00     | -25.00%                                         |
| Information Technology                   | \$5,654.40     | \$4,000.00     | \$6,000.00     | 50.00%                                          |
| Environmental Services                   | \$2,049.00     | \$2,000.00     | \$2,000.00     | 0.00%                                           |



| Category                              | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Planning & Development                | \$15,719.72  | \$34,900.00  | \$15,500.00   | -55.59%                                         |
| Finance                               | \$7,719.55   | \$8,000.00   | \$7,500.00    | -6.25%                                          |
| Parks & Recreation                    | \$22,654.22  | \$21,000.00  | \$24,500.00   | 16.67%                                          |
| Police                                | \$23,760.24  | \$37,000.00  | \$35,600.00   | -3.78%                                          |
| Public Works                          | \$26,903.78  | \$30,250.00  | \$32,875.00   | 8.68%                                           |
| Utilities                             | \$20,698.61  | \$12,000.00  | \$18,600.00   | 55.00%                                          |
| <b>Salaries Adjustments</b>           | -            | \$59,920.00  | \$136,500.00  | 127.80%                                         |
| Human Resources                       | -            | \$31,000.00  | -             | -100.00%                                        |
| Information Technology                | -            | -            | \$19,500.00   | -                                               |
| Planning & Development                | -            | -            | \$24,000.00   | -                                               |
| Parks & Recreation                    | -            | \$28,920.00  | \$65,800.00   | 127.52%                                         |
| Public Works                          | -            | -            | \$22,700.00   | -                                               |
| Utilities                             | -            | -            | \$4,500.00    | -                                               |
| <b>PTO Payable Adjustment (P 13)</b>  | \$80,115.22  | -            | -             | -                                               |
| Utilities                             | \$80,115.22  | -            | -             | -                                               |
| <b>PTO Sell Back</b>                  | \$96,817.53  | \$131,000.00 | \$104,500.00  | -20.23%                                         |
| Communications & Community Engagement | \$1,888.19   | \$2,000.00   | \$2,000.00    | 0.00%                                           |
| Human Resources                       | \$5,803.47   | \$8,000.00   | \$6,000.00    | -25.00%                                         |
| Information Technology                | \$8,928.50   | \$6,000.00   | \$6,000.00    | 0.00%                                           |
| Environmental Services                | -            | -            | \$3,000.00    | -                                               |
| Planning & Development                | \$7,117.39   | -            | \$9,000.00    | -                                               |
| Finance                               | \$3,468.71   | -            | \$7,500.00    | -                                               |
| Parks & Recreation                    | \$15,452.67  | \$15,000.00  | \$18,000.00   | 20.00%                                          |
| Police                                | \$37,441.89  | -            | \$45,000.00   | -                                               |
| Public Works                          | \$3,352.32   | -            | \$8,000.00    | -                                               |
| Central Charges                       | -            | \$100,000.00 | -             | -100.00%                                        |
| Utilities                             | \$13,364.39  | -            | -             | -                                               |
| <b>Internship program</b>             | -            | \$113,000.00 | \$90,000.00   | -20.35%                                         |
| Human Resources                       | -            | \$113,000.00 | \$90,000.00   | -20.35%                                         |
| <b>Paid Parental Leave</b>            | \$177,473.14 | -            | -             | -                                               |
| Economic Development                  | \$18,669.87  | -            | -             | -                                               |
| Planning & Development                | \$7,989.67   | -            | -             | -                                               |
| Parks & Recreation                    | \$47,487.88  | -            | -             | -                                               |
| Police                                | \$55,174.21  | -            | -             | -                                               |
| Public Works                          | \$11,875.05  | -            | -             | -                                               |
| Utilities                             | \$36,276.46  | -            | -             | -                                               |
| <b>Benefit Expense Allocation</b>     | -            | \$0.01       | -             | -100.00%                                        |
| Legislative                           | \$10,923.63  | \$18,486.74  | \$19,150.17   | 3.59%                                           |
| Town Administration                   | \$410,506.26 | \$508,061.95 | \$622,573.15  | 22.54%                                          |
| Communications & Community Engagement | \$149,419.43 | \$164,351.90 | \$187,352.67  | 13.99%                                          |
| Economic Development                  | \$144,210.28 | \$139,142.73 | \$165,149.66  | 18.69%                                          |
| Human Resources                       | \$283,594.96 | \$312,462.47 | \$348,096.42  | 11.40%                                          |
| Information Technology                | \$164,443.00 | \$176,098.55 | \$192,780.05  | 9.47%                                           |
| Environmental Services                | \$143,574.30 | \$160,335.30 | \$189,171.28  | 17.98%                                          |
| Planning & Development                | \$753,640.57 | \$767,132.06 | \$819,346.82  | 6.81%                                           |





| Category                                        | 2024 Actuals    | 2025 Adopted    | 2026 Proposed   | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------------|-----------------|-----------------|-----------------|-------------------------------------------------|
| Finance                                         | \$410,066.91    | \$492,028.41    | \$556,492.73    | 13.10%                                          |
| Parks & Recreation                              | \$1,404,493.10  | \$1,501,364.05  | \$1,675,865.52  | 11.62%                                          |
| Police                                          | \$1,733,089.95  | \$1,594,495.07  | \$2,088,657.87  | 30.99%                                          |
| Public Works                                    | \$848,287.78    | \$1,026,824.35  | \$1,142,713.30  | 11.29%                                          |
| Central Charges                                 | -\$7,360,692.94 | -\$7,859,217.70 | -\$9,238,192.70 | 17.55%                                          |
| Utilities                                       | \$904,442.77    | \$998,434.13    | \$1,230,843.06  | 23.28%                                          |
| <b>FICA - Social Security</b>                   | \$1,339,246.59  | \$1,549,166.14  | \$1,722,924.87  | 11.22%                                          |
| Central Charges                                 | \$1,339,246.59  | \$1,549,166.14  | \$1,722,924.87  | 11.22%                                          |
| <b>FICA - Medicare</b>                          | \$390,484.66    | \$445,759.51    | \$501,185.03    | 12.43%                                          |
| Central Charges                                 | \$390,484.66    | \$445,759.51    | \$501,185.03    | 12.43%                                          |
| <b>SUTA</b>                                     | \$53,765.95     | \$80,000.00     | \$80,000.00     | 0.00%                                           |
| Central Charges                                 | \$53,765.95     | \$80,000.00     | \$80,000.00     | 0.00%                                           |
| <b>Retirement Plan - Defined Contribution</b>   | \$905,087.71    | \$1,248,776.49  | \$1,452,997.05  | 16.35%                                          |
| Central Charges                                 | \$905,087.71    | \$1,248,776.49  | \$1,452,997.05  | 16.35%                                          |
| <b>Retirement Plan - FPPA</b>                   | \$492,296.97    | \$487,324.55    | \$589,718.05    | 21.01%                                          |
| Central Charges                                 | \$492,296.97    | \$487,324.55    | \$589,718.05    | 21.01%                                          |
| <b>Health Insurance</b>                         | \$3,823,716.39  | \$2,925,837.38  | \$3,852,930.84  | 31.69%                                          |
| Central Charges                                 | \$3,823,716.39  | \$2,925,837.38  | \$3,852,930.84  | 31.69%                                          |
| <b>Health Insurance - Employee Contribution</b> | -\$494,311.52   | -\$285,949.00   | -\$300,000.00   | 4.91%                                           |
| Central Charges                                 | -\$494,311.52   | -\$285,949.00   | -\$300,000.00   | 4.91%                                           |
| <b>Vision Insurance</b>                         | \$73,255.40     | \$84,284.79     | \$89,047.92     | 5.65%                                           |
| Central Charges                                 | \$73,255.40     | \$84,284.79     | \$89,047.92     | 5.65%                                           |
| <b>Vision Insurance - Employee Contribution</b> | -\$6,003.83     | -\$8,000.00     | -\$8,000.00     | 0.00%                                           |
| Central Charges                                 | -\$6,003.83     | -\$8,000.00     | -\$8,000.00     | 0.00%                                           |
| <b>Dental Insurance</b>                         | \$207,320.06    | \$258,009.05    | \$262,098.12    | 1.58%                                           |
| Central Charges                                 | \$207,320.06    | \$258,009.05    | \$262,098.12    | 1.58%                                           |
| <b>Dental Insurance - Employee Contribution</b> | -\$30,473.42    | -\$25,000.00    | -\$25,000.00    | 0.00%                                           |
| Central Charges                                 | -\$30,473.42    | -\$25,000.00    | -\$25,000.00    | 0.00%                                           |
| <b>Life Insurance</b>                           | \$206,416.56    | \$219,500.78    | \$246,764.17    | 12.42%                                          |
| Central Charges                                 | \$206,416.56    | \$219,500.78    | \$246,764.17    | 12.42%                                          |
| <b>Workers Compensation</b>                     | \$418,032.25    | \$305,383.00    | -               | -100.00%                                        |
| Planning & Development                          | \$2,351.71      | -               | -               | -                                               |
| Parks & Recreation                              | \$20,089.02     | -               | -               | -                                               |
| Police                                          | \$2,213.37      | -               | -               | -                                               |
| Public Works                                    | \$2,699.47      | -               | -               | -                                               |
| Central Charges                                 | \$385,951.32    | \$305,383.00    | -               | -100.00%                                        |
| Utilities                                       | \$4,727.36      | -               | -               | -                                               |
| <b>Cafeteria Plan</b>                           | \$6,702.10      | \$15,000.00     | \$15,000.00     | 0.00%                                           |
| Central Charges                                 | \$6,702.10      | \$15,000.00     | \$15,000.00     | 0.00%                                           |
| <b>Employee Assistance Program</b>              | \$35,622.92     | \$40,000.00     | \$40,000.00     | 0.00%                                           |
| Central Charges                                 | \$35,622.92     | \$40,000.00     | \$40,000.00     | 0.00%                                           |
| <b>Lifestyle Spending Account</b>               | -               | -               | \$256,325.00    | -                                               |
| Central Charges                                 | -               | -               | \$256,325.00    | -                                               |



| Category                                   | 2024 Actuals   | 2025 Adopted   | 2026 Proposed  | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------|----------------|----------------|----------------|-------------------------------------------------|
| <b>Employee Appreciation Program</b>       | \$100,840.33   | \$131,400.00   | \$130,500.00   | -0.68%                                          |
| Town Administration                        | \$32,163.15    | \$41,900.00    | \$41,900.00    | 0.00%                                           |
| Human Resources                            | \$43,013.69    | \$41,300.00    | \$40,900.00    | -0.97%                                          |
| Finance                                    | \$893.19       | -              | -              | -                                               |
| Parks & Recreation                         | \$9,559.19     | \$33,700.00    | \$33,600.00    | -0.30%                                          |
| Police                                     | \$15,211.11    | \$14,500.00    | \$14,100.00    | -2.76%                                          |
| <b>Employee Tuition Assistance Program</b> | \$10,000.00    | \$20,000.00    | \$15,000.00    | -25.00%                                         |
| Human Resources                            | \$10,000.00    | \$20,000.00    | \$15,000.00    | -25.00%                                         |
| <b>Clothing &amp; Uniforms</b>             | \$129,320.38   | \$258,219.50   | \$221,019.00   | -14.41%                                         |
| Legislative                                | \$225.00       | \$1,400.00     | \$1,400.00     | 0.00%                                           |
| Town Administration                        | \$399.34       | \$1,650.00     | \$1,650.00     | 0.00%                                           |
| Communications & Community Engagement      | -              | \$600.00       | \$720.00       | 20.00%                                          |
| Economic Development                       | \$468.00       | \$600.00       | \$900.00       | 50.00%                                          |
| Human Resources                            | \$1,246.51     | \$1,200.00     | \$1,550.00     | 29.17%                                          |
| Information Technology                     | \$168.41       | \$1,205.00     | \$680.00       | -43.57%                                         |
| Environmental Services                     | \$489.94       | \$3,854.50     | \$2,120.00     | -45.00%                                         |
| Planning & Development                     | \$7,685.92     | \$12,845.00    | \$8,675.00     | -32.46%                                         |
| Finance                                    | \$874.15       | \$1,080.00     | \$990.00       | -8.33%                                          |
| Parks & Recreation                         | \$36,693.74    | \$58,400.00    | \$54,400.00    | -6.85%                                          |
| Police                                     | \$37,735.28    | \$87,172.00    | \$74,900.00    | -14.08%                                         |
| Public Works                               | \$15,051.57    | \$35,970.00    | \$18,304.00    | -49.11%                                         |
| Utilities                                  | \$28,282.52    | \$52,243.00    | \$54,730.00    | 4.76%                                           |
| <b>Employee Relocation</b>                 | \$1,000.00     | -              | -              | -                                               |
| Parks & Recreation                         | \$1,000.00     | -              | -              | -                                               |
| <b>Other Employee Benefits</b>             | \$27,573.82    | \$285,825.00   | \$32,500.00    | -88.63%                                         |
| Human Resources                            | \$27,573.82    | \$29,500.00    | \$32,500.00    | 10.17%                                          |
| Central Charges                            | -              | \$256,325.00   | -              | -100.00%                                        |
| <b>Utilities - Electric Service</b>        | \$1,687,157.89 | \$1,556,972.00 | \$1,700,111.00 | 9.19%                                           |
| Environmental Services                     | \$2,078.85     | \$5,000.00     | \$5,000.00     | 0.00%                                           |
| Planning & Development                     | \$122.70       | -              | -              | -                                               |
| Parks & Recreation                         | \$286,695.00   | \$243,880.00   | \$243,880.00   | 0.00%                                           |
| Police                                     | \$29,110.42    | -              | \$50,000.00    | -                                               |
| Public Works                               | \$530,359.14   | \$412,141.00   | \$415,000.00   | 0.69%                                           |
| Central Charges                            | \$2,816.53     | -              | -              | -                                               |
| Utilities                                  | \$835,975.25   | \$895,951.00   | \$986,231.00   | 10.08%                                          |
| <b>Utilities - Gas Service</b>             | \$123,013.45   | \$166,884.00   | \$155,716.00   | -6.69%                                          |
| Planning & Development                     | \$272.11       | -              | -              | -                                               |
| Police                                     | \$4,234.71     | -              | -              | -                                               |
| Public Works                               | \$62,643.46    | \$89,093.00    | \$74,000.00    | -16.94%                                         |
| Utilities                                  | \$55,863.17    | \$77,791.00    | \$81,716.00    | 5.05%                                           |
| <b>Utilities - Waste Disposal Service</b>  | \$244,496.78   | \$272,993.00   | \$283,564.00   | 3.87%                                           |
| Environmental Services                     | \$183,722.10   | \$202,247.00   | \$202,247.00   | 0.00%                                           |
| Parks & Recreation                         | \$600.00       | \$7,500.00     | \$7,500.00     | 0.00%                                           |

| Category                                 | 2024 Actuals   | 2025 Adopted   | 2026 Proposed  | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------|----------------|----------------|----------------|-------------------------------------------------|
| Police                                   | \$2,033.00     | -              | -              | -                                               |
| Public Works                             | \$29,798.83    | \$38,100.00    | \$38,100.00    | 0.00%                                           |
| Utilities                                | \$28,342.85    | \$25,146.00    | \$35,717.00    | 42.04%                                          |
| <b>Utilities - Water Service</b>         | \$513,027.96   | \$562,580.00   | \$568,122.00   | 0.99%                                           |
| Planning & Development                   | \$367.02       | -              | -              | -                                               |
| Parks & Recreation                       | \$441,752.59   | \$452,790.00   | \$452,790.00   | 0.00%                                           |
| Police                                   | \$2,994.02     | -              | -              | -                                               |
| Public Works                             | \$36,152.53    | \$32,838.00    | \$31,038.00    | -5.48%                                          |
| Utilities                                | \$31,761.80    | \$76,952.00    | \$84,294.00    | 9.54%                                           |
| <b>Utilities - Telecom Service</b>       | \$145,754.35   | \$184,200.00   | \$222,600.00   | 20.85%                                          |
| Public Works                             | \$1,555.58     | -              | \$1,700.00     | -                                               |
| Central Charges                          | \$144,198.77   | \$184,200.00   | \$220,900.00   | 19.92%                                          |
| <b>Utilities - Internet/Data Service</b> | \$88,798.68    | \$160,000.00   | \$214,500.00   | 34.06%                                          |
| Parks & Recreation                       | \$9,803.69     | \$62,800.00    | \$45,300.00    | -27.87%                                         |
| Central Charges                          | \$78,994.99    | \$97,200.00    | \$169,200.00   | 74.07%                                          |
| <b>Utilities - Telecom System Lease</b>  | \$58,972.34    | \$60,096.00    | \$60,000.00    | -0.16%                                          |
| Central Charges                          | \$58,972.34    | \$60,096.00    | \$60,000.00    | -0.16%                                          |
| <b>Utilities - Telecom Allocation</b>    | \$54,921.66    | -\$5,481.88    | -              | -100.00%                                        |
| Legislative                              | \$6,996.00     | \$844.08       | \$860.99       | 2.00%                                           |
| Town Administration                      | \$7,392.00     | \$25,904.99    | \$27,990.77    | 8.05%                                           |
| Communications &<br>Community Engagement | -              | \$7,513.53     | \$8,423.34     | 12.11%                                          |
| Economic Development                     | \$1,104.00     | \$6,421.66     | \$7,425.10     | 15.63%                                          |
| Human Resources                          | \$1,104.00     | \$14,135.96    | \$15,650.35    | 10.71%                                          |
| Information Technology                   | \$6,504.00     | \$8,049.19     | \$8,667.36     | 7.68%                                           |
| Environmental Services                   | -              | \$5,424.59     | \$8,803.10     | 62.28%                                          |
| Planning & Development                   | \$12,096.00    | \$35,316.26    | \$36,837.69    | 4.31%                                           |
| Finance                                  | \$3,096.00     | \$22,603.10    | \$25,019.81    | 10.69%                                          |
| Parks & Recreation                       | \$112,826.34   | \$46,931.67    | \$107,048.58   | 128.09%                                         |
| Police                                   | \$68,862.83    | \$72,438.08    | \$95,754.44    | 32.19%                                          |
| Public Works                             | \$23,667.38    | \$47,956.04    | \$52,279.98    | 9.02%                                           |
| Central Charges                          | -\$268,200.00  | -\$333,600.00  | -\$450,100.00  | 34.92%                                          |
| Utilities                                | \$79,473.11    | \$34,578.97    | \$55,338.49    | 60.04%                                          |
| <b>Utilities - Reimbursable</b>          | \$2,925.10     | -              | -              | -                                               |
| Parks & Recreation                       | \$2,925.10     | -              | -              | -                                               |
| <b>Maintenance Contracts</b>             | \$2,007,749.92 | \$1,696,356.00 | \$2,049,231.00 | 20.80%                                          |
| Town Administration                      | \$74,351.07    | \$82,900.00    | \$72,300.00    | -12.79%                                         |
| Communications &<br>Community Engagement | \$41,066.40    | -              | -              | -                                               |
| Economic Development                     | \$71,153.99    | -              | -              | -                                               |
| Human Resources                          | \$33,483.00    | \$21,000.00    | \$39,635.00    | 88.74%                                          |
| Information Technology                   | \$105,543.39   | \$224,700.00   | \$137,100.00   | -38.99%                                         |
| Planning & Development                   | \$11,656.00    | \$30,000.00    | -              | -100.00%                                        |
| Finance                                  | \$39,216.50    | -              | -              | -                                               |
| Parks & Recreation                       | \$13,357.55    | \$48,000.00    | \$303,400.00   | 532.08%                                         |
| Police                                   | \$172,675.95   | \$272,100.00   | \$260,700.00   | -4.19%                                          |
| Public Works                             | \$463,765.38   | \$586,399.00   | \$616,903.00   | 5.20%                                           |

| Category                                     | 2024 Actuals  | 2025 Adopted   | 2026 Proposed  | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|---------------|----------------|----------------|-------------------------------------------------|
| Central Charges                              | \$800,574.65  | \$106,400.00   | \$227,000.00   | 113.35%                                         |
| Utilities                                    | \$180,906.04  | \$324,857.00   | \$392,193.00   | 20.73%                                          |
| <b>Software Services &amp; Licenses</b>      | -\$165,878.50 | \$1,248,215.00 | \$1,234,437.50 | -1.10%                                          |
| Town Administration                          | -             | \$3,000.00     | -              | -100.00%                                        |
| Communications &<br>Community Engagement     | -             | \$49,000.00    | \$93,700.00    | 91.22%                                          |
| Economic Development                         | -             | \$63,430.00    | \$66,513.00    | 4.86%                                           |
| Human Resources                              | -             | \$40,000.00    | \$46,540.00    | 16.35%                                          |
| Information Technology                       | -             | -              | \$45,100.00    | -                                               |
| Planning & Development                       | -\$251,696.92 | \$1,100.00     | \$8,935.00     | 712.27%                                         |
| Finance                                      | -             | \$52,500.00    | \$65,000.00    | 23.81%                                          |
| Parks & Recreation                           | -             | \$43,500.00    | \$46,400.00    | 6.67%                                           |
| Police                                       | -             | \$184,600.00   | -              | -100.00%                                        |
| Public Works                                 | \$20,466.42   | \$71,598.00    | \$58,350.00    | -18.50%                                         |
| Central Charges                              | \$65,352.00   | \$739,487.00   | \$796,651.50   | 7.73%                                           |
| Utilities                                    | -             | -              | \$7,248.00     | -                                               |
| <b>Bldgs/Grounds Maint Services</b>          | \$439,632.83  | \$690,250.00   | \$534,263.00   | -22.60%                                         |
| Environmental Services                       | \$5,100.00    | \$55,100.00    | -              | -100.00%                                        |
| Parks & Recreation                           | \$173,802.76  | \$250,250.00   | \$198,800.00   | -20.56%                                         |
| Public Works                                 | \$100,947.03  | \$276,130.00   | \$231,693.00   | -16.09%                                         |
| Utilities                                    | \$159,783.04  | \$108,770.00   | \$103,770.00   | -4.60%                                          |
| <b>Office Equipment Maint<br/>Services</b>   | \$43,227.45   | \$42,000.00    | \$44,400.00    | 5.71%                                           |
| Parks & Recreation                           | \$6,159.89    | -              | -              | -                                               |
| Central Charges                              | \$37,067.56   | \$42,000.00    | \$44,400.00    | 5.71%                                           |
| <b>Mowing Services</b>                       | -             | \$15,180.00    | \$21,000.00    | 38.34%                                          |
| Utilities                                    | -             | \$15,180.00    | \$21,000.00    | 38.34%                                          |
| <b>Vehicle Maint Services</b>                | \$98,264.94   | \$193,800.00   | \$176,727.00   | -8.81%                                          |
| Planning & Development                       | -             | \$1,900.00     | -              | -100.00%                                        |
| Parks & Recreation                           | -             | \$13,600.00    | -              | -100.00%                                        |
| Police                                       | -             | \$52,800.00    | \$2,412.00     | -95.43%                                         |
| Public Works                                 | -             | \$8,800.00     | -              | -100.00%                                        |
| Utilities                                    | \$98,264.94   | \$116,700.00   | \$174,315.00   | 49.37%                                          |
| <b>Equipment Maint Services</b>              | \$526,563.67  | \$745,535.00   | \$634,555.00   | -14.89%                                         |
| Information Technology                       | \$11,772.26   | \$3,000.00     | \$1,800.00     | -40.00%                                         |
| Environmental Services                       | -             | \$20,000.00    | \$20,000.00    | 0.00%                                           |
| Parks & Recreation                           | \$13,502.25   | \$49,600.00    | \$25,500.00    | -48.59%                                         |
| Police                                       | \$36,153.90   | \$86,300.00    | \$86,300.00    | 0.00%                                           |
| Public Works                                 | \$64,858.08   | \$180,575.00   | \$115,794.00   | -35.87%                                         |
| Utilities                                    | \$400,277.18  | \$406,060.00   | \$385,161.00   | -5.15%                                          |
| <b>Street Maint Services</b>                 | \$531,155.94  | \$732,100.00   | \$882,100.00   | 20.49%                                          |
| Public Works                                 | \$531,155.94  | \$732,100.00   | \$882,100.00   | 20.49%                                          |
| <b>Street Striping Services</b>              | \$274,737.85  | \$285,000.00   | \$300,000.00   | 5.26%                                           |
| Public Works                                 | \$274,737.85  | \$285,000.00   | \$300,000.00   | 5.26%                                           |
| <b>Concrete Repair Services -<br/>Reimb.</b> | -             | \$10,000.00    | -              | -100.00%                                        |
| Public Works                                 | -             | \$10,000.00    | -              | -100.00%                                        |



| Category                                          | 2024 Actuals  | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------------------|---------------|--------------|---------------|-------------------------------------------------|
| <b>Signal Maint Services</b>                      | \$4,848.04    | \$20,000.00  | \$20,000.00   | 0.00%                                           |
| Public Works                                      | \$4,848.04    | \$20,000.00  | \$20,000.00   | 0.00%                                           |
| <b>Dust Abatement Services</b>                    | \$17,836.00   | \$21,600.00  | \$21,600.00   | 0.00%                                           |
| Public Works                                      | \$17,836.00   | \$21,600.00  | \$21,600.00   | 0.00%                                           |
| <b>Collection Maint Services</b>                  | \$162,408.35  | \$192,000.00 | \$644,100.00  | 235.47%                                         |
| Utilities                                         | \$162,408.35  | \$192,000.00 | \$644,100.00  | 235.47%                                         |
| <b>Distribution Maint Services</b>                | \$61,947.89   | \$50,068.00  | \$46,000.00   | -8.12%                                          |
| Utilities                                         | \$61,947.89   | \$50,068.00  | \$46,000.00   | -8.12%                                          |
| <b>Pump Station Maint Services</b>                | \$11,718.82   | \$36,873.00  | \$49,873.00   | 35.26%                                          |
| Utilities                                         | \$11,718.82   | \$36,873.00  | \$49,873.00   | 35.26%                                          |
| <b>Water Storage Maint Services</b>               | \$27,000.00   | \$40,800.00  | \$46,041.00   | 12.85%                                          |
| Utilities                                         | \$27,000.00   | \$40,800.00  | \$46,041.00   | 12.85%                                          |
| <b>Bldgs/Grounds Maint Supplies</b>               | \$101,512.09  | \$124,656.00 | \$149,690.00  | 20.08%                                          |
| Environmental Services                            | \$194.94      | \$1,000.00   | \$2,000.00    | 100.00%                                         |
| Parks & Recreation                                | \$249.16      | \$5,700.00   | -             | -100.00%                                        |
| Public Works                                      | \$74,173.71   | \$101,854.00 | \$125,608.00  | 23.32%                                          |
| Utilities                                         | \$26,894.28   | \$16,102.00  | \$22,082.00   | 37.14%                                          |
| <b>Equipment Less than \$10K,<br/>Non-Capital</b> | -             | \$40,000.00  | \$29,716.00   | -25.71%                                         |
| Parks & Recreation                                | -             | \$40,000.00  | \$29,716.00   | -25.71%                                         |
| <b>Office Equipment</b>                           | \$178,196.30  | \$485,080.00 | \$296,235.00  | -38.93%                                         |
| Town Administration                               | \$24.49       | -            | \$2,500.00    | -                                               |
| Human Resources                                   | \$582.00      | \$3,000.00   | -             | -100.00%                                        |
| Information Technology                            | \$1,451.78    | \$2,500.00   | \$4,100.00    | 64.00%                                          |
| Planning & Development                            | \$2,935.83    | \$5,400.00   | \$2,400.00    | -55.56%                                         |
| Finance                                           | \$587.49      | -            | -             | -                                               |
| Police                                            | \$2,464.81    | \$1,000.00   | \$500.00      | -50.00%                                         |
| Public Works                                      | \$15,754.95   | \$11,500.00  | \$25,000.00   | 117.39%                                         |
| Central Charges                                   | \$154,394.95  | \$461,680.00 | \$261,735.00  | -43.31%                                         |
| <b>Office Supplies</b>                            | -\$303,323.12 | \$89,023.00  | \$67,373.00   | -24.32%                                         |
| Legislative                                       | \$1,343.45    | \$1,500.00   | \$1,500.00    | 0.00%                                           |
| Town Administration                               | \$4,051.62    | \$6,900.00   | \$6,400.00    | -7.25%                                          |
| Communications &<br>Community Engagement          | \$425.92      | \$3,500.00   | \$2,000.00    | -42.86%                                         |
| Economic Development                              | \$217.74      | \$2,000.00   | \$1,000.00    | -50.00%                                         |
| Human Resources                                   | \$3,440.89    | \$5,400.00   | \$2,500.00    | -53.70%                                         |
| Information Technology                            | \$642.32      | \$1,325.00   | \$1,000.00    | -24.53%                                         |
| Environmental Services                            | \$2,961.94    | \$2,700.00   | \$950.00      | -64.81%                                         |
| Planning & Development                            | \$2,619.59    | \$6,400.00   | \$5,500.00    | -14.06%                                         |
| Finance                                           | \$6,338.74    | \$7,000.00   | \$3,700.00    | -47.14%                                         |
| Parks & Recreation                                | \$16,262.79   | \$18,600.00  | \$18,600.00   | 0.00%                                           |
| Police                                            | \$9,591.44    | \$15,625.00  | \$10,000.00   | -36.00%                                         |
| Public Works                                      | \$13,460.78   | \$9,800.00   | \$5,550.00    | -43.37%                                         |
| Central Charges                                   | -\$369,013.15 | -            | -             | -                                               |
| Utilities                                         | \$4,332.81    | \$8,273.00   | \$8,673.00    | 4.84%                                           |
| <b>Printer Supplies</b>                           | \$2,285.06    | \$2,400.00   | \$3,200.00    | 33.33%                                          |
| Parks & Recreation                                | \$141.99      | -            | -             | -                                               |

| Category                                | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Central Charges                         | \$2,143.07   | \$2,400.00   | \$3,200.00    | 33.33%                                          |
| <b>Tools &amp; Equipment</b>            | \$296,169.33 | \$332,564.00 | \$250,410.00  | -24.70%                                         |
| Environmental Services                  | \$110,078.50 | \$55,000.00  | -             | -100.00%                                        |
| Planning & Development                  | \$1,100.21   | \$4,200.00   | \$2,700.00    | -35.71%                                         |
| Parks & Recreation                      | \$17,736.96  | \$25,707.00  | \$32,500.00   | 26.42%                                          |
| Police                                  | \$45,552.98  | \$120,400.00 | \$98,400.00   | -18.27%                                         |
| Public Works                            | \$43,263.76  | \$42,250.00  | \$22,000.00   | -47.93%                                         |
| Utilities                               | \$78,436.92  | \$85,007.00  | \$94,810.00   | 11.53%                                          |
| <b>Safety Supplies</b>                  | \$74,508.97  | \$128,704.00 | \$153,644.00  | 19.38%                                          |
| Environmental Services                  | \$53.30      | \$800.00     | \$600.00      | -25.00%                                         |
| Parks & Recreation                      | \$24,074.09  | \$24,950.00  | \$28,800.00   | 15.43%                                          |
| Police                                  | \$29,427.42  | \$66,300.00  | \$91,700.00   | 38.31%                                          |
| Public Works                            | \$7,678.28   | \$13,350.00  | \$7,240.00    | -45.77%                                         |
| Utilities                               | \$13,275.88  | \$23,304.00  | \$25,304.00   | 8.58%                                           |
| <b>Park Maint Supplies</b>              | \$201,539.31 | \$174,400.00 | \$72,500.00   | -58.43%                                         |
| Parks & Recreation                      | \$201,539.31 | \$174,400.00 | \$72,500.00   | -58.43%                                         |
| <b>Open Space/Trails Maint Supplies</b> | \$81,220.78  | \$92,300.00  | \$38,000.00   | -58.83%                                         |
| Parks & Recreation                      | \$81,220.78  | \$92,300.00  | \$38,000.00   | -58.83%                                         |
| <b>Trees &amp; Plants</b>               | \$55,055.98  | \$58,900.00  | \$74,500.00   | 26.49%                                          |
| Parks & Recreation                      | \$55,055.98  | \$58,900.00  | \$74,500.00   | 26.49%                                          |
| <b>Forestry Maint Supplies</b>          | \$54,106.94  | \$56,700.00  | \$34,700.00   | -38.80%                                         |
| Parks & Recreation                      | \$54,106.94  | \$56,700.00  | \$34,700.00   | -38.80%                                         |
| <b>Sprinkler Syst Maint Supplies</b>    | \$46,717.92  | \$49,000.00  | \$42,250.00   | -13.78%                                         |
| Parks & Recreation                      | \$46,717.92  | \$49,000.00  | \$42,250.00   | -13.78%                                         |
| <b>Athletic Field Maint Supplies</b>    | \$47,526.45  | \$38,850.00  | \$39,000.00   | 0.39%                                           |
| Parks & Recreation                      | \$47,526.45  | \$38,850.00  | \$39,000.00   | 0.39%                                           |
| <b>Playground Maint Supplies</b>        | \$11,217.93  | \$9,000.00   | \$18,000.00   | 100.00%                                         |
| Parks & Recreation                      | \$11,217.93  | \$9,000.00   | \$18,000.00   | 100.00%                                         |
| <b>Vandalism Maint Supplies</b>         | \$8,680.30   | \$31,000.00  | \$16,000.00   | -48.39%                                         |
| Parks & Recreation                      | \$8,680.30   | \$30,000.00  | \$15,000.00   | -50.00%                                         |
| Public Works                            | -            | \$1,000.00   | \$1,000.00    | 0.00%                                           |
| <b>ECP Concession Supplies</b>          | \$29,108.66  | \$39,600.00  | \$37,600.00   | -5.05%                                          |
| Parks & Recreation                      | \$29,108.66  | \$39,600.00  | \$37,600.00   | -5.05%                                          |
| <b>Pool Chemicals/Maint Supplies</b>    | \$33,216.12  | \$36,200.00  | \$36,900.00   | 1.93%                                           |
| Parks & Recreation                      | \$33,216.12  | \$36,200.00  | \$36,900.00   | 1.93%                                           |
| <b>Fitness Equip Maint Supplies</b>     | \$13,163.06  | \$13,000.00  | \$31,000.00   | 138.46%                                         |
| Parks & Recreation                      | \$13,163.06  | \$13,000.00  | \$31,000.00   | 138.46%                                         |
| <b>Ammunition &amp; Targets</b>         | \$26,782.66  | \$28,572.00  | \$41,900.00   | 46.65%                                          |
| Police                                  | \$26,782.66  | \$28,572.00  | \$41,900.00   | 46.65%                                          |
| <b>SWAT Team Equipment</b>              | -            | \$3,000.00   | \$3,000.00    | 0.00%                                           |
| Police                                  | -            | \$3,000.00   | \$3,000.00    | 0.00%                                           |
| <b>Investigation Supplies</b>           | \$9,949.18   | \$12,800.00  | \$8,800.00    | -31.25%                                         |
| Police                                  | \$9,949.18   | \$12,800.00  | \$8,800.00    | -31.25%                                         |
| <b>Traffic Patrol Supplies</b>          | \$569.27     | \$2,600.00   | \$2,600.00    | 0.00%                                           |
| Police                                  | \$569.27     | \$2,600.00   | \$2,600.00    | 0.00%                                           |
| <b>Code Enforcement Supplies</b>        | \$2,448.99   | \$3,000.00   | \$3,000.00    | 0.00%                                           |



| Category                              | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Police                                | \$2,448.99   | \$3,000.00   | \$3,000.00    | 0.00%                                           |
| <b>Vehicle Maint Supplies</b>         | \$10,364.01  | \$22,000.00  | \$24,500.00   | 11.36%                                          |
| Parks & Recreation                    | \$9.99       | -            | -             | -                                               |
| Police                                | \$10,354.02  | \$22,000.00  | \$24,500.00   | 11.36%                                          |
| <b>Equipment Maint Supplies</b>       | \$99,286.17  | \$161,860.00 | \$172,178.00  | 6.37%                                           |
| Information Technology                | \$11,877.80  | \$61,000.00  | \$7,600.00    | -87.54%                                         |
| Parks & Recreation                    | \$8,107.14   | \$7,000.00   | \$7,000.00    | 0.00%                                           |
| Police                                | \$224.74     | \$1,700.00   | \$1,700.00    | 0.00%                                           |
| Public Works                          | \$11,126.08  | \$14,800.00  | \$10,378.00   | -29.88%                                         |
| Utilities                             | \$67,950.41  | \$77,360.00  | \$145,500.00  | 88.08%                                          |
| <b>Vehicle Fuel</b>                   | \$208,279.92 | \$210,000.00 | \$233,218.00  | 11.06%                                          |
| Planning & Development                | \$3,672.00   | \$3,600.00   | \$3,518.00    | -2.28%                                          |
| Parks & Recreation                    | \$46,392.00  | \$45,500.00  | \$45,954.00   | 1.00%                                           |
| Police                                | \$92,052.00  | \$90,300.00  | \$106,007.00  | 17.39%                                          |
| Public Works                          | \$39,240.00  | \$38,600.00  | \$44,776.00   | 16.00%                                          |
| Utilities                             | \$26,923.92  | \$32,000.00  | \$32,963.00   | 3.01%                                           |
| <b>Shop Supplies</b>                  | \$103,819.65 | \$80,000.00  | \$102,000.00  | 27.50%                                          |
| Parks & Recreation                    | \$48,229.98  | \$50,000.00  | \$67,000.00   | 34.00%                                          |
| Utilities                             | \$55,589.67  | \$30,000.00  | \$35,000.00   | 16.67%                                          |
| <b>Street Maint Supplies</b>          | \$103,060.43 | \$209,000.00 | \$254,000.00  | 21.53%                                          |
| Public Works                          | \$103,060.43 | \$209,000.00 | \$254,000.00  | 21.53%                                          |
| <b>Signage &amp; Traffic Controls</b> | \$58,055.14  | \$16,700.00  | \$35,368.00   | 111.78%                                         |
| Public Works                          | \$58,055.14  | \$16,700.00  | \$35,368.00   | 111.78%                                         |
| <b>Plant Chemicals</b>                | \$698,333.89 | \$749,200.00 | \$751,410.00  | 0.29%                                           |
| Utilities                             | \$698,333.89 | \$749,200.00 | \$751,410.00  | 0.29%                                           |
| <b>Solids Disposal</b>                | \$103,218.47 | \$132,220.00 | \$122,220.00  | -7.56%                                          |
| Utilities                             | \$103,218.47 | \$132,220.00 | \$122,220.00  | -7.56%                                          |
| <b>Collection Maint Supplies</b>      | \$12,962.57  | \$23,660.00  | \$34,040.00   | 43.87%                                          |
| Utilities                             | \$12,962.57  | \$23,660.00  | \$34,040.00   | 43.87%                                          |
| <b>Distribution Maint Supplies</b>    | \$81,862.56  | \$85,300.00  | \$106,540.00  | 24.90%                                          |
| Utilities                             | \$81,862.56  | \$85,300.00  | \$106,540.00  | 24.90%                                          |
| <b>Pump Station Maint Supplies</b>    | \$15,047.17  | \$17,100.00  | \$21,400.00   | 25.15%                                          |
| Utilities                             | \$15,047.17  | \$17,100.00  | \$21,400.00   | 25.15%                                          |
| <b>Treatment Supplies</b>             | \$98,851.15  | \$93,100.00  | \$95,670.00   | 2.76%                                           |
| Utilities                             | \$98,851.15  | \$93,100.00  | \$95,670.00   | 2.76%                                           |
| <b>Laboratory Supplies</b>            | \$3,628.26   | \$7,500.00   | \$7,500.00    | 0.00%                                           |
| Police                                | \$3,628.26   | \$7,500.00   | \$7,500.00    | 0.00%                                           |
| <b>Generator Fuel</b>                 | \$1,925.38   | \$4,055.00   | \$4,055.00    | 0.00%                                           |
| Utilities                             | \$1,925.38   | \$4,055.00   | \$4,055.00    | 0.00%                                           |
| <b>Legal Services</b>                 | \$972,868.15 | \$962,040.00 | \$916,490.00  | -4.73%                                          |
| Town Administration                   | \$511,321.51 | \$530,000.00 | \$490,000.00  | -7.55%                                          |
| Human Resources                       | \$21,551.50  | \$30,000.00  | \$30,000.00   | 0.00%                                           |
| Planning & Development                | -            | \$8,000.00   | -             | -100.00%                                        |
| Public Works                          | -            | \$3,300.00   | \$3,500.00    | 6.06%                                           |
| Utilities                             | \$439,995.14 | \$390,740.00 | \$392,990.00  | 0.58%                                           |
| <b>Legal Services - Reimbursable</b>  | \$28,340.00  | \$38,390.00  | \$28,390.00   | -26.05%                                         |



| Category                                        | 2024 Actuals   | 2025 Adopted   | 2026 Proposed  | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------------|----------------|----------------|----------------|-------------------------------------------------|
| Town Administration                             | \$28,340.00    | \$10,000.00    | -              | -100.00%                                        |
| Utilities                                       | -              | \$28,390.00    | \$28,390.00    | 0.00%                                           |
| <b>Legal Services - Litigation</b>              | \$27,930.63    | \$50,000.00    | \$50,000.00    | 0.00%                                           |
| Town Administration                             | \$27,930.63    | \$50,000.00    | \$50,000.00    | 0.00%                                           |
| <b>Legal Services - Other</b>                   | \$55,081.50    | \$90,000.00    | \$100,000.00   | 11.11%                                          |
| Town Administration                             | \$55,081.50    | \$90,000.00    | \$100,000.00   | 11.11%                                          |
| <b>Consultation Services</b>                    | \$2,832,557.44 | \$5,079,322.00 | \$3,468,512.00 | -31.71%                                         |
| Legislative                                     | -              | \$30,000.00    | \$15,000.00    | -50.00%                                         |
| Town Administration                             | \$38,425.00    | \$5,000.00     | \$5,000.00     | 0.00%                                           |
| Communications &<br>Community Engagement        | -              | \$15,500.00    | \$14,500.00    | -6.45%                                          |
| Economic Development                            | \$183,199.92   | \$85,000.00    | \$50,000.00    | -41.18%                                         |
| Human Resources                                 | \$185,650.31   | \$190,000.00   | \$159,475.00   | -16.07%                                         |
| Information Technology                          | \$23,858.00    | \$40,000.00    | \$25,000.00    | -37.50%                                         |
| Environmental Services                          | \$744,415.48   | \$650,506.00   | \$400,000.00   | -38.51%                                         |
| Planning & Development                          | \$253,844.19   | \$616,386.00   | \$395,000.00   | -35.92%                                         |
| Finance                                         | \$18,000.00    | -              | -              | -                                               |
| Parks & Recreation                              | \$172,099.30   | \$411,893.00   | \$217,000.00   | -47.32%                                         |
| Police                                          | \$250,676.78   | \$305,600.00   | \$309,400.00   | 1.24%                                           |
| Public Works                                    | \$554,481.14   | \$1,757,586.00 | \$1,034,497.00 | -41.14%                                         |
| Central Charges                                 | \$18,573.30    | -              | \$65,000.00    | -                                               |
| Utilities                                       | \$389,334.02   | \$971,851.00   | \$778,640.00   | -19.88%                                         |
| <b>Consultation Services -<br/>Reimbursable</b> | \$112,774.81   | \$2,463,655.00 | \$375,000.00   | -84.78%                                         |
| Environmental Services                          | \$100,847.31   | -              | -              | -                                               |
| Planning & Development                          | \$6,157.50     | \$75,000.00    | \$75,000.00    | 0.00%                                           |
| Parks & Recreation                              | \$5,770.00     | \$8,655.00     | -              | -100.00%                                        |
| Public Works                                    | -              | \$2,380,000.00 | \$300,000.00   | -87.39%                                         |
| <b>Engineering Services</b>                     | \$104,220.84   | \$1,337,290.00 | \$667,798.00   | -50.06%                                         |
| Public Works                                    | \$104,220.84   | \$1,261,244.00 | \$612,128.00   | -51.47%                                         |
| Utilities                                       | -              | \$76,046.00    | \$55,670.00    | -26.79%                                         |
| <b>Engineering Services -<br/>Reimbursable</b>  | \$81,952.50    | \$235,858.00   | \$135,858.00   | -42.40%                                         |
| Public Works                                    | \$81,952.50    | \$235,858.00   | \$135,858.00   | -42.40%                                         |
| <b>Auditing/Accounting Services</b>             | \$105,530.00   | \$125,663.00   | \$126,000.00   | 0.27%                                           |
| Finance                                         | \$105,530.00   | \$125,663.00   | \$126,000.00   | 0.27%                                           |
| <b>Staffing Services</b>                        | \$22,075.00    | \$51,000.00    | -              | -100.00%                                        |
| Human Resources                                 | \$2,100.00     | \$25,000.00    | -              | -100.00%                                        |
| Parks & Recreation                              | \$19,975.00    | \$26,000.00    | -              | -100.00%                                        |
| <b>Printing &amp; Copy Services</b>             | \$40,603.72    | \$78,383.00    | \$70,243.00    | -10.38%                                         |
| Legislative                                     | \$557.56       | \$500.00       | \$500.00       | 0.00%                                           |
| Town Administration                             | \$4.50         | \$1,150.00     | \$1,150.00     | 0.00%                                           |
| Communications &<br>Community Engagement        | \$692.40       | \$11,550.00    | \$9,500.00     | -17.75%                                         |
| Economic Development                            | \$151.36       | \$1,000.00     | \$1,000.00     | 0.00%                                           |
| Human Resources                                 | \$190.00       | \$500.00       | \$150.00       | -70.00%                                         |
| Environmental Services                          | -              | \$100.00       | \$100.00       | 0.00%                                           |



| Category                               | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Planning & Development                 | \$5,111.08   | \$5,000.00   | \$5,000.00    | 0.00%                                           |
| Finance                                | \$232.48     | \$50.00      | \$50.00       | 0.00%                                           |
| Parks & Recreation                     | \$26,202.17  | \$33,600.00  | \$33,800.00   | 0.60%                                           |
| Police                                 | \$5,090.05   | \$15,500.00  | \$11,200.00   | -27.74%                                         |
| Public Works                           | \$1,930.64   | \$6,548.00   | \$2,075.00    | -68.31%                                         |
| Utilities                              | \$441.48     | \$2,885.00   | \$5,718.00    | 98.20%                                          |
| <b>Courier Services</b>                | \$1,914.21   | \$4,340.00   | \$3,790.00    | -12.67%                                         |
| Town Administration                    | \$938.10     | \$1,100.00   | \$1,100.00    | 0.00%                                           |
| Human Resources                        | -            | \$150.00     | -             | -100.00%                                        |
| Information Technology                 | \$91.58      | -            | -             | -                                               |
| Planning & Development                 | \$93.15      | \$500.00     | \$200.00      | -60.00%                                         |
| Finance                                | \$412.03     | -            | \$300.00      | -                                               |
| Parks & Recreation                     | \$28.98      | -            | -             | -                                               |
| Police                                 | \$181.50     | \$500.00     | \$500.00      | 0.00%                                           |
| Public Works                           | -            | \$500.00     | \$500.00      | 0.00%                                           |
| Utilities                              | \$168.87     | \$1,590.00   | \$1,190.00    | -25.16%                                         |
| <b>Election Services - Mail Ballot</b> | \$29,396.98  | -            | \$40,000.00   | -                                               |
| Town Administration                    | \$29,396.98  | -            | \$40,000.00   | -                                               |
| <b>Records Management</b>              | \$13,003.58  | \$19,500.00  | \$14,576.00   | -25.25%                                         |
| Town Administration                    | \$13,003.58  | \$19,500.00  | \$14,576.00   | -25.25%                                         |
| <b>Codification Services</b>           | \$17,592.03  | \$15,000.00  | \$11,100.00   | -26.00%                                         |
| Legislative                            | \$17,592.03  | \$15,000.00  | \$11,100.00   | -26.00%                                         |
| <b>Drug &amp; Alcohol Testing</b>      | \$910.00     | \$4,455.00   | \$2,315.00    | -48.04%                                         |
| Human Resources                        | \$910.00     | \$4,455.00   | \$2,315.00    | -48.04%                                         |
| <b>Background Screening</b>            | \$2,651.50   | \$10,650.00  | \$4,450.00    | -58.22%                                         |
| Town Administration                    | \$943.50     | \$3,000.00   | \$3,000.00    | 0.00%                                           |
| Human Resources                        | \$1,708.00   | \$7,650.00   | \$1,450.00    | -81.05%                                         |
| <b>Translation Services</b>            | \$3,831.47   | \$4,000.00   | \$4,000.00    | 0.00%                                           |
| Town Administration                    | \$1,540.35   | \$2,500.00   | \$2,500.00    | 0.00%                                           |
| Police                                 | \$2,291.12   | \$1,500.00   | \$1,500.00    | 0.00%                                           |
| <b>Court Appointed Attorney</b>        | \$1,730.00   | \$2,000.00   | \$3,000.00    | 50.00%                                          |
| Town Administration                    | \$1,730.00   | \$2,000.00   | \$3,000.00    | 50.00%                                          |
| <b>Informant Fees</b>                  | \$57.70      | \$1,000.00   | \$400.00      | -60.00%                                         |
| Police                                 | \$57.70      | \$1,000.00   | \$400.00      | -60.00%                                         |
| <b>Dispatching Services</b>            | \$399,817.28 | \$456,600.00 | \$442,900.00  | -3.00%                                          |
| Police                                 | \$399,817.28 | \$456,600.00 | \$442,900.00  | -3.00%                                          |
| <b>Animal Impoundment</b>              | \$14,800.00  | \$19,760.00  | \$20,600.00   | 4.25%                                           |
| Police                                 | \$14,800.00  | \$19,760.00  | \$20,600.00   | 4.25%                                           |
| <b>Incarceration Services</b>          | -            | \$1,000.00   | \$500.00      | -50.00%                                         |
| Town Administration                    | -            | \$1,000.00   | \$500.00      | -50.00%                                         |
| <b>Towing/Impoundment Services</b>     | -            | \$1,500.00   | \$1,500.00    | 0.00%                                           |
| Police                                 | -            | \$1,500.00   | \$1,500.00    | 0.00%                                           |
| <b>Laboratory Services</b>             | \$100,487.32 | \$87,838.00  | \$95,108.00   | 8.28%                                           |
| Police                                 | \$10,000.00  | \$15,500.00  | \$19,500.00   | 25.81%                                          |
| Utilities                              | \$90,487.32  | \$72,338.00  | \$75,608.00   | 4.52%                                           |
| <b>Shop Services</b>                   | \$17,745.87  | \$8,500.00   | \$8,500.00    | 0.00%                                           |





| Category                                                  | 2024 Actuals   | 2025 Adopted   | 2026 Proposed  | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------------------------------------|----------------|----------------|----------------|-------------------------------------------------|
| Utilities                                                 | \$17,745.87    | \$8,500.00     | \$8,500.00     | 0.00%                                           |
| <b>Program Operations</b>                                 | \$686,884.65   | \$978,880.00   | \$872,480.00   | -10.87%                                         |
| Communications &<br>Community Engagement                  | \$14,935.89    | \$13,500.00    | -              | -100.00%                                        |
| Human Resources                                           | \$30.40        | \$67,500.00    | -              | -100.00%                                        |
| Information Technology                                    | \$732.84       | \$1,080.00     | \$1,080.00     | 0.00%                                           |
| Environmental Services                                    | -              | \$10,000.00    | \$15,000.00    | 50.00%                                          |
| Planning & Development                                    | -              | \$167,000.00   | -              | -100.00%                                        |
| Parks & Recreation                                        | \$644,841.35   | \$708,600.00   | \$747,400.00   | 5.48%                                           |
| Police                                                    | \$26,344.17    | \$11,200.00    | \$9,000.00     | -19.64%                                         |
| Public Works                                              | -              | -              | \$100,000.00   | -                                               |
| <b>Safety Program</b>                                     | \$27,523.37    | \$50,000.00    | \$30,000.00    | -40.00%                                         |
| Human Resources                                           | \$27,523.37    | \$50,000.00    | \$30,000.00    | -40.00%                                         |
| <b>Restorative Justice Program</b>                        | \$32,302.53    | \$38,400.00    | \$32,300.00    | -15.89%                                         |
| Police                                                    | \$32,302.53    | \$38,400.00    | \$32,300.00    | -15.89%                                         |
| <b>Drug Task Force Program<br/>Expenses</b>               | -              | \$10,000.00    | \$16,500.00    | 65.00%                                          |
| Police                                                    | -              | \$10,000.00    | \$16,500.00    | 65.00%                                          |
| <b>Tree Certificate Redemption -<br/>New Construction</b> | \$400.00       | \$60,000.00    | \$61,800.00    | 3.00%                                           |
| Parks & Recreation                                        | \$400.00       | \$60,000.00    | \$61,800.00    | 3.00%                                           |
| <b>Tree Incentive Programs - Park<br/>Programs</b>        | \$87,711.39    | \$40,000.00    | \$60,000.00    | 50.00%                                          |
| Parks & Recreation                                        | \$87,711.39    | \$40,000.00    | \$60,000.00    | 50.00%                                          |
| <b>Mosquito Control Program</b>                           | \$34,709.39    | \$53,550.00    | \$53,550.00    | 0.00%                                           |
| Parks & Recreation                                        | \$34,709.39    | \$53,550.00    | \$53,550.00    | 0.00%                                           |
| <b>Water Conservation Program</b>                         | \$157,282.13   | \$247,250.00   | \$246,500.00   | -0.30%                                          |
| Environmental Services                                    | \$157,282.13   | \$247,250.00   | \$246,500.00   | -0.30%                                          |
| <b>Household Haz Waste Program</b>                        | \$38,663.00    | \$48,000.00    | \$55,000.00    | 14.58%                                          |
| Environmental Services                                    | \$38,663.00    | \$48,000.00    | \$55,000.00    | 14.58%                                          |
| <b>Efficiency Program</b>                                 | \$55,226.99    | \$35,000.00    | \$35,000.00    | 0.00%                                           |
| Environmental Services                                    | \$55,226.99    | \$35,000.00    | \$35,000.00    | 0.00%                                           |
| <b>Peer Support</b>                                       | \$2,845.18     | \$6,600.00     | \$5,600.00     | -15.15%                                         |
| Police                                                    | \$2,845.18     | \$6,600.00     | \$5,600.00     | -15.15%                                         |
| <b>CBT Assessment Fees</b>                                | \$1,035,377.31 | \$1,277,817.00 | \$1,417,541.00 | 10.93%                                          |
| Utilities                                                 | \$1,035,377.31 | \$1,277,817.00 | \$1,417,541.00 | 10.93%                                          |
| <b>Ditch Supply Access Fees</b>                           | \$44,512.65    | \$59,700.00    | \$79,385.00    | 32.97%                                          |
| Utilities                                                 | \$44,512.65    | \$59,700.00    | \$79,385.00    | 32.97%                                          |
| <b>Property &amp; Liability Insurance</b>                 | \$857,480.29   | \$1,162,467.00 | \$1,536,561.75 | 32.18%                                          |
| Town Administration                                       | \$623.50       | -              | -              | -                                               |
| Parks & Recreation                                        | \$2,051.51     | -              | -              | -                                               |
| Police                                                    | \$7,557.50     | -              | -              | -                                               |
| Public Works                                              | \$47,240.88    | \$8,998.00     | \$36,500.00    | 305.65%                                         |
| Central Charges                                           | \$800,006.90   | \$1,153,469.00 | \$1,500,061.75 | 30.05%                                          |
| <b>Property Insurance Claims</b>                          | \$1,551,834.13 | \$802,874.00   | -              | -100.00%                                        |
| Police                                                    | \$58,968.75    | -              | -              | -                                               |
| Public Works                                              | \$1,487,391.99 | \$802,874.00   | -              | -100.00%                                        |

| Category                                 | 2024 Actuals  | 2025 Adopted    | 2026 Proposed   | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------|---------------|-----------------|-----------------|-------------------------------------------------|
| Utilities                                | \$5,473.39    | -               | -               | -                                               |
| <b>P&amp;L Insurance Allocation</b>      | -             | \$0.01          | -\$556,638.14   | -5,566,381,500.00%                              |
| Town Administration                      | \$26,796.00   | \$34,607.04     | \$69,126.61     | 99.75%                                          |
| Communications &<br>Community Engagement | -             | -               | \$26,483.94     | -                                               |
| Economic Development                     | -             | -               | \$18,359.65     | -                                               |
| Human Resources                          | -             | -               | \$46,179.63     | -                                               |
| Information Technology                   | -             | -               | \$26,446.26     | -                                               |
| Environmental Services                   | -             | -               | \$65,702.93     | -                                               |
| Planning & Development                   | -             | -               | \$111,532.42    | -                                               |
| Finance                                  | \$12,804.00   | \$16,510.69     | \$78,390.88     | 374.79%                                         |
| Parks & Recreation                       | \$259,500.00  | \$334,495.11    | \$486,931.99    | 45.57%                                          |
| Police                                   | \$80,496.00   | \$103,821.13    | \$257,672.50    | 148.19%                                         |
| Public Works                             | \$118,200.00  | \$152,500.92    | \$165,027.96    | 8.21%                                           |
| Central Charges                          | -\$894,504.00 | -\$1,153,469.00 | -\$2,093,061.75 | 81.46%                                          |
| Utilities                                | \$396,708.00  | \$511,534.12    | \$184,568.84    | -63.92%                                         |
| <b>Training &amp; Tuition</b>            | \$191,137.28  | \$328,683.00    | \$312,856.00    | -4.82%                                          |
| Town Administration                      | \$3,825.86    | \$11,500.00     | \$11,500.00     | 0.00%                                           |
| Communications &<br>Community Engagement | -             | \$2,800.00      | \$2,800.00      | 0.00%                                           |
| Economic Development                     | \$7,101.36    | \$9,500.00      | \$9,500.00      | 0.00%                                           |
| Human Resources                          | \$14,725.18   | \$16,000.00     | \$66,425.00     | 315.16%                                         |
| Information Technology                   | \$674.15      | \$9,500.00      | \$5,000.00      | -47.37%                                         |
| Environmental Services                   | \$7,866.49    | \$14,000.00     | \$10,000.00     | -28.57%                                         |
| Planning & Development                   | \$18,776.66   | \$38,400.00     | \$19,400.00     | -49.48%                                         |
| Finance                                  | \$5,951.24    | \$3,400.00      | \$3,100.00      | -8.82%                                          |
| Parks & Recreation                       | \$12,202.38   | \$17,700.00     | \$19,850.00     | 12.15%                                          |
| Police                                   | \$59,061.76   | \$65,500.00     | \$69,700.00     | 6.41%                                           |
| Public Works                             | \$21,462.21   | \$47,180.00     | \$31,736.00     | -32.73%                                         |
| Utilities                                | \$39,489.99   | \$93,203.00     | \$63,845.00     | -31.50%                                         |
| <b>Travel &amp; Conferences</b>          | \$245,954.95  | \$375,862.00    | \$371,844.00    | -1.07%                                          |
| Legislative                              | \$13,167.53   | \$32,500.00     | \$18,000.00     | -44.62%                                         |
| Town Administration                      | \$23,050.12   | \$55,600.00     | \$47,150.00     | -15.20%                                         |
| Communications &<br>Community Engagement | \$2,080.84    | \$5,150.00      | \$20,750.00     | 302.91%                                         |
| Economic Development                     | \$30,010.84   | \$31,000.00     | \$31,000.00     | 0.00%                                           |
| Human Resources                          | \$9,522.83    | \$14,000.00     | \$23,545.00     | 68.18%                                          |
| Information Technology                   | \$6,910.80    | \$10,800.00     | \$15,600.00     | 44.44%                                          |
| Environmental Services                   | \$10,510.61   | \$12,000.00     | \$13,620.00     | 13.50%                                          |
| Planning & Development                   | \$14,689.68   | \$30,500.00     | \$17,800.00     | -41.64%                                         |
| Finance                                  | \$16,425.11   | \$20,000.00     | \$12,475.00     | -37.63%                                         |
| Parks & Recreation                       | \$41,568.89   | \$33,400.00     | \$37,800.00     | 13.17%                                          |
| Police                                   | \$28,378.84   | \$24,000.00     | \$38,100.00     | 58.75%                                          |
| Public Works                             | \$33,201.84   | \$81,265.00     | \$67,024.00     | -17.52%                                         |
| Utilities                                | \$16,437.02   | \$25,647.00     | \$28,980.00     | 13.00%                                          |
| <b>Postage</b>                           | \$114,084.65  | \$80,105.00     | \$111,000.00    | 38.57%                                          |
| Finance                                  | \$99,395.11   | \$80,000.00     | \$110,000.00    | 37.50%                                          |



| Category                                                 | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Parks & Recreation                                       | -            | -            | \$1,000.00    | -                                               |
| Public Works                                             | -            | \$105.00     | -             | -100.00%                                        |
| Central Charges                                          | \$14,689.54  | -            | -             | -                                               |
| <b>Books, Publications &amp;<br/>Reference Materials</b> | \$27,693.67  | \$32,742.00  | \$40,730.00   | 24.40%                                          |
| Legislative                                              | \$159.00     | \$600.00     | \$600.00      | 0.00%                                           |
| Town Administration                                      | \$370.39     | \$1,900.00   | \$2,600.00    | 36.84%                                          |
| Communications &<br>Community Engagement                 | -            | \$950.00     | \$650.00      | -31.58%                                         |
| Economic Development                                     | \$614.00     | \$830.00     | \$830.00      | 0.00%                                           |
| Human Resources                                          | \$681.14     | -            | -             | -                                               |
| Environmental Services                                   | -            | \$200.00     | \$200.00      | 0.00%                                           |
| Planning & Development                                   | \$5,509.36   | \$4,000.00   | \$3,300.00    | -17.50%                                         |
| Finance                                                  | -            | \$800.00     | \$400.00      | -50.00%                                         |
| Parks & Recreation                                       | \$384.62     | \$1,500.00   | \$750.00      | -50.00%                                         |
| Police                                                   | \$16,808.99  | \$15,700.00  | \$15,700.00   | 0.00%                                           |
| Public Works                                             | -            | \$1,300.00   | \$11,000.00   | 746.15%                                         |
| Utilities                                                | \$3,166.17   | \$4,962.00   | \$4,700.00    | -5.28%                                          |
| <b>Membership Dues</b>                                   | \$185,990.22 | \$249,268.00 | \$275,259.00  | 10.43%                                          |
| Legislative                                              | \$38,756.78  | \$31,600.00  | \$43,000.00   | 36.08%                                          |
| Town Administration                                      | \$5,045.45   | \$9,210.00   | \$13,245.00   | 43.81%                                          |
| Communications &<br>Community Engagement                 | \$400.00     | \$480.00     | \$500.00      | 4.17%                                           |
| Economic Development                                     | \$37,625.00  | \$40,440.00  | \$41,840.00   | 3.46%                                           |
| Human Resources                                          | \$9,223.76   | \$14,900.00  | \$15,584.00   | 4.59%                                           |
| Information Technology                                   | \$2,860.00   | \$3,300.00   | \$8,500.00    | 157.58%                                         |
| Environmental Services                                   | \$11,023.20  | \$13,170.00  | \$14,520.00   | 10.25%                                          |
| Planning & Development                                   | \$8,434.99   | \$15,800.00  | \$10,150.00   | -35.76%                                         |
| Finance                                                  | \$729.00     | \$3,000.00   | \$3,250.00    | 8.33%                                           |
| Parks & Recreation                                       | \$10,853.07  | \$10,500.00  | \$12,800.00   | 21.90%                                          |
| Police                                                   | \$20,269.90  | \$52,500.00  | \$56,600.00   | 7.81%                                           |
| Public Works                                             | \$22,839.27  | \$35,641.00  | \$36,148.00   | 1.42%                                           |
| Central Charges                                          | \$1,299.00   | -            | -             | -                                               |
| Utilities                                                | \$16,630.80  | \$18,727.00  | \$19,122.00   | 2.11%                                           |
| <b>Special Events</b>                                    | \$284,242.49 | \$367,500.00 | \$356,500.00  | -2.99%                                          |
| Legislative                                              | \$9,102.26   | \$5,000.00   | \$5,000.00    | 0.00%                                           |
| Town Administration                                      | \$21.00      | -            | -             | -                                               |
| Economic Development                                     | \$44,944.65  | \$67,000.00  | \$68,000.00   | 1.49%                                           |
| Human Resources                                          | \$50.00      | \$5,000.00   | -             | -100.00%                                        |
| Environmental Services                                   | \$18,825.46  | \$42,000.00  | \$37,500.00   | -10.71%                                         |
| Planning & Development                                   | \$248.98     | -            | -             | -                                               |
| Parks & Recreation                                       | \$198,038.53 | \$228,000.00 | \$229,000.00  | 0.44%                                           |
| Public Works                                             | \$13,011.61  | \$20,500.00  | \$17,000.00   | -17.07%                                         |
| <b>Advertising &amp; Publishing</b>                      | \$32,928.93  | \$83,125.00  | \$37,500.00   | -54.89%                                         |
| Town Administration                                      | \$6,526.15   | \$7,000.00   | \$7,000.00    | 0.00%                                           |
| Communications &<br>Community Engagement                 | \$371.80     | \$3,000.00   | \$2,500.00    | -16.67%                                         |



| Category                                           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Economic Development                               | \$927.88     | \$15,500.00  | \$5,500.00    | -64.52%                                         |
| Human Resources                                    | \$19,055.25  | \$36,400.00  | \$3,600.00    | -90.11%                                         |
| Parks & Recreation                                 | \$6,047.85   | \$18,600.00  | \$18,900.00   | 1.61%                                           |
| Public Works                                       | -            | \$2,625.00   | -             | -100.00%                                        |
| <b>Advertising &amp; Publishing - Reimbursable</b> | \$712.25     | \$4,000.00   | \$4,000.00    | 0.00%                                           |
| Town Administration                                | \$712.25     | \$4,000.00   | \$4,000.00    | 0.00%                                           |
| <b>Marketing</b>                                   | \$78,036.90  | \$84,200.00  | \$89,700.00   | 6.53%                                           |
| Communications & Community Engagement              | \$2,581.50   | \$3,300.00   | \$8,800.00    | 166.67%                                         |
| Economic Development                               | \$75,455.40  | \$80,900.00  | \$80,900.00   | 0.00%                                           |
| <b>Community Engagement</b>                        | \$51,823.48  | \$144,050.00 | \$65,350.00   | -54.63%                                         |
| Communications & Community Engagement              | \$51,140.35  | \$71,750.00  | \$17,350.00   | -75.82%                                         |
| Economic Development                               | -            | \$20,000.00  | \$10,000.00   | -50.00%                                         |
| Human Resources                                    | \$683.13     | \$8,000.00   | -             | -100.00%                                        |
| Environmental Services                             | -            | -            | \$6,700.00    | -                                               |
| Planning & Development                             | -            | \$13,000.00  | \$2,500.00    | -80.77%                                         |
| Police                                             | -            | \$31,300.00  | \$28,800.00   | -7.99%                                          |
| <b>Food &amp; Related Services</b>                 | \$59,556.05  | \$82,860.00  | \$97,751.00   | 17.97%                                          |
| Legislative                                        | \$17,480.27  | \$18,500.00  | \$25,001.00   | 35.14%                                          |
| Town Administration                                | \$1,221.28   | \$6,000.00   | \$9,500.00    | 58.33%                                          |
| Communications & Community Engagement              | -            | -            | \$300.00      | -                                               |
| Human Resources                                    | \$9,151.71   | \$10,000.00  | \$19,500.00   | 95.00%                                          |
| Information Technology                             | -            | -            | \$900.00      | -                                               |
| Environmental Services                             | \$701.75     | \$600.00     | \$600.00      | 0.00%                                           |
| Planning & Development                             | \$5,189.91   | \$5,600.00   | \$5,600.00    | 0.00%                                           |
| Finance                                            | \$182.49     | \$1,000.00   | \$1,100.00    | 10.00%                                          |
| Parks & Recreation                                 | \$5,927.23   | \$6,500.00   | \$7,000.00    | 7.69%                                           |
| Police                                             | \$5,959.93   | \$10,500.00  | \$8,500.00    | -19.05%                                         |
| Public Works                                       | \$9,893.23   | \$12,500.00  | \$11,500.00   | -8.00%                                          |
| Utilities                                          | \$3,848.25   | \$11,660.00  | \$8,250.00    | -29.25%                                         |
| <b>Equipment/Vehicle Rental - Operating Lease</b>  | \$23,240.06  | \$27,000.00  | \$28,250.00   | 4.63%                                           |
| Parks & Recreation                                 | \$23,240.06  | \$27,000.00  | \$28,250.00   | 4.63%                                           |
| <b>Space Rental</b>                                | \$94,147.77  | \$289,000.00 | \$155,000.00  | -46.37%                                         |
| Environmental Services                             | \$15,174.57  | \$17,000.00  | \$15,000.00   | -11.76%                                         |
| Public Works                                       | \$78,973.20  | \$272,000.00 | \$140,000.00  | -48.53%                                         |
| <b>Restroom Rental</b>                             | \$52,031.76  | \$57,000.00  | \$60,000.00   | 5.26%                                           |
| Parks & Recreation                                 | \$52,031.76  | \$57,000.00  | \$60,000.00   | 5.26%                                           |
| <b>Recording Fees</b>                              | \$1,868.26   | \$2,300.00   | \$4,200.00    | 82.61%                                          |
| Town Administration                                | \$1,555.25   | \$2,000.00   | \$4,000.00    | 100.00%                                         |
| Police                                             | \$313.01     | \$300.00     | \$200.00      | -33.33%                                         |
| <b>Recording Fees - Reimbursable</b>               | \$1,139.00   | \$3,000.00   | \$3,000.00    | 0.00%                                           |
| Town Administration                                | \$1,139.00   | \$3,000.00   | \$3,000.00    | 0.00%                                           |
| <b>Property Taxes</b>                              | \$29,491.58  | -            | -             | -                                               |



| Category                                               | 2024 Actuals   | 2025 Adopted   | 2026 Proposed  | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------------------|----------------|----------------|----------------|-------------------------------------------------|
| Central Charges                                        | \$29,491.58    | -              | -              | -                                               |
| <b>County Treasurer's Fees</b>                         | \$98,407.59    | -              | -              | -                                               |
| Parks & Recreation                                     | \$27,741.52    | -              | -              | -                                               |
| Central Charges                                        | \$70,666.07    | -              | -              | -                                               |
| <b>Juror Fees</b>                                      | -              | \$200.00       | \$200.00       | 0.00%                                           |
| Town Administration                                    | -              | \$200.00       | \$200.00       | 0.00%                                           |
| <b>Bank Charges</b>                                    | \$680,539.39   | \$74,337.00    | \$60,000.00    | -19.29%                                         |
| Finance                                                | \$18,277.20    | \$74,337.00    | -              | -100.00%                                        |
| Parks & Recreation                                     | \$1,271.37     | -              | -              | -                                               |
| Public Works                                           | \$10.01        | -              | -              | -                                               |
| Central Charges                                        | \$56,482.18    | -              | \$60,000.00    | -                                               |
| Utilities                                              | \$604,498.63   | -              | -              | -                                               |
| <b>Active Net Fees</b>                                 | \$166,879.80   | \$150,000.00   | \$163,200.00   | 8.80%                                           |
| Parks & Recreation                                     | \$166,879.80   | \$150,000.00   | \$163,200.00   | 8.80%                                           |
| <b>Permits, Licenses &amp; Other Fees</b>              | \$18,325.58    | \$22,275.00    | \$20,864.00    | -6.33%                                          |
| Information Technology                                 | \$13.28        | -              | -              | -                                               |
| Planning & Development                                 | \$13.28        | -              | -              | -                                               |
| Parks & Recreation                                     | \$26.06        | -              | -              | -                                               |
| Police                                                 | \$72.16        | -              | -              | -                                               |
| Public Works                                           | \$1,048.18     | \$1,611.00     | \$200.00       | -87.59%                                         |
| Utilities                                              | \$17,152.62    | \$20,664.00    | \$20,664.00    | 0.00%                                           |
| <b>Cash Drawer Long/Short</b>                          | -\$50.00       | -              | -              | -                                               |
| Central Charges                                        | -\$50.00       | -              | -              | -                                               |
| <b>Lease - Water</b>                                   | \$247,088.42   | \$368,125.00   | \$475,000.00   | 29.03%                                          |
| Utilities                                              | \$247,088.42   | \$368,125.00   | \$475,000.00   | 29.03%                                          |
| <b>Indirect Cost Allocation</b>                        | \$3,840,971.04 | \$5,184,420.88 | \$5,335,621.89 | 2.92%                                           |
| Public Works                                           | \$1,235.50     | \$20,867.58    | \$38,135.17    | 82.75%                                          |
| Utilities                                              | \$3,839,735.54 | \$5,163,553.30 | \$5,297,486.72 | 2.59%                                           |
| <b>Noncap Reclass (PD 13)</b>                          | \$171,919.84   | -              | -              | -                                               |
| Environmental Services                                 | \$100.00       | -              | -              | -                                               |
| Parks & Recreation                                     | \$69,844.48    | -              | -              | -                                               |
| Police                                                 | \$41,417.46    | -              | -              | -                                               |
| Public Works                                           | \$60,557.90    | -              | -              | -                                               |
| <b>Economic Development</b>                            | \$12,074.19    | \$80,000.00    | \$50,000.00    | -37.50%                                         |
| Economic Development                                   | \$12,074.19    | \$80,000.00    | \$50,000.00    | -37.50%                                         |
| <b>Grants to Erie Economic<br/>Development Council</b> | \$34,758.00    | \$63,000.00    | \$71,515.50    | 13.52%                                          |
| Economic Development                                   | \$34,758.00    | \$63,000.00    | \$71,515.50    | 13.52%                                          |
| <b>Historical Preservation<br/>Commission</b>          | -              | \$4,000.00     | \$20,000.00    | 400.00%                                         |
| Legislative                                            | -              | \$4,000.00     | \$20,000.00    | 400.00%                                         |
| <b>Tree Board Operating</b>                            | \$2,713.34     | \$3,000.00     | \$5,000.00     | 66.67%                                          |
| Legislative                                            | \$2,713.34     | \$3,000.00     | \$5,000.00     | 66.67%                                          |
| <b>OSTAB Operating</b>                                 | \$172.98       | \$2,000.00     | \$1,000.00     | -50.00%                                         |
| Legislative                                            | \$172.98       | \$2,000.00     | \$1,000.00     | -50.00%                                         |
| <b>Planning Operating</b>                              | \$879.11       | \$3,000.00     | \$3,675.00     | 22.50%                                          |
| Legislative                                            | \$879.11       | \$3,000.00     | \$3,675.00     | 22.50%                                          |

| Category                                    | 2024 Actuals   | 2025 Adopted   | 2026 Proposed  | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------------|----------------|----------------|----------------|-------------------------------------------------|
| <b>Grants to Erie Chamber of Commerce</b>   | \$83,863.00    | \$84,325.00    | \$86,325.00    | 2.37%                                           |
| Economic Development                        | \$83,863.00    | \$84,325.00    | \$86,325.00    | 2.37%                                           |
| <b>Sustainability Committee</b>             | \$12,260.57    | \$10,000.00    | \$11,000.00    | 10.00%                                          |
| Legislative                                 | \$12,260.57    | \$10,000.00    | \$11,000.00    | 10.00%                                          |
| <b>Airport Advisory Board</b>               | -              | \$37,000.00    | \$5,000.00     | -86.49%                                         |
| Legislative                                 | -              | \$37,000.00    | \$5,000.00     | -86.49%                                         |
| <b>Grants to Other Outside Agencies</b>     | \$120,285.25   | \$80,000.00    | \$80,000.00    | 0.00%                                           |
| Legislative                                 | \$58,720.00    | \$80,000.00    | \$80,000.00    | 0.00%                                           |
| Economic Development                        | \$61,565.25    | -              | -              | -                                               |
| <b>Economic Development Incentives</b>      | \$1,892,880.83 | \$205,660.00   | \$200,000.00   | -2.75%                                          |
| Economic Development                        | -              | \$100,000.00   | \$200,000.00   | 100.00%                                         |
| Planning & Development                      | \$1,892,880.83 | \$105,660.00   | -              | -100.00%                                        |
| <b>IGA Reimbursements - HOA Pocket Park</b> | \$3,030,195.25 | \$150,000.00   | \$50,000.00    | -66.67%                                         |
| Parks & Recreation                          | \$100,000.00   | \$150,000.00   | \$50,000.00    | -66.67%                                         |
| Public Works                                | \$2,930,195.25 | -              | -              | -                                               |
| <b>Server Equipment</b>                     | \$12,495.00    | -              | \$140,000.00   | -                                               |
| Central Charges                             | \$12,495.00    | -              | \$140,000.00   | -                                               |
| <b>Recreation Equipment</b>                 | \$66,085.82    | \$54,000.00    | \$36,000.00    | -33.33%                                         |
| Parks & Recreation                          | \$66,085.82    | \$54,000.00    | \$36,000.00    | -33.33%                                         |
| <b>Public Safety Equipment</b>              | \$205,908.09   | \$32,400.00    | -              | -100.00%                                        |
| Police                                      | \$205,908.09   | \$32,400.00    | -              | -100.00%                                        |
| <b>Subscriptions (SBITAs)</b>               | \$1,447,591.42 | -              | -              | -                                               |
| Central Charges                             | \$1,447,591.42 | -              | -              | -                                               |
| <b>Other Equipment</b>                      | \$230,689.46   | \$265,300.00   | -              | -100.00%                                        |
| Environmental Services                      | -              | \$115,000.00   | -              | -100.00%                                        |
| Parks & Recreation                          | \$15,876.05    | \$150,300.00   | -              | -100.00%                                        |
| Central Charges                             | \$85,227.60    | -              | -              | -                                               |
| Utilities                                   | \$129,585.81   | -              | -              | -                                               |
| <b>Furniture</b>                            | \$60,171.68    | \$130,501.00   | \$22,500.00    | -82.76%                                         |
| Communications & Community Engagement       | -              | -              | \$2,500.00     | -                                               |
| Finance                                     | -              | \$7,500.00     | -              | -100.00%                                        |
| Parks & Recreation                          | \$52,113.47    | \$18,001.00    | -              | -100.00%                                        |
| Police                                      | \$6,917.46     | \$7,500.00     | -              | -100.00%                                        |
| Public Works                                | -              | \$67,500.00    | \$20,000.00    | -70.37%                                         |
| Utilities                                   | \$1,140.75     | \$30,000.00    | -              | -100.00%                                        |
| <b>Heavy Equipment</b>                      | \$556,787.75   | \$1,986,148.51 | \$1,437,541.00 | -27.62%                                         |
| Environmental Services                      | \$42,280.16    | -              | -              | -                                               |
| Parks & Recreation                          | \$185,414.32   | \$273,348.22   | \$142,445.00   | -47.89%                                         |
| Police                                      | -              | \$18,505.72    | -              | -100.00%                                        |
| Public Works                                | \$34,007.00    | \$608,012.04   | \$685,717.00   | 12.78%                                          |
| Utilities                                   | \$295,086.27   | \$1,086,282.53 | \$609,379.00   | -43.90%                                         |
| <b>Concrete Maintenance Program</b>         | \$611,999.20   | \$350,000.00   | \$400,000.00   | 14.29%                                          |



| Category                                            | 2024 Actuals     | 2025 Adopted     | 2026 Proposed    | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------------------------------|------------------|------------------|------------------|-------------------------------------------------|
| Public Works                                        | \$611,999.20     | \$350,000.00     | \$400,000.00     | 14.29%                                          |
| <b>Water Meters &amp; Yokes</b>                     | \$875,425.00     | \$979,942.00     | \$1,193,799.00   | 21.82%                                          |
| Utilities                                           | \$875,425.00     | \$979,942.00     | \$1,193,799.00   | 21.82%                                          |
| <b>Raw Water Acquisitions</b>                       | \$6,585,006.43   | \$8,353,000.00   | \$7,727,750.00   | -7.49%                                          |
| Utilities                                           | \$6,585,006.43   | \$8,353,000.00   | \$7,727,750.00   | -7.49%                                          |
| <b>Land</b>                                         | -                | \$1,155,000.00   | -                | -100.00%                                        |
| Planning & Development                              | -                | \$1,155,000.00   | -                | -100.00%                                        |
| <b>Open Space Acquisition</b>                       | \$2,699,504.32   | -                | -                | -                                               |
| Parks & Recreation                                  | \$2,699,504.32   | -                | -                | -                                               |
| <b>Construction</b>                                 | \$28,696,696.36  | \$253,856,524.00 | \$283,395,460.00 | 11.64%                                          |
| Economic Development                                | \$77,910.00      | \$1,611,418.00   | \$7,000,000.00   | 334.40%                                         |
| Environmental Services                              | \$54,017.00      | \$4,860,263.00   | \$60,000.00      | -98.77%                                         |
| Planning & Development                              | \$200,791.81     | \$577,399.00     | -                | -100.00%                                        |
| Parks & Recreation                                  | \$1,891,387.71   | \$15,232,646.00  | \$11,981,863.00  | -21.34%                                         |
| Public Works                                        | \$21,759,023.73  | \$77,940,992.00  | \$65,293,556.00  | -16.23%                                         |
| Utilities                                           | \$4,713,566.11   | \$153,633,806.00 | \$199,060,041.00 | 29.57%                                          |
| <b>Noncap Reclass (Pd 13)</b>                       | -\$171,919.84    | -                | -                | -                                               |
| Environmental Services                              | -\$100.00        | -                | -                | -                                               |
| Parks & Recreation                                  | -\$69,844.48     | -                | -                | -                                               |
| Police                                              | -\$41,417.46     | -                | -                | -                                               |
| Public Works                                        | -\$60,557.90     | -                | -                | -                                               |
| <b>Reimbursable Capital Projects</b>                | -                | \$271,000.00     | -                | -100.00%                                        |
| Utilities                                           | -                | \$271,000.00     | -                | -100.00%                                        |
| <b>Loss on Disposition of Capital Assets (P 13)</b> | -\$32,703.22     | -                | -                | -                                               |
| Police                                              | -\$32,703.22     | -                | -                | -                                               |
| <b>Capitalized Assets - Enterprise Funds (P 13)</b> | -\$17,693,176.10 | -                | -                | -                                               |
| Information Technology                              | -\$48,350.40     | -                | -                | -                                               |
| Environmental Services                              | -\$42,280.16     | -                | -                | -                                               |
| Parks & Recreation                                  | -\$305,578.43    | -                | -                | -                                               |
| Police                                              | -\$111,473.90    | -                | -                | -                                               |
| Public Works                                        | -\$671,169.63    | -                | -                | -                                               |
| Utilities                                           | -\$16,514,323.58 | -                | -                | -                                               |
| <b>Depreciation (P 13)</b>                          | \$9,060,825.77   | -                | -                | -                                               |
| Environmental Services                              | \$1,409.34       | -                | -                | -                                               |
| Parks & Recreation                                  | \$139,861.09     | -                | -                | -                                               |
| Police                                              | \$74,210.76      | -                | -                | -                                               |
| Public Works                                        | \$387,007.29     | -                | -                | -                                               |
| Utilities                                           | \$8,458,337.29   | -                | -                | -                                               |
| <b>Amortization (P 13)</b>                          | \$876,175.78     | -                | -                | -                                               |
| Information Technology                              | \$7,502.19       | -                | -                | -                                               |
| Planning & Development                              | \$24,167.25      | -                | -                | -                                               |
| Parks & Recreation                                  | \$189,538.84     | -                | -                | -                                               |
| Police                                              | \$362,164.73     | -                | -                | -                                               |
| Public Works                                        | \$128,987.24     | -                | -                | -                                               |
| Utilities                                           | \$163,815.53     | -                | -                | -                                               |



| Category                                         | 2024 Actuals    | 2025 Adopted   | 2026 Proposed  | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------------|-----------------|----------------|----------------|-------------------------------------------------|
| <b>General Obligation Bonds - Principal</b>      | \$1,155,000.00  | \$1,200,000.00 | \$1,240,000.00 | 3.33%                                           |
| Central Charges                                  | \$1,155,000.00  | \$1,200,000.00 | \$1,240,000.00 | 3.33%                                           |
| <b>General Obligation Bonds - Interest</b>       | \$335,012.50    | \$288,812.50   | \$252,812.50   | -12.46%                                         |
| Central Charges                                  | \$335,012.50    | \$288,812.50   | \$252,812.50   | -12.46%                                         |
| <b>Revenue Bonds - Principal</b>                 | \$1,945,000.00  | -              | -              | -                                               |
| Public Works                                     | \$620,000.00    | -              | -              | -                                               |
| Utilities                                        | \$1,325,000.00  | -              | -              | -                                               |
| <b>Revenue Bonds - Interest</b>                  | \$1,075,318.00  | -              | -              | -                                               |
| Public Works                                     | \$271,787.50    | -              | -              | -                                               |
| Utilities                                        | \$803,530.50    | -              | -              | -                                               |
| <b>Loans Payable - Principal</b>                 | \$160,773.98    | -              | -              | -                                               |
| Public Works                                     | \$73,317.77     | -              | -              | -                                               |
| Utilities                                        | \$87,456.21     | -              | -              | -                                               |
| <b>Loans Payable - Interest</b>                  | \$9,999.60      | -              | -              | -                                               |
| Public Works                                     | \$2,957.28      | -              | -              | -                                               |
| Utilities                                        | \$7,042.32      | -              | -              | -                                               |
| <b>Certificates of Participation - Principal</b> | \$775,000.00    | -              | -              | -                                               |
| Utilities                                        | \$775,000.00    | -              | -              | -                                               |
| <b>Certificates of Participation - Interest</b>  | \$821,125.00    | -              | -              | -                                               |
| Utilities                                        | \$821,125.00    | -              | -              | -                                               |
| <b>Capital Leases - Principal</b>                | \$687,784.86    | \$1,347,747.76 | \$1,485,967.00 | 10.26%                                          |
| Information Technology                           | \$4,585.19      | -              | \$11,405.00    | -                                               |
| Planning & Development                           | \$18,556.06     | \$32,887.86    | \$42,942.00    | 30.57%                                          |
| Parks & Recreation                               | \$127,022.26    | \$372,381.26   | \$275,880.00   | -25.91%                                         |
| Police                                           | \$278,149.95    | \$638,617.93   | \$725,962.00   | 13.68%                                          |
| Public Works                                     | \$62,900.08     | \$114,884.69   | \$217,297.00   | 89.14%                                          |
| Central Charges                                  | \$38,115.12     | -              | -              | -                                               |
| Utilities                                        | \$158,456.20    | \$188,976.02   | \$212,481.00   | 12.44%                                          |
| <b>Capital Leases - Interest</b>                 | \$219,610.90    | -              | -              | -                                               |
| Information Technology                           | \$4,336.12      | -              | -              | -                                               |
| Planning & Development                           | \$7,942.84      | -              | -              | -                                               |
| Parks & Recreation                               | \$54,139.42     | -              | -              | -                                               |
| Police                                           | \$66,218.38     | -              | -              | -                                               |
| Public Works                                     | \$26,546.04     | -              | -              | -                                               |
| Central Charges                                  | \$6,338.56      | -              | -              | -                                               |
| Utilities                                        | \$54,089.54     | -              | -              | -                                               |
| <b>Paying Agent Fees</b>                         | \$4,083.20      | \$1,350.00     | \$1,350.00     | 0.00%                                           |
| Central Charges                                  | \$1,350.00      | \$1,350.00     | \$1,350.00     | 0.00%                                           |
| Utilities                                        | \$2,733.20      | -              | -              | -                                               |
| <b>Arbitrage Rebate</b>                          | -               | \$2,500,000.00 | \$3,190,199.00 | 27.61%                                          |
| Central Charges                                  | -               | \$2,500,000.00 | \$3,190,199.00 | 27.61%                                          |
| <b>Principal Payment Offset (P 13)</b>           | -\$3,540,709.24 | -              | -              | -                                               |
| Information Technology                           | -\$4,585.19     | -              | -              | -                                               |

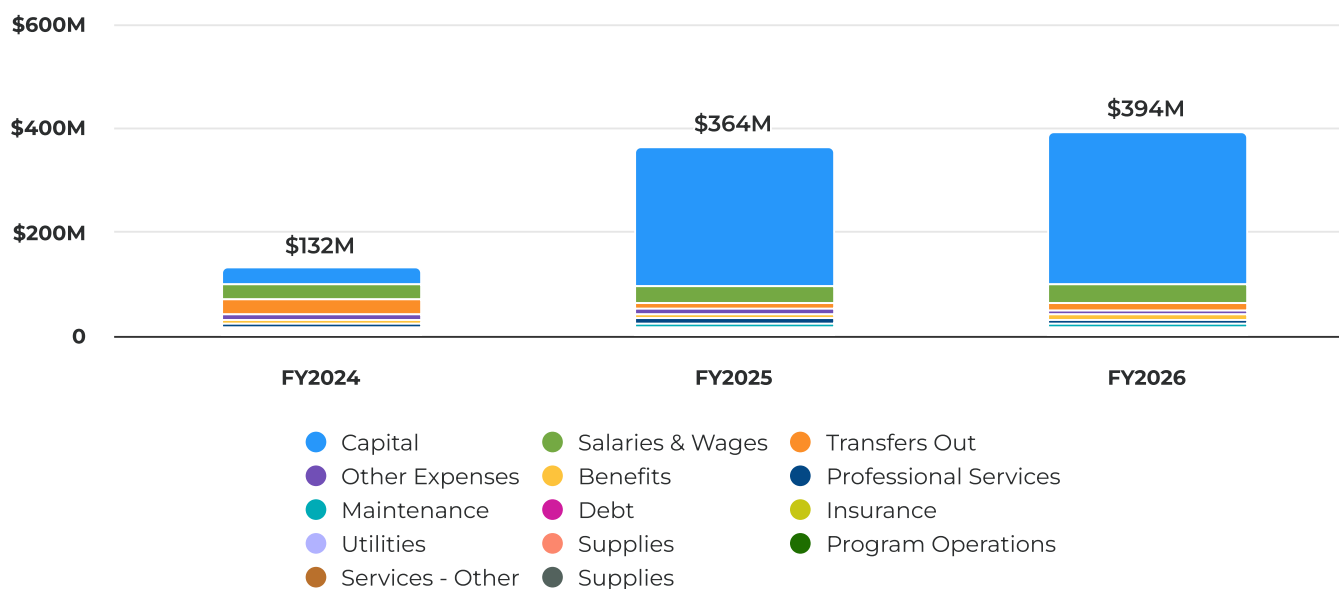


| Category                                                  | 2024 Actuals    | 2025 Adopted   | 2026 Proposed   | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------------------------------------|-----------------|----------------|-----------------|-------------------------------------------------|
| Planning & Development                                    | -\$18,556.06    | -              | -               | -                                               |
| Parks & Recreation                                        | -\$126,530.85   | -              | -               | -                                               |
| Police                                                    | -\$288,415.47   | -              | -               | -                                               |
| Public Works                                              | -\$2,954,631.44 | -              | -               | -                                               |
| Utilities                                                 | -\$147,990.23   | -              | -               | -                                               |
| <b>Interest Accrual (P 13)</b>                            | -\$12,308.91    | -              | -               | -                                               |
| Public Works                                              | \$46,297.70     | -              | -               | -                                               |
| Utilities                                                 | -\$58,606.61    | -              | -               | -                                               |
| <b>Amort. of Bond Deferrals (P 13)</b>                    | -\$39,399.57    | -              | -               | -                                               |
| Public Works                                              | -\$46,379.88    | -              | -               | -                                               |
| Utilities                                                 | \$6,980.31      | -              | -               | -                                               |
| <b>Amort. of Bond Ins. Prem. (P13)</b>                    | \$4,427.53      | -              | -               | -                                               |
| Public Works                                              | \$2,495.92      | -              | -               | -                                               |
| Utilities                                                 | \$1,931.61      | -              | -               | -                                               |
| <b>Transfer to General Fund</b>                           | \$0.29          | \$2,905,576.00 | -               | -100.00%                                        |
| Environmental Services                                    | -\$2,640,342.00 | -              | -               | -                                               |
| Planning & Development                                    | \$2,027,819.17  | -              | -               | -                                               |
| Parks & Recreation                                        | -               | \$483,076.00   | -               | -100.00%                                        |
| Police                                                    | \$17,100.06     | -              | -               | -                                               |
| Public Works                                              | \$595,423.06    | \$2,422,500.00 | -               | -100.00%                                        |
| <b>Transfer to Capital Improvement Fund</b>               | \$27,000,000.00 | \$6,500,000.00 | \$10,000,000.00 | 53.85%                                          |
| Central Charges                                           | \$27,000,000.00 | \$6,500,000.00 | \$10,000,000.00 | 53.85%                                          |
| <b>Transfer to Transportation Impact Fund</b>             | \$0.18          | -              | -               | -                                               |
| Public Works                                              | \$0.18          | -              | -               | -                                               |
| <b>Transfer to Fleet &amp; Equipment Acquisition Fund</b> | \$0.24          | \$2,333,395.81 | \$2,156,853.00  | -7.57%                                          |
| Parks & Recreation                                        | \$0.24          | -              | -               | -                                               |
| Central Charges                                           | -               | \$2,333,395.81 | \$2,156,853.00  | -7.57%                                          |
| <b>Transfers to Water Fund</b>                            | -\$0.21         | -              | -               | -                                               |
| Utilities                                                 | -\$0.21         | -              | -               | -                                               |
| <b>Transfers to Wastewater Fund</b>                       | -\$0.37         | -              | -               | -                                               |
| Utilities                                                 | -\$0.37         | -              | -               | -                                               |
| <b>Transfers to Storm Drainage Operating Fund</b>         | \$0.47          | -              | -               | -                                               |
| Utilities                                                 | \$0.47          | -              | -               | -                                               |
| <b>Transfer to Airport Fund</b>                           | \$239,999.60    | \$317,291.58   | \$190,000.00    | -40.12%                                         |
| Public Works                                              | -\$0.40         | \$6,595.00     | -               | -100.00%                                        |
| Central Charges                                           | \$240,000.00    | \$310,696.58   | \$190,000.00    | -38.85%                                         |
| <b>Transfer to General Fund - Indirect Cost</b>           | -               | \$21,330.00    | -               | -100.00%                                        |
| Central Charges                                           | -               | \$21,330.00    | -               | -100.00%                                        |
| <b>Non-project</b>                                        | -               | -              | \$2,686,062.55  | -                                               |
| Town Administration                                       | -               | -              | \$23,037.90     | -                                               |
| Communications & Community Engagement                     | -               | -              | \$8,757.41      | -                                               |
| Economic Development                                      | -               | -              | \$6,114.17      | -                                               |

| Category                  | 2024 Actuals            | 2025 Adopted            | 2026 Proposed           | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------------------------------|
| Human Resources           | -                       | -                       | \$15,395.39             | -                                               |
| Information Technology    | -                       | -                       | \$8,742.64              | -                                               |
| Environmental Services    | -                       | -                       | \$9,606.60              | -                                               |
| Planning & Development    | -                       | -                       | \$36,952.90             | -                                               |
| Finance                   | -                       | -                       | \$25,856.28             | -                                               |
| Parks & Recreation        | -                       | -                       | \$158,117.78            | -                                               |
| Police                    | -                       | -                       | \$185,577.24            | -                                               |
| Public Works              | -                       | -                       | \$54,403.61             | -                                               |
| Central Charges           | -                       | -                       | \$2,093,061.75          | -                                               |
| Utilities                 | -                       | -                       | \$60,438.88             | -                                               |
| <b>Total Expenditures</b> | <b>\$131,681,683.31</b> | <b>\$363,737,825.71</b> | <b>\$393,546,880.37</b> | <b>8.20%</b>                                    |

## Expenditures by Expense Type

Historical Expenditures by Expense Type



In FY2026, the Town's total expenses increased by 8.21% to \$393.6 million compared to the previous year. The largest expense category remained Capital, which rose by \$27 million or 10.1% to \$294.3 million, representing 74.78% of the total budget. This category continues to dominate the budget, slightly increasing its share from the prior year.

Salaries & Wages also increased by \$2.6 million or 7.76%, reaching \$35.7 million and accounting for 9.08% of total expenses. Transfers Out grew by \$2.4 million or 19.56% to \$14.4 million, making up 3.67% of the budget. Benefits rose by \$1.3 million or 16.13% to \$9.6 million, now 2.45% of total expenses.

Maintenance expenses increased by \$684,551 or 11.37% to \$6.7 million, and Debt expenses grew by \$887,623 or 16.63% to \$6.2 million. Utilities also saw an increase of \$252,850 or 8.46%, totaling \$3.2 million. These categories showed moderate growth contributing to the overall budget increase.

Conversely, Professional Services experienced a significant decrease of \$4.5 million or 39.03%, dropping to \$7 million and reducing its share to 1.78% of the total. Supplies declined by \$359,343 or 13.66% to \$2.3 million. Insurance expenses

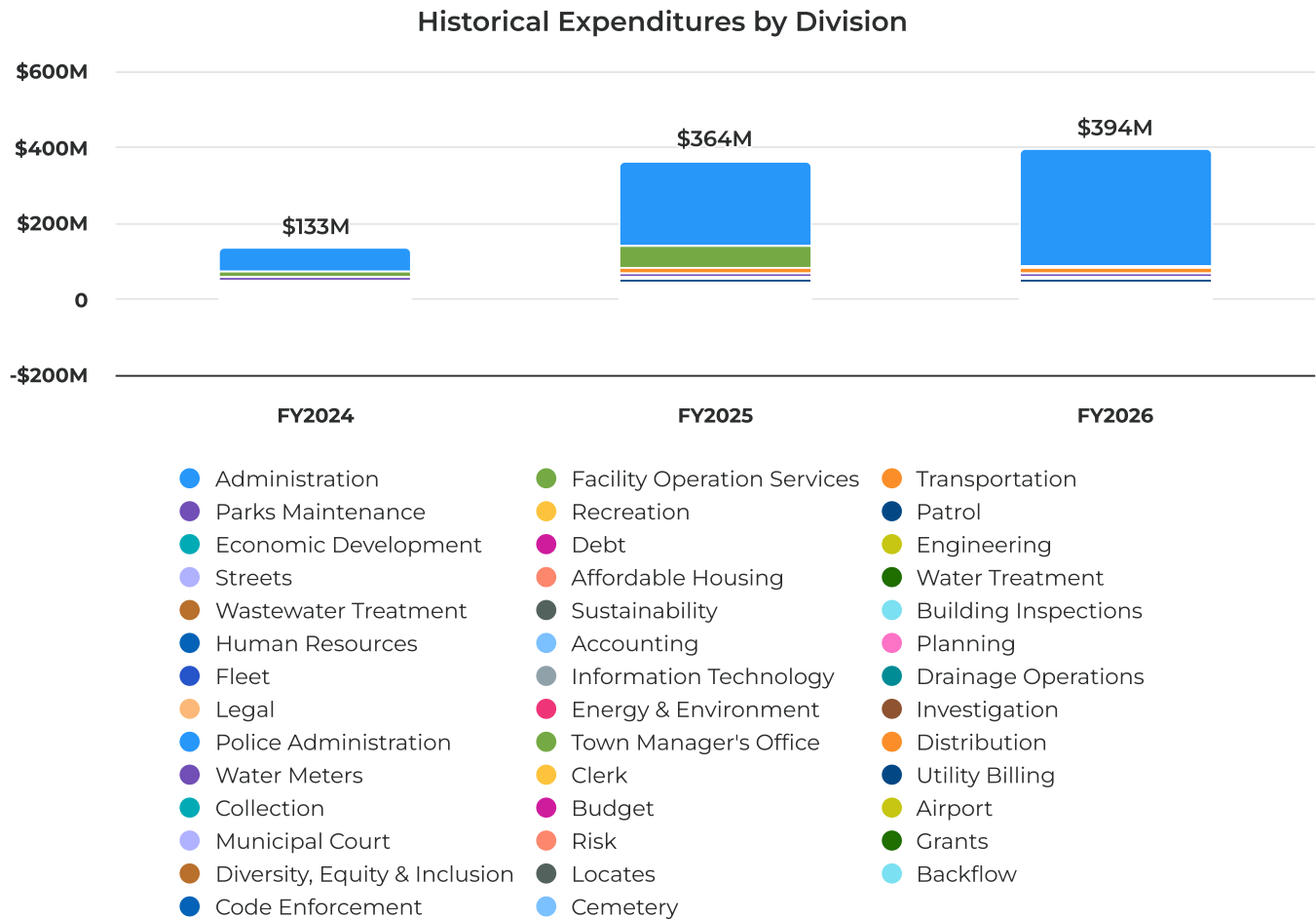
decreased by \$233,008 or 7.05% to \$3.1 million. Other Expenses slightly decreased by \$80,696 or 0.92% to \$8.7 million.

Overall, the FY2026 budget reflects continued emphasis on Capital expenditures with moderate increases in key operational categories such as Salaries & Wages, Transfers Out, and Benefits, while some service-related expenses like Professional Services and Supplies declined.

### Expenditures by Expense Type

| Category                  | 2024 Actuals         | 2025 Adopted         | 2026 Proposed        | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------|----------------------|----------------------|----------------------|-------------------------------------------------|
| Salaries & Wages          | \$27,879,245         | \$33,155,565         | \$35,729,666         | 7.76%                                           |
| Benefits                  | \$7,855,660          | \$8,298,337          | \$9,637,212          | 16.13%                                          |
| Utilities                 | \$2,919,068          | \$2,987,463          | \$3,240,313          | 8.46%                                           |
| Maintenance               | \$4,041,213          | \$6,019,777          | \$6,704,328          | 11.37%                                          |
| Supplies                  | \$1,557,146          | \$2,630,909          | \$2,271,566          | -13.66%                                         |
| Services - Other          | \$666,617            | \$765,526            | \$722,982            | -5.56%                                          |
| Supplies                  | -                    | \$40,000             | \$29,716             | -25.71%                                         |
| Program Operations        | \$1,123,549          | \$1,581,680          | \$1,545,730          | -2.27%                                          |
| Insurance                 | \$3,489,204          | \$3,302,858          | \$3,069,850          | -7.05%                                          |
| Other Expenses            | \$11,888,243         | \$8,732,038          | \$8,651,341          | -0.92%                                          |
| Capital                   | \$33,760,913         | \$267,321,316        | \$294,330,550        | 10.10%                                          |
| Debt                      | \$3,927,368          | \$5,337,910          | \$6,225,534          | 15.59%                                          |
| Transfers Out             | \$27,240,000         | \$12,077,593         | \$14,439,915         | 19.56%                                          |
| Professional Services     | \$5,333,457          | \$11,486,853         | \$7,003,383          | -39.03%                                         |
| <b>Total Expenditures</b> | <b>\$131,681,683</b> | <b>\$363,737,826</b> | <b>\$393,602,085</b> | <b>8.20%</b>                                    |

## Expenditures by Division



In FY2026, the Town of Erie's total expenses increased by 8.21% to \$393.6 million compared to the previous year. Administration remained the largest expenditure, rising by \$84.2 million or 37.8% to \$306.9 million, now representing 77.98% of the total budget, up from 61.23% the prior year.

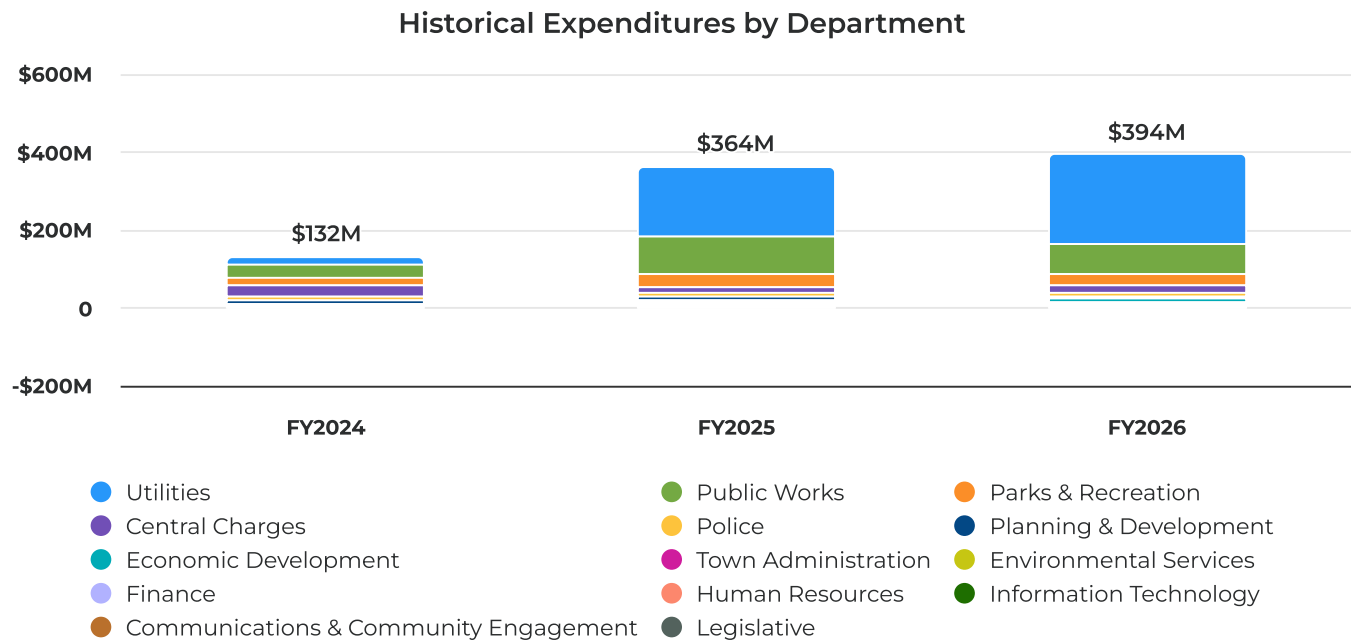
Economic Development saw a significant increase of \$5.5 million or 184.24%, reaching \$8.5 million and accounting for 2.17% of total expenses. Parks Maintenance also increased by \$2.2 million or 29.03% to \$9.7 million, making up 2.46% of the budget. Police Administration grew by \$915,888 or 350.62%, and Investigation expenses rose by \$706,259 or 122.54%, though their exact shares of the total were not among the top ten.

Conversely, Facility Operation Services experienced a sharp decrease of \$52.9 million or 91.01%, dropping to \$5.2 million and representing only 1.33% of total expenses, down from 15.99%. Transportation expenses declined by \$4.3 million or 27.11% to \$11.6 million, reducing its share to 2.95%. Sustainability expenses decreased by \$4.8 million or 77.7%, and Affordable Housing dropped by \$2.5 million or 92.34% to \$205,500. Streets expenses were eliminated entirely, falling by \$608,012 or 100%.

Other notable decreases included Engineering, which fell by \$673,623 or 15.52% to \$3.7 million (0.93% of total), Recreation, which declined by \$319,751 or 4.03% to \$7.6 million (1.93%), and Energy & Environment, which decreased by \$255,588 or 26.37% to \$713,737. Debt expenses increased by \$694,199 or 17.4% to \$4.7 million, representing 1.19% of the budget.

Overall, the FY2026 budget reflects a concentration of expenditures in Administration, with notable increases in Economic Development and Parks Maintenance, alongside significant reductions in Facility Operation Services and several other divisions.

# Expenditures by Department



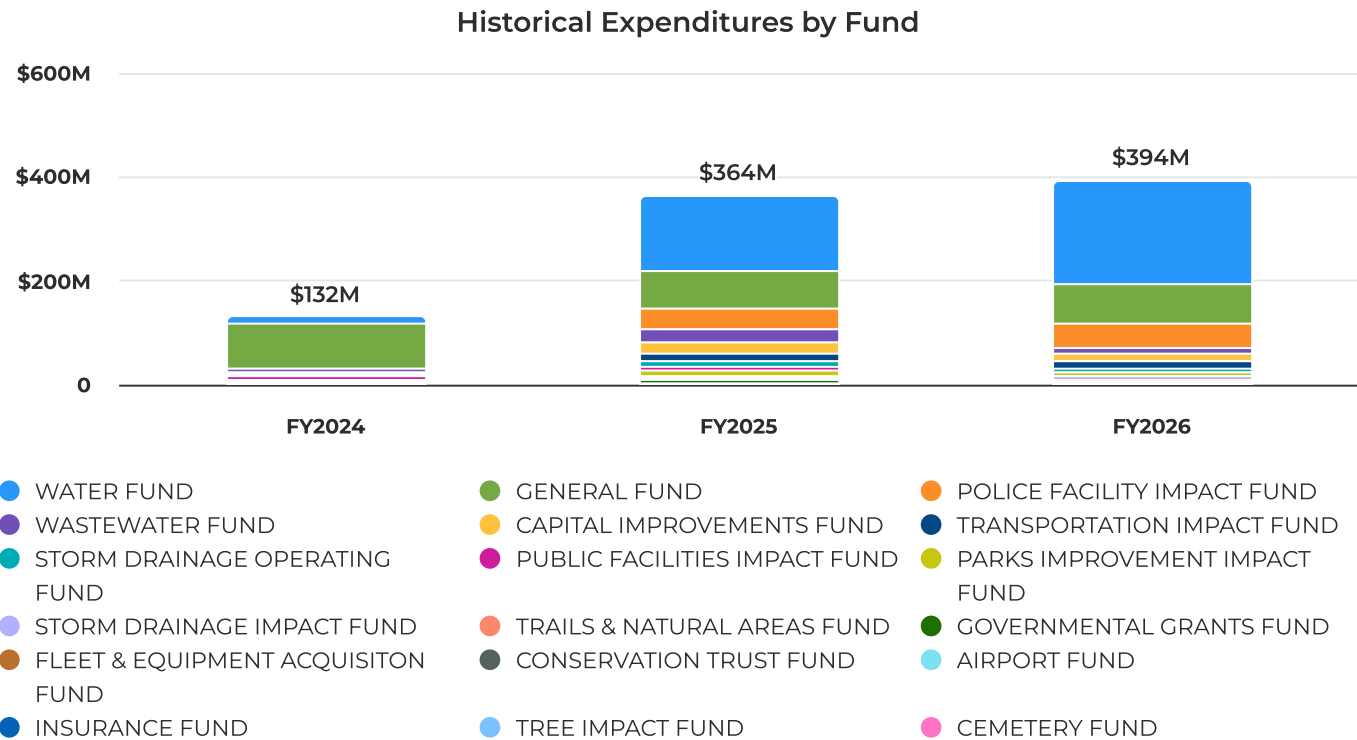
In FY2026, the Town's total expenses increased by 8.21% to \$393.6 million compared to the previous year. Utilities remained the largest expenditure category, rising by \$45.9 million or 25.15% to \$228.1 million, now representing 57.96% of the total budget. Public Works saw a notable decrease of \$18.6 million or 19.26%, falling to \$78.2 million and accounting for 19.86% of total expenses.

Parks & Recreation expenses declined by \$3.8 million or 12.21%, totaling \$27.2 million and making up 6.91% of the budget. Central Charges increased by \$5.5 million or 37.73% to \$20.1 million, representing 5.11% of the total. Police expenditures grew by \$1.7 million or 14.59%, reaching \$13.1 million and 3.32% of the budget.

Economic Development experienced a significant increase of \$5.5 million or 184.24%, rising to \$8.5 million and 2.17% of total expenses. Planning & Development decreased by \$2 million or 31.24%, down to \$4.5 million and 1.14% of the budget. Town Administration increased by \$434,688 or 12.64% to \$3.9 million, while Finance rose by \$252,338 or 9.34% to \$3 million.

Human Resources saw a modest increase of \$69,312 or 3.06%, totaling \$2.3 million and 0.59% of expenses. Environmental Services decreased significantly by \$5.1 million or 70.77% to \$2.1 million. Overall, the budget reflects growth in Utilities, Economic Development, and Central Charges, alongside reductions in Public Works, Environmental Services, Parks & Recreation, and Planning & Development.

# Expenditures by Fund



The total Town Expenses for FY2026 amount to \$393.6 million, reflecting an 8.21% increase from the previous year's total of \$363.7 million. The Water Fund remains the largest category, increasing by \$55.5 million or 38.14% to \$201.1 million, now representing 51.1% of the total budget, up from 40.03% the prior year.

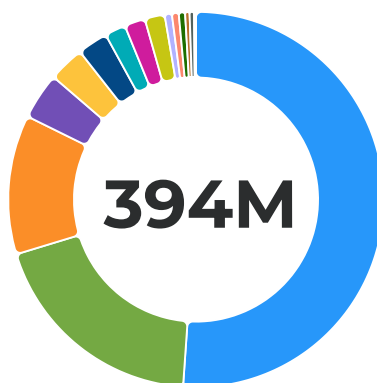
The General Fund also grew by \$3.4 million or 4.69%, reaching \$75.5 million and accounting for 19.19% of total expenses, reversing its previous decrease. The Police Facility Impact Fund increased by \$8 million or 20.37% to \$47.3 million, making up 12.01% of the total budget.

Several funds experienced notable decreases. The Wastewater Fund dropped significantly by \$14.7 million or 58.73% to \$10.3 million, reducing its share to 2.62%. The Capital Improvements Fund decreased by \$5.2 million or 24.61% to \$15.8 million, now 4.01% of the total. The Transportation Impact Fund declined by \$3.4 million or 21.58% to \$12.2 million, representing 3.09% of the budget.

Other decreases include the Storm Drainage Operating Fund, which fell by \$5.1 million or 43% to \$6.8 million, and the Parks Improvement Impact Fund, down \$2.2 million or 23.7% to \$7 million. The Trails & Natural Areas Fund also decreased by \$2.3 million or 47.89% to \$2.5 million.

Conversely, the Storm Drainage Impact Fund increased by \$2.7 million or 61.09% to \$7.1 million. New or smaller increases were seen in the Insurance Fund at \$1.5 million, the Conservation Trust Fund rising by \$1.1 million or 312.59% to \$1.5 million, and the Tree Impact Fund increasing slightly by \$7,800 or 3.56% to \$226,800.

## FY26 Expenditures by Fund



|                                      |                      |        |
|--------------------------------------|----------------------|--------|
| ● WATER FUND                         | <b>\$201,130,225</b> | 51.10% |
| ● GENERAL FUND                       | <b>\$75,545,213</b>  | 19.19% |
| ● POLICE FACILITY IMPACT FUND        | <b>\$47,266,850</b>  | 12.01% |
| ● CAPITAL IMPROVEMENTS FUND          | <b>\$15,778,858</b>  | 4.01%  |
| ● TRANSPORTATION IMPACT FUND         | <b>\$12,175,000</b>  | 3.09%  |
| ● WASTEWATER FUND                    | <b>\$10,315,234</b>  | 2.62%  |
| ● STORM DRAINAGE IMPACT FUND         | <b>\$7,050,000</b>   | 1.79%  |
| ● PARKS IMPROVEMENT IMPACT FUND      | <b>\$7,000,000</b>   | 1.78%  |
| ● STORM DRAINAGE OPERATING FUND      | <b>\$6,806,628</b>   | 1.73%  |
| ● TRAILS & NATURAL AREAS FUND        | <b>\$2,455,513</b>   | 0.62%  |
| ● PUBLIC FACILITIES IMPACT FUND      | <b>\$2,279,814</b>   | 0.58%  |
| ● FLEET & EQUIPMENT ACQUISITION FUND | <b>\$2,156,853</b>   | 0.55%  |
| ● INSURANCE FUND                     | <b>\$1,500,062</b>   | 0.38%  |
| ● CONSERVATION TRUST FUND            | <b>\$1,477,067</b>   | 0.38%  |
| ● AIRPORT FUND                       | <b>\$437,969</b>     | 0.11%  |
| ● TREE IMPACT FUND                   | <b>\$226,800</b>     | 0.06%  |

The Fiscal Year Expenditures by Fund for the Town Expenses are distributed as follows: the WATER FUND accounts for \$201.1 million, representing 51.1% of the total. The GENERAL FUND follows with \$75.5 million, or 19.19%. The POLICE FACILITY IMPACT FUND comprises \$47.3 million, which is 12.01%. The CAPITAL IMPROVEMENTS FUND includes \$15.8 million, or 4.01%, while the TRANSPORTATION IMPACT FUND accounts for \$12.2 million, or 3.09%. The WASTEWATER FUND totals \$10.3 million, representing 2.62%. The STORM DRAINAGE IMPACT FUND is \$7.1 million, or 1.79%, and the PARKS IMPROVEMENT IMPACT FUND is \$7 million, or 1.78%. The STORM DRAINAGE OPERATING FUND includes \$6.8 million, or 1.73%, and the TRAILS & NATURAL AREAS FUND accounts for \$2.5 million, or 0.62%. Six smaller categories are not included in this summary.

## Expenditures by Fund

| Category            | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|---------------------|--------------|--------------|---------------|-----------------------|
| <b>GENERAL FUND</b> |              |              |               |                       |

| Category                        | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|---------------------------------|--------------|--------------|---------------|-----------------------|
| <b>Legislative</b>              |              |              |               |                       |
| <b>Administration</b>           | \$226,779    | \$361,675    | \$332,883     | -7.96%                |
| Salaries & Wages                | \$35,730     | \$66,744     | \$66,096      | -0.97%                |
| Benefits                        | \$11,149     | \$19,887     | \$20,550      | 3.33%                 |
| Utilities                       | \$6,996      | \$844        | \$861         | 2.01%                 |
| Supplies                        | \$1,343      | \$1,500      | \$1,500       | 0.00%                 |
| Services - Other                | \$18,150     | \$15,500     | \$11,600      | -25.16%               |
| Other Expenses                  | \$153,412    | \$227,200    | \$217,276     | -4.37%                |
| Professional Services           | -            | \$30,000     | \$15,000      | -50.00%               |
| <b>Total Legislative</b>        | \$226,779    | \$361,675    | \$332,883     | -7.96%                |
| <b>Town Administration</b>      |              |              |               |                       |
| <b>Administration</b>           | \$1,306,646  | \$515,246    | \$599,490     | 16.35%                |
| Salaries & Wages                | \$940,990    | \$335,285    | \$345,039     | 2.91%                 |
| Benefits                        | \$305,233    | \$129,035    | \$140,051     | 8.54%                 |
| Utilities                       | \$3,996      | \$5,618      | \$6,010       | 6.98%                 |
| Supplies                        | \$1,411      | \$700        | \$700         | 0.00%                 |
| Services - Other                | -            | \$300        | \$300         | 0.00%                 |
| Insurance                       | \$27,420     | \$34,607     | \$92,165      | 166.32%               |
| Other Expenses                  | \$19,171     | \$4,700      | \$10,225      | 117.55%               |
| Professional Services           | \$8,425      | \$5,000      | \$5,000       | 0.00%                 |
| <b>Energy &amp; Environment</b> | \$65         | -            | -             | -                     |
| Supplies                        | \$65         | -            | -             | -                     |
| <b>Town Manager's Office</b>    | -            | \$934,921    | \$988,289     | 5.71%                 |
| Salaries & Wages                | -            | \$696,953    | \$736,001     | 5.60%                 |
| Benefits                        | -            | \$184,955    | \$210,846     | 14.00%                |
| Utilities                       | -            | \$9,053      | \$12,157      | 34.29%                |
| Supplies                        | -            | \$500        | \$1,500       | 200.00%               |
| Other Expenses                  | -            | \$43,460     | \$27,785      | -36.07%               |
| <b>Legal</b>                    | \$551,161    | \$1,061,632  | \$1,256,453   | 18.35%                |
| Salaries & Wages                | -            | \$350,676    | \$521,223     | 48.63%                |
| Benefits                        | -            | \$96,611     | \$151,465     | 56.78%                |
| Utilities                       | -            | \$4,195      | \$6,790       | 61.86%                |
| Maintenance                     | -            | \$3,000      | -             | -100.00%              |
| Supplies                        | -            | \$1,200      | \$2,200       | 83.33%                |
| Services - Other                | -            | \$450        | \$450         | 0.00%                 |
| Other Expenses                  | -            | \$15,500     | \$24,325      | 56.94%                |
| Professional Services           | \$551,161    | \$590,000    | \$550,000     | -6.78%                |
| <b>Municipal Court</b>          | \$326,285    | \$369,081    | \$399,889     | 8.35%                 |
| Salaries & Wages                | \$150,756    | \$186,001    | \$204,326     | 9.85%                 |
| Benefits                        | \$42,496     | \$46,733     | \$54,329      | 16.25%                |
| Utilities                       | \$3,396      | \$2,148      | \$2,434       | 13.31%                |
| Maintenance                     | \$21,078     | \$29,100     | \$35,200      | 20.96%                |
| Supplies                        | \$1,498      | \$2,000      | \$2,000       | 0.00%                 |
| Services - Other                | \$3,270      | \$5,500      | \$6,000       | 9.09%                 |
| Program Operations              | -            | \$2,000      | -             | -100.00%              |
| Other Expenses                  | \$2,278      | \$5,600      | \$5,600       | 0.00%                 |
| Professional Services           | \$101,513    | \$90,000     | \$90,000      | 0.00%                 |



| Category                                               | 2024 Actuals       | 2025 Adopted       | 2026 Proposed      | 2025 v. 2026 % Change |
|--------------------------------------------------------|--------------------|--------------------|--------------------|-----------------------|
| <b>Clerk</b>                                           | \$537,265          | \$558,537          | \$629,983          | 12.79%                |
| Salaries & Wages                                       | \$329,321          | \$347,378          | \$382,696          | 10.17%                |
| Benefits                                               | \$95,340           | \$94,278           | \$109,431          | 16.07%                |
| Utilities                                              | -                  | \$5,431            | \$4,920            | -9.41%                |
| Maintenance                                            | \$45,198           | \$53,800           | \$37,100           | -31.04%               |
| Supplies                                               | \$1,101            | \$2,500            | \$2,500            | 0.00%                 |
| Services - Other                                       | \$44,287           | \$24,000           | \$59,076           | 146.15%               |
| Other Expenses                                         | \$22,018           | \$31,150           | \$34,260           | 9.98%                 |
| <b>Total Town Administration</b>                       | <b>\$2,721,423</b> | <b>\$3,439,417</b> | <b>\$3,874,104</b> | <b>12.64%</b>         |
| <b>Communications &amp; Community Engagement</b>       |                    |                    |                    |                       |
| <b>Administration</b>                                  | \$779,634          | \$954,317          | \$1,062,727        | 11.36%                |
| Salaries & Wages                                       | \$516,520          | \$601,371          | \$655,140          | 8.94%                 |
| Benefits                                               | \$149,419          | \$164,952          | \$188,073          | 14.02%                |
| Utilities                                              | -                  | \$7,514            | \$8,423            | 12.10%                |
| Maintenance                                            | \$41,066           | \$49,000           | \$93,700           | 91.22%                |
| Supplies                                               | \$426              | \$3,500            | \$4,500            | 28.57%                |
| Services - Other                                       | \$692              | \$11,550           | \$9,500            | -17.75%               |
| Program Operations                                     | \$14,936           | \$13,500           | -                  | -100.00%              |
| Insurance                                              | -                  | -                  | \$35,241           | -                     |
| Other Expenses                                         | \$56,574           | \$87,430           | \$53,650           | -38.64%               |
| Professional Services                                  | -                  | \$15,500           | \$14,500           | -6.45%                |
| <b>Total Communications &amp; Community Engagement</b> | <b>\$779,634</b>   | <b>\$954,317</b>   | <b>\$1,062,727</b> | <b>11.36%</b>         |
| <b>Economic Development</b>                            |                    |                    |                    |                       |
| <b>Economic Development</b>                            | \$1,363,807        | \$1,394,446        | \$1,543,879        | 10.72%                |
| Salaries & Wages                                       | \$496,452          | \$504,357          | \$572,007          | 13.41%                |
| Benefits                                               | \$144,678          | \$139,743          | \$166,050          | 18.83%                |
| Utilities                                              | \$1,104            | \$6,422            | \$7,425            | 15.62%                |
| Maintenance                                            | \$71,154           | \$63,430           | \$66,513           | 4.86%                 |
| Supplies                                               | \$218              | \$2,000            | \$1,000            | -50.00%               |
| Services - Other                                       | \$151              | \$1,000            | \$1,000            | 0.00%                 |
| Insurance                                              | -                  | -                  | \$24,474           | -                     |
| Other Expenses                                         | \$388,940          | \$592,495          | \$655,411          | 10.62%                |
| Capital                                                | \$77,910           | -                  | -                  | -                     |
| Professional Services                                  | \$183,200          | \$85,000           | \$50,000           | -41.18%               |
| <b>Total Economic Development</b>                      | <b>\$1,363,807</b> | <b>\$1,394,446</b> | <b>\$1,543,879</b> | <b>10.72%</b>         |
| <b>Human Resources</b>                                 |                    |                    |                    |                       |
| <b>Diversity, Equity &amp; Inclusion</b>               | \$294,614          | \$409,352          | -                  | -100.00%              |
| Salaries & Wages                                       | \$173,088          | \$217,565          | -                  | -100.00%              |
| Benefits                                               | \$53,642           | \$59,707           | -                  | -100.00%              |
| Utilities                                              | -                  | \$1,180            | -                  | -100.00%              |
| Maintenance                                            | -                  | \$6,000            | -                  | -100.00%              |
| Supplies                                               | \$426              | \$400              | -                  | -100.00%              |
| Program Operations                                     | \$30               | \$67,500           | -                  | -100.00%              |
| Other Expenses                                         | \$6,871            | \$27,000           | -                  | -100.00%              |
| Professional Services                                  | \$60,557           | \$30,000           | -                  | -100.00%              |

| Category                            | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|-------------------------------------|--------------|--------------|---------------|-----------------------|
| <b>Human Resources</b>              | \$1,392,954  | \$1,391,991  | \$1,871,862   | 34.47%                |
| Salaries & Wages                    | \$807,685    | \$850,737    | \$1,069,360   | 25.70%                |
| Benefits                            | \$311,787    | \$283,574    | \$369,926     | 30.45%                |
| Utilities                           | \$1,104      | \$10,224     | \$13,141      | 28.53%                |
| Maintenance                         | \$33,483     | \$21,000     | \$35,000      | 66.67%                |
| Supplies                            | \$3,597      | \$7,000      | \$1,500       | -78.57%               |
| Services - Other                    | \$4,908      | \$37,755     | \$3,915       | -89.63%               |
| Program Operations                  | \$27,523     | \$12,000     | \$77,000      | 541.67%               |
| Insurance                           | -            | -            | \$61,575      | -                     |
| Other Expenses                      | \$56,222     | \$71,700     | \$112,445     | 56.83%                |
| Professional Services               | \$146,645    | \$98,000     | \$128,000     | 30.61%                |
| <b>Risk</b>                         | -            | \$467,316    | \$466,108     | -0.26%                |
| Salaries & Wages                    | -            | \$220,803    | \$235,080     | 6.47%                 |
| Benefits                            | -            | \$61,181     | \$68,121      | 11.34%                |
| Utilities                           | -            | \$2,732      | \$3,049       | 11.60%                |
| Maintenance                         | -            | \$34,000     | \$51,175      | 50.51%                |
| Supplies                            | -            | \$1,000      | \$1,000       | 0.00%                 |
| Program Operations                  | -            | \$50,000     | \$30,000      | -40.00%               |
| Other Expenses                      | -            | \$5,600      | \$16,209      | 189.45%               |
| Professional Services               | -            | \$92,000     | \$61,475      | -33.18%               |
| <b>Total Human Resources</b>        | \$1,687,568  | \$2,268,659  | \$2,337,971   | 3.06%                 |
| <b>Information Technology</b>       |              |              |               |                       |
| <b>Information Technology</b>       | \$914,994    | \$1,189,679  | \$1,188,008   | -0.14%                |
| Salaries & Wages                    | \$577,464    | \$646,581    | \$697,372     | 7.86%                 |
| Benefits                            | \$164,611    | \$177,304    | \$193,460     | 9.11%                 |
| Utilities                           | \$6,504      | \$8,589      | \$9,207       | 7.20%                 |
| Maintenance                         | \$117,316    | \$227,700    | \$184,000     | -19.19%               |
| Supplies                            | \$13,972     | \$64,825     | \$12,700      | -80.41%               |
| Services - Other                    | \$92         | -            | -             | -                     |
| Program Operations                  | \$733        | \$1,080      | \$1,080       | 0.00%                 |
| Insurance                           | -            | -            | \$35,189      | -                     |
| Other Expenses                      | \$10,445     | \$23,600     | \$30,000      | 27.12%                |
| Professional Services               | \$23,858     | \$40,000     | \$25,000      | -37.50%               |
| <b>Total Information Technology</b> | \$914,994    | \$1,189,679  | \$1,188,008   | -0.14%                |
| <b>Environmental Services</b>       |              |              |               |                       |
| <b>Energy &amp; Environment</b>     | \$1,027,412  | \$854,325    | \$713,737     | -16.46%               |
| Salaries & Wages                    | \$153,652    | \$228,143    | \$275,212     | 20.63%                |
| Benefits                            | \$43,404     | \$63,866     | \$79,938      | 25.17%                |
| Utilities                           | -            | \$2,916      | \$3,585       | 22.94%                |
| Maintenance                         | -            | \$20,000     | \$20,000      | 0.00%                 |
| Supplies                            | \$238        | \$1,200      | \$700         | -41.67%               |
| Services - Other                    | -            | \$100        | \$100         | 0.00%                 |
| Insurance                           | -            | -            | \$12,983      | -                     |
| Other Expenses                      | \$1,914      | \$13,100     | \$11,220      | -14.35%               |
| Professional Services               | \$828,204    | \$525,000    | \$310,000     | -40.95%               |
| <b>Sustainability</b>               | \$728,964    | \$878,876    | \$816,351     | -7.11%                |
| Salaries & Wages                    | \$221,817    | \$230,165    | \$250,165     | 8.69%                 |

| Category                                | 2024 Actuals       | 2025 Adopted       | 2026 Proposed      | 2025 v. 2026 % Change |
|-----------------------------------------|--------------------|--------------------|--------------------|-----------------------|
| Benefits                                | \$60,850           | \$59,686           | \$66,001           | 10.58%                |
| Utilities                               | \$185,801          | \$209,755          | \$210,433          | 0.32%                 |
| Maintenance                             | \$5,100            | \$55,100           | -                  | -100.00%              |
| Supplies                                | \$35,501           | \$58,300           | \$2,850            | -95.11%               |
| Program Operations                      | \$93,890           | \$93,000           | \$105,000          | 12.90%                |
| Insurance                               | -                  | -                  | \$12,983           | -                     |
| Other Expenses                          | \$54,930           | \$77,870           | \$78,920           | 1.35%                 |
| Capital                                 | \$54,017           | -                  | -                  | -                     |
| Professional Services                   | \$17,058           | \$95,000           | \$90,000           | -5.26%                |
| <b>Total Environmental Services</b>     | <b>\$1,756,376</b> | <b>\$1,733,201</b> | <b>\$1,530,089</b> | <b>-11.72%</b>        |
| <b>Planning &amp; Development</b>       |                    |                    |                    |                       |
| <b>Administration</b>                   | <b>\$656,729</b>   | <b>\$835,439</b>   | <b>\$1,059,036</b> | <b>26.76%</b>         |
| Salaries & Wages                        | \$488,909          | \$617,510          | \$671,738          | 8.78%                 |
| Benefits                                | \$140,622          | \$169,021          | \$189,759          | 12.27%                |
| Utilities                               | -                  | \$7,708            | \$8,458            | 9.73%                 |
| Maintenance                             | \$336              | \$1,100            | \$8,395            | 663.18%               |
| Supplies                                | \$2,700            | \$7,300            | \$4,000            | -45.21%               |
| Services - Other                        | \$5,204            | \$5,500            | \$5,200            | -5.45%                |
| Insurance                               | -                  | -                  | \$148,485          | -                     |
| Other Expenses                          | \$18,959           | \$24,300           | \$23,000           | -5.35%                |
| Professional Services                   | -                  | \$3,000            | -                  | -100.00%              |
| <b>Planning</b>                         | <b>\$924,209</b>   | <b>\$1,365,298</b> | <b>\$1,439,683</b> | <b>5.45%</b>          |
| Salaries & Wages                        | \$806,869          | \$768,815          | \$806,772          | 4.94%                 |
| Benefits                                | \$240,821          | \$215,547          | \$233,114          | 8.15%                 |
| Utilities                               | -                  | \$10,436           | \$10,457           | 0.20%                 |
| Maintenance                             | -\$252,032         | \$500              | \$540              | 8.00%                 |
| Other Expenses                          | \$12,152           | \$45,000           | \$13,800           | -69.33%               |
| Professional Services                   | \$116,400          | \$325,000          | \$375,000          | 15.38%                |
| <b>Affordable Housing</b>               | <b>\$390,488</b>   | <b>\$773,480</b>   | <b>\$205,500</b>   | <b>-73.43%</b>        |
| Salaries & Wages                        | \$193,823          | \$217,939          | \$93,361           | -57.16%               |
| Benefits                                | \$54,589           | \$58,726           | \$26,980           | -54.06%               |
| Utilities                               | \$762              | \$2,696            | \$1,210            | -55.12%               |
| Maintenance                             | \$11,656           | \$30,000           | -                  | -100.00%              |
| Other Expenses                          | -\$7,974           | \$124,160          | \$3,950            | -96.82%               |
| Capital                                 | \$82,389           | -                  | -                  | -                     |
| Professional Services                   | \$55,243           | \$339,958          | \$80,000           | -76.47%               |
| <b>Building Inspections</b>             | <b>\$1,494,909</b> | <b>\$1,629,467</b> | <b>\$1,754,569</b> | <b>7.68%</b>          |
| Salaries & Wages                        | \$1,118,487        | \$1,224,568        | \$1,316,570        | 7.51%                 |
| Benefits                                | \$327,646          | \$336,682          | \$378,168          | 12.32%                |
| Utilities                               | \$12,096           | \$15,016           | \$16,712           | 11.29%                |
| Maintenance                             | -                  | \$1,400            | -                  | -100.00%              |
| Supplies                                | \$7,627            | \$12,300           | \$10,118           | -17.74%               |
| Other Expenses                          | \$17,775           | \$19,500           | \$18,000           | -7.69%                |
| Professional Services                   | \$11,277           | \$20,000           | \$15,000           | -25.00%               |
| <b>Total Planning &amp; Development</b> | <b>\$3,466,335</b> | <b>\$4,603,683</b> | <b>\$4,458,788</b> | <b>-3.15%</b>         |
| <b>Finance</b>                          |                    |                    |                    |                       |
| <b>Accounting</b>                       | <b>\$1,739,415</b> | <b>\$1,163,745</b> | <b>\$1,097,988</b> | <b>-5.65%</b>         |

| Category                      | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|-------------------------------|--------------|--------------|---------------|-----------------------|
| Salaries & Wages              | \$1,189,399  | \$748,580    | \$643,098     | -14.09%               |
| Benefits                      | \$345,427    | \$207,069    | \$184,514     | -10.89%               |
| Utilities                     | \$3,096      | \$9,972      | \$8,280       | -16.97%               |
| Maintenance                   | \$39,217     | \$37,500     | \$23,500      | -37.33%               |
| Supplies                      | \$2,912      | \$11,500     | \$1,500       | -86.96%               |
| Services - Other              | \$645        | \$50         | \$350         | 600.00%               |
| Insurance                     | \$12,804     | \$16,511     | \$104,247     | 531.38%               |
| Other Expenses                | \$22,386     | \$6,900      | \$6,500       | -5.80%                |
| Professional Services         | \$123,530    | \$125,663    | \$126,000     | 0.27%                 |
| <b>Utility Billing</b>        | \$422,348    | \$559,013    | \$536,638     | -4.00%                |
| Salaries & Wages              | \$233,352    | \$312,301    | \$326,819     | 4.65%                 |
| Benefits                      | \$66,407     | \$83,971     | \$91,948      | 9.50%                 |
| Utilities                     | -            | \$4,404      | \$4,120       | -6.45%                |
| Supplies                      | \$4,014      | \$1,000      | \$1,500       | 50.00%                |
| Other Expenses                | \$118,574    | \$157,337    | \$112,250     | -28.66%               |
| <b>Budget</b>                 | -            | \$557,150    | \$881,621     | 58.24%                |
| Salaries & Wages              | -            | \$410,746    | \$638,902     | 55.55%                |
| Benefits                      | -            | \$113,593    | \$184,826     | 62.71%                |
| Utilities                     | -            | \$6,311      | \$8,843       | 40.12%                |
| Maintenance                   | -            | \$15,000     | \$41,500      | 176.67%               |
| Supplies                      | -            | \$1,000      | \$500         | -50.00%               |
| Other Expenses                | -            | \$10,500     | \$7,050       | -32.86%               |
| <b>Grants</b>                 | -            | \$422,709    | \$438,708     | 3.78%                 |
| Salaries & Wages              | -            | \$320,279    | \$332,391     | 3.78%                 |
| Benefits                      | -            | \$88,475     | \$96,195      | 8.73%                 |
| Utilities                     | -            | \$5,155      | \$5,397       | 4.69%                 |
| Supplies                      | -            | \$1,000      | \$200         | -80.00%               |
| Other Expenses                | -            | \$7,800      | \$4,525       | -41.99%               |
| <b>Total Finance</b>          | \$2,161,763  | \$2,702,618  | \$2,954,956   | 9.34%                 |
| <b>Parks &amp; Recreation</b> |              |              |               |                       |
| <b>Administration</b>         | \$1,559,555  | \$2,054,213  | \$2,207,805   | 7.48%                 |
| Salaries & Wages              | \$611,272    | \$787,662    | \$858,083     | 8.94%                 |
| Benefits                      | \$204,679    | \$229,528    | \$259,442     | 13.03%                |
| Utilities                     | \$55,748     | \$47,279     | \$48,380      | 2.33%                 |
| Maintenance                   | -            | \$43,500     | \$46,400      | 6.67%                 |
| Supplies                      | \$3,141      | \$5,500      | \$5,500       | 0.00%                 |
| Services - Other              | \$760        | \$500        | \$500         | 0.00%                 |
| Program Operations            | -            | \$5,000      | \$26,800      | 436.00%               |
| Insurance                     | \$261,552    | \$334,495    | \$645,050     | 92.84%                |
| Other Expenses                | \$204,649    | \$203,200    | \$107,650     | -47.02%               |
| Capital                       | \$48,834     | -            | -             | -                     |
| Professional Services         | \$168,919    | \$397,548    | \$210,000     | -47.18%               |
| <b>Parks Maintenance</b>      | \$4,147,222  | \$4,325,610  | \$4,572,765   | 5.71%                 |
| Salaries & Wages              | \$1,934,033  | \$2,323,386  | \$2,479,040   | 6.70%                 |
| Benefits                      | \$519,132    | \$541,943    | \$593,397     | 9.49%                 |
| Utilities                     | \$582,420    | \$539,731    | \$534,470     | -0.97%                |
| Maintenance                   | \$71,380     | \$140,000    | \$353,400     | 152.43%               |

| Category                            | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|-------------------------------------|--------------|--------------|---------------|-----------------------|
| Supplies                            | \$601,031    | \$602,500    | \$442,758     | -26.51%               |
| Services - Other                    | \$19,975     | \$27,000     | \$1,000       | -96.30%               |
| Program Operations                  | \$36,712     | \$53,550     | \$53,550      | 0.00%                 |
| Other Expenses                      | \$78,345     | \$90,500     | \$108,150     | 19.50%                |
| Capital                             | \$297,844    | -            | -             | -                     |
| Professional Services               | \$6,350      | \$7,000      | \$7,000       | 0.00%                 |
| <b>Recreation</b>                   | \$6,495,684  | \$7,737,477  | \$7,497,525   | -3.10%                |
| Salaries & Wages                    | \$4,202,444  | \$5,261,382  | \$4,927,983   | -6.34%                |
| Benefits                            | \$748,024    | \$821,993    | \$878,561     | 6.88%                 |
| Utilities                           | \$216,144    | \$240,952    | \$288,269     | 19.64%                |
| Maintenance                         | \$53,509     | \$121,450    | \$71,300      | -41.29%               |
| Supplies                            | \$99,112     | \$113,500    | \$136,046     | 19.86%                |
| Services - Other                    | \$25,472     | \$32,100     | \$32,300      | 0.62%                 |
| Supplies                            | -            | \$40,000     | \$29,716      | -25.71%               |
| Program Operations                  | \$626,593    | \$699,600    | \$720,600     | 3.00%                 |
| Other Expenses                      | \$404,025    | \$406,500    | \$412,750     | 1.54%                 |
| Capital                             | \$117,762    | -            | -             | -                     |
| Professional Services               | \$2,600      | -            | -             | -                     |
| <b>Cemetery</b>                     | \$82,223     | \$106,280    | \$103,580     | -2.54%                |
| Utilities                           | \$290        | \$580        | \$580         | 0.00%                 |
| Maintenance                         | \$81,933     | \$100,000    | \$103,000     | 3.00%                 |
| Supplies                            | -            | \$5,700      | -             | -100.00%              |
| <b>Total Parks &amp; Recreation</b> | \$12,284,684 | \$14,223,579 | \$14,381,675  | 1.11%                 |
| <b>Police</b>                       |              |              |               |                       |
| <b>Administration</b>               | \$2,493,693  | \$3,402,079  | \$2,976,575   | -12.51%               |
| Salaries & Wages                    | \$958,768    | \$1,648,571  | \$1,012,514   | -38.58%               |
| Benefits                            | \$277,893    | \$272,743    | \$303,580     | 11.31%                |
| Utilities                           | \$44,547     | \$13,544     | \$62,934      | 364.66%               |
| Maintenance                         | \$203,786    | \$534,200    | \$337,000     | -36.92%               |
| Supplies                            | \$5,100      | \$5,000      | \$3,897       | -22.06%               |
| Services - Other                    | \$404,907    | \$472,100    | \$454,100     | -3.81%                |
| Program Operations                  | \$2,845      | \$6,600      | \$5,600       | -15.15%               |
| Insurance                           | \$147,022    | \$103,821    | \$443,250     | 326.94%               |
| Other Expenses                      | \$54,830     | \$53,900     | \$58,300      | 8.16%                 |
| Capital                             | \$164,491    | -            | -             | -                     |
| Professional Services               | \$229,503    | \$291,600    | \$295,400     | 1.30%                 |
| <b>Police Administration</b>        | \$961,319    | \$261,219    | \$1,177,107   | 350.62%               |
| Salaries & Wages                    | \$669,254    | \$7,400      | \$853,292     | 11,430.97%            |
| Benefits                            | \$194,209    | \$162,536    | \$244,173     | 50.23%                |
| Utilities                           | \$8,796      | \$7,457      | \$10,942      | 46.73%                |
| Supplies                            | \$12,056     | \$24,325     | \$10,500      | -56.83%               |
| Program Operations                  | \$58,647     | \$49,600     | \$41,300      | -16.73%               |
| Other Expenses                      | \$11,440     | \$9,900      | \$16,900      | 70.71%                |
| Capital                             | \$6,917      | -            | -             | -                     |
| <b>Investigation</b>                | \$672,181    | \$466,935    | \$1,182,433   | 153.23%               |
| Salaries & Wages                    | \$492,791    | \$303,422    | \$841,956     | 177.49%               |
| Benefits                            | \$129,230    | \$61,141     | \$221,047     | 261.54%               |

| Category                | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|-------------------------|--------------|--------------|---------------|-----------------------|
| Utilities               | \$5,196      | \$3,171      | \$10,159      | 220.37%               |
| Maintenance             | -            | \$1,600      | \$2,412       | 50.75%                |
| Supplies                | \$21,708     | \$30,600     | \$28,760      | -6.01%                |
| Services - Other        | \$2,349      | \$2,500      | \$1,900       | -24.00%               |
| Program Operations      | -            | \$10,000     | \$16,500      | 65.00%                |
| Other Expenses          | \$20,907     | \$54,500     | \$59,700      | 9.54%                 |
| <b>Patrol</b>           | \$5,757,581  | \$6,470,045  | \$6,881,640   | 6.36%                 |
| Salaries & Wages        | \$4,224,310  | \$4,751,410  | \$4,956,588   | 4.32%                 |
| Benefits                | \$1,175,825  | \$1,179,179  | \$1,382,957   | 17.28%                |
| Utilities               | \$48,696     | \$47,283     | \$60,645      | 28.26%                |
| Maintenance             | \$5,044      | \$60,000     | \$10,000      | -83.33%               |
| Supplies                | \$191,732    | \$319,372    | \$353,450     | 10.67%                |
| Services - Other        | \$10,182     | \$17,500     | \$21,500      | 22.86%                |
| Other Expenses          | \$80,618     | \$81,300     | \$82,500      | 1.48%                 |
| Professional Services   | \$21,174     | \$14,000     | \$14,000      | 0.00%                 |
| <b>Code Enforcement</b> | \$57,699     | \$123,257    | \$135,070     | 9.58%                 |
| Salaries & Wages        | \$29,267     | \$78,747     | \$84,294      | 7.04%                 |
| Benefits                | \$11,093     | \$20,566     | \$25,901      | 25.94%                |
| Utilities               | -            | \$984        | \$1,075       | 9.25%                 |
| Supplies                | \$2,449      | \$3,000      | \$3,000       | 0.00%                 |
| Services - Other        | \$14,800     | \$19,760     | \$20,600      | 4.25%                 |
| Other Expenses          | \$90         | \$200        | \$200         | 0.00%                 |
| <b>Total Police</b>     | \$9,942,472  | \$10,723,534 | \$12,352,825  | 15.19%                |
| <b>Public Works</b>     |              |              |               |                       |
| <b>Administration</b>   | \$365,137    | \$641,439    | \$756,544     | 17.94%                |
| Salaries & Wages        | \$158,168    | \$347,965    | \$389,636     | 11.98%                |
| Benefits                | \$52,279     | \$95,732     | \$111,819     | 16.80%                |
| Utilities               | \$3,696      | \$9,958      | \$5,007       | -49.72%               |
| Supplies                | \$775        | \$10,200     | \$2,600       | -74.51%               |
| Services - Other        | \$81         | \$325        | \$400         | 23.08%                |
| Insurance               | \$127,773    | \$149,488    | \$219,432     | 46.79%                |
| Other Expenses          | \$80,667     | \$24,770     | \$24,650      | -0.48%                |
| Capital                 | -\$60,222    | -            | -             | -                     |
| Professional Services   | \$1,920      | \$3,000      | \$3,000       | 0.00%                 |
| <b>Engineering</b>      | \$2,045,773  | \$2,584,180  | \$2,433,401   | -5.83%                |
| Salaries & Wages        | \$1,197,212  | \$1,432,503  | \$1,565,174   | 9.26%                 |
| Benefits                | \$351,332    | \$399,397    | \$428,745     | 7.35%                 |
| Utilities               | \$7,104      | \$20,260     | \$26,496      | 30.78%                |
| Maintenance             | \$116,911    | \$144,270    | \$142,150     | -1.47%                |
| Supplies                | \$15,761     | \$32,900     | \$15,544      | -52.75%               |
| Services - Other        | \$1,197      | \$825        | \$350         | -57.58%               |
| Other Expenses          | \$18,452     | \$34,250     | \$26,442      | -22.80%               |
| Capital                 | \$135,090    | -            | -             | -                     |
| Professional Services   | \$202,713    | \$519,776    | \$228,500     | -56.04%               |
| <b>Transportation</b>   | \$3,481,779  | \$6,783,894  | \$4,524,752   | -33.30%               |
| Salaries & Wages        | \$197,449    | \$1,176,713  | \$1,294,284   | 9.99%                 |
| Benefits                | \$52,620     | \$335,667    | \$374,870     | 11.68%                |

| Category                           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|------------------------------------|--------------|--------------|---------------|-----------------------|
| Utilities                          | \$5,220      | \$355,431    | \$357,624     | 0.62%                 |
| Maintenance                        | \$7,963      | \$1,236,949  | \$1,325,593   | 7.17%                 |
| Supplies                           | \$32,089     | \$295,550    | \$335,925     | 13.66%                |
| Services - Other                   | \$540        | \$400        | \$1,025       | 156.25%               |
| Program Operations                 | -            | -            | \$100,000     | -                     |
| Other Expenses                     | \$2,953,069  | \$82,455     | \$82,831      | 0.46%                 |
| Professional Services              | \$232,829    | \$3,300,729  | \$652,600     | -80.23%               |
| <b>Facility Operation Services</b> | \$5,504,244  | \$2,858,090  | \$2,029,782   | -28.98%               |
| Salaries & Wages                   | \$461,150    | \$539,454    | \$552,493     | 2.42%                 |
| Benefits                           | \$134,606    | \$154,597    | \$160,467     | 3.80%                 |
| Utilities                          | \$171,650    | \$190,679    | \$192,824     | 1.12%                 |
| Maintenance                        | \$465,650    | \$695,483    | \$758,697     | 9.09%                 |
| Supplies                           | \$109,190    | \$164,454    | \$193,551     | 17.69%                |
| Services - Other                   | -            | \$250        | \$250         | 0.00%                 |
| Insurance                          | \$1,487,392  | \$802,874    | -             | -100.00%              |
| Other Expenses                     | \$80,308     | \$285,300    | \$146,500     | -48.65%               |
| Capital                            | \$2,594,299  | -            | -             | -                     |
| Professional Services              | -            | \$25,000     | \$25,000      | 0.00%                 |
| <b>Streets</b>                     | \$5,971,099  | -            | -             | -                     |
| Salaries & Wages                   | \$670,223    | -            | -             | -                     |
| Benefits                           | \$203,099    | -            | -             | -                     |
| Utilities                          | \$464,584    | -            | -             | -                     |
| Maintenance                        | \$851,579    | -            | -             | -                     |
| Supplies                           | \$203,879    | -            | -             | -                     |
| Other Expenses                     | \$21,717     | -            | -             | -                     |
| Capital                            | \$3,520,827  | -            | -             | -                     |
| Professional Services              | \$35,192     | -            | -             | -                     |
| <b>Total Public Works</b>          | \$17,368,032 | \$12,867,603 | \$9,744,480   | -24.27%               |
| <b>Central Charges</b>             |              |              |               |                       |
| <b>Administration</b>              | \$29,824,250 | \$10,603,955 | \$13,804,840  | 30.19%                |
| Salaries & Wages                   | -            | \$100,000    | -             | -100.00%              |
| Benefits                           | \$194,152    | -            | -             | -                     |
| Utilities                          | \$16,783     | \$7,896      | -             | -100.00%              |
| Maintenance                        | \$902,994    | \$887,887    | \$1,068,052   | 20.29%                |
| Supplies                           | -\$212,475   | \$464,080    | \$264,935     | -42.91%               |
| Insurance                          | -\$94,497    | -            | -\$2,093,062  | -                     |
| Other Expenses                     | \$172,202    | -            | \$60,000      | -                     |
| Capital                            | \$1,218,664  | -            | -             | -                     |
| Debt                               | \$371,103    | -            | -             | -                     |
| Transfers Out                      | \$27,240,000 | \$9,144,092  | \$14,439,915  | 57.92%                |
| Professional Services              | \$15,323     | -            | \$65,000      | -                     |
| <b>Debt</b>                        | \$1,494,613  | \$3,990,163  | \$4,684,362   | 17.40%                |
| Debt                               | \$1,491,363  | \$3,990,163  | \$4,684,362   | 17.40%                |
| Professional Services              | \$3,250      | -            | -             | -                     |
| <b>Total Central Charges</b>       | \$31,318,863 | \$14,594,118 | \$18,489,201  | 26.69%                |
| <b>Utilities</b>                   |              |              |               |                       |
| <b>Administration</b>              | \$10,201     | \$76,150     | \$168,760     | 121.62%               |



| Category                                | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|-----------------------------------------|--------------|--------------|---------------|-----------------------|
| Salaries & Wages                        | -            | \$76,150     | \$83,357      | 9.46%                 |
| Benefits                                | \$4,727      | -            | \$24,151      | -                     |
| Insurance                               | \$5,473      | -            | \$61,252      | -                     |
| <b>Fleet</b>                            | \$892,728    | \$1,028,680  | \$1,124,866   | 9.35%                 |
| Salaries & Wages                        | \$316,647    | \$418,822    | \$460,453     | 9.94%                 |
| Benefits                                | \$94,080     | \$139,916    | \$135,156     | -3.40%                |
| Utilities                               | \$1,404      | \$4,822      | \$6,909       | 43.28%                |
| Maintenance                             | \$383,438    | \$374,500    | \$451,873     | 20.66%                |
| Supplies                                | \$66,192     | \$66,900     | \$51,825      | -22.53%               |
| Services - Other                        | \$17,746     | \$8,700      | \$8,700       | 0.00%                 |
| Other Expenses                          | \$5,976      | \$15,020     | \$9,950       | -33.75%               |
| Capital                                 | \$7,245      | -            | -             | -                     |
| <b>Total Utilities</b>                  | \$902,928    | \$1,104,830  | \$1,293,627   | 17.09%                |
| <b>Total GENERAL FUND</b>               | \$86,895,659 | \$72,161,360 | \$75,545,213  | 4.69%                 |
| <b>CAPITAL IMPROVEMENTS FUND</b>        |              |              |               |                       |
| <b>Economic Development</b>             |              |              |               |                       |
| <b>Economic Development</b>             | -            | \$1,611,418  | \$7,000,000   | 334.40%               |
| Capital                                 | -            | \$1,611,418  | \$7,000,000   | 334.40%               |
| <b>Total Economic Development</b>       | -            | \$1,611,418  | \$7,000,000   | 334.40%               |
| <b>Environmental Services</b>           |              |              |               |                       |
| <b>Energy &amp; Environment</b>         | -            | \$115,000    | -             | -100.00%              |
| Capital                                 | -            | \$115,000    | -             | -100.00%              |
| <b>Sustainability</b>                   | -            | \$2,797,263  | \$10,000      | -99.64%               |
| Capital                                 | -            | \$2,797,263  | \$10,000      | -99.64%               |
| <b>Total Environmental Services</b>     | -            | \$2,912,263  | \$10,000      | -99.66%               |
| <b>Planning &amp; Development</b>       |              |              |               |                       |
| <b>Affordable Housing</b>               | -            | \$1,732,399  | -             | -100.00%              |
| Capital                                 | -            | \$1,732,399  | -             | -100.00%              |
| <b>Total Planning &amp; Development</b> | -            | \$1,732,399  | -             | -100.00%              |
| <b>Parks &amp; Recreation</b>           |              |              |               |                       |
| <b>Administration</b>                   | -            | \$103,852    | \$280,625     | 170.22%               |
| Capital                                 | -            | \$103,852    | \$280,625     | 170.22%               |
| <b>Parks Maintenance</b>                | -            | \$1,205,367  | \$836,575     | -30.60%               |
| Capital                                 | -            | \$1,205,367  | \$836,575     | -30.60%               |
| <b>Recreation</b>                       | -            | \$130,360    | \$62,600      | -51.98%               |
| Capital                                 | -            | \$130,360    | \$62,600      | -51.98%               |
| <b>Total Parks &amp; Recreation</b>     | -            | \$1,439,579  | \$1,179,800   | -18.05%               |
| <b>Police</b>                           |              |              |               |                       |
| <b>Administration</b>                   | -            | \$32,400     | -             | -100.00%              |
| Capital                                 | -            | \$32,400     | -             | -100.00%              |
| <b>Total Police</b>                     | -            | \$32,400     | -             | -100.00%              |
| <b>Public Works</b>                     |              |              |               |                       |
| <b>Engineering</b>                      | -            | \$192,000    | \$204,000     | 6.25%                 |
| Capital                                 | -            | \$192,000    | \$204,000     | 6.25%                 |
| <b>Transportation</b>                   | -            | \$6,670,966  | \$6,341,725   | -4.94%                |
| Capital                                 | -            | \$6,670,966  | \$6,341,725   | -4.94%                |
| <b>Facility Operation Services</b>      | -            | \$6,339,603  | \$892,833     | -85.92%               |



| Category                                | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 %<br>Change |
|-----------------------------------------|--------------|--------------|---------------|--------------------------|
| Capital                                 | -            | \$6,339,603  | \$892,833     | -85.92%                  |
| <b>Total Public Works</b>               | -            | \$13,202,569 | \$7,438,558   | -43.66%                  |
| <b>Central Charges</b>                  |              |              |               |                          |
| <b>Administration</b>                   | -            | -            | \$140,000     | -                        |
| Capital                                 | -            | -            | \$140,000     | -                        |
| <b>Total Central Charges</b>            | -            | -            | \$140,000     | -                        |
| <b>Utilities</b>                        |              |              |               |                          |
| <b>Fleet</b>                            | -            | -            | \$10,500      | -                        |
| Capital                                 | -            | -            | \$10,500      | -                        |
| <b>Total Utilities</b>                  | -            | -            | \$10,500      | -                        |
| <b>Total CAPITAL IMPROVEMENTS FUND</b>  | -            | \$20,930,628 | \$15,778,858  | -24.61%                  |
| <b>GOVERNMENTAL GRANTS FUND</b>         |              |              |               |                          |
| <b>Environmental Services</b>           |              |              |               |                          |
| <b>Sustainability</b>                   | -\$2,562,792 | \$993,506    | -             | -100.00%                 |
| Supplies                                | \$77,550     | -            | -             | -                        |
| Capital                                 | -            | \$963,000    | -             | -100.00%                 |
| Transfers Out                           | -\$2,640,342 | -            | -             | -                        |
| Professional Services                   | -            | \$30,506     | -             | -100.00%                 |
| <b>Total Environmental Services</b>     | -\$2,562,792 | \$993,506    | -             | -100.00%                 |
| <b>Planning &amp; Development</b>       |              |              |               |                          |
| <b>Planning</b>                         | \$47,102     | -            | -             | -                        |
| Transfers Out                           | \$23,551     | -            | -             | -                        |
| Professional Services                   | \$23,551     | -            | -             | -                        |
| <b>Affordable Housing</b>               | \$4,081,021  | \$178,428    | -             | -100.00%                 |
| Program Operations                      | -            | \$167,000    | -             | -100.00%                 |
| Other Expenses                          | \$1,904,819  | -            | -             | -                        |
| Capital                                 | \$118,403    | -            | -             | -                        |
| Transfers Out                           | \$2,004,268  | -            | -             | -                        |
| Professional Services                   | \$53,532     | \$11,428     | -             | -100.00%                 |
| <b>Total Planning &amp; Development</b> | \$4,128,124  | \$178,428    | -             | -100.00%                 |
| <b>Parks &amp; Recreation</b>           |              |              |               |                          |
| <b>Administration</b>                   | -            | \$53,207     | -             | -100.00%                 |
| Supplies                                | -            | \$8,207      | -             | -100.00%                 |
| Capital                                 | -            | \$45,000     | -             | -100.00%                 |
| <b>Recreation</b>                       | \$16,246     | -            | -             | -                        |
| Program Operations                      | \$16,246     | -            | -             | -                        |
| Transfers Out                           | -            | -            | -             | -                        |
| <b>Total Parks &amp; Recreation</b>     | \$16,246     | \$53,207     | -             | -100.00%                 |
| <b>Police</b>                           |              |              |               |                          |
| <b>Patrol</b>                           | \$38,525     | -            | -             | -                        |
| Salaries & Wages                        | \$17,100     | -            | -             | -                        |
| Other Expenses                          | \$4,325      | -            | -             | -                        |
| Transfers Out                           | \$17,100     | -            | -             | -                        |
| <b>Total Police</b>                     | \$38,525     | -            | -             | -                        |
| <b>Public Works</b>                     |              |              |               |                          |
| <b>Administration</b>                   | \$2,100,878  | \$456,595    | -             | -100.00%                 |

| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|----------------------------------------------|--------------|--------------|---------------|-----------------------|
| Capital                                      | \$2,079,597  | \$450,000    | -             | -100.00%              |
| Transfers Out                                | \$21,281     | \$6,595      | -             | -100.00%              |
| <b>Transportation</b>                        | -            | \$2,422,500  | -             | -100.00%              |
| Transfers Out                                | -            | \$2,422,500  | -             | -100.00%              |
| <b>Facility Operation Services</b>           | \$108,406    | -            | -             | -                     |
| Capital                                      | \$54,203     | -            | -             | -                     |
| Transfers Out                                | \$54,203     | -            | -             | -                     |
| <b>Streets</b>                               | \$1,143,548  | -            | -             | -                     |
| Capital                                      | \$623,609    | -            | -             | -                     |
| Transfers Out                                | \$519,939    | -            | -             | -                     |
| <b>Total Public Works</b>                    | \$3,352,832  | \$2,879,095  | -             | -100.00%              |
| <b>Central Charges</b>                       |              |              |               |                       |
| <b>Administration</b>                        | \$376        | \$21,330     | -             | -100.00%              |
| Other Expenses                               | \$376        | -            | -             | -                     |
| Transfers Out                                | -            | \$21,330     | -             | -100.00%              |
| <b>Total Central Charges</b>                 | \$376        | \$21,330     | -             | -100.00%              |
| <b>Utilities</b>                             |              |              |               |                       |
| <b>Administration</b>                        | -            | -            | -             | -                     |
| Transfers Out                                | -            | -            | -             | -                     |
| <b>Total Utilities</b>                       | -            | -            | -             | -                     |
| <b>Total GOVERNMENTAL GRANTS FUND</b>        | \$4,973,311  | \$4,125,566  | -             | -100.00%              |
| <b>TRAILS &amp; NATURAL AREAS FUND</b>       |              |              |               |                       |
| <b>Parks &amp; Recreation</b>                |              |              |               |                       |
| <b>Administration</b>                        | \$3,361,203  | \$3,777,374  | -             | -100.00%              |
| Other Expenses                               | \$29,013     | -            | -             | -                     |
| Capital                                      | \$3,332,190  | \$3,278,298  | -             | -100.00%              |
| Transfers Out                                | -            | \$483,076    | -             | -100.00%              |
| Professional Services                        | -            | \$16,000     | -             | -100.00%              |
| <b>Parks Maintenance</b>                     | \$393,929    | \$934,701    | \$2,455,513   | 162.71%               |
| Capital                                      | \$393,929    | \$934,701    | \$2,455,513   | 162.71%               |
| <b>Total Parks &amp; Recreation</b>          | \$3,755,131  | \$4,712,075  | \$2,455,513   | -47.89%               |
| <b>Total TRAILS &amp; NATURAL AREAS FUND</b> | \$3,755,131  | \$4,712,075  | \$2,455,513   | -47.89%               |
| <b>CONSERVATION TRUST FUND</b>               |              |              |               |                       |
| <b>Parks &amp; Recreation</b>                |              |              |               |                       |
| <b>Administration</b>                        | -            | \$58,000     | \$90,000      | 55.17%                |
| Capital                                      | -            | \$58,000     | \$90,000      | 55.17%                |
| <b>Parks Maintenance</b>                     | \$159,422    | \$300,000    | \$1,387,067   | 362.36%               |
| Salaries & Wages                             | -            | -            | \$112,052     | -                     |
| Benefits                                     | -            | -            | \$32,465      | -                     |
| Capital                                      | \$159,422    | \$300,000    | \$1,242,550   | 314.18%               |
| <b>Total Parks &amp; Recreation</b>          | \$159,422    | \$358,000    | \$1,477,067   | 312.59%               |
| <b>Total CONSERVATION TRUST FUND</b>         | \$159,422    | \$358,000    | \$1,477,067   | 312.59%               |
| <b>CEMETERY FUND</b>                         |              |              |               |                       |
| <b>Town Administration</b>                   |              |              |               |                       |
| <b>Clerk</b>                                 | \$8,075      | -            | -             | -                     |

| Category                                   | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 %<br>Change |
|--------------------------------------------|--------------|--------------|---------------|--------------------------|
| Maintenance                                | \$8,075      | -            | -             | -                        |
| <b>Total Town Administration</b>           | \$8,075      | -            | -             | -                        |
| <b>Total CEMETERY FUND</b>                 | \$8,075      | -            | -             | -                        |
| <b>TRANSPORTATION IMPACT FUND</b>          |              |              |               |                          |
| <b>Public Works</b>                        |              |              |               |                          |
| <b>Administration</b>                      | \$2,236,775  | \$15,526,133 | \$8,675,000   | -44.13%                  |
| Capital                                    | \$2,236,775  | \$15,526,133 | \$8,675,000   | -44.13%                  |
| <b>Total Public Works</b>                  | \$2,236,775  | \$15,526,133 | \$8,675,000   | -44.13%                  |
| <b>Utilities</b>                           |              |              |               |                          |
| <b>Administration</b>                      | -            | -            | \$3,500,000   | -                        |
| Capital                                    | -            | -            | \$3,500,000   | -                        |
| <b>Total Utilities</b>                     | -            | -            | \$3,500,000   | -                        |
| <b>Total TRANSPORTATION IMPACT FUND</b>    | \$2,236,775  | \$15,526,133 | \$12,175,000  | -21.58%                  |
| <b>PUBLIC FACILITIES IMPACT FUND</b>       |              |              |               |                          |
| <b>Public Works</b>                        |              |              |               |                          |
| <b>Facility Operation Services</b>         | \$7,248,091  | \$7,348,214  | \$2,279,814   | -68.97%                  |
| Capital                                    | \$7,248,091  | \$7,348,214  | \$2,279,814   | -68.97%                  |
| <b>Total Public Works</b>                  | \$7,248,091  | \$7,348,214  | \$2,279,814   | -68.97%                  |
| <b>Total PUBLIC FACILITIES IMPACT FUND</b> | \$7,248,091  | \$7,348,214  | \$2,279,814   | -68.97%                  |
| <b>PARKS IMPROVEMENT IMPACT FUND</b>       |              |              |               |                          |
| <b>Parks &amp; Recreation</b>              |              |              |               |                          |
| <b>Administration</b>                      | \$229,191    | \$9,174,069  | \$7,000,000   | -23.70%                  |
| Capital                                    | \$229,191    | \$9,174,069  | \$7,000,000   | -23.70%                  |
| <b>Total Parks &amp; Recreation</b>        | \$229,191    | \$9,174,069  | \$7,000,000   | -23.70%                  |
| <b>Total PARKS IMPROVEMENT IMPACT FUND</b> | \$229,191    | \$9,174,069  | \$7,000,000   | -23.70%                  |
| <b>POLICE FACILITY IMPACT FUND</b>         |              |              |               |                          |
| <b>Public Works</b>                        |              |              |               |                          |
| <b>Administration</b>                      | -            | -            | \$47,266,850  | -                        |
| Other Expenses                             | \$336        | -            | -             | -                        |
| Capital                                    | -\$336       | -            | \$47,266,850  | -                        |
| <b>Facility Operation Services</b>         | \$86,618     | \$39,266,850 | -             | -100.00%                 |
| Capital                                    | \$86,618     | \$39,266,850 | -             | -100.00%                 |
| <b>Total Public Works</b>                  | \$86,618     | \$39,266,850 | \$47,266,850  | 20.37%                   |
| <b>Total POLICE FACILITY IMPACT FUND</b>   | \$86,618     | \$39,266,850 | \$47,266,850  | 20.37%                   |
| <b>TREE IMPACT FUND</b>                    |              |              |               |                          |
| <b>Parks &amp; Recreation</b>              |              |              |               |                          |
| <b>Administration</b>                      | \$127,585    | \$219,000    | \$226,800     | 3.56%                    |
| Supplies                                   | \$39,474     | \$40,000     | \$55,000      | 37.50%                   |
| Program Operations                         | \$88,111     | \$104,000    | \$121,800     | 17.12%                   |
| Capital                                    | -            | \$75,000     | \$50,000      | -33.33%                  |
| <b>Total Parks &amp; Recreation</b>        | \$127,585    | \$219,000    | \$226,800     | 3.56%                    |
| <b>Total TREE IMPACT FUND</b>              | \$127,585    | \$219,000    | \$226,800     | 3.56%                    |
| <b>STORM DRAINAGE IMPACT FUND</b>          |              |              |               |                          |

| Category                                      | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|-----------------------------------------------|--------------|--------------|---------------|-----------------------|
| <b>Utilities</b>                              |              |              |               |                       |
| <b>Administration</b>                         | -            | \$4,376,500  | \$7,050,000   | 61.09%                |
| Capital                                       | -            | \$4,376,500  | \$7,050,000   | 61.09%                |
| <b>Total Utilities</b>                        | -            | \$4,376,500  | \$7,050,000   | 61.09%                |
| <b>Total STORM DRAINAGE IMPACT FUND</b>       | -            | \$4,376,500  | \$7,050,000   | 61.09%                |
| <b>FLEET &amp; EQUIPMENT ACQUISITION FUND</b> |              |              |               |                       |
| <b>Information Technology</b>                 |              |              |               |                       |
| <b>Administration</b>                         | -\$36,499    | -            | \$11,405      | -                     |
| Other Expenses                                | \$13         | -            | -             | -                     |
| Capital                                       | -\$40,848    | -            | -             | -                     |
| Debt                                          | \$4,336      | -            | \$11,405      | -                     |
| <b>Total Information Technology</b>           | -\$36,499    | -            | \$11,405      | -                     |
| <b>Environmental Services</b>                 |              |              |               |                       |
| <b>Administration</b>                         | -\$40,871    | -            | -             | -                     |
| Capital                                       | -\$40,871    | -            | -             | -                     |
| <b>Sustainability</b>                         | \$42,280     | -            | -             | -                     |
| Capital                                       | \$42,280     | -            | -             | -                     |
| <b>Total Environmental Services</b>           | \$1,409      | -            | -             | -                     |
| <b>Planning &amp; Development</b>             |              |              |               |                       |
| <b>Administration</b>                         | \$10,813     | -            | \$21,632      | -                     |
| Other Expenses                                | \$13         | -            | -             | -                     |
| Capital                                       | \$24,167     | -            | -             | -                     |
| Debt                                          | -\$13,367    | -            | \$21,632      | -                     |
| <b>Building Inspections</b>                   | \$21,310     | \$32,888     | \$21,310      | -35.20%               |
| Debt                                          | \$21,310     | \$32,888     | \$21,310      | -35.20%               |
| <b>Total Planning &amp; Development</b>       | \$32,123     | \$32,888     | \$42,942      | 30.57%                |
| <b>Parks &amp; Recreation</b>                 |              |              |               |                       |
| <b>Administration</b>                         | -\$102,683   | -            | -             | -                     |
| Other Expenses                                | \$26         | -            | -             | -                     |
| Capital                                       | \$23,822     | -            | -             | -                     |
| Debt                                          | -\$126,531   | -            | -             | -                     |
| <b>Parks Maintenance</b>                      | \$366,798    | \$728,786    | \$418,325     | -42.60%               |
| Capital                                       | \$195,278    | \$411,898    | \$142,445     | -65.42%               |
| Debt                                          | \$171,519    | \$316,887    | \$275,880     | -12.94%               |
| <b>Recreation</b>                             | \$75,728     | \$67,244     | \$55,205      | -100.00%              |
| Capital                                       | \$66,086     | \$11,750     | -             | -100.00%              |
| Debt                                          | \$9,642      | \$55,494     | \$55,205      | -100.00%              |
| <b>Total Parks &amp; Recreation</b>           | \$339,843    | \$796,029    | \$473,530     | -47.45%               |
| <b>Police</b>                                 |              |              |               |                       |
| <b>Administration</b>                         | \$18,884     | -            | \$37,150      | -                     |
| Other Expenses                                | \$72         | -            | -             | -                     |
| Capital                                       | \$292,198    | -            | -             | -                     |
| Debt                                          | -\$273,386   | -            | \$37,150      | -                     |
| <b>Investigation</b>                          | \$65,047     | \$109,397    | \$100,157     | -8.45%                |
| Debt                                          | \$65,047     | \$109,397    | \$100,157     | -8.45%                |

| Category                                            | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|-----------------------------------------------------|--------------|--------------|---------------|-----------------------|
| <b>Patrol</b>                                       | \$264,292    | \$547,727    | \$588,655     | 7.47%                 |
| Capital                                             | -            | \$18,506     | -             | -100.00%              |
| Debt                                                | \$264,292    | \$529,221    | \$588,655     | 11.23%                |
| <b>Total Police</b>                                 | \$348,223    | \$657,124    | \$725,962     | 10.48%                |
| <b>Public Works</b>                                 |              |              |               |                       |
| <b>Administration</b>                               | -\$516,025   | -            | -             | -                     |
| Other Expenses                                      | -\$159       | -            | -             | -                     |
| Capital                                             | -\$421,008   | -            | -             | -                     |
| Debt                                                | -\$94,857    | -            | -             | -                     |
| <b>Engineering</b>                                  | \$38,493     | \$6,244      | \$61,131      | 879.04%               |
| Debt                                                | \$38,493     | \$6,244      | \$61,131      | 879.04%               |
| <b>Transportation</b>                               | -            | \$77,691     | \$762,833     | 881.88%               |
| Capital                                             | -            | -            | \$685,717     | -                     |
| Debt                                                | -            | \$77,691     | \$77,116      | -0.74%                |
| <b>Facility Operation Services</b>                  | \$24,589     | \$30,950     | \$28,615      | -7.54%                |
| Capital                                             | \$10,247     | -            | -             | -                     |
| Debt                                                | \$14,342     | \$30,950     | \$28,615      | -7.54%                |
| <b>Fleet</b>                                        | -            | -            | \$50,435      | -                     |
| Debt                                                | -            | -            | \$50,435      | -                     |
| <b>Streets</b>                                      | \$60,371     | \$608,012    | -             | -100.00%              |
| Capital                                             | \$23,760     | \$608,012    | -             | -100.00%              |
| Debt                                                | \$36,611     | -            | -             | -                     |
| <b>Total Public Works</b>                           | -\$392,572   | \$722,897    | \$903,014     | 24.92%                |
| <b>Utilities</b>                                    |              |              |               |                       |
| <b>Fleet</b>                                        | \$249,996    | \$124,458    | -             | -100.00%              |
| Capital                                             | \$202,021    | \$82,310     | -             | -100.00%              |
| Debt                                                | \$47,975     | \$42,148     | -             | -100.00%              |
| <b>Total Utilities</b>                              | \$249,996    | \$124,458    | -             | -100.00%              |
| <b>Total FLEET &amp; EQUIPMENT ACQUISITION FUND</b> | \$542,524    | \$2,333,395  | \$2,156,853   | -9.93%                |
| <b>WATER FUND</b>                                   |              |              |               |                       |
| <b>Environmental Services</b>                       |              |              |               |                       |
| <b>Sustainability</b>                               | \$341,896    | \$1,539,761  | \$558,245     | -63.74%               |
| Salaries & Wages                                    | \$137,545    | \$143,873    | \$157,016     | 9.14%                 |
| Benefits                                            | \$39,810     | \$40,637     | \$45,353      | 11.61%                |
| Utilities                                           | -            | -            | \$2,032       | -                     |
| Program Operations                                  | \$157,282    | \$247,250    | \$246,500     | -0.30%                |
| Insurance                                           | -            | -            | \$49,344      | -                     |
| Other Expenses                                      | \$7,258      | \$8,000      | \$8,000       | 0.00%                 |
| Capital                                             | -            | \$1,100,000  | \$50,000      | -95.45%               |
| <b>Total Environmental Services</b>                 | \$341,896    | \$1,539,761  | \$558,245     | -63.74%               |
| <b>Public Works</b>                                 |              |              |               |                       |
| <b>Administration</b>                               | -            | \$290,736    | \$285,858     | -1.68%                |
| Salaries & Wages                                    | -            | \$540        | -             | -100.00%              |
| Services - Other                                    | -            | \$3,838      | -             | -100.00%              |
| Other Expenses                                      | -            | \$500        | -             | -100.00%              |
| Professional Services                               | -            | \$285,858    | \$285,858     | 0.00%                 |

| Category                           | 2024 Actuals | 2025 Adopted  | 2026 Proposed | 2025 v. 2026 % Change |
|------------------------------------|--------------|---------------|---------------|-----------------------|
| <b>Engineering</b>                 | -            | \$449,923     | \$447,123     | -0.62%                |
| Salaries & Wages                   | -            | \$41,073      | \$43,893      | 6.87%                 |
| Benefits                           | -            | \$525         | \$150         | -71.43%               |
| Utilities                          | -            | -             | \$540         | -                     |
| Supplies                           | -            | \$7,700       | \$400         | -94.81%               |
| Services - Other                   | -            | \$125         | -             | -100.00%              |
| Other Expenses                     | -            | \$500         | \$2,140       | 328.00%               |
| Professional Services              | -            | \$400,000     | \$400,000     | 0.00%                 |
| <b>Facility Operation Services</b> | \$1,499,137  | \$1,406,353   | -             | -100.00%              |
| Capital                            | \$1,499,137  | \$1,406,353   | -             | -100.00%              |
| <b>Debt</b>                        | -\$2,132,963 | -             | -             | -                     |
| Debt                               | -\$2,132,963 | -             | -             | -                     |
| <b>Total Public Works</b>          | -\$633,826   | \$2,147,012   | \$732,981     | -65.86%               |
| <b>Utilities</b>                   |              |               |               |                       |
| <b>Administration</b>              | \$8,486,742  | \$137,910,618 | \$195,733,281 | 41.93%                |
| Salaries & Wages                   | \$302,497    | \$297,025     | \$470,551     | 58.42%                |
| Benefits                           | \$75,854     | \$83,481      | \$137,933     | 65.23%                |
| Utilities                          | \$21,204     | \$3,988       | \$7,129       | 78.76%                |
| Supplies                           | \$329        | \$15,900      | \$2,800       | -82.39%               |
| Services - Other                   | -            | \$250         | \$3,838       | 1,435.20%             |
| Insurance                          | \$1,311,790  | \$1,636,473   | \$1,558,178   | -4.78%                |
| Other Expenses                     | \$2,909,844  | \$3,446,264   | \$3,677,481   | 6.71%                 |
| Capital                            | \$3,137,723  | \$131,718,859 | \$189,221,421 | 43.66%                |
| Professional Services              | \$727,501    | \$708,377     | \$653,950     | -7.68%                |
| <b>Distribution</b>                | \$441,010    | \$583,662     | \$833,082     | 42.73%                |
| Salaries & Wages                   | \$244,884    | \$285,624     | \$324,158     | 13.49%                |
| Benefits                           | \$72,667     | \$110,579     | \$96,502      | -12.73%               |
| Utilities                          | \$3,804      | \$4,142       | \$4,632       | 11.83%                |
| Maintenance                        | \$39,842     | \$42,818      | \$30,400      | -29.00%               |
| Supplies                           | \$13,345     | \$14,640      | \$13,182      | -9.96%                |
| Services - Other                   | -            | \$200         | \$200         | 0.00%                 |
| Other Expenses                     | \$11,108     | \$11,870      | \$10,350      | -12.81%               |
| Capital                            | -            | \$13,969      | \$177,359     | 1,169.66%             |
| Debt                               | \$18,277     | \$67,188      | \$126,999     | 89.02%                |
| Professional Services              | \$37,084     | \$32,632      | \$49,300      | 51.08%                |
| <b>Locates</b>                     | \$196,932    | \$202,919     | \$214,108     | 5.51%                 |
| Salaries & Wages                   | \$111,100    | \$120,810     | \$125,606     | 3.97%                 |
| Benefits                           | \$34,318     | \$34,651      | \$37,510      | 8.25%                 |
| Utilities                          | -            | -             | \$1,563       | -                     |
| Maintenance                        | \$42,270     | \$31,750      | \$32,000      | 0.79%                 |
| Supplies                           | \$3,222      | \$2,850       | \$3,679       | 29.09%                |
| Services - Other                   | \$131        | \$200         | \$100         | -50.00%               |
| Other Expenses                     | \$804        | \$8,658       | \$9,650       | 11.46%                |
| Debt                               | \$2,054      | -             | -             | -                     |
| Professional Services              | \$3,032      | \$4,000       | \$4,000       | 0.00%                 |
| <b>Backflow</b>                    | \$133,719    | \$228,166     | \$115,553     | -49.36%               |
| Salaries & Wages                   | \$95,976     | \$162,692     | \$71,225      | -56.22%               |

| Category                           | 2024 Actuals | 2025 Adopted  | 2026 Proposed | 2025 v. 2026 % Change |
|------------------------------------|--------------|---------------|---------------|-----------------------|
| Benefits                           | \$27,323     | \$46,667      | \$22,072      | -52.70%               |
| Utilities                          | -            | -             | \$869         | -                     |
| Maintenance                        | \$95         | \$2,550       | \$1,175       | -53.92%               |
| Supplies                           | \$2,685      | \$3,100       | \$4,387       | 41.52%                |
| Services - Other                   | \$73         | \$300         | \$200         | -33.33%               |
| Other Expenses                     | \$2,011      | \$7,608       | \$9,625       | 26.51%                |
| Professional Services              | \$5,557      | \$5,250       | \$6,000       | 14.29%                |
| <b>Water Treatment</b>             | \$2,054,794  | \$2,352,188   | \$2,325,857   | -1.12%                |
| Salaries & Wages                   | \$495,824    | \$582,394     | \$543,816     | -6.62%                |
| Benefits                           | \$149,108    | \$160,360     | \$155,150     | -3.25%                |
| Utilities                          | \$378,751    | \$380,224     | \$412,555     | 8.50%                 |
| Maintenance                        | \$227,572    | \$276,754     | \$357,191     | 29.06%                |
| Supplies                           | \$71,689     | \$78,416      | \$119,415     | 52.28%                |
| Services - Other                   | \$45,429     | \$30,193      | \$35,463      | 17.45%                |
| Other Expenses                     | \$3,790      | \$6,649       | \$6,537       | -1.68%                |
| Capital                            | \$29,672     | \$70,459      | -             | -100.00%              |
| Debt                               | \$6,217      | \$39,519      | -             | -100.00%              |
| Professional Services              | \$646,741    | \$727,220     | \$695,730     | -4.33%                |
| <b>Water Meters</b>                | \$524,174    | \$639,138     | \$617,117     | -3.45%                |
| Salaries & Wages                   | \$325,265    | \$355,409     | \$376,417     | 5.91%                 |
| Benefits                           | \$98,674     | \$96,899      | \$110,116     | 13.64%                |
| Utilities                          | \$4,896      | \$4,156       | \$4,643       | 11.72%                |
| Maintenance                        | \$11,502     | \$16,000      | \$13,200      | -17.50%               |
| Supplies                           | \$35,458     | \$19,600      | \$19,629      | 0.15%                 |
| Services - Other                   | \$237        | \$2,150       | \$1,495       | -30.47%               |
| Other Expenses                     | \$7,741      | \$9,967       | \$9,770       | -1.98%                |
| Capital                            | -            | \$69,405      | -             | -100.00%              |
| Debt                               | \$4,211      | \$20,535      | \$34,608      | 68.53%                |
| Professional Services              | \$36,189     | \$45,018      | \$47,240      | 4.94%                 |
| <b>Debt</b>                        | \$3,433,858  | -             | -             | -                     |
| Debt                               | \$3,433,858  | -             | -             | -                     |
| <b>Total Utilities</b>             | \$15,271,228 | \$141,916,691 | \$199,838,998 | 40.81%                |
| <b>Total WATER FUND</b>            | \$14,979,298 | \$145,603,464 | \$201,130,225 | 38.14%                |
| <b>WASTEWATER FUND</b>             |              |               |               |                       |
| <b>Public Works</b>                |              |               |               |                       |
| <b>Administration</b>              | \$5,336      | \$52,900      | \$52,900      | 0.00%                 |
| Benefits                           | -            | -             | -             | -                     |
| Services - Other                   | -            | \$400         | \$400         | 0.00%                 |
| Capital                            | \$5,336      | -             | -             | -                     |
| Professional Services              | -            | \$52,500      | \$52,500      | 0.00%                 |
| <b>Engineering</b>                 | -            | \$441,073     | \$41,893      | -90.50%               |
| Salaries & Wages                   | -            | \$41,073      | \$41,893      | 2.00%                 |
| Professional Services              | -            | \$400,000     | -             | -100.00%              |
| <b>Facility Operation Services</b> | \$617,843    | \$587,189     | -             | -100.00%              |
| Capital                            | \$617,843    | \$587,189     | -             | -100.00%              |
| <b>Debt</b>                        | \$255,359    | -             | -             | -                     |
| Debt                               | \$255,359    | -             | -             | -                     |

| Category                             | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|--------------------------------------|--------------|--------------|---------------|-----------------------|
| <b>Total Public Works</b>            | \$878,538    | \$1,081,162  | \$94,793      | -91.23%               |
| <b>Utilities</b>                     |              |              |               |                       |
| <b>Administration</b>                | \$3,678,498  | \$21,208,089 | \$7,369,334   | -65.25%               |
| Salaries & Wages                     | \$302,154    | \$292,194    | \$337,479     | 15.50%                |
| Benefits                             | \$75,779     | \$82,302     | \$99,149      | 20.47%                |
| Utilities                            | \$21,900     | \$1,793      | \$4,396       | 145.18%               |
| Maintenance                          | -            | \$107,688    | \$107,688     | 0.00%                 |
| Supplies                             | -            | \$700        | \$200         | -71.43%               |
| Insurance                            | \$161,004    | \$207,622    | \$61,252      | -70.50%               |
| Other Expenses                       | \$1,445,926  | \$1,689,906  | \$1,579,803   | -6.52%                |
| Capital                              | \$1,589,476  | \$18,325,633 | \$4,637,868   | -74.69%               |
| Professional Services                | \$82,259     | \$500,250    | \$541,500     | 8.25%                 |
| <b>Collection</b>                    | \$428,505    | \$530,808    | \$531,674     | 0.16%                 |
| Salaries & Wages                     | \$274,042    | \$268,593    | \$347,346     | 29.32%                |
| Benefits                             | \$82,311     | \$44,561     | \$101,838     | 128.54%               |
| Utilities                            | \$4,879      | \$5,134      | \$7,011       | 36.56%                |
| Maintenance                          | \$35,290     | \$61,900     | \$30,180      | -51.24%               |
| Supplies                             | \$17,284     | \$14,980     | \$21,035      | 40.42%                |
| Services - Other                     | -            | \$220        | \$220         | 0.00%                 |
| Other Expenses                       | \$10,881     | \$25,570     | \$10,945      | -57.20%               |
| Capital                              | -            | \$102,631    | -             | -100.00%              |
| Professional Services                | \$3,817      | \$7,220      | \$13,100      | 81.44%                |
| <b>Wastewater Treatment</b>          | \$1,846,786  | \$2,173,679  | \$2,319,433   | 6.71%                 |
| Salaries & Wages                     | \$439,907    | \$550,431    | \$663,718     | 20.58%                |
| Benefits                             | \$130,129    | \$147,085    | \$184,546     | 25.47%                |
| Utilities                            | \$577,043    | \$692,415    | \$762,396     | 10.11%                |
| Maintenance                          | \$223,980    | \$231,848    | \$218,394     | -5.80%                |
| Supplies                             | \$50,425     | \$45,460     | \$89,265      | 96.36%                |
| Services - Other                     | \$45,227     | \$42,900     | \$40,600      | -5.36%                |
| Other Expenses                       | \$5,174      | \$8,150      | \$10,420      | 27.85%                |
| Capital                              | \$88,143     | \$151,000    | -             | -100.00%              |
| Debt                                 | \$3,885      | \$8,565      | \$27,759      | 224.10%               |
| Professional Services                | \$282,872    | \$295,825    | \$322,335     | 8.96%                 |
| <b>Debt</b>                          | \$302,002    | -            | -             | -                     |
| Debt                                 | \$302,002    | -            | -             | -                     |
| <b>Total Utilities</b>               | \$6,255,792  | \$23,912,576 | \$10,220,441  | -57.26%               |
| <b>Total WASTEWATER FUND</b>         | \$7,134,330  | \$24,993,738 | \$10,315,234  | -58.73%               |
| <b>STORM DRAINAGE OPERATING FUND</b> |              |              |               |                       |
| <b>Public Works</b>                  |              |              |               |                       |
| <b>Administration</b>                | \$1,902      | \$105,825    | \$105,825     | 0.00%                 |
| Benefits                             | -            | -            | -             | -                     |
| Capital                              | \$1,902      | -            | -             | -                     |
| Professional Services                | -            | \$105,825    | \$105,825     | 0.00%                 |
| <b>Engineering</b>                   | \$333,944    | \$666,056    | \$478,304     | -28.19%               |
| Salaries & Wages                     | \$244,309    | \$267,765    | \$296,197     | 10.62%                |
| Benefits                             | \$72,103     | \$76,876     | \$84,965      | 10.52%                |

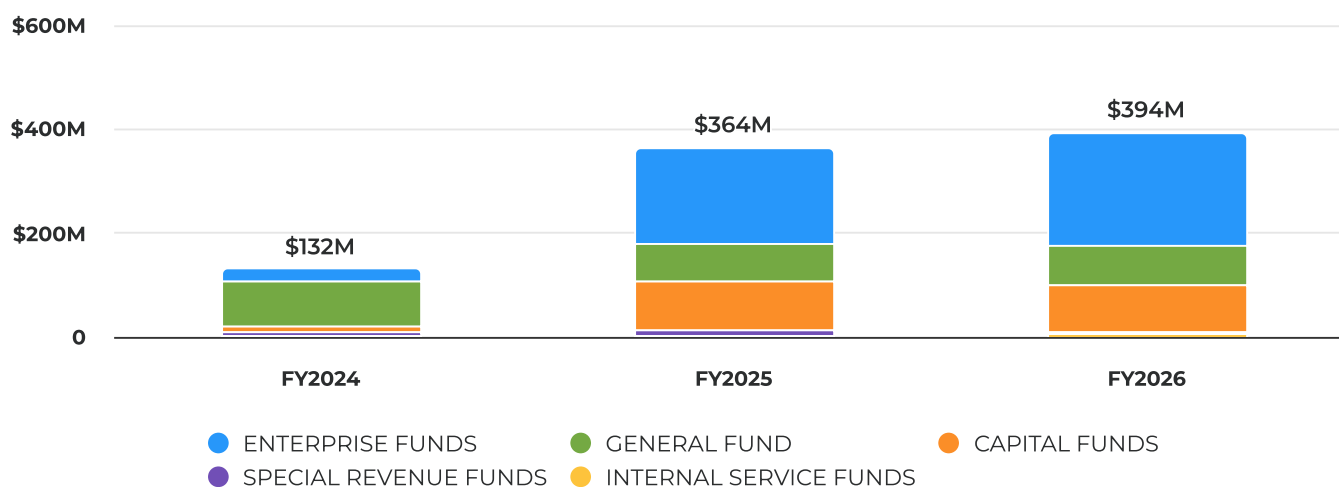


| Category                                   | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|--------------------------------------------|--------------|--------------|---------------|-----------------------|
| Utilities                                  | -            | \$540        | \$3,747       | 593.89%               |
| Supplies                                   | \$627        | \$2,500      | \$1,400       | -44.00%               |
| Services - Other                           | \$112        | \$150        | \$150         | 0.00%                 |
| Other Expenses                             | \$16,793     | \$38,225     | \$31,845      | -16.69%               |
| Professional Services                      | -            | \$280,000    | \$60,000      | -78.57%               |
| <b>Facility Operation Services</b>         | \$265,794    | \$321,295    | -             | -100.00%              |
| Capital                                    | \$265,794    | \$321,295    | -             | -100.00%              |
| <b>Debt</b>                                | -\$11,694    | -            | -             | -                     |
| Debt                                       | -\$11,694    | -            | -             | -                     |
| <b>Total Public Works</b>                  | \$589,946    | \$1,093,176  | \$584,129     | -46.57%               |
| <b>Utilities</b>                           |              |              |               |                       |
| <b>Administration</b>                      | \$1,650,627  | \$9,734,350  | \$4,573,760   | -53.01%               |
| Salaries & Wages                           | \$211,607    | \$177,492    | \$254,852     | 43.59%                |
| Benefits                                   | \$54,787     | \$49,162     | \$73,839      | 50.20%                |
| Utilities                                  | \$216        | \$1,295      | \$3,320       | 156.37%               |
| Supplies                                   | -            | \$500        | \$500         | 0.00%                 |
| Insurance                                  | \$3,804      | \$4,955      | \$61,252      | 1,136.17%             |
| Other Expenses                             | \$373,936    | \$454,759    | \$570,767     | 25.51%                |
| Capital                                    | \$998,945    | \$8,816,756  | \$3,572,301   | -59.48%               |
| Professional Services                      | \$7,331      | \$229,430    | \$36,930      | -83.90%               |
| <b>Drainage Operations</b>                 | \$408,491    | \$1,113,529  | \$1,648,739   | 48.06%                |
| Salaries & Wages                           | \$119,734    | \$211,492    | \$364,933     | 72.55%                |
| Benefits                                   | \$37,695     | \$55,017     | \$107,612     | 95.60%                |
| Utilities                                  | \$17,320     | \$16,230     | \$31,653      | 95.03%                |
| Maintenance                                | \$138,318    | \$145,500    | \$627,600     | 331.34%               |
| Supplies                                   | \$12,774     | \$39,000     | \$38,415      | -1.50%                |
| Services - Other                           | -            | \$200        | \$200         | 0.00%                 |
| Other Expenses                             | \$10,855     | \$22,120     | \$12,750      | -42.36%               |
| Capital                                    | \$59,714     | \$596,509    | \$421,520     | -29.34%               |
| Debt                                       | \$2,937      | \$11,022     | \$23,115      | 109.72%               |
| Professional Services                      | \$9,146      | \$16,440     | \$20,940      | 27.37%                |
| <b>Debt</b>                                | \$15,333     | -            | -             | -                     |
| Debt                                       | \$15,333     | -            | -             | -                     |
| <b>Total Utilities</b>                     | \$2,074,451  | \$10,847,879 | \$6,222,499   | -42.64%               |
| <b>Total STORM DRAINAGE OPERATING FUND</b> | \$2,664,397  | \$11,941,055 | \$6,806,628   | -43.00%               |
| <b>AIRPORT FUND</b>                        |              |              |               |                       |
| <b>Public Works</b>                        |              |              |               |                       |
| <b>Administration</b>                      | \$1,667,736  | \$182,389    | \$33,334      | -81.72%               |
| Capital                                    | \$1,667,736  | \$182,389    | \$33,334      | -81.72%               |
| <b>Airport</b>                             | \$378,842    | \$485,390    | \$404,635     | -16.64%               |
| Utilities                                  | \$31,923     | \$49,200     | \$35,600      | -27.64%               |
| Maintenance                                | \$36,512     | \$115,500    | \$20,000      | -82.68%               |
| Supplies                                   | \$3,493      | \$13,050     | \$1,500       | -88.51%               |
| Services - Other                           | -            | \$735        | -             | -100.00%              |
| Insurance                                  | \$37,668     | \$12,011     | \$36,500      | 203.89%               |
| Other Expenses                             | \$1,246      | \$29,595     | \$38,335      | 29.53%                |

| Category                     | 2024 Actuals         | 2025 Adopted         | 2026 Proposed        | 2025 v. 2026 % Change |
|------------------------------|----------------------|----------------------|----------------------|-----------------------|
| Professional Services        | \$268,000            | \$265,300            | \$272,700            | 2.79%                 |
| <b>Total Public Works</b>    | \$2,046,578          | \$667,779            | \$437,969            | -34.41%               |
| <b>Utilities</b>             |                      |                      |                      |                       |
| <b>Administration</b>        | -\$1,405,301         | -                    | -                    | -                     |
| Capital                      | -\$1,405,301         | -                    | -                    | -                     |
| <b>Total Utilities</b>       | -\$1,405,301         | -                    | -                    | -                     |
| <b>Total AIRPORT FUND</b>    | \$641,277            | \$667,779            | \$437,969            | -34.41%               |
| <b>INSURANCE FUND</b>        |                      |                      |                      |                       |
| <b>Central Charges</b>       |                      |                      |                      |                       |
| <b>Administration</b>        | -                    | -                    | \$1,500,062          | -                     |
| Insurance                    | -                    | -                    | \$1,500,062          | -                     |
| <b>Total Central Charges</b> | -                    | -                    | \$1,500,062          | -                     |
| <b>Total INSURANCE FUND</b>  | -                    | -                    | \$1,500,062          | -                     |
| <b>Total Expenditures</b>    | <b>\$131,681,683</b> | <b>\$363,737,826</b> | <b>\$393,602,085</b> | <b>8.20%</b>          |

## Expenditures by Fund Type

Historical Expenditures by Fund Type



The Town's total expenses for FY2026 amount to \$393.6 million, reflecting an 8.21% increase from the previous year's total of \$363.7 million. The largest expenditure category remains the Enterprise Funds, which increased by \$35.5 million or 19.37%, reaching \$218.7 million and representing 55.56% of the total budget. This continues to be the dominant fund type by value and share of the total expenses.

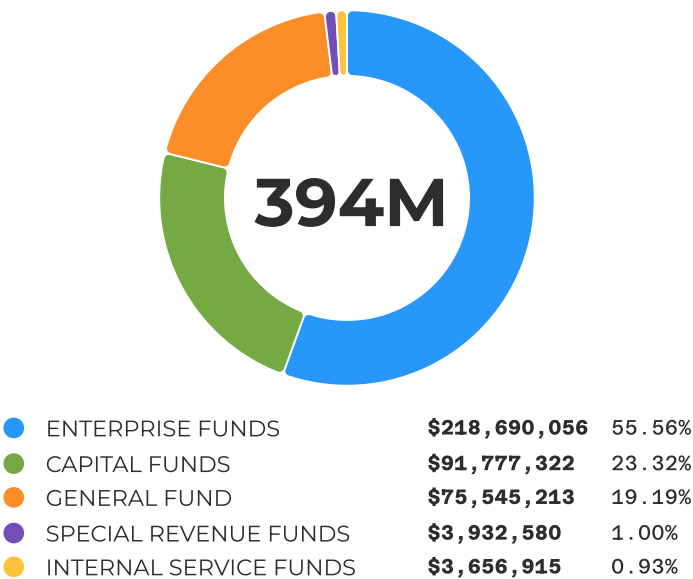
Capital Funds, the second-largest category, decreased by \$5.1 million or 5.23% to \$91.8 million, accounting for 23.32% of the total budget. This marks a reduction from the prior year, where Capital Funds had seen a significant increase.

The General Fund experienced a moderate increase of \$3.4 million or 4.69%, totaling \$75.5 million and comprising 19.19% of the total expenses. This contrasts with the previous year's decrease in this fund type.

Special Revenue Funds saw a substantial decrease of \$5.3 million or 57.23%, dropping to \$3.9 million and making up only 1% of the total budget. This is a notable decline compared to the prior year's slight increase.

Internal Service Funds increased by \$1.3 million or 56.72%, reaching \$3.7 million and representing 0.93% of the total expenses. This continues the trend of growth observed in the previous year.

FY26 Expenditures by Fund Type



The Fiscal Year Expenditures by Fund Type for the Town Expenses are distributed as follows: Enterprise Funds account for \$218.7 million, representing 55.56% of the total expenditures. Capital Funds make up \$91.8 million, which is 23.32%. The General Fund comprises \$75.5 million, or 19.19%. Special Revenue Funds contribute \$3.9 million, equating to 1%, and Internal Service Funds total \$3.7 million, representing 0.93% of the expenditures.

Expenditures by Fund Type

| Category               | 2024 Actuals  | 2025 Adopted  | 2026 Proposed | 2025 v. 2026 % Change |
|------------------------|---------------|---------------|---------------|-----------------------|
| SPECIAL REVENUE FUNDS  | \$8,895,939   | \$9,195,641   | \$3,932,580   | -57.23%               |
| INTERNAL SERVICE FUNDS | \$542,524     | \$2,333,395   | \$3,656,915   | 56.72%                |
| GENERAL FUND           | \$86,895,659  | \$72,161,360  | \$75,545,213  | 4.69%                 |
| CAPITAL FUNDS          | \$9,928,259   | \$96,841,394  | \$91,777,322  | -5.23%                |
| ENTERPRISE FUNDS       | \$25,419,302  | \$183,206,036 | \$218,690,056 | 19.37%                |
| Total Expenditures     | \$131,681,683 | \$363,737,826 | \$393,602,085 | 8.21%                 |

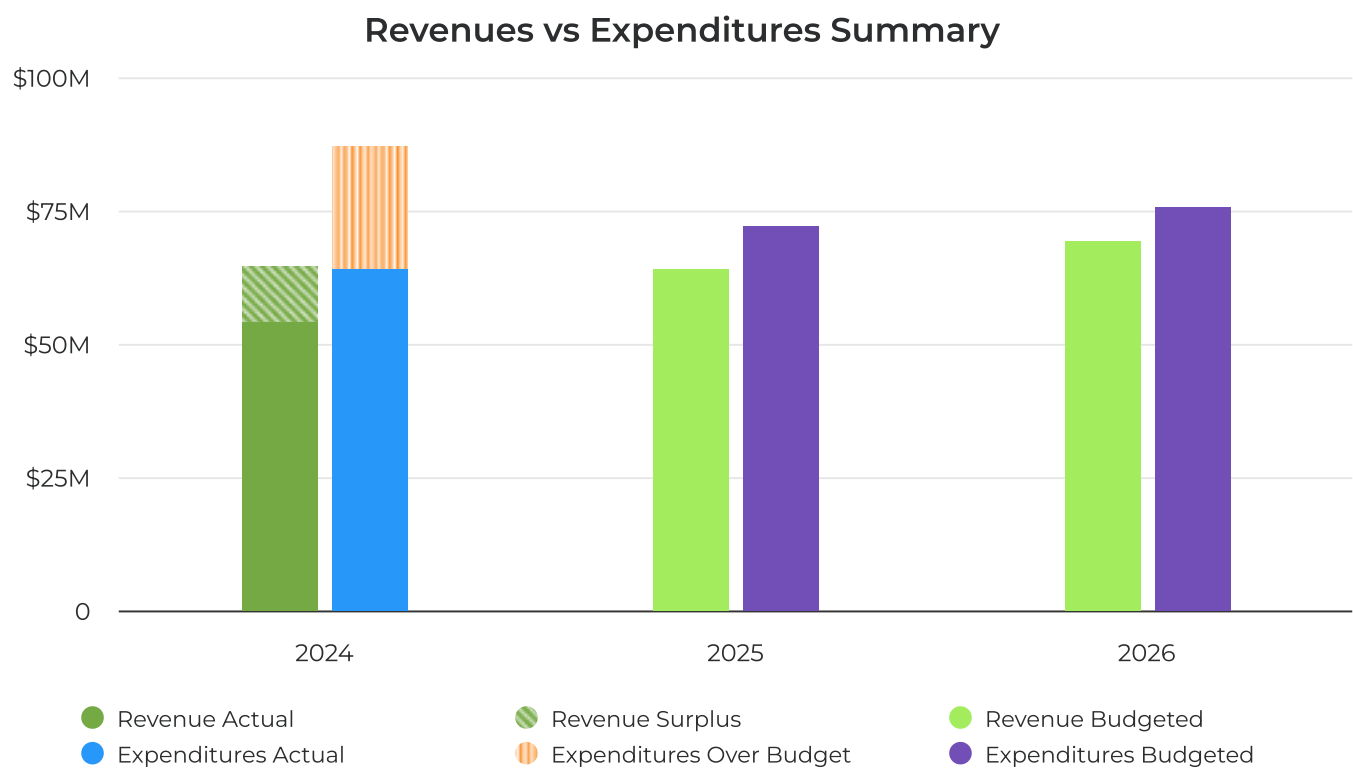
# Funds Summary Overview

## Changes in Fund Balances/Working Capital - 2026 Budget

| 2026 Budget                                  | Beginning Balance  | Revenues - Proposed | Expenditures - Proposed | Net Increase/Decrease | Restricted         | Ending Balance     |
|----------------------------------------------|--------------------|---------------------|-------------------------|-----------------------|--------------------|--------------------|
| <b>General Fund - 100</b>                    | 24,918,869         | 69,306,130          | 75,545,213              | <b>(6,239,083)</b>    | (3,328,546)        | <b>15,351,240</b>  |
| <b>Capital Improvement Fund - 110</b>        | 28,764,084         | 10,000,000          | 15,778,858              | <b>(5,778,858)</b>    | -                  | <b>22,985,226</b>  |
| Grants Fund                                  | -                  | -                   | -                       | -                     | -                  | -                  |
| Trails & Natural Areas Fund                  | 7,431,020          | 3,079,000           | 2,455,513               | <b>623,487</b>        | -                  | <b>8,054,507</b>   |
| Conservation Trust Fund                      | 1,538,007          | 350,000             | 1,477,067               | <b>(1,127,067)</b>    | -                  | <b>410,940</b>     |
| Cemetery Fund                                | 523,298            | -                   | -                       | -                     | -                  | <b>523,298</b>     |
| <b>Total Special Revenue Funds</b>           | <b>9,492,326</b>   | <b>3,429,000</b>    | <b>3,932,580</b>        | <b>(503,580)</b>      | -                  | <b>8,988,746</b>   |
| Transportation Impact Fund                   | 29,753,282         | 4,065,740           | 12,175,000              | <b>(8,109,260)</b>    | -                  | <b>21,644,022</b>  |
| Public Facilities Impact Fund                | 6,544,491          | 2,615,920           | 2,279,814               | <b>336,106</b>        | -                  | <b>6,880,597</b>   |
| Parks Improvement Impact Fund                | 16,110,165         | 1,650,940           | 7,000,000               | <b>(5,349,060)</b>    | -                  | <b>10,761,105</b>  |
| Police Facilities Impact Fund                | 804,781            | 47,454,100          | 47,266,850              | <b>187,250</b>        | -                  | <b>992,031</b>     |
| Tree Impact Fund                             | 1,662,386          | 201,000             | 226,800                 | <b>(25,800)</b>       | -                  | <b>1,636,586</b>   |
| Storm Drainage Impact Fund                   | 10,801,067         | 1,124,180           | 7,050,000               | <b>(5,925,820)</b>    | -                  | <b>4,875,247</b>   |
| <b>Total Capital Funds</b>                   | <b>65,676,173</b>  | <b>57,111,880</b>   | <b>75,998,464</b>       | <b>(18,886,584)</b>   | -                  | <b>27,290,823</b>  |
| Insurance Fund                               | -                  | 2,093,062           | 1,500,062               | -                     | -                  | -                  |
| Fleet & Equipment Acquisition Fund           | 3,732              | 2,156,853           | 2,156,853               | -                     | -                  | <b>3,732</b>       |
| <b>Total Internal Service Funds</b>          | <b>3,732</b>       | <b>4,249,915</b>    | <b>3,656,915</b>        | <b>593,000</b>        | -                  | <b>596,732</b>     |
| Water Fund                                   | 136,081,196        | 181,285,800         | 201,130,225             | <b>(19,844,425)</b>   | -                  | <b>116,236,771</b> |
| Wastewater Fund                              | 41,406,131         | 12,124,000          | 10,315,234              | <b>1,808,766</b>      | -                  | <b>43,214,897</b>  |
| Storm Drainage Operating Fund                | 1,701,803          | 8,959,809           | 6,806,628               | <b>2,153,181</b>      | -                  | <b>3,854,984</b>   |
| Airport Fund                                 | 122,719            | 370,848             | 437,969                 | <b>(67,121)</b>       | -                  | <b>55,598</b>      |
| <b>Total Enterprise Funds</b>                | <b>179,311,849</b> | <b>202,740,457</b>  | <b>218,690,056</b>      | <b>(15,949,599)</b>   | -                  | <b>163,362,250</b> |
| <b>Totals (for memorandum purposes only)</b> | <b>308,167,033</b> | <b>346,837,382</b>  | <b>393,602,086</b>      | <b>(46,764,704)</b>   | <b>(3,328,546)</b> | <b>258,073,782</b> |

# GENERAL FUND

## Summary

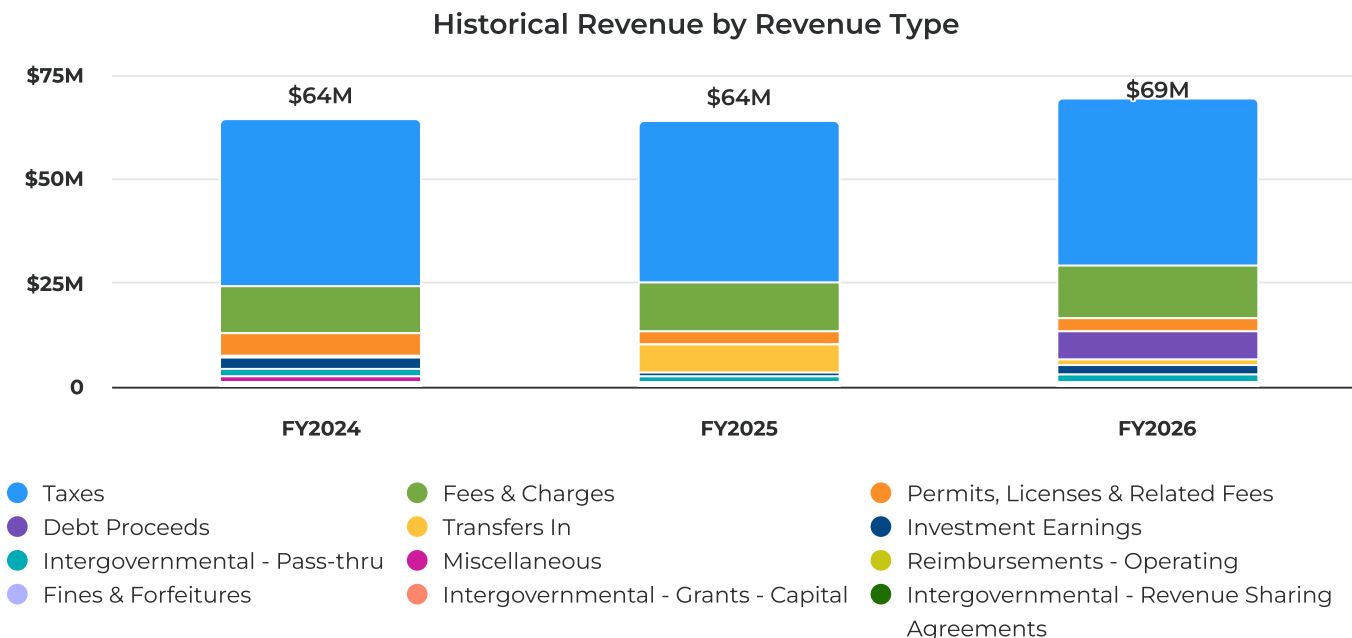


In the target budget year 2026, the General Fund's expenditures are budgeted at \$75.5 million, reflecting a 4.69% increase from the previous year's \$72.2 million. This growth in expenditures is notably smaller compared to the 12.57% increase experienced in the prior period.

On the revenue side, the budgeted amount for 2026 is \$69.3 million, which represents an 8.33% increase from the previous year's \$64 million. This increase in revenue budget is also more moderate compared to the 18.29% rise seen in the prior period.

Overall, while both expenditures and revenues continue to grow in 2026, the rate of increase for both categories has slowed compared to the previous year. The budgeted expenditures remain higher than the budgeted revenues by \$6.2 million in 2026, a difference that is slightly larger than the \$8.2 million gap in the previous year.

## Revenues by Revenue Type



The General Fund's total revenue for FY2026 is \$69.3 million, marking an 8.33% increase from the previous year's \$64 million. Taxes remain the largest revenue source at \$40.2 million, accounting for 57.94% of the total, and have increased by \$1.2 million or 3.16% compared to the prior year.

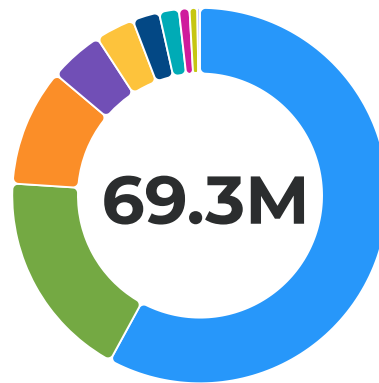
Fees & Charges also grew, rising by \$748,415 or 6.35% to \$12.5 million, representing 18.09% of total revenue. Debt Proceeds appear as a significant new category at \$7 million, making up 10.1% of the total revenue, whereas this category was absent in the previous year.

Permits, Licenses & Related Fees slightly decreased by \$7,883 or 0.24% to \$3.2 million, now 4.66% of total revenue. Investment Earnings saw a substantial increase of \$1.5 million or 167.14%, reaching \$2.3 million and 3.37% of the total. Intergovernmental - Pass-thru revenue increased modestly by \$35,100 or 2.23% to \$1.6 million.

Transfers In decreased sharply by \$5.3 million or 81.88% to \$1.2 million, reducing its share to 1.71% of total revenue. Miscellaneous revenue rose by \$98,750 or 18.49% to \$632,750, and Reimbursements - Operating increased by \$108,750 or 31.07% to \$458,750. Fines & Forfeitures declined slightly by \$5,000 or 3.03% to \$160,000.

Overall, the FY2026 budget shows growth in total revenue driven by increases in Taxes, Fees & Charges, Investment Earnings, and the introduction of Debt Proceeds, while Transfers In experienced a notable decrease.

## FY26 Revenues by Revenue Type



|                                  |              |        |
|----------------------------------|--------------|--------|
| Taxes                            | \$40,156,606 | 57.94% |
| Fees & Charges                   | \$12,537,630 | 18.09% |
| Debt Proceeds                    | \$7,000,000  | 10.10% |
| Permits, Licenses & Related Fees | \$3,229,368  | 4.66%  |
| Investment Earnings              | \$2,337,500  | 3.37%  |
| Intergovernmental - Pass-thru    | \$1,610,450  | 2.32%  |
| Transfers In                     | \$1,183,076  | 1.71%  |
| Miscellaneous                    | \$632,750    | 0.91%  |
| Reimbursements - Operating       | \$458,750    | 0.66%  |
| Fines & Forfeitures              | \$160,000    | 0.23%  |

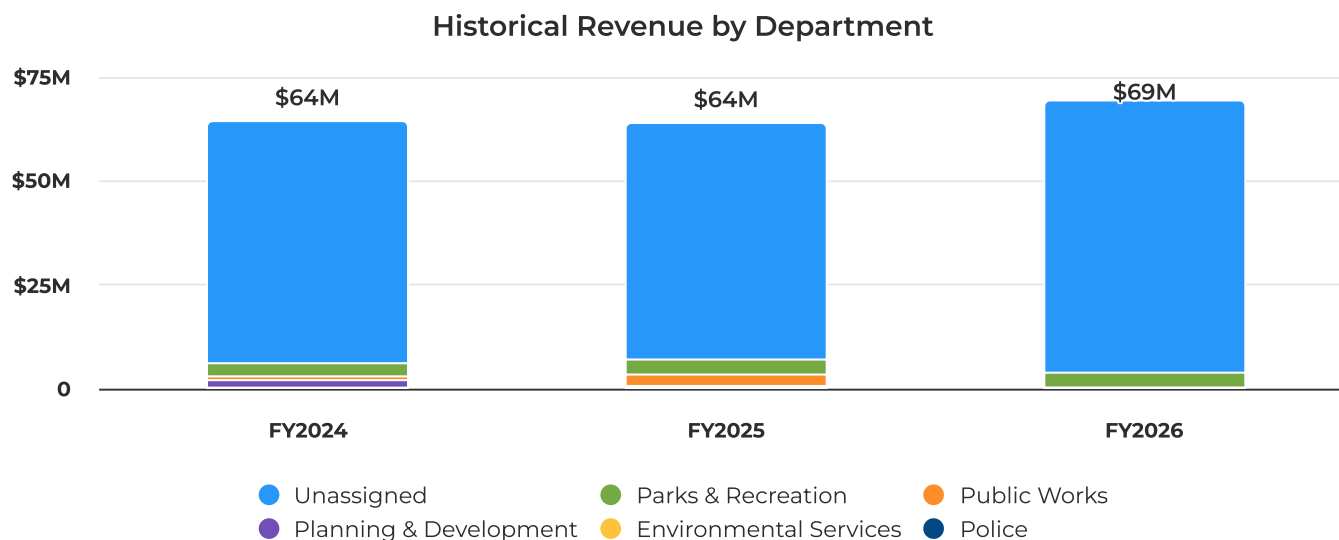
The GENERAL FUND Fiscal Year Revenue by Revenue Type includes Taxes at \$40.2 million, representing 57.94% of the total. Fees & Charges contribute \$12.5 million, or 18.09%. Debt Proceeds account for \$7 million, which is 10.1%. Permits, Licenses & Related Fees total \$3.2 million, making up 4.66%. Investment Earnings are \$2.3 million, or 3.37%.

Intergovernmental - Pass-thru revenues amount to \$1.6 million, representing 2.32%. Transfers In provide \$1.2 million, or 1.71%. Miscellaneous revenues are \$632,750, accounting for 0.91%. Reimbursements - Operating total \$458,750, which is 0.66%. Finally, Fines & Forfeitures contribute \$160,000, or 0.23% of the revenue.

## Revenues by Revenue Type

| Category                                       | 2024 Actuals        | 2025 Adopted        | 2026 Proposed       | 2025 v. 2026 % Change |
|------------------------------------------------|---------------------|---------------------|---------------------|-----------------------|
| Intergovernmental - Pass-thru                  | \$1,844,334         | \$1,575,350         | \$1,610,450         | 2.23%                 |
| Intergovernmental - Grants - Capital           | \$423,776           | -                   | -                   | -                     |
| Fees & Charges                                 | \$11,470,422        | \$11,789,215        | \$12,537,630        | 6.35%                 |
| Permits, Licenses & Related Fees               | \$5,166,711         | \$3,237,250         | \$3,229,368         | -0.24%                |
| Fines & Forfeitures                            | \$155,566           | \$165,000           | \$160,000           | -3.03%                |
| Reimbursements - Operating                     | \$511,861           | \$350,000           | \$458,750           | 31.07%                |
| Investment Earnings                            | \$2,743,437         | \$875,000           | \$2,337,500         | 167.14%               |
| Miscellaneous                                  | \$1,166,873         | \$534,000           | \$632,750           | 18.49%                |
| Transfers In                                   | -                   | \$6,527,827         | \$1,183,076         | -81.88%               |
| Taxes                                          | \$40,102,021        | \$38,925,806        | \$40,156,606        | 3.16%                 |
| Intergovernmental - Revenue Sharing Agreements | \$75,349            | -                   | -                   | -                     |
| Debt Proceeds                                  | \$723,532           | -                   | \$7,000,000         | -                     |
| <b>Total Revenues</b>                          | <b>\$64,383,880</b> | <b>\$63,979,448</b> | <b>\$69,306,130</b> | <b>8.33%</b>          |

## Revenues by Department

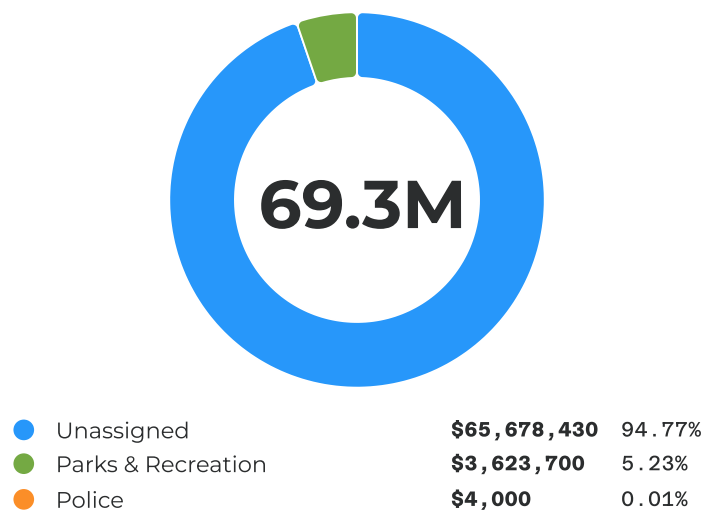


The General Fund's total revenue for FY2026 is \$69.3 million, marking an 8.33% increase from the previous year's \$64 million. The largest revenue category, Unassigned, grew by \$8.5 million or 14.91%, reaching \$65.7 million and representing 94.77% of the total revenue, up from 89.34% in the prior year.

Parks & Recreation revenue increased by \$323,700 or 9.81%, totaling \$3.6 million and accounting for 5.23% of the total revenue, a slight rise from 5.16% previously. The Police department's revenue remained steady at \$4,000, maintaining 0.01% of the total.

Significant decreases occurred in Public Works and Planning & Development. Public Works revenue dropped from \$2.6 million to \$0, a 100% decrease, removing its previous 4.1% share. Planning & Development revenue also fell from \$895,000 to \$0, a 100% decrease, eliminating its 1.4% share. Environmental Services revenue remained at \$0.

### FY26 Revenues by Department



For the GENERAL FUND Fiscal Year Revenue by Department, the Unassigned category accounts for \$65.7 million, representing 94.77% of the total revenue. Parks & Recreation contributes \$3.6 million, which is 5.23% of the total. The Police category provides \$4,000, making up 0.01% of the revenue.

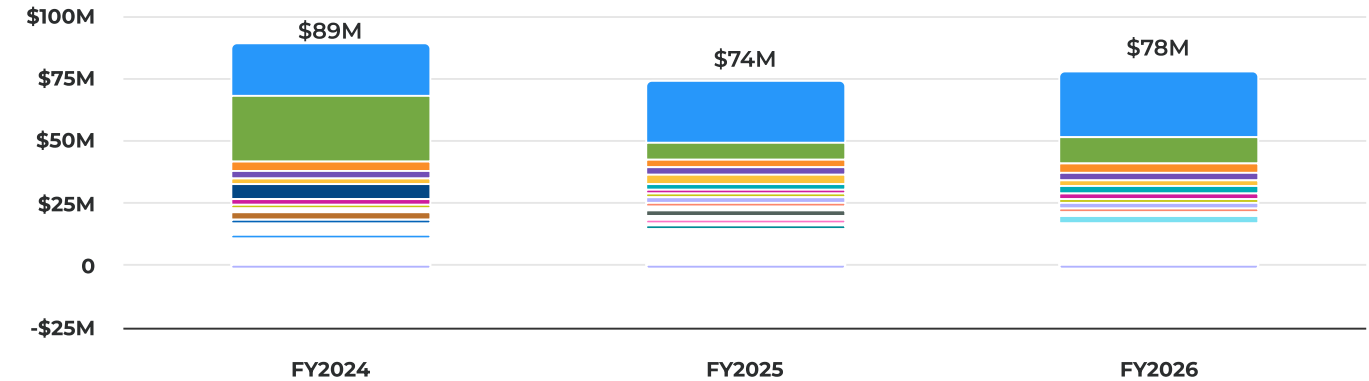


## Revenues by Department

| Category               | 2024 Actuals        | 2025 Adopted        | 2026 Proposed       | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------|---------------------|---------------------|---------------------|-------------------------------------------------|
| Unassigned             | \$58,262,010        | \$57,157,948        | \$65,678,430        | 14.91%                                          |
| Environmental Services | \$77,550            | -                   | -                   | -                                               |
| Planning & Development | \$2,027,819         | \$895,000           | -                   | -100.00%                                        |
| Parks & Recreation     | \$3,392,440         | \$3,300,000         | \$3,623,700         | 9.81%                                           |
| Police                 | \$23,084            | \$4,000             | \$4,000             | 0.00%                                           |
| Public Works           | \$600,978           | \$2,622,500         | -                   | -100.00%                                        |
| <b>Total Revenues</b>  | <b>\$64,383,880</b> | <b>\$63,979,448</b> | <b>\$69,306,130</b> | <b>8.33%</b>                                    |

# Expenditures by Object

## Historical Expenditures by Object



|                                                |                                             |                                      |
|------------------------------------------------|---------------------------------------------|--------------------------------------|
| Salaries - Regular                             | Transfer to Capital Improvement Fund        | Health Insurance                     |
| Salaries - Part-time                           | Consultation Services                       | Construction                         |
| Arbitrage Rebate                               | Maintenance Contracts                       | FICA - Social Security               |
| Transfer to Fleet & Equipment Acquisition Fund | Retirement Plan - Defined Contribution      | General Obligation Bonds - Principal |
| IGA Reimbursements - HOA Pocket Park           | Consultation Services - Reimbursable        | Non-project                          |
| Property Insurance Claims                      | Program Operations                          | Software Services & Licenses         |
| Utilities - Electric Service                   | Street Maint Services                       | Property & Liability Insurance       |
| Legal Services                                 | Retirement Plan - FPPA                      | Equipment Maint Services             |
| Subscriptions (SBITAs)                         | Utilities - Water Service                   | FICA - Medicare                      |
| Dispatching Services                           | Salaries - Overtime                         | Bldgs/Grounds Maint Services         |
| Special Events                                 | Office Equipment                            | Health Savings Account               |
| Travel & Conferences                           | General Obligation Bonds - Interest         | Street Striping Services             |
| Transfer to Airport Fund                       | Dental Insurance                            | Workers Compensation                 |
| Utilities - Waste Disposal Service             | Life Insurance                              | Membership Dues                      |
| Training & Tuition                             | Concrete Maintenance Program                | Tools & Equipment                    |
| Street Maint Supplies                          | Vehicle Fuel                                | Utilities - Telecom Service          |
| Space Rental                                   | Clothing & Uniforms                         | Active Net Fees                      |
| Utilities - Internet/Data Service              | Salaries - Bonuses                          | Vehicle Maint Services               |
| Park Maint Supplies                            | Economic Development Incentives             | Engineering Services - Reimbursable  |
| Employee Appreciation Program                  | Auditing/Accounting Services                | Other Employee Benefits              |
| PTO Sell Back                                  | Engineering Services                        | Postage                              |
| Bldgs/Grounds Maint Supplies                   | Safety Supplies                             | Shop Supplies                        |
| Grants to Other Outside Agencies               | Community Engagement                        | Lifestyle Spending Account           |
| Grants to Erie Chamber of Commerce             | Marketing                                   | Vision Insurance                     |
| Legal Services - Other                         | Food & Related Services                     | SUTA                                 |
| Utilities - Gas Service                        | Open Space/Trails Maint Supplies            | Bank Charges                         |
| Public Safety Equipment                        | Internship program                          | Salaries Adjustments                 |
| Utilities - Telecom System Lease               | Printing & Copy Services                    | Noncap Reclass (PD 13)               |
| Furniture                                      | Grants to Erie Economic Development Council | Restroom Rental                      |
| Advertising & Publishing                       | Forestry Maint Supplies                     | Equipment Maint Supplies             |
| Economic Development                           | Mosquito Control Program                    | Household Haz Waste Program          |
| Paid Parental Leave                            | Sprinkler Syst Maint Supplies               | Office Equipment Maint Services      |



|                                             |                                              |                                            |
|---------------------------------------------|----------------------------------------------|--------------------------------------------|
| ● Legal Services - Litigation               | ● Athletic Field Maint Supplies              | ● Efficiency Program                       |
| ● Employee Assistance Program               | ● Signage & Traffic Controls                 | ● Safety Program                           |
| ● Pool Chemicals/Maint Supplies             | ● ECP Concession Supplies                    | ● Restorative Justice Program              |
| ● Other Equipment                           | ● Ammunition & Targets                       | ● Recruitment                              |
| ● Books, Publications & Reference Materials | ● Equipment/Vehicle Rental - Operating Lease | ● Staffing Services                        |
| ● County Treasurer's Fees                   | ● Equipment Less than \$10K, Non-Capital     | ● Election Services - Mail Ballot          |
| ● Dust Abatement Services                   | ● Fitness Equip Maint Supplies               | ● Vehicle Maint Supplies                   |
| ● Utilities - Phone Stipend                 | ● Vandalism Maint Supplies                   | ● Animal Impoundment                       |
| ● Trees & Plants                            | ● Records Management                         | ● Laboratory Services                      |
| ● Employee Tuition Assistance Program       | ● Signal Maint Services                      | ● Codification Services                    |
| ● Airport Advisory Board                    | ● Legal Services - Reimbursable              | ● Playground Maint Supplies                |
| ● Capital Leases - Principal                | ● Cafeteria Plan                             | ● Shop Services                            |
| ● Sustainability Committee                  | ● Investigation Supplies                     | ● Property Taxes                           |
| ● Drug Task Force Program Expenses          | ● Historical Preservation Commission         | ● Salaries - Overtime - Leaf               |
| ● Laboratory Supplies                       | ● Background Screening                       | ● Salaries - Temporary                     |
| ● Peer Support                              | ● Server Equipment                           | ● Translation Services                     |
| ● Tree Board Operating                      | ● Concrete Repair Services - Reimb.          | ● Advertising & Publishing - Reimbursable  |
| ● Code Enforcement Supplies                 | ● Recording Fees                             | ● Printer Supplies                         |
| ● Drug & Alcohol Testing                    | ● Planning Operating                         | ● Recording Fees - Reimbursable            |
| ● Court Appointed Attorney                  | ● Courier Services                           | ● Capital Leases - Interest                |
| ● Salaries - Overtime - Reimb               | ● SWAT Team Equipment                        | ● Traffic Patrol Supplies                  |
| ● Paying Agent Fees                         | ● OSTAB Operating                            | ● Towing/Impoundment Services              |
| ● Utilities - Reimbursable                  | ● Sentencing Fund                            | ● Incarceration Services                   |
| ● Informant Fees                            | ● Permits, Licenses & Other Fees             | ● Employee Relocation                      |
| ● Juror Fees                                | ● Cash Drawer Long/Short                     | ● Vision Insurance - Employee Contribution |
| ● Dental Insurance - Employee Contribution  | ● Utilities - Telecom Allocation             | ● Office Supplies                          |
| ● Noncap Reclass (Pd 13)                    | ● Health Insurance - Employee Contribution   | ● P&L Insurance Allocation                 |
| ● Benefit Expense Allocation                |                                              |                                            |

The General Fund's total expenditures for FY2026 increased by 4.69% to \$75.5 million compared to the previous year. The largest expenditure category remained Salaries - Regular, which rose by \$1.6 million or 6.51% to \$26.7 million, representing 35.3% of the total budget, a slight increase in its share from 34.7% the prior year.

The Transfer to Capital Improvement Fund saw a significant increase of \$3.5 million or 53.85%, reaching \$10 million and accounting for 13.24% of total expenditures, reversing the prior year's large decrease. Health Insurance expenditures also increased notably by \$927,093 or 31.69% to \$3.9 million, now 5.1% of the total budget.

Salaries - Part-time grew by \$232,719 or 6.85% to \$3.6 million, making up 4.8% of the budget. Arbitrage Rebate expenses increased by \$690,199 or 27.61% to \$3.2 million, representing 4.22% of total expenditures. Maintenance Contracts rose by \$320,019 or 23.42% to \$1.7 million, now 2.23% of the budget.

Consultation Services experienced a decrease of \$1.3 million or 39.25%, falling to \$2.1 million and 2.76% of total expenditures. Consultation Services - Reimbursable dropped sharply by \$2.1 million or 84.78% to \$375,000. The Transfer to Fleet & Equipment Acquisition Fund decreased slightly by \$176,543 or 7.57% to \$2.2 million, representing 2.86% of the budget.

Other notable changes include the introduction of Non-project expenditures at \$2.6 million (3.49% of total) and the elimination of Property & Liability Insurance and Property Insurance Claims, both reduced to zero from the previous year. Overall, the budget reflects targeted increases in key salary and capital improvement areas alongside reductions in certain service and insurance categories.

For the GENERAL FUND fiscal year expenditures by object, Salaries - Regular account for \$26.7 million, representing 35.35% of the total. The Transfer to Capital Improvement Fund follows with \$10 million, or 13.27%. Health Insurance expenses are \$3.8 million, making up 5.08%, while Salaries - Part-time total \$3.6 million, or 4.81%. Arbitrage Rebate expenditures amount to \$3.2 million, which is 4.23% of the total.

Non-project costs are \$2.6 million, representing 3.5%, and the Transfer to Fleet & Equipment Acquisition Fund is \$2.2 million, or 2.86%. Consultation Services expenses are \$2.1 million, accounting for 2.77%. Both FICA - Social Security and Maintenance Contracts are close in value, with \$1.7 million each, representing 2.28% and 2.24% respectively. There are an additional 137 smaller categories not listed here.

## Expenditures by Object

| Category                                 | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|------------------------------------------|--------------|--------------|---------------|-----------------------|
| Utilities - Phone Stipend                | -            | \$25,440     | \$31,380      | 23.35%                |
| Recruitment                              | -            | \$12,000     | \$77,000      | 541.67%               |
| Sentencing Fund                          | -            | \$2,000      | -             | -100.00%              |
| Health Savings Account                   | \$165,767    | \$262,800    | \$462,202     | 75.88%                |
| Salaries - Regular                       | \$21,060,369 | \$25,039,155 | \$26,668,656  | 6.51%                 |
| Salaries - Part-time                     | \$2,778,768  | \$3,396,649  | \$3,629,368   | 6.85%                 |
| Salaries - Temporary                     | -            | \$15,600     | -             | -100.00%              |
| Salaries - Overtime                      | \$371,978    | \$405,111    | \$411,792     | 1.65%                 |
| Salaries - Overtime - Reimb              | \$297        | \$4,000      | \$2,000       | -50.00%               |
| Salaries - Overtime - Leaf               | \$1,074      | \$9,700      | \$9,700       | 0.00%                 |
| Salaries - Bonuses                       | \$120,166    | \$182,950    | \$157,200     | -14.07%               |
| Salaries Adjustments                     | -            | \$59,920     | \$126,800     | 111.62%               |
| PTO Sell Back                            | \$83,453     | \$131,000    | \$103,000     | -21.37%               |
| Internship program                       | -            | \$113,000    | \$90,000      | -20.35%               |
| Paid Parental Leave                      | \$141,197    | -            | -             | -                     |
| Benefit Expense Allocation               | -\$923,955   | -\$978,510   | -\$1,238,167  | 26.54%                |
| FICA - Social Security                   | \$1,339,247  | \$1,549,166  | \$1,722,925   | 11.22%                |
| FICA - Medicare                          | \$390,485    | \$445,760    | \$501,185     | 12.43%                |
| SUTA                                     | \$53,766     | \$80,000     | \$80,000      | 0.00%                 |
| Retirement Plan - Defined Contribution   | \$905,088    | \$1,248,776  | \$1,452,997   | 16.35%                |
| Retirement Plan - FPPA                   | \$492,297    | \$487,325    | \$589,718     | 21.01%                |
| Health Insurance                         | \$3,823,716  | \$2,925,837  | \$3,852,931   | 31.69%                |
| Health Insurance - Employee Contribution | -\$494,312   | -\$285,949   | -\$300,000    | 4.91%                 |
| Vision Insurance                         | \$73,255     | \$84,285     | \$89,048      | 5.65%                 |
| Vision Insurance - Employee Contribution | -\$6,004     | -\$8,000     | -\$8,000      | 0.00%                 |
| Dental Insurance                         | \$207,320    | \$258,009    | \$262,098     | 1.58%                 |
| Dental Insurance - Employee Contribution | -\$30,473    | -\$25,000    | -\$25,000     | 0.00%                 |
| Life Insurance                           | \$206,417    | \$219,501    | \$246,764     | 12.42%                |
| Workers Compensation                     | \$418,032    | \$305,383    | -             | -100.00%              |

| Category                               | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|----------------------------------------|--------------|--------------|---------------|-----------------------|
| Cafeteria Plan                         | \$6,702      | \$15,000     | \$15,000      | 0.00%                 |
| Employee Assistance Program            | \$35,623     | \$40,000     | \$40,000      | 0.00%                 |
| Lifestyle Spending Account             | -            | -            | \$256,325     | -                     |
| Employee Appreciation Program          | \$100,840    | \$131,400    | \$130,500     | -0.68%                |
| Employee Tuition Assistance Program    | \$10,000     | \$20,000     | \$15,000      | -25.00%               |
| Clothing & Uniforms                    | \$102,717    | \$207,929    | \$169,987     | -18.25%               |
| Employee Relocation                    | \$1,000      | -            | -             | -                     |
| Other Employee Benefits                | \$27,574     | \$285,825    | \$32,500      | -88.63%               |
| Utilities - Electric Service           | \$833,465    | \$634,021    | \$693,880     | 9.44%                 |
| Utilities - Gas Service                | \$63,400     | \$78,593     | \$70,000      | -10.93%               |
| Utilities - Waste Disposal Service     | \$208,206    | \$239,447    | \$239,447     | 0.00%                 |
| Utilities - Water Service              | \$480,314    | \$482,328    | \$482,328     | 0.00%                 |
| Utilities - Telecom Service            | \$144,199    | \$184,200    | \$220,900     | 19.92%                |
| Utilities - Internet/Data Service      | \$88,799     | \$160,000    | \$214,500     | 34.06%                |
| Utilities - Telecom System Lease       | \$58,972     | \$60,096     | \$60,000      | -0.16%                |
| Utilities - Telecom Allocation         | -\$23,147    | -\$35,779    | -\$54,208     | 51.51%                |
| Utilities - Reimbursable               | \$2,925      | -            | -             | -                     |
| Maintenance Contracts                  | \$1,828,600  | \$1,366,349  | \$1,686,368   | 23.42%                |
| Software Services & Licenses           | -\$165,879   | \$1,248,215  | \$1,234,438   | -1.10%                |
| Bldgs/Grounds Maint Services           | \$243,338    | \$492,230    | \$410,493     | -16.61%               |
| Office Equipment Maint Services        | \$43,227     | \$42,000     | \$44,400      | 5.71%                 |
| Vehicle Maint Services                 | \$98,265     | \$182,100    | \$176,727     | -2.95%                |
| Equipment Maint Services               | \$401,628    | \$587,875    | \$490,374     | -16.59%               |
| Street Maint Services                  | \$531,156    | \$732,100    | \$882,100     | 20.49%                |
| Street Striping Services               | \$274,738    | \$285,000    | \$300,000     | 5.26%                 |
| Concrete Repair Services - Reimb.      | -            | \$10,000     | -             | -100.00%              |
| Signal Maint Services                  | \$4,848      | \$20,000     | \$20,000      | 0.00%                 |
| Dust Abatement Services                | \$17,836     | \$21,600     | \$21,600      | 0.00%                 |
| Bldgs/Grounds Maint Supplies           | \$71,125     | \$106,054    | \$126,108     | 18.91%                |
| Equipment Less than \$10K, Non-Capital | -            | \$40,000     | \$29,716      | -25.71%               |
| Office Equipment                       | \$178,196    | \$485,080    | \$296,235     | -38.93%               |
| Office Supplies                        | -\$306,936   | \$80,450     | \$58,500      | -27.28%               |
| Printer Supplies                       | \$2,285      | \$2,400      | \$3,200       | 33.33%                |
| Tools & Equipment                      | \$159,824    | \$245,600    | \$165,600     | -32.57%               |
| Safety Supplies                        | \$61,124     | \$105,900    | \$129,140     | 21.95%                |
| Park Maint Supplies                    | \$201,539    | \$174,400    | \$72,500      | -58.43%               |
| Open Space/Trails Maint Supplies       | \$81,221     | \$92,300     | \$38,000      | -58.83%               |
| Trees & Plants                         | \$15,582     | \$18,900     | \$19,500      | 3.17%                 |
| Forestry Maint Supplies                | \$54,107     | \$56,700     | \$34,700      | -38.80%               |
| Sprinkler Syst Maint Supplies          | \$46,718     | \$49,000     | \$42,250      | -13.78%               |
| Athletic Field Maint Supplies          | \$47,526     | \$38,850     | \$39,000      | 0.39%                 |
| Playground Maint Supplies              | \$11,218     | \$9,000      | \$18,000      | 100.00%               |
| Vandalism Maint Supplies               | \$8,680      | \$31,000     | \$16,000      | -48.39%               |
| ECP Concession Supplies                | \$29,109     | \$39,600     | \$37,600      | -5.05%                |
| Pool Chemicals/Maint Supplies          | \$33,216     | \$36,200     | \$36,900      | 1.93%                 |
| Fitness Equip Maint Supplies           | \$13,163     | \$13,000     | \$31,000      | 138.46%               |



| Category                             | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|--------------------------------------|--------------|--------------|---------------|-----------------------|
| Ammunition & Targets                 | \$26,783     | \$28,572     | \$41,900      | 46.65%                |
| SWAT Team Equipment                  | -            | \$3,000      | \$3,000       | 0.00%                 |
| Investigation Supplies               | \$9,949      | \$12,800     | \$8,800       | -31.25%               |
| Traffic Patrol Supplies              | \$569        | \$2,600      | \$2,600       | 0.00%                 |
| Code Enforcement Supplies            | \$2,449      | \$3,000      | \$3,000       | 0.00%                 |
| Vehicle Maint Supplies               | \$10,364     | \$22,000     | \$24,500      | 11.36%                |
| Equipment Maint Supplies             | \$31,336     | \$84,500     | \$26,678      | -68.43%               |
| Vehicle Fuel                         | \$171,080    | \$180,200    | \$204,680     | 13.58%                |
| Shop Supplies                        | \$103,820    | \$80,000     | \$102,000     | 27.50%                |
| Street Maint Supplies                | \$103,060    | \$209,000    | \$254,000     | 21.53%                |
| Signage & Traffic Controls           | \$58,055     | \$16,700     | \$35,368      | 111.78%               |
| Laboratory Supplies                  | \$3,628      | \$7,500      | \$7,500       | 0.00%                 |
| Legal Services                       | \$532,873    | \$568,000    | \$520,000     | -8.45%                |
| Legal Services - Reimbursable        | \$28,340     | \$10,000     | -             | -100.00%              |
| Legal Services - Litigation          | \$27,931     | \$50,000     | \$50,000      | 0.00%                 |
| Legal Services - Other               | \$55,082     | \$90,000     | \$100,000     | 11.11%                |
| Consultation Services                | \$2,098,141  | \$3,431,840  | \$2,084,975   | -39.25%               |
| Consultation Services - Reimbursable | \$112,775    | \$2,463,655  | \$375,000     | -84.78%               |
| Engineering Services                 | \$104,221    | \$128,616    | \$79,500      | -38.19%               |
| Engineering Services - Reimbursable  | \$81,953     | \$200,000    | \$100,000     | -50.00%               |
| Auditing/Accounting Services         | \$105,530    | \$125,663    | \$126,000     | 0.27%                 |
| Staffing Services                    | \$22,075     | \$51,000     | -             | -100.00%              |
| Printing & Copy Services             | \$40,050     | \$70,650     | \$64,375      | -8.88%                |
| Courier Services                     | \$1,745      | \$2,550      | \$2,400       | -5.88%                |
| Election Services - Mail Ballot      | \$29,397     | -            | \$40,000      | -                     |
| Records Management                   | \$13,004     | \$19,500     | \$14,576      | -25.25%               |
| Codification Services                | \$17,592     | \$15,000     | \$11,100      | -26.00%               |
| Drug & Alcohol Testing               | \$910        | \$4,455      | \$2,315       | -48.04%               |
| Background Screening                 | \$2,652      | \$10,650     | \$4,450       | -58.22%               |
| Translation Services                 | \$3,831      | \$4,000      | \$4,000       | 0.00%                 |
| Court Appointed Attorney             | \$1,730      | \$2,000      | \$3,000       | 50.00%                |
| Informant Fees                       | \$58         | \$1,000      | \$400         | -60.00%               |
| Dispatching Services                 | \$399,817    | \$456,600    | \$442,900     | -3.00%                |
| Animal Impoundment                   | \$14,800     | \$19,760     | \$20,600      | 4.25%                 |
| Incarceration Services               | -            | \$1,000      | \$500         | -50.00%               |
| Towing/Impoundment Services          | -            | \$1,500      | \$1,500       | 0.00%                 |
| Laboratory Services                  | \$10,000     | \$15,500     | \$19,500      | 25.81%                |
| Shop Services                        | \$17,746     | \$8,500      | \$8,500       | 0.00%                 |
| Program Operations                   | \$670,639    | \$807,880    | \$872,480     | 8.00%                 |
| Safety Program                       | \$27,523     | \$50,000     | \$30,000      | -40.00%               |
| Restorative Justice Program          | \$32,303     | \$38,400     | \$32,300      | -15.89%               |
| Drug Task Force Program Expenses     | -            | \$10,000     | \$16,500      | 65.00%                |
| Mosquito Control Program             | \$34,709     | \$53,550     | \$53,550      | 0.00%                 |
| Household Haz Waste Program          | \$38,663     | \$48,000     | \$55,000      | 14.58%                |
| Efficiency Program                   | \$55,227     | \$35,000     | \$35,000      | 0.00%                 |
| Peer Support                         | \$2,845      | \$6,600      | \$5,600       | -15.15%               |





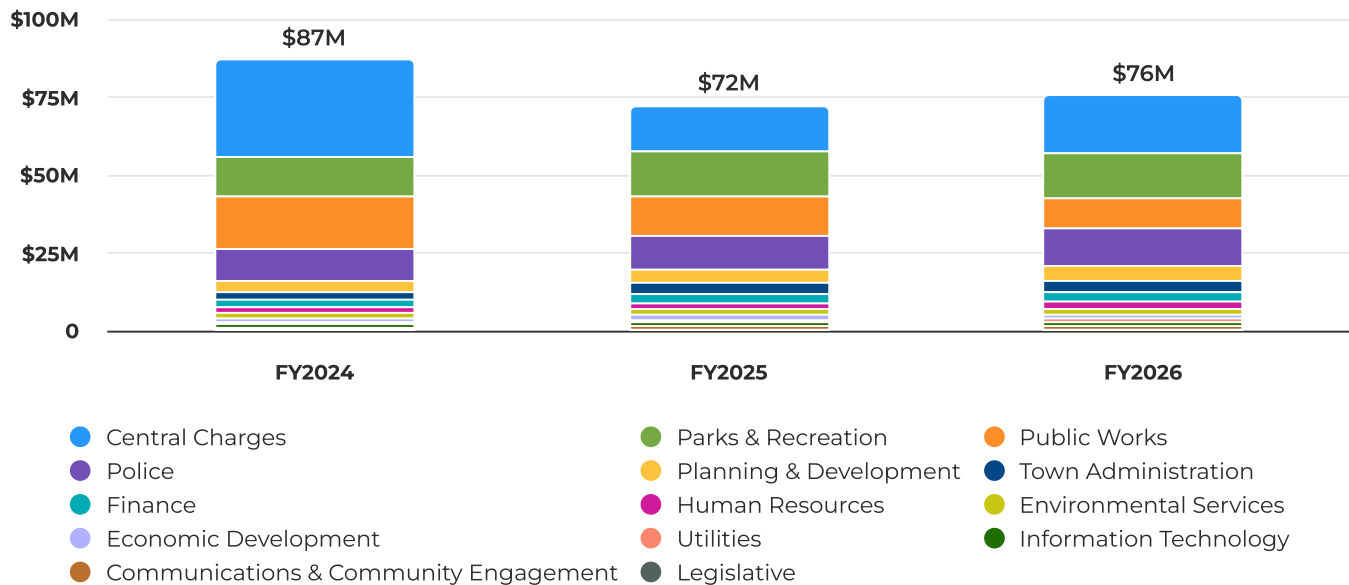
| Category                                    | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|---------------------------------------------|--------------|--------------|---------------|-----------------------|
| Property & Liability Insurance              | \$822,116    | \$1,153,469  | -             | -100.00%              |
| Property Insurance Claims                   | \$1,551,834  | \$802,874    | -             | -100.00%              |
| P&L Insurance Allocation                    | -\$399,012   | -\$514,547   | -\$741,207    | 44.05%                |
| Training & Tuition                          | \$144,254    | \$233,570    | \$245,611     | 5.16%                 |
| Travel & Conferences                        | \$221,300    | \$331,720    | \$325,709     | -1.81%                |
| Postage                                     | \$114,085    | \$80,000     | \$111,000     | 38.75%                |
| Books, Publications & Reference Materials   | \$24,528     | \$27,780     | \$35,780      | 28.80%                |
| Membership Dues                             | \$167,351    | \$223,205    | \$250,757     | 12.34%                |
| Special Events                              | \$280,403    | \$357,500    | \$349,500     | -2.24%                |
| Advertising & Publishing                    | \$32,929     | \$80,500     | \$37,500      | -53.42%               |
| Advertising & Publishing - Reimbursable     | \$712        | \$4,000      | \$4,000       | 0.00%                 |
| Marketing                                   | \$78,037     | \$84,200     | \$89,700      | 6.53%                 |
| Community Engagement                        | \$51,823     | \$144,050    | \$65,350      | -54.63%               |
| Food & Related Services                     | \$55,819     | \$71,700     | \$90,001      | 25.52%                |
| Equipment/Vehicle Rental - Operating Lease  | \$23,240     | \$27,000     | \$28,250      | 4.63%                 |
| Space Rental                                | \$94,148     | \$289,000    | \$155,000     | -46.37%               |
| Restroom Rental                             | \$52,032     | \$57,000     | \$60,000      | 5.26%                 |
| Recording Fees                              | \$1,868      | \$2,300      | \$4,200       | 82.61%                |
| Recording Fees - Reimbursable               | \$1,139      | \$3,000      | \$3,000       | 0.00%                 |
| Property Taxes                              | \$29,492     | -            | -             | -                     |
| County Treasurer's Fees                     | \$70,666     | -            | -             | -                     |
| Juror Fees                                  | -            | \$200        | \$200         | 0.00%                 |
| Bank Charges                                | \$74,383     | \$74,337     | \$60,000      | -19.29%               |
| Active Net Fees                             | \$166,880    | \$150,000    | \$163,200     | 8.80%                 |
| Permits, Licenses & Other Fees              | \$155        | \$650        | \$650         | 0.00%                 |
| Cash Drawer Long/Short                      | -\$50        | -            | -             | -                     |
| Noncap Reclass (PD 13)                      | \$171,584    | -            | -             | -                     |
| Economic Development                        | \$12,074     | \$80,000     | \$50,000      | -37.50%               |
| Grants to Erie Economic Development Council | \$34,758     | \$63,000     | \$71,516      | 13.52%                |
| Historical Preservation Commission          | -            | \$4,000      | \$20,000      | 400.00%               |
| Tree Board Operating                        | \$2,713      | \$3,000      | \$5,000       | 66.67%                |
| OSTAB Operating                             | \$173        | \$2,000      | \$1,000       | -50.00%               |
| Planning Operating                          | \$879        | \$3,000      | \$3,675       | 22.50%                |
| Grants to Erie Chamber of Commerce          | \$83,863     | \$84,325     | \$86,325      | 2.37%                 |
| Sustainability Committee                    | \$12,261     | \$10,000     | \$11,000      | 10.00%                |
| Airport Advisory Board                      | -            | \$37,000     | \$5,000       | -86.49%               |
| Grants to Other Outside Agencies            | \$120,285    | \$80,000     | \$80,000      | 0.00%                 |
| Economic Development Incentives             | -\$11,938    | \$205,660    | \$200,000     | -2.75%                |
| IGA Reimbursements - HOA Pocket Park        | \$3,030,195  | \$150,000    | \$50,000      | -66.67%               |
| Server Equipment                            | \$12,495     | -            | -             | -                     |
| Public Safety Equipment                     | \$205,908    | -            | -             | -                     |
| Subscriptions (SBITAs)                      | \$1,447,591  | -            | -             | -                     |



| Category                                       | 2024 Actuals        | 2025 Adopted        | 2026 Proposed       | 2025 v. 2026 % Change |
|------------------------------------------------|---------------------|---------------------|---------------------|-----------------------|
| Other Equipment                                | \$98,485            | -                   | -                   | -                     |
| Furniture                                      | \$59,031            | \$90,000            | \$22,500            | -75.00%               |
| Concrete Maintenance Program                   | \$611,999           | -                   | -                   | -                     |
| Construction                                   | \$6,328,693         | -                   | -                   | -                     |
| Noncap Reclass (Pd 13)                         | -\$171,584          | -                   | -                   | -                     |
| General Obligation Bonds - Principal           | \$1,155,000         | \$1,200,000         | \$1,240,000         | 3.33%                 |
| General Obligation Bonds - Interest            | \$335,013           | \$288,813           | \$252,813           | -12.46%               |
| Capital Leases - Principal                     | \$38,115            | -                   | -                   | -                     |
| Capital Leases - Interest                      | \$6,339             | -                   | -                   | -                     |
| Paying Agent Fees                              | \$1,350             | \$1,350             | \$1,350             | 0.00%                 |
| Arbitrage Rebate                               | -                   | \$2,500,000         | \$3,190,199         | 27.61%                |
| Transfer to Capital Improvement Fund           | \$27,000,000        | \$6,500,000         | \$10,000,000        | 53.85%                |
| Transfer to Fleet & Equipment Acquisition Fund | -                   | \$2,333,396         | \$2,156,853         | -7.57%                |
| Transfer to Airport Fund                       | \$240,000           | \$310,697           | \$190,000           | -38.85%               |
| Non-project                                    | -                   | -                   | \$2,637,531         | -                     |
| <b>Total Expenditures</b>                      | <b>\$86,895,659</b> | <b>\$72,161,360</b> | <b>\$75,545,213</b> | <b>4.69%</b>          |

## Expenditures by Department

Historical Expenditures by Department



In FY2026, the General Fund's total expenditures increased by 4.69% to \$75.5 million compared to the previous year. Central Charges became the largest expenditure category, rising by \$3.9 million or 26.69% to \$18.5 million, now representing 24.47% of the total budget. This marks a significant increase following a prior decrease.

Parks & Recreation remained a major category, with a slight increase of \$158,096 or 1.11% to \$14.4 million, accounting for 19.04% of total expenditures. Police expenditures grew by \$1.6 million or 15.19% to \$12.4 million, increasing its share to 16.35% of the budget.

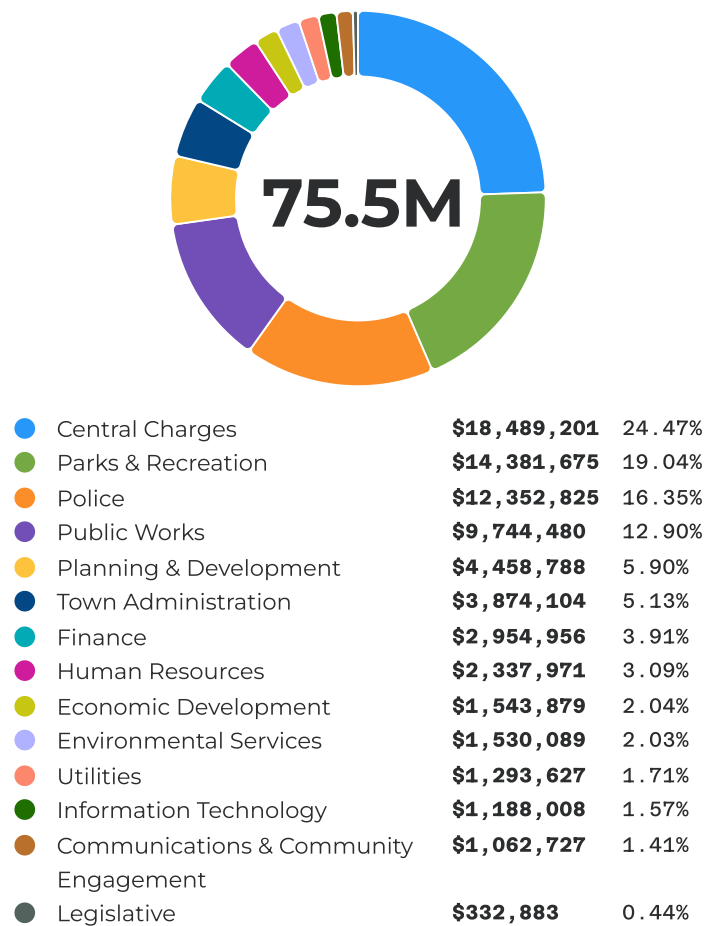


Public Works saw a notable decrease of \$3.1 million or 24.27%, dropping to \$9.7 million and representing 12.9% of total expenditures. Planning & Development expenditures declined by \$144,895 or 3.15% to \$4.5 million, making up 5.9% of the budget.

Town Administration increased by \$434,688 or 12.64% to \$3.9 million, while Finance rose by \$252,338 or 9.34% to \$3 million. Human Resources experienced a modest increase of \$69,312 or 3.06%, totaling \$2.3 million. Economic Development grew by \$149,433 or 10.72% to \$1.5 million.

Environmental Services decreased by \$203,113 or 11.72% to \$1.5 million. Other categories with increases included Utilities, which rose by \$188,797 or 17.09%, and Communications & Community Engagement, which increased by \$108,410 or 11.36%. Legislative and Information Technology expenditures saw slight decreases of 7.96% and 0.14%, respectively.

### FY26 Expenditures by Department

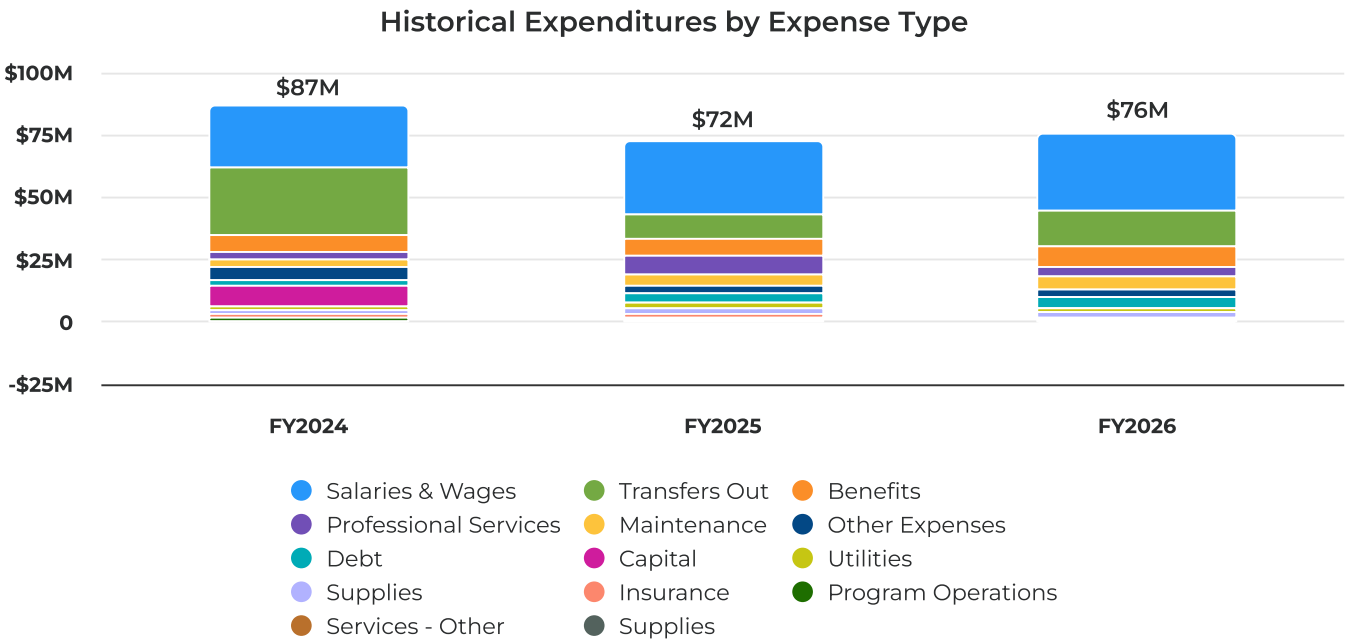


For the GENERAL FUND Fiscal Year Expenditures by Department, Central Charges account for \$18.5 million, representing 24.47% of the total. Parks & Recreation follows with \$14.4 million, or 19.04%. Police expenditures are \$12.4 million, making up 16.35%. Public Works has \$9.7 million, which is 12.9% of the total. Planning & Development expenditures are \$4.5 million, or 5.9%, while Town Administration accounts for \$3.9 million, or 5.13%. Finance expenditures total \$3 million, representing 3.91%, and Human Resources has \$2.3 million, or 3.09%. Economic Development and Environmental Services each account for approximately \$1.5 million, representing 2.04% and 2.03%, respectively.

Expenditures by Department

| Category                              | 2024 Actuals        | 2025 Adopted        | 2026 Proposed       | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------|---------------------|---------------------|---------------------|-------------------------------------------------|
| Legislative                           | \$226,779           | \$361,675           | \$332,883           | -7.96%                                          |
| Town Administration                   | \$2,721,423         | \$3,439,417         | \$3,874,104         | 12.64%                                          |
| Communications & Community Engagement | \$779,634           | \$954,317           | \$1,062,727         | 11.36%                                          |
| Economic Development                  | \$1,363,807         | \$1,394,446         | \$1,543,879         | 10.72%                                          |
| Human Resources                       | \$1,687,568         | \$2,268,659         | \$2,337,971         | 3.06%                                           |
| Information Technology                | \$914,994           | \$1,189,679         | \$1,188,008         | -0.14%                                          |
| Environmental Services                | \$1,756,376         | \$1,733,201         | \$1,530,089         | -11.72%                                         |
| Planning & Development                | \$3,466,335         | \$4,603,683         | \$4,458,788         | -3.15%                                          |
| Finance                               | \$2,161,763         | \$2,702,618         | \$2,954,956         | 9.34%                                           |
| Parks & Recreation                    | \$12,284,684        | \$14,223,579        | \$14,381,675        | 1.11%                                           |
| Police                                | \$9,942,472         | \$10,723,534        | \$12,352,825        | 15.19%                                          |
| Public Works                          | \$17,368,032        | \$12,867,603        | \$9,744,480         | -24.27%                                         |
| Central Charges                       | \$31,318,863        | \$14,594,118        | \$18,489,201        | 26.69%                                          |
| Utilities                             | \$902,928           | \$1,104,830         | \$1,293,627         | 17.09%                                          |
| <b>Total Expenditures</b>             | <b>\$86,895,659</b> | <b>\$72,161,360</b> | <b>\$75,545,213</b> | <b>4.69%</b>                                    |

Expenditures by Expense Type



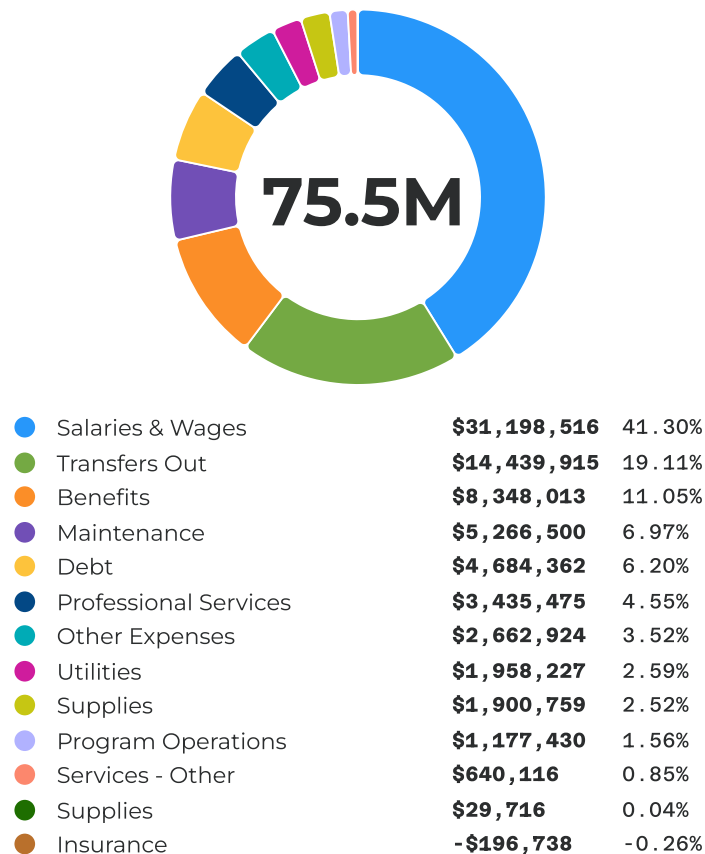
In FY2026, the General Fund's total expenditures increased by 4.69% to \$75.5 million compared to the previous year. Salaries & Wages remained the largest expense category, rising by \$1.8 million or 6.27% to \$31.2 million, now representing 41.3% of the total budget.

Transfers Out saw a significant increase of \$5.3 million or 57.92%, reaching \$14.4 million and accounting for 19.11% of total expenditures, reversing the prior year's large decrease. Benefits also grew notably by \$1.1 million or 14.84% to \$8.3 million, making up 11.05% of the budget.

Maintenance expenses increased modestly by \$279,031 or 5.59% to \$5.3 million, while Debt expenditures rose by \$694,199 or 17.4% to \$4.7 million, now 6.2% of the total. Utilities costs increased by \$129,881 or 7.1% to \$2 million, and Program Operations grew by \$114,000 or 10.72% to \$1.2 million.

Conversely, Professional Services experienced a substantial decrease of \$3.6 million or 51.39%, dropping to \$3.4 million and reducing its share to 4.55% of the total. Supplies declined by \$423,547 or 18.22% to \$1.9 million, and Other Expenses decreased by \$300,774 or 10.15% to \$2.7 million. Insurance showed a notable reduction of \$1.6 million or 113.65%, reflecting a negative value of \$196,738 in this budget year.

### FY26 Expenditures by Expense Type



For the GENERAL FUND fiscal year expenditures by expense type, Salaries & Wages account for \$31.2 million, representing 41.3% of the total. Transfers Out follow with \$14.4 million, or 19.11%. Benefits are \$8.3 million, making up 11.05% of the expenditures. Maintenance expenses total \$5.3 million, which is 6.97%, and Debt payments are \$4.7 million, or 6.2%.

Professional Services amount to \$3.4 million, comprising 4.55%, while Other Expenses are \$2.7 million, or 3.52%. Utilities cost \$2 million, representing 2.59%, and Supplies are \$1.9 million, or 2.52%. Program Operations total \$1.2 million, accounting for 1.56% of the fiscal year expenditures.

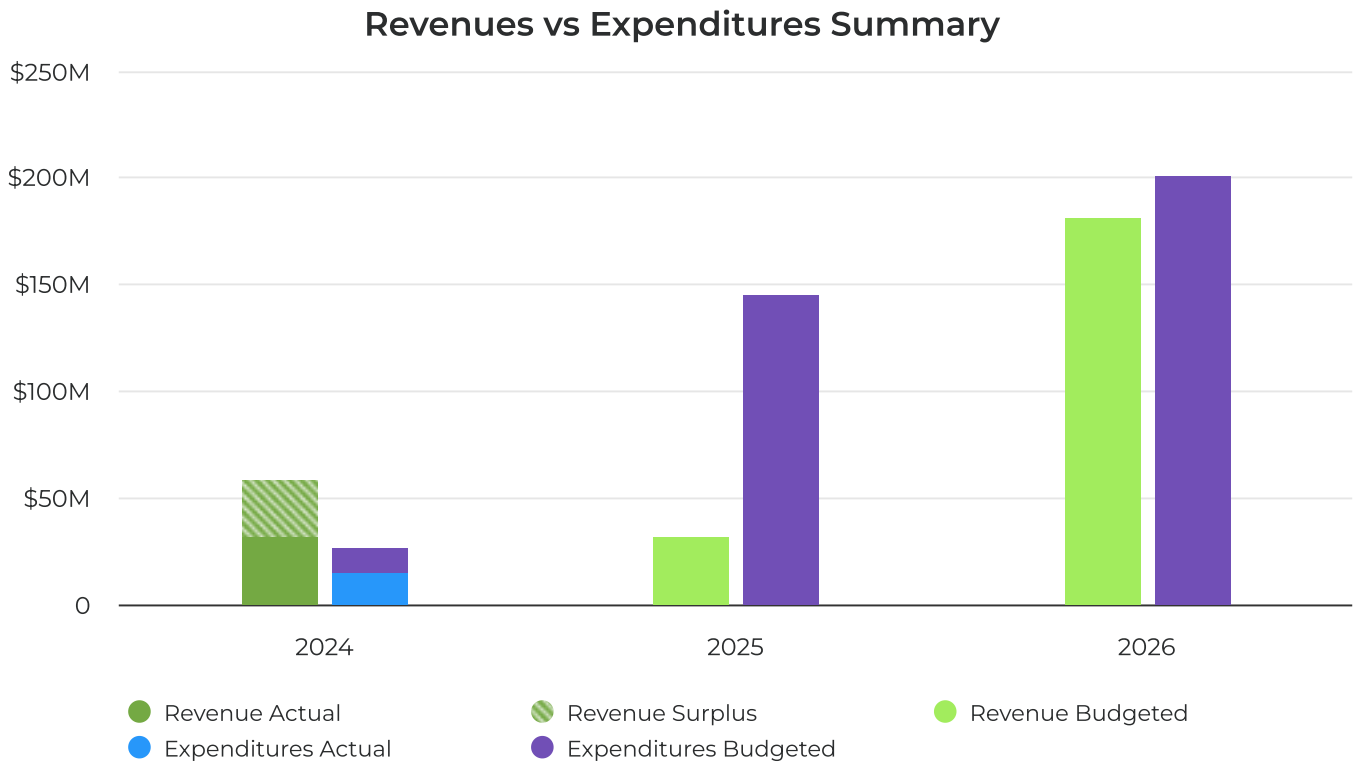
### Expenditures by Expense Type

| Category         | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|------------------|--------------|--------------|---------------|-----------------------|
| Salaries & Wages | \$24,557,301 | \$29,357,085 | \$31,198,516  | 6.27%                 |
| Benefits         | \$6,905,102  | \$7,269,537  | \$8,348,013   | 14.84%                |
| Utilities        | \$1,857,133  | \$1,828,346  | \$1,958,227   | 7.10%                 |
| Maintenance      | \$3,277,758  | \$4,987,469  | \$5,266,500   | 5.59%                 |
| Supplies         | \$1,228,791  | \$2,324,306  | \$1,900,759   | -18.22%               |

| Category                  | 2024 Actuals        | 2025 Adopted        | 2026 Proposed       | 2025 v. 2026 %<br>Change |
|---------------------------|---------------------|---------------------|---------------------|--------------------------|
| Services - Other          | \$575,407           | \$683,665           | \$640,116           | -6.37%                   |
| Supplies                  | -                   | \$40,000            | \$29,716            | -25.71%                  |
| Program Operations        | \$861,909           | \$1,063,430         | \$1,177,430         | 10.72%                   |
| Insurance                 | \$1,974,938         | \$1,441,796         | -\$196,738          | -113.65%                 |
| Other Expenses            | \$5,142,042         | \$2,963,697         | \$2,662,924         | -10.15%                  |
| Capital                   | \$8,265,968         | -                   | -                   | -                        |
| Debt                      | \$1,862,466         | \$3,990,163         | \$4,684,362         | 17.40%                   |
| Transfers Out             | \$27,240,000        | \$9,144,092         | \$14,439,915        | 57.92%                   |
| Professional Services     | \$3,146,844         | \$7,067,774         | \$3,435,475         | -51.39%                  |
| <b>Total Expenditures</b> | <b>\$86,895,659</b> | <b>\$72,161,360</b> | <b>\$75,545,213</b> | <b>4.69%</b>             |

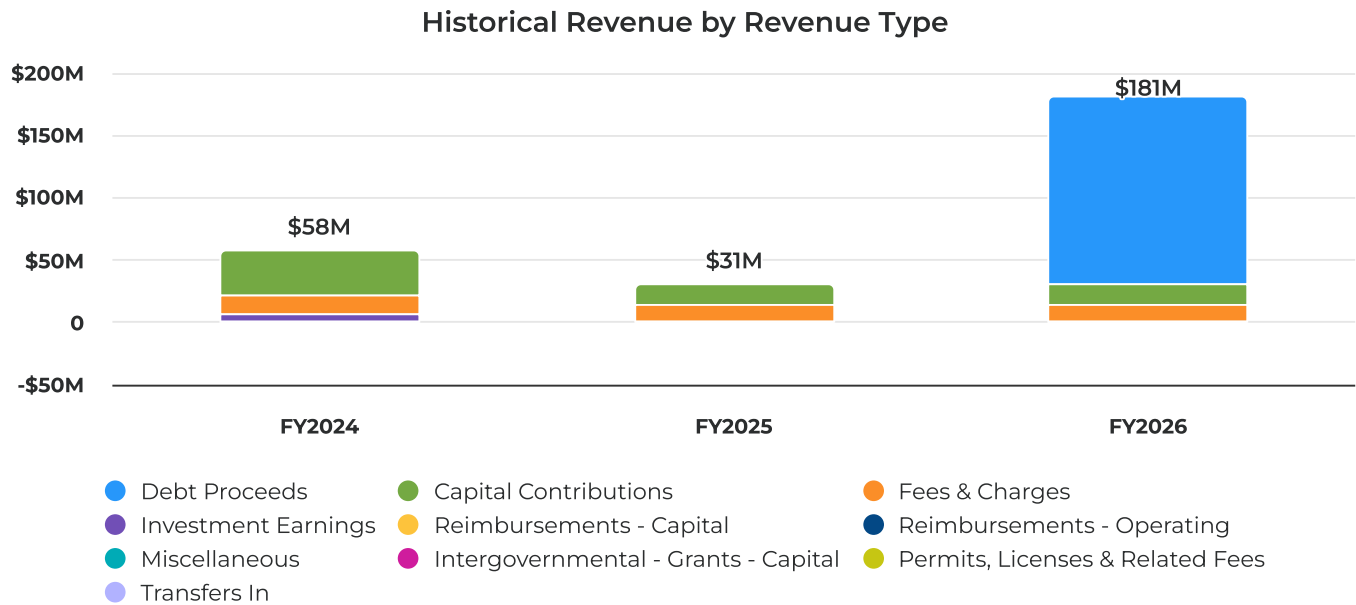
# WATER FUND

## Summary



In the 2026 budget for the Water Fund, budgeted expenditures increased to \$201.1 million, representing a 38.14% rise from the previous year's \$145.6 million. Budgeted revenues saw a significant increase to \$181.3 million, up 479.45% from the prior year's \$31.3 million, which had no change from its own previous period. This marks a substantial growth in revenue compared to expenditures, which also grew but at a much lower rate. The large increase in budgeted revenue contrasts with the more moderate increase in budgeted expenditures, indicating a notable shift in the financial planning for the Water Fund in 2026 due to the anticipated debt proceeds from revenue bonds for the new water treatment facility.

## Revenues by Revenue Type



In FY2026, the Water Fund's total revenue increased significantly to \$181.3 million, marking a 479.45% rise from the previous year's \$31.3 million. The most notable change was in Debt Proceeds, which surged to \$150 million, representing 82.74% of the total revenue and an increase of \$150 million from the prior year where it was \$0.

Capital Contributions remained steady at \$17.5 million, accounting for 9.64% of total revenue, with no change from the previous year. Fees & Charges also held steady at \$13.3 million, making up 7.33% of the total, unchanged from the prior period.

Investment Earnings and Miscellaneous revenues remained constant at \$527,000 (0.29% of total) and \$10,000 (0.01% of total), respectively, with no changes from the previous year. Other revenue categories, including Intergovernmental Grants - Capital, Permits, Licenses & Related Fees, Reimbursements (Operating and Capital), and Transfers In, remained at \$0, consistent with the prior year.

Overall, the dramatic increase in total revenue was driven entirely by the introduction of \$150 million in Debt Proceeds, while all other revenue types remained stable or at zero compared to the previous year.

## FY26 Revenues by Revenue Type



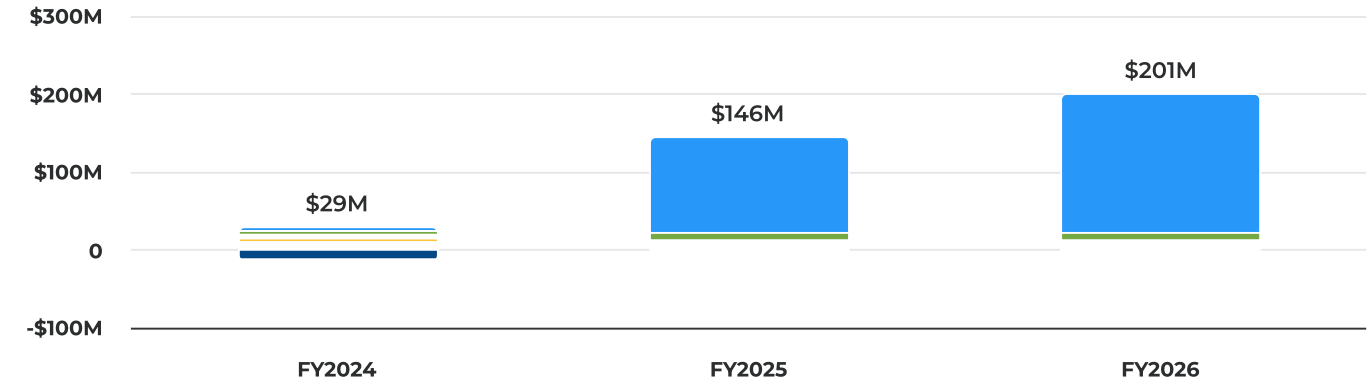
For the WATER FUND Fiscal Year Revenue by Revenue Type, Debt Proceeds account for \$150 million, representing 82.74% of the total revenue. Capital Contributions contribute \$17.5 million, which is 9.64%. Fees & Charges provide \$13.3 million, making up 7.33%. Investment Earnings amount to \$527,000, or 0.29%, and Miscellaneous revenue is \$10,000, comprising 0.01% of the total.

## Revenues by Revenue Type

| Category                             | 2024 Actuals        | 2025 Adopted        | 2026 Proposed        | 2025 v. 2026 % Change |
|--------------------------------------|---------------------|---------------------|----------------------|-----------------------|
| Intergovernmental - Grants - Capital | \$13,074            | -                   | -                    | -                     |
| Capital Contributions                | \$37,243,222        | \$17,467,800        | \$17,467,800         | 0.00%                 |
| Fees & Charges                       | \$15,060,858        | \$13,281,000        | \$13,281,000         | 0.00%                 |
| Permits, Licenses & Related Fees     | \$2,550             | -                   | -                    | -                     |
| Reimbursements - Operating           | \$62,217            | -                   | -                    | -                     |
| Investment Earnings                  | \$5,644,262         | \$527,000           | \$527,000            | 0.00%                 |
| Miscellaneous                        | \$8,862             | \$10,000            | \$10,000             | 0.00%                 |
| Transfers In                         | -                   | -                   | -                    | -                     |
| Reimbursements - Capital             | \$64,278            | -                   | -                    | -                     |
| Debt Proceeds                        | -\$282,462          | -                   | \$150,000,000        | -                     |
| <b>Total Revenues</b>                | <b>\$57,816,863</b> | <b>\$31,285,800</b> | <b>\$181,285,800</b> | <b>479.45%</b>        |

# Expenditures by Object

## Historical Expenditures by Object



|                                           |                                           |                                              |
|-------------------------------------------|-------------------------------------------|----------------------------------------------|
| Construction                              | Raw Water Acquisitions                    | Indirect Cost Allocation                     |
| Salaries - Regular                        | Depreciation (P 13)                       | CBT Assessment Fees                          |
| Water Meters & Yokes                      | Plant Chemicals                           | Benefit Expense Allocation                   |
| Consultation Services                     | Revenue Bonds - Principal                 | Legal Services                               |
| Lease - Water                             | Utilities - Electric Service              | Engineering Services                         |
| Certificates of Participation - Interest  | Certificates of Participation - Principal | Water Conservation Program                   |
| P&L Insurance Allocation                  | Revenue Bonds - Interest                  | Capital Leases - Principal                   |
| Maintenance Contracts                     | Bank Charges                              | Heavy Equipment                              |
| Distribution Maint Supplies               | Reimbursable Capital Projects             | Equipment Maint Services                     |
| Ditch Supply Access Fees                  | Equipment Maint Supplies                  | Salaries - Overtime                          |
| Distribution Maint Services               | Solids Disposal                           | Amortization (P 13)                          |
| Treatment Supplies                        | Water Storage Maint Services              | Laboratory Services                          |
| Utilities - Gas Service                   | Bldgs/Grounds Maint Services              | Training & Tuition                           |
| Pump Station Maint Services               | Tools & Equipment                         | Utilities - Telecom Allocation               |
| Clothing & Uniforms                       | Engineering Services - Reimbursable       | Vehicle Fuel                                 |
| Legal Services - Reimbursable             | Pump Station Maint Supplies               | Membership Dues                              |
| Bldgs/Grounds Maint Supplies              | Mowing Services                           | PTO Payable Adjustment (P 13)                |
| Travel & Conferences                      | Capital Leases - Interest                 | Other Equipment                              |
| Utilities - Water Service                 | Salaries - Bonuses                        | Furniture                                    |
| Safety Supplies                           | Paid Parental Leave                       | Non-project                                  |
| Permits, Licenses & Other Fees            | Food & Related Services                   | Printing & Copy Services                     |
| Office Supplies                           | Vehicle Maint Services                    | PTO Sell Back                                |
| Books, Publications & Reference Materials | Utilities - Waste Disposal Service        | Generator Fuel                               |
| Salaries Adjustments                      | Utilities - Phone Stipend                 | Paying Agent Fees                            |
| Courier Services                          | Amort. of Bond Ins. Prem. (P13)           | Interest Accrual (P 13)                      |
| Amort. of Bond Deferrals (P 13)           | Principal Payment Offset (P 13)           | Capitalized Assets - Enterprise Funds (P 13) |

The Water Fund's total expenditures for FY2026 increased by 38.14% to \$201.1 million compared to the previous year. Construction remained the largest expenditure category, rising by \$55.7 million or 44.72% to \$180.3 million, now representing 89.67% of the total budget, up from 85.59% previously.

Raw Water Acquisitions decreased by \$625,250 or 7.49% to \$7.7 million, reducing its share of the total from 5.74% to 3.84%. Indirect Cost Allocation saw a modest increase of \$126,529 or 4.15%, reaching \$3.2 million and accounting for 1.58% of total expenditures.



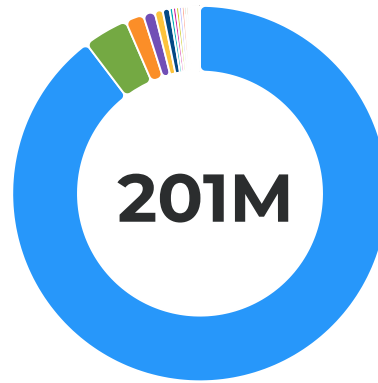


Salaries - Regular increased by \$106,021 or 5.52% to \$2 million, though its proportion of the total budget decreased from 1.32% to 1.01%. CBT Assessment Fees rose by \$139,724 or 10.93% to \$1.4 million, representing 0.7% of the total. Water Meters & Yokes grew by \$213,857 or 21.82% to \$1.2 million, increasing its share to 0.59%.

Benefit Expense Allocation increased slightly by \$29,655 or 5.44% to \$574,565, while Plant Chemicals decreased by \$35,790 or 5.94% to \$566,410. Consultation Services declined by \$39,711 or 7.32% to \$502,640, and Lease - Water appeared as a new category at \$475,000, up \$106,875 or 29.03% from zero.

Notable decreases included the elimination of Reimbursable Capital Projects, down \$271,000 or 100%, and a 69.13% reduction in P&L Insurance Allocation to \$92,284. Other decreases were seen in Furniture, Vehicle Maintenance Services, Vehicle Fuel, and Distribution Maintenance Services.

## FY26 Expenditures by Object



|                                     |               |        |
|-------------------------------------|---------------|--------|
| Construction                        | \$180,349,872 | 89.67% |
| Raw Water Acquisitions              | \$7,727,750   | 3.84%  |
| Indirect Cost Allocation            | \$3,174,731   | 1.58%  |
| Salaries - Regular                  | \$2,026,981   | 1.01%  |
| CBT Assessment Fees                 | \$1,417,541   | 0.70%  |
| Water Meters & Yokes                | \$1,193,799   | 0.59%  |
| Benefit Expense Allocation          | \$574,565     | 0.29%  |
| Plant Chemicals                     | \$566,410     | 0.28%  |
| Consultation Services               | \$502,640     | 0.25%  |
| Lease - Water                       | \$475,000     | 0.24%  |
| Engineering Services                | \$455,670     | 0.23%  |
| Utilities - Electric Service        | \$355,651     | 0.18%  |
| Legal Services                      | \$338,560     | 0.17%  |
| Water Conservation Program          | \$246,500     | 0.12%  |
| Heavy Equipment                     | \$177,359     | 0.09%  |
| Capital Leases - Principal          | \$161,607     | 0.08%  |
| Maintenance Contracts               | \$138,167     | 0.07%  |
| Distribution Maint Supplies         | \$106,540     | 0.05%  |
| Equipment Maint Services            | \$96,985      | 0.05%  |
| P&L Insurance Allocation            | \$92,284      | 0.05%  |
| Equipment Maint Supplies            | \$83,900      | 0.04%  |
| Ditch Supply Access Fees            | \$79,385      | 0.04%  |
| Salaries - Overtime                 | \$69,900      | 0.03%  |
| Solids Disposal                     | \$52,220      | 0.03%  |
| Pump Station Maint Services         | \$49,873      | 0.02%  |
| Water Storage Maint Services        | \$46,041      | 0.02%  |
| Distribution Maint Services         | \$46,000      | 0.02%  |
| Training & Tuition                  | \$40,735      | 0.02%  |
| Utilities - Gas Service             | \$38,541      | 0.02%  |
| Bldgs/Grounds Maint Services        | \$35,900      | 0.02%  |
| Engineering Services - Reimbursable | \$35,858      | 0.02%  |
| Laboratory Services                 | \$35,008      | 0.02%  |
| Treatment Supplies                  | \$32,100      | 0.02%  |
| Tools & Equipment                   | \$30,410      | 0.02%  |
| Clothing & Uniforms                 | \$30,220      | 0.02%  |
| Legal Services - Reimbursable       | \$28,390      | 0.01%  |
| Utilities - Telecom Allocation      | \$25,832      | 0.01%  |
| Pump Station Maint Supplies         | \$21,400      | 0.01%  |

|                                           |                 |       |
|-------------------------------------------|-----------------|-------|
| Mowing Services                           | <b>\$21,000</b> | 0.01% |
| Non-project                               | <b>\$18,312</b> | 0.01% |
| Vehicle Fuel                              | <b>\$18,173</b> | 0.01% |
| Membership Dues                           | <b>\$16,142</b> | 0.01% |
| Bldgs/Grounds Maint Supplies              | <b>\$15,582</b> | 0.01% |
| Travel & Conferences                      | <b>\$12,070</b> | 0.01% |
| Salaries - Bonuses                        | <b>\$10,300</b> | 0.01% |
| Safety Supplies                           | <b>\$9,854</b>  | 0.00% |
| Utilities - Water Service                 | <b>\$8,894</b>  | 0.00% |
| Food & Related Services                   | <b>\$6,050</b>  | 0.00% |
| Permits, Licenses & Other Fees            | <b>\$5,975</b>  | 0.00% |
| Office Supplies                           | <b>\$5,573</b>  | 0.00% |
| Printing & Copy Services                  | <b>\$5,308</b>  | 0.00% |
| Salaries Adjustments                      | <b>\$4,500</b>  | 0.00% |
| Utilities - Waste Disposal Service        | <b>\$2,885</b>  | 0.00% |
| Books, Publications & Reference Materials | <b>\$2,850</b>  | 0.00% |
| Generator Fuel                            | <b>\$2,290</b>  | 0.00% |
| Utilities - Phone Stipend                 | <b>\$2,160</b>  | 0.00% |
| PTO Sell Back                             | <b>\$1,000</b>  | 0.00% |
| Courier Services                          | <b>\$980</b>    | 0.00% |

For the WATER FUND fiscal year expenditures by object, Construction accounts for \$180.3 million, representing 89.67% of the total. Raw Water Acquisitions follow with \$7.7 million, or 3.84%. Indirect Cost Allocation is \$3.2 million, making up 1.58%, while Salaries - Regular total \$2 million, which is 1.01% of the expenditures. CBT Assessment Fees amount to \$1.4 million, or 0.7%, and Water Meters & Yokes are \$1.2 million, representing 0.59%. Benefit Expense Allocation is \$574,565, equating to 0.29%, and Plant Chemicals are \$566,410, or 0.28%. Consultation Services total \$502,640, which is 0.25%, and Lease - Water is \$475,000, accounting for 0.24%. There are 48 smaller categories not listed here.

## Expenditures by Object

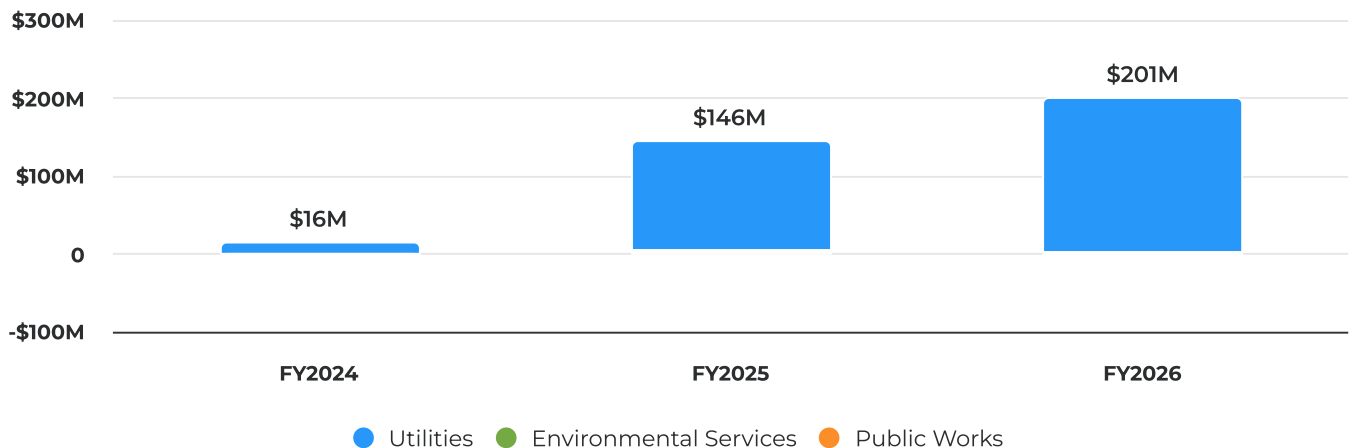
| Category                           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Utilities - Phone Stipend          | -            | \$1,080      | \$2,160       | 100.00%                                         |
| Salaries - Regular                 | \$1,610,185  | \$1,920,961  | \$2,026,981   | 5.52%                                           |
| Salaries - Overtime                | \$29,780     | \$62,480     | \$69,900      | 11.88%                                          |
| Salaries - Bonuses                 | \$9,925      | \$6,000      | \$10,300      | 71.67%                                          |
| Salaries Adjustments               | -            | -            | \$4,500       | -                                               |
| PTO Payable Adjustment (P 13)      | \$32,776     | -            | -             | -                                               |
| PTO Sell Back                      | \$8,131      | -            | \$1,000       | -                                               |
| Paid Parental Leave                | \$22,294     | -            | -             | -                                               |
| Benefit Expense Allocation         | \$482,007    | \$544,910    | \$574,565     | 5.44%                                           |
| Clothing & Uniforms                | \$15,747     | \$28,888     | \$30,220      | 4.61%                                           |
| Utilities - Electric Service       | \$326,248    | \$322,677    | \$355,651     | 10.22%                                          |
| Utilities - Gas Service            | \$30,494     | \$38,541     | \$38,541      | 0.00%                                           |
| Utilities - Waste Disposal Service | \$2,393      | \$2,885      | \$2,885       | 0.00%                                           |
| Utilities - Water Service          | \$8,470      | \$10,000     | \$8,894       | -11.06%                                         |
| Utilities - Telecom Allocation     | \$41,049     | \$17,326     | \$25,832      | 49.09%                                          |
| Maintenance Contracts              | \$112,797    | \$120,041    | \$138,167     | 15.10%                                          |
| Bldgs/Grounds Maint Services       | \$35,349     | \$35,900     | \$35,900      | 0.00%                                           |
| Mowing Services                    | -            | \$15,180     | \$21,000      | 38.34%                                          |

| Category                                     | 2024 Actuals | 2025 Adopted  | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|---------------|---------------|-------------------------------------------------|
| Vehicle Maint Services                       | -            | \$9,900       | -             | -100.00%                                        |
| Equipment Maint Services                     | \$72,468     | \$61,110      | \$96,985      | 58.71%                                          |
| Distribution Maint Services                  | \$61,948     | \$50,068      | \$46,000      | -8.12%                                          |
| Pump Station Maint Services                  | \$11,719     | \$36,873      | \$49,873      | 35.26%                                          |
| Water Storage Maint Services                 | \$27,000     | \$40,800      | \$46,041      | 12.85%                                          |
| Bldgs/Grounds Maint Supplies                 | \$17,389     | \$9,602       | \$15,582      | 62.28%                                          |
| Office Supplies                              | \$1,977      | \$4,473       | \$5,573       | 24.59%                                          |
| Tools & Equipment                            | \$42,304     | \$23,677      | \$30,410      | 28.44%                                          |
| Safety Supplies                              | \$4,221      | \$8,354       | \$9,854       | 17.96%                                          |
| Equipment Maint Supplies                     | \$36,262     | \$49,200      | \$83,900      | 70.53%                                          |
| Vehicle Fuel                                 | \$24,576     | \$24,400      | \$18,173      | -25.52%                                         |
| Plant Chemicals                              | \$517,069    | \$602,200     | \$566,410     | -5.94%                                          |
| Solids Disposal                              | \$43,963     | \$52,220      | \$52,220      | 0.00%                                           |
| Distribution Maint Supplies                  | \$81,863     | \$85,300      | \$106,540     | 24.90%                                          |
| Pump Station Maint Supplies                  | \$15,047     | \$17,100      | \$21,400      | 25.15%                                          |
| Treatment Supplies                           | \$58,551     | \$32,100      | \$32,100      | 0.00%                                           |
| Generator Fuel                               | \$1,469      | \$2,290       | \$2,290       | 0.00%                                           |
| Legal Services                               | \$420,997    | \$338,560     | \$338,560     | 0.00%                                           |
| Legal Services - Reimbursable                | -            | \$28,390      | \$28,390      | 0.00%                                           |
| Consultation Services                        | \$317,147    | \$542,351     | \$502,640     | -7.32%                                          |
| Engineering Services                         | -            | \$471,986     | \$455,670     | -3.46%                                          |
| Engineering Services -<br>Reimbursable       | -            | \$35,858      | \$35,858      | 0.00%                                           |
| Printing & Copy Services                     | \$441        | \$6,438       | \$5,308       | -17.55%                                         |
| Courier Services                             | \$95         | \$1,080       | \$980         | -9.26%                                          |
| Laboratory Services                          | \$45,334     | \$29,738      | \$35,008      | 17.72%                                          |
| Water Conservation Program                   | \$157,282    | \$247,250     | \$246,500     | -0.30%                                          |
| CBT Assessment Fees                          | \$1,035,377  | \$1,277,817   | \$1,417,541   | 10.93%                                          |
| Ditch Supply Access Fees                     | \$44,513     | \$59,700      | \$79,385      | 32.97%                                          |
| P&L Insurance Allocation                     | \$231,900    | \$298,956     | \$92,284      | -69.13%                                         |
| Training & Tuition                           | \$19,646     | \$40,878      | \$40,735      | -0.35%                                          |
| Travel & Conferences                         | \$9,245      | \$11,187      | \$12,070      | 7.89%                                           |
| Books, Publications & Reference<br>Materials | \$2,922      | \$3,262       | \$2,850       | -12.63%                                         |
| Membership Dues                              | \$12,033     | \$15,827      | \$16,142      | 1.99%                                           |
| Food & Related Services                      | \$3,627      | \$6,560       | \$6,050       | -7.77%                                          |
| Bank Charges                                 | \$368,867    | -             | -             | -                                               |
| Permits, Licenses & Other Fees               | \$5,659      | \$5,975       | \$5,975       | 0.00%                                           |
| Lease - Water                                | \$247,088    | \$368,125     | \$475,000     | 29.03%                                          |
| Indirect Cost Allocation                     | \$2,273,469  | \$3,048,202   | \$3,174,731   | 4.15%                                           |
| Other Equipment                              | \$29,672     | -             | -             | -                                               |
| Furniture                                    | -            | \$22,500      | -             | -100.00%                                        |
| Heavy Equipment                              | -            | \$153,833     | \$177,359     | 15.29%                                          |
| Water Meters & Yokes                         | \$875,425    | \$979,942     | \$1,193,799   | 21.82%                                          |
| Raw Water Acquisitions                       | \$6,585,006  | \$8,353,000   | \$7,727,750   | -7.49%                                          |
| Construction                                 | \$4,250,458  | \$124,621,270 | \$180,349,872 | 44.72%                                          |
| Reimbursable Capital Projects                | -            | \$271,000     | -             | -100.00%                                        |

| Category                                     | 2024 Actuals        | 2025 Adopted         | 2026 Proposed        | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|---------------------|----------------------|----------------------|-------------------------------------------------|
| Capitalized Assets - Enterprise Funds (P 13) | -\$12,018,651       | -                    | -                    | -                                               |
| Depreciation (P 13)                          | \$4,805,631         | -                    | -                    | -                                               |
| Amortization (P 13)                          | \$138,991           | -                    | -                    | -                                               |
| Revenue Bonds - Principal                    | \$1,325,000         | -                    | -                    | -                                               |
| Revenue Bonds - Interest                     | \$531,743           | -                    | -                    | -                                               |
| Certificates of Participation - Principal    | \$775,000           | -                    | -                    | -                                               |
| Certificates of Participation - Interest     | \$821,125           | -                    | -                    | -                                               |
| Capital Leases - Principal                   | \$107,472           | \$127,242            | \$161,607            | 27.01%                                          |
| Capital Leases - Interest                    | \$30,759            | -                    | -                    | -                                               |
| Paying Agent Fees                            | \$2,433             | -                    | -                    | -                                               |
| Principal Payment Offset (P 13)              | -\$2,207,472        | -                    | -                    | -                                               |
| Interest Accrual (P 13)                      | -\$9,355            | -                    | -                    | -                                               |
| Amort. of Bond Deferrals (P 13)              | -\$46,983           | -                    | -                    | -                                               |
| Amort. of Bond Ins. Prem. (P13)              | \$1,932             | -                    | -                    | -                                               |
| Non-project                                  | -                   | -                    | \$18,312             | -                                               |
| <b>Total Expenditures</b>                    | <b>\$14,979,298</b> | <b>\$145,603,464</b> | <b>\$201,130,225</b> | <b>38.14%</b>                                   |

## Expenditures by Department

### Historical Expenditures by Department

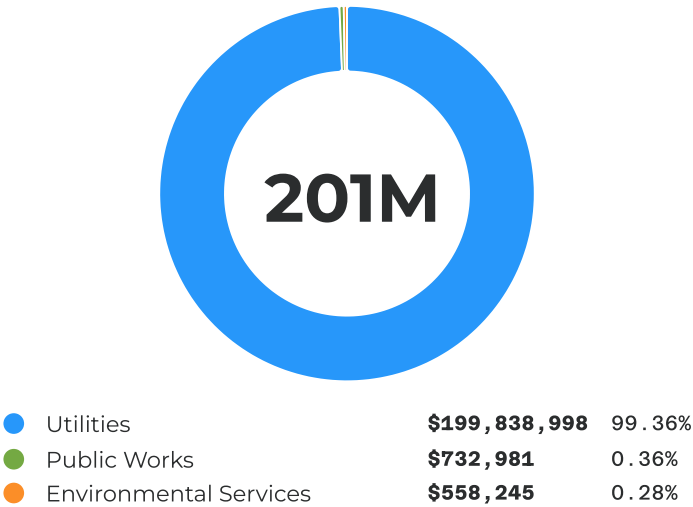


The Water Fund's total expenditures for FY2026 amount to \$201.1 million, reflecting a 38.14% increase from the previous year's total of \$145.6 million. The Utilities department remains the largest expenditure category, accounting for \$199.8 million or 99.36% of the total budget. This represents a \$57.9 million increase, or 40.81%, compared to the prior year.

In contrast, the Public Works department's expenditures decreased significantly to \$732,981, which is 0.36% of the total budget. This is a reduction of \$1.4 million, or 65.86%, from the previous year. Similarly, Environmental Services expenditures declined to \$558,245, making up 0.28% of the total, down by \$981,515 or 63.74% from the prior period.

Overall, the Utilities department's substantial increase is the primary driver of the total budget growth, while both Public Works and Environmental Services experienced notable decreases in their expenditures for FY2026.

FY26 Expenditures by Department



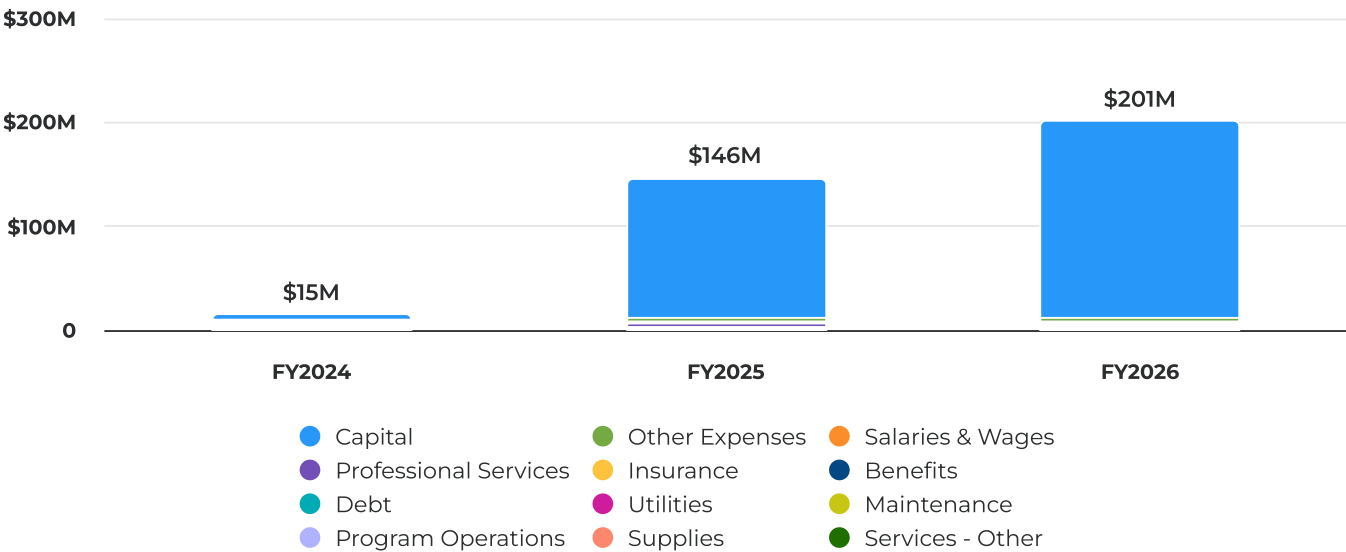
For the WATER FUND Fiscal Year Expenditures by Department, Utilities account for \$199.8 million, representing 99.36% of the total expenditures. Public Works expenditures are \$732,981, making up 0.36%, while Environmental Services expenditures total \$558,245, comprising 0.28% of the fiscal year expenditures.

Expenditures by Department

| Category               | 2024 Actuals | 2025 Adopted  | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------|--------------|---------------|---------------|-------------------------------------------------|
| Environmental Services | \$341,896    | \$1,539,761   | \$558,245     | -63.74%                                         |
| Public Works           | -\$633,826   | \$2,147,012   | \$732,981     | -65.86%                                         |
| Utilities              | \$15,271,228 | \$141,916,691 | \$199,838,998 | 40.81%                                          |
| Total Expenditures     | \$14,979,298 | \$145,603,464 | \$201,130,225 | 38.14%                                          |

Expenditures by Expense Type

Historical Expenditures by Expense Type



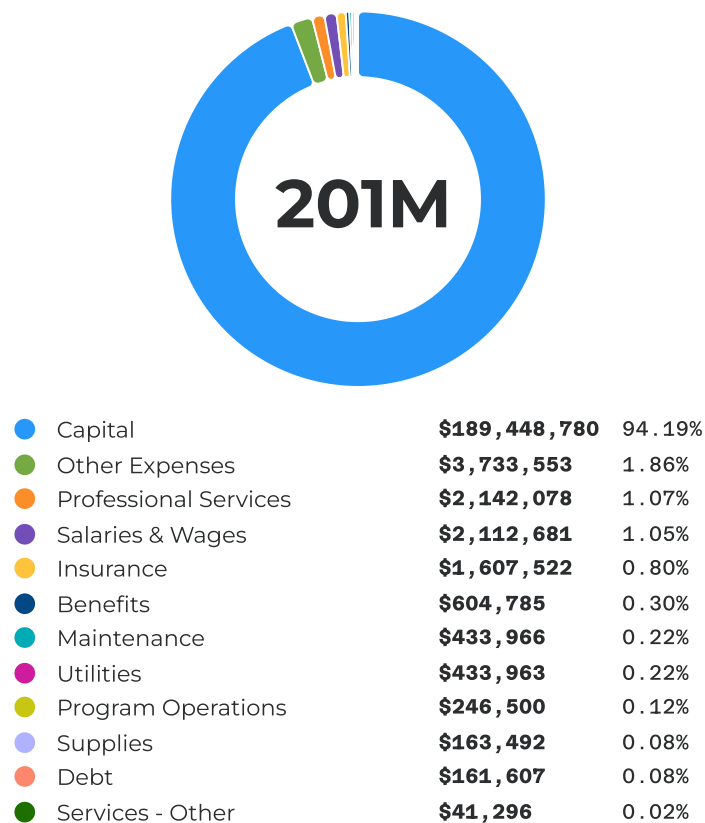
The Water Fund's total expenditures for FY2026 increased by 38.14% to \$201.1 million compared to the previous year. Capital expenses remained the largest category, rising by \$55.1 million or 40.98% to \$189.4 million, now representing 94.19% of the total budget, up from 92.29% in FY2025.

Other Expenses increased by \$233,537 or 6.67% to \$3.7 million, accounting for 1.86% of the total. Salaries & Wages grew by \$123,241 or 6.19% to \$2.1 million, making up 1.05% of the budget. Maintenance expenses rose by \$64,094 or 17.33% to \$433,966, and Utilities increased by \$41,454 or 10.56% to \$433,963, each constituting 0.22% of the total expenditures.

Debt expenditures increased by \$34,365 or 27.01% to \$161,607. Benefits rose by \$30,988 or 5.4% to \$604,785, while Supplies grew by \$21,286 or 14.97% to \$163,492. Services - Other also increased by \$4,040 or 10.84% to \$41,296.

Conversely, Professional Services decreased by \$66,277 or 3% to \$2.1 million, Insurance declined by \$28,951 or 1.77% to \$1.6 million, and Program Operations slightly decreased by \$750 or 0.3% to \$246,500.

### FY26 Expenditures by Expense Type



For the WATER FUND fiscal year expenditures by expense type, Capital expenses account for \$189.4 million, representing 94.19% of the total. Other Expenses total \$3.7 million, or 1.86%. Professional Services and Salaries & Wages are nearly equal, with \$2.1 million each, comprising 1.07% and 1.05% respectively. Insurance expenses amount to \$1.6 million, or 0.8%. Benefits are \$604,785, making up 0.3%. Maintenance and Utilities are close in value, with \$433,966 and \$433,963 respectively, each representing 0.22%. Program Operations total \$246,500, or 0.12%, and Supplies are \$163,492, accounting for 0.08% of expenditures.

### Expenditures by Expense Type

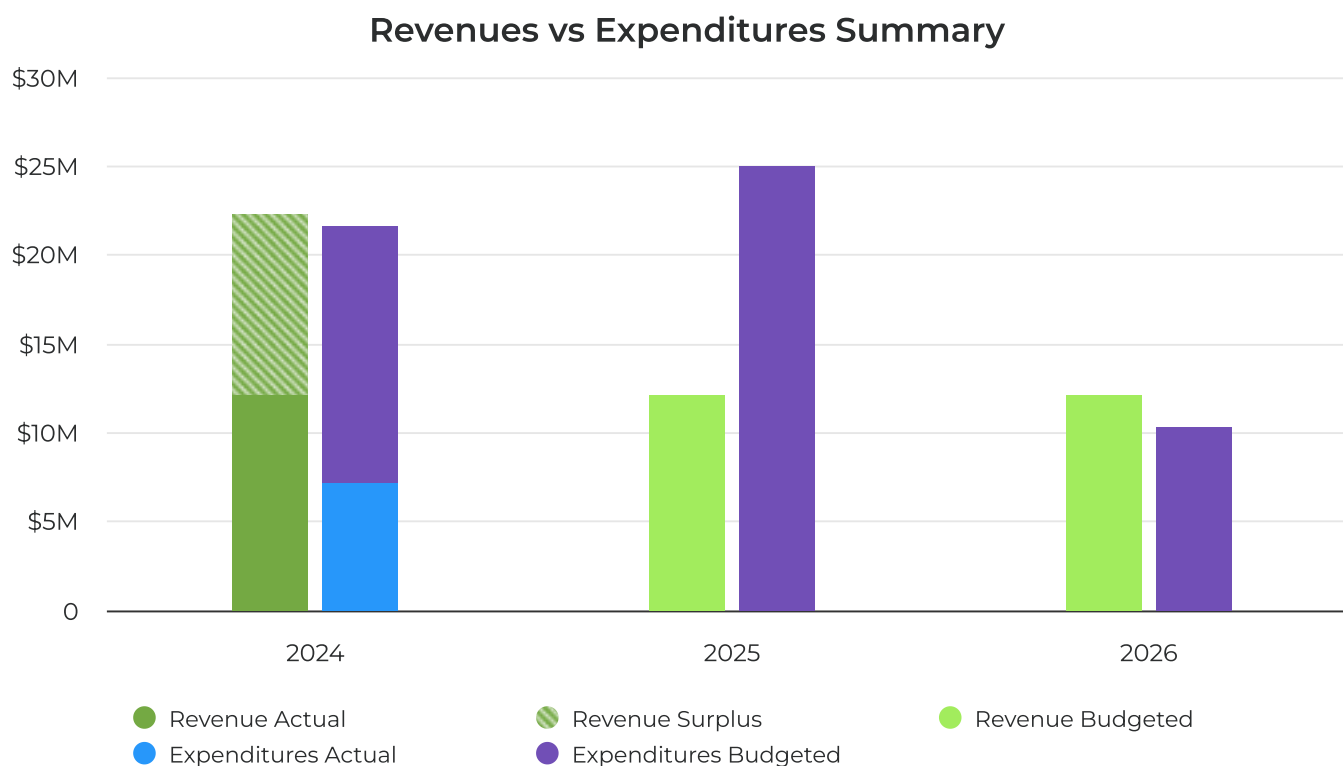
| Category         | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------|--------------|--------------|---------------|-------------------------------------------------|
| Salaries & Wages | \$1,713,091  | \$1,989,441  | \$2,112,681   | 6.19%                                           |

| Category                  | 2024 Actuals        | 2025 Adopted         | 2026 Proposed        | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------|---------------------|----------------------|----------------------|-------------------------------------------------|
| Benefits                  | \$497,754           | \$573,798            | \$604,785            | 5.40%                                           |
| Utilities                 | \$408,655           | \$392,509            | \$433,963            | 10.56%                                          |
| Maintenance               | \$321,281           | \$369,872            | \$433,966            | 17.33%                                          |
| Supplies                  | \$126,728           | \$142,206            | \$163,492            | 14.97%                                          |
| Services - Other          | \$45,871            | \$37,256             | \$41,296             | 10.84%                                          |
| Program Operations        | \$157,282           | \$247,250            | \$246,500            | -0.30%                                          |
| Insurance                 | \$1,311,790         | \$1,636,473          | \$1,607,522          | -1.77%                                          |
| Other Expenses            | \$2,942,557         | \$3,500,016          | \$3,733,553          | 6.67%                                           |
| Capital                   | \$4,666,532         | \$134,379,045        | \$189,448,780        | 40.98%                                          |
| Debt                      | \$1,331,654         | \$127,242            | \$161,607            | 27.01%                                          |
| Professional Services     | \$1,456,105         | \$2,208,355          | \$2,142,078          | -3.00%                                          |
| <b>Total Expenditures</b> | <b>\$14,979,298</b> | <b>\$145,603,464</b> | <b>\$201,130,225</b> | <b>38.14%</b>                                   |



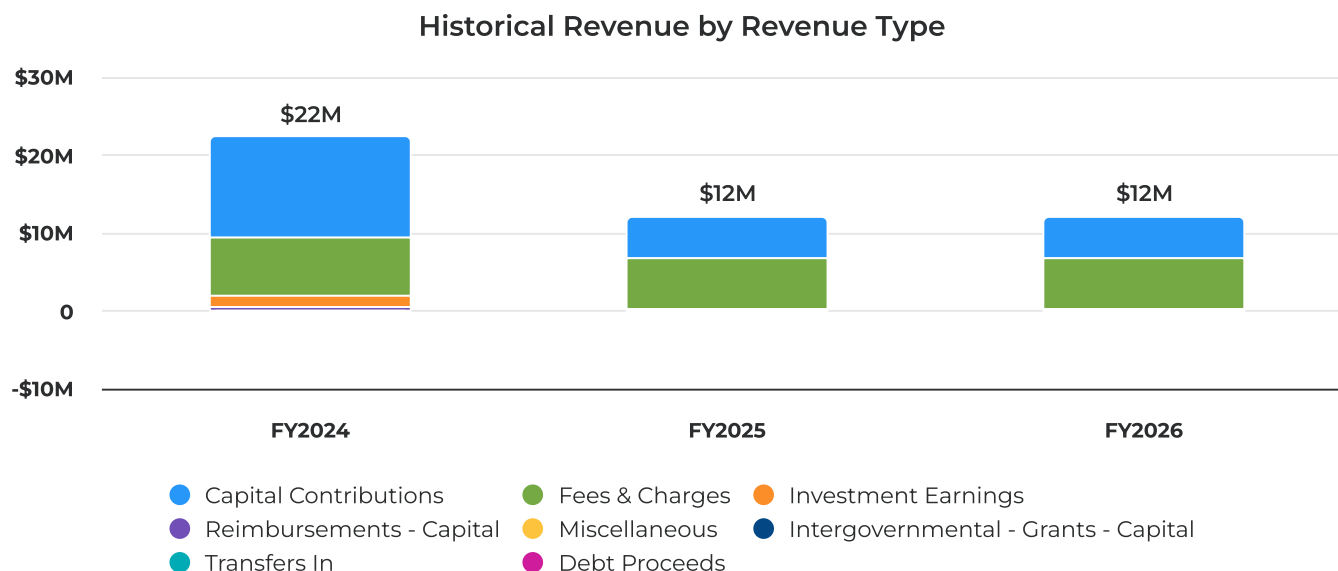
# WASTEWATER FUND

## Summary



In the Wastewater Fund for 2026, the budgeted expenditures are \$10.3 million, representing a significant decrease of 58.73% compared to the previous year's budgeted expenditures of \$25 million. Meanwhile, the budgeted revenues remain steady at \$12.1 million, showing no change from the prior period. This marks a notable shift where expenditures have decreased substantially while revenues have remained constant.

## Revenues by Revenue Type

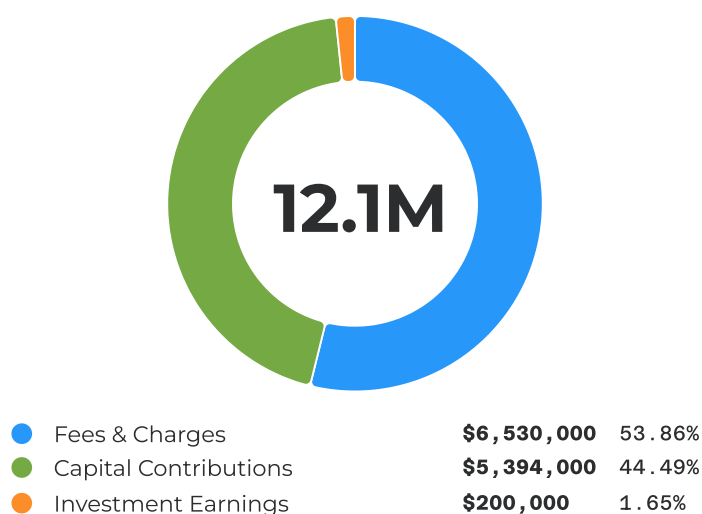


The Wastewater Fund's total revenue for FY2026 remains steady at \$12.1 million, showing no change from the previous year. Fees & Charges continue to be the largest revenue source, contributing \$6.5 million or 53.86% of the total, with no change in amount or percentage from FY2025. Capital Contributions remain the second largest category at \$5.4 million, representing 44.49% of total revenue, also unchanged from the prior year.

Investment Earnings hold steady at \$200,000, accounting for 1.65% of total revenue, with no increase or decrease compared to FY2025. All other revenue types, including Intergovernmental - Grants - Capital, Miscellaneous, Transfers In, Reimbursements - Capital, and Debt Proceeds, remain at \$0 and 0% of total revenue, consistent with the previous year.

Overall, the revenue composition and amounts for FY2026 mirror those of FY2025, with no increases or decreases across any categories, maintaining a total revenue of \$12.1 million.

### FY26 Revenues by Revenue Type



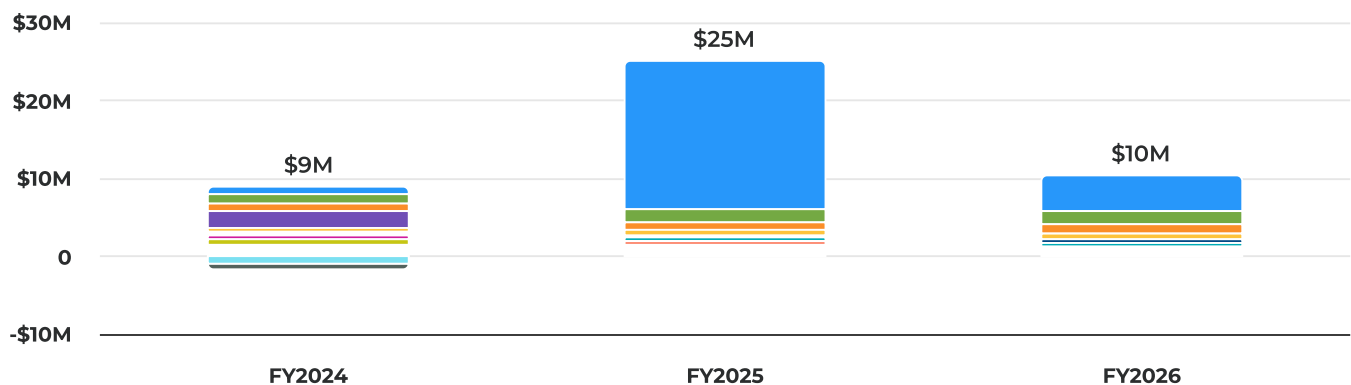
For the WASTEWATER FUND in the fiscal year, Fees & Charges accounted for \$6.5 million, representing 53.86% of the total revenue. Capital Contributions followed with \$5.4 million, making up 44.49%. Investment Earnings contributed \$200,000, which is 1.65% of the revenue.

## Revenues by Revenue Type

| Category                             | 2024 Actuals        | 2025 Adopted        | 2026 Proposed       | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------|---------------------|---------------------|---------------------|-------------------------------------------------|
| Intergovernmental - Grants - Capital | \$965               | -                   | -                   | -                                               |
| Capital Contributions                | \$13,093,813        | \$5,394,000         | \$5,394,000         | 0.00%                                           |
| Fees & Charges                       | \$7,309,218         | \$6,530,000         | \$6,530,000         | 0.00%                                           |
| Investment Earnings                  | \$1,521,926         | \$200,000           | \$200,000           | 0.00%                                           |
| Miscellaneous                        | \$55,971            | -                   | -                   | -                                               |
| Transfers In                         | -                   | -                   | -                   | -                                               |
| Reimbursements - Capital             | \$390,297           | -                   | -                   | -                                               |
| Debt Proceeds                        | -\$34,248           | -                   | -                   | -                                               |
| <b>Total Revenues</b>                | <b>\$22,337,942</b> | <b>\$12,124,000</b> | <b>\$12,124,000</b> | <b>0.00%</b>                                    |

## Expenditures by Object

Historical Expenditures by Object



- Construction
- Depreciation (P 13)
- Benefit Expense Allocation
- Plant Chemicals
- P&L Insurance Allocation
- Solids Disposal
- Treatment Supplies
- Salaries - Overtime
- Legal Services
- Utilities - Telecom Allocation
- Capital Leases - Principal
- Permits, Licenses & Other Fees
- Utilities - Waste Disposal Service
- Bldgs/Grounds Maint Supplies
- Membership Dues
- Amortization (P 13)
- PTO Sell Back
- Generator Fuel
- Amort. of Bond Ins. Prem. (P13)
- Vehicle Maint Services
- Interest Accrual (P 13)
- Indirect Cost Allocation
- Utilities - Electric Service
- Revenue Bonds - Principal
- Engineering Services
- Heavy Equipment
- Equipment Maint Services
- Utilities - Water Service
- Laboratory Services
- Utilities - Gas Service
- Training & Tuition
- Tools & Equipment
- Safety Supplies
- Travel & Conferences
- Vehicle Fuel
- Paid Parental Leave
- Amort. of Bond Deferrals (P 13)
- Office Supplies
- Capital Leases - Interest
- Food & Related Services
- Printing & Copy Services
- Principal Payment Offset (P 13)
- Salaries - Regular
- Consultation Services
- Revenue Bonds - Interest
- Maintenance Contracts
- Bldgs/Grounds Maint Services
- Bank Charges
- Loans Payable - Principal
- Equipment Maint Supplies
- Collection Maint Services
- Other Equipment
- Clothing & Uniforms
- PTO Payable Adjustment (P 13)
- Collection Maint Supplies
- Non-project
- Salaries - Bonuses
- Loans Payable - Interest
- Utilities - Phone Stipend
- Books, Publications & Reference Materials
- Courier Services
- Paying Agent Fees
- Capitalized Assets - Enterprise Funds (P 13)

The Wastewater Fund's total expenditures for FY2026 are \$10.3 million, representing a 58.73% decrease from the previous year's \$25 million. Construction remains the largest expenditure category but has significantly decreased by \$14.3 million, or 75.48%, to \$4.6 million, now accounting for 44.96% of the total budget compared to 75.67% previously.

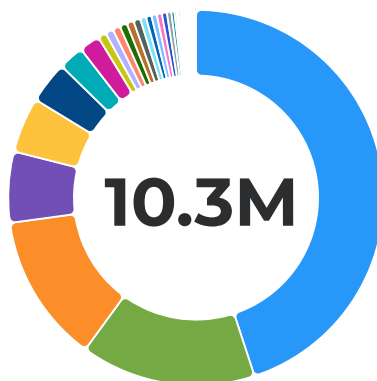
Indirect Cost Allocation decreased by \$108,853, or 6.54%, to \$1.6 million, making up 15.07% of the total. Salaries - Regular increased by \$227,107, or 20.77%, reaching \$1.3 million and representing 12.8% of the budget. Utilities - Electric Service rose by \$57,306, or 10%, to \$630,580, which is 6.11% of the total expenditures.

Consultation Services increased by \$39,000, or 8.58%, to \$493,500, now 4.78% of the budget. Benefit Expense Allocation saw a notable increase of \$110,543, or 42.53%, totaling \$370,462 and comprising 3.59% of expenditures. Maintenance Contracts grew by \$40,980, or 22.31%, to \$224,696, accounting for 2.18% of the total.

Plant Chemicals increased by \$38,000, or 25.85%, to \$185,000, representing 1.79% of the budget. Utilities - Water Service rose by \$6,448, or 9.63%, to \$73,400, and Solids Disposal decreased by \$10,000, or 12.5%, to \$70,000.

Significant decreases include Engineering Services, which dropped by \$404,060, or 88.5%, to \$52,500, and Heavy Equipment, which was eliminated entirely, decreasing by \$253,631. P&L Insurance Allocation fell by \$161,480, or 77.78%, to \$46,142. Other notable decreases include Equipment Maintenance Services, Collection Maintenance Services, Training & Tuition, and Buildings/Grounds Maintenance Services.

## FY26 Expenditures by Object



|                                    |             |        |
|------------------------------------|-------------|--------|
| Construction                       | \$4,637,868 | 44.96% |
| Indirect Cost Allocation           | \$1,554,714 | 15.07% |
| Salaries - Regular                 | \$1,320,529 | 12.80% |
| Utilities - Electric Service       | \$630,580   | 6.11%  |
| Consultation Services              | \$493,500   | 4.78%  |
| Benefit Expense Allocation         | \$370,462   | 3.59%  |
| Maintenance Contracts              | \$224,696   | 2.18%  |
| Plant Chemicals                    | \$185,000   | 1.79%  |
| Utilities - Water Service          | \$73,400    | 0.71%  |
| Solids Disposal                    | \$70,000    | 0.68%  |
| Bldgs/Grounds Maint Services       | \$67,870    | 0.66%  |
| Salaries - Overtime                | \$64,907    | 0.63%  |
| Treatment Supplies                 | \$63,570    | 0.62%  |
| Equipment Maint Supplies           | \$61,600    | 0.60%  |
| Engineering Services               | \$52,500    | 0.51%  |
| Legal Services                     | \$50,000    | 0.48%  |
| Equipment Maint Services           | \$47,196    | 0.46%  |
| P&L Insurance Allocation           | \$46,142    | 0.45%  |
| Utilities - Gas Service            | \$43,175    | 0.42%  |
| Laboratory Services                | \$40,600    | 0.39%  |
| Capital Leases - Principal         | \$27,759    | 0.27%  |
| Tools & Equipment                  | \$20,000    | 0.19%  |
| Utilities - Telecom Allocation     | \$16,656    | 0.16%  |
| Collection Maint Services          | \$16,500    | 0.16%  |
| Non-project                        | \$15,110    | 0.15%  |
| Clothing & Uniforms                | \$15,070    | 0.15%  |
| Training & Tuition                 | \$14,310    | 0.14%  |
| Collection Maint Supplies          | \$13,100    | 0.13%  |
| Travel & Conferences               | \$12,880    | 0.12%  |
| Safety Supplies                    | \$12,850    | 0.12%  |
| Permits, Licenses & Other Fees     | \$12,814    | 0.12%  |
| Vehicle Fuel                       | \$7,950     | 0.08%  |
| Utilities - Waste Disposal Service | \$7,832     | 0.08%  |
| Bldgs/Grounds Maint Supplies       | \$6,500     | 0.06%  |
| Membership Dues                    | \$5,050     | 0.05%  |
| Salaries - Bonuses                 | \$5,000     | 0.05%  |
| Utilities - Phone Stipend          | \$2,160     | 0.02%  |
| Generator Fuel                     | \$1,765     | 0.02%  |
| Office Supplies                    | \$1,600     | 0.02%  |

|                                             |                |       |
|---------------------------------------------|----------------|-------|
| ● Books, Publications & Reference Materials | <b>\$1,200</b> | 0.01% |
| ● Courier Services                          | <b>\$310</b>   | 0.00% |
| ● Printing & Copy Services                  | <b>\$310</b>   | 0.00% |
| ● Food & Related Services                   | <b>\$200</b>   | 0.00% |

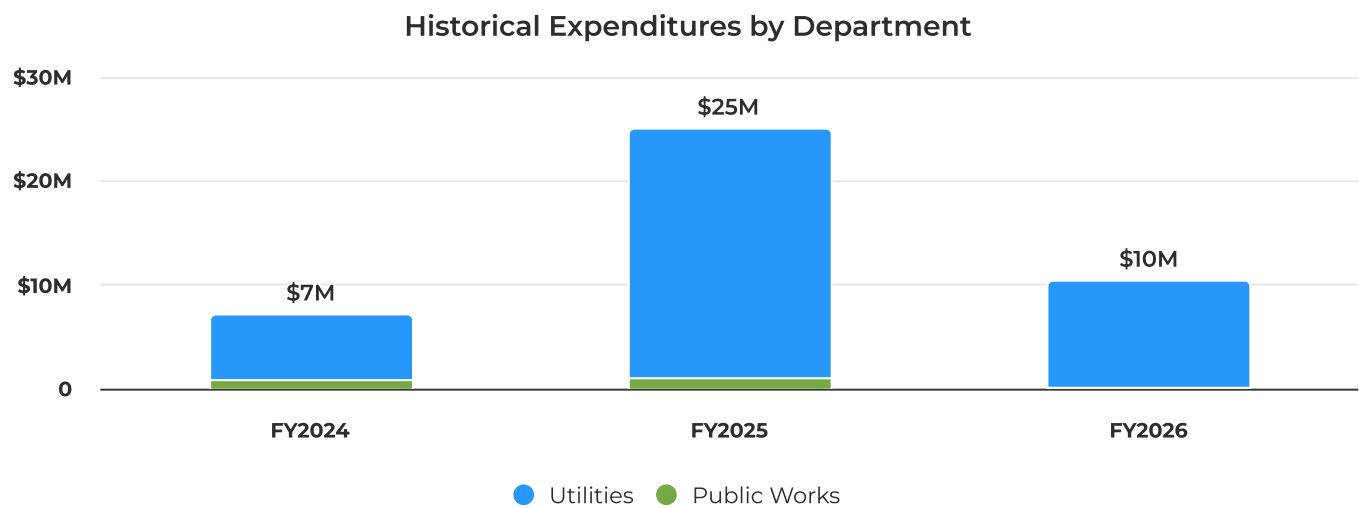
For the WASTEWATER FUND Fiscal Year Expenditures by Object, Construction accounts for \$4.6 million, representing 44.96% of the total expenditures. Indirect Cost Allocation follows with \$1.6 million, or 15.07%. Salaries - Regular make up \$1.3 million, which is 12.8% of the expenditures. Utilities - Electric Service amounts to \$630,580, comprising 6.11%. Consultation Services total \$493,500, or 4.78%. Benefit Expense Allocation is \$370,462, representing 3.59%. Maintenance Contracts account for \$224,696, which is 2.18%. Plant Chemicals are \$185,000, making up 1.79%. Utilities - Water Service is \$73,400, or 0.71%, and Solids Disposal is \$70,000, representing 0.68% of the expenditures. There are 33 smaller categories not listed here.

## Expenditures by Object

| Category                           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Utilities - Phone Stipend          | -            | \$2,160      | \$2,160       | 0.00%                                           |
| Salaries - Regular                 | \$940,037    | \$1,093,421  | \$1,320,529   | 20.77%                                          |
| Salaries - Overtime                | \$17,330     | \$57,870     | \$64,907      | 12.16%                                          |
| Salaries - Bonuses                 | \$7,837      | \$1,000      | \$5,000       | 400.00%                                         |
| PTO Payable Adjustment (P 13)      | \$32,433     | -            | -             | -                                               |
| PTO Sell Back                      | \$4,482      | -            | -             | -                                               |
| Paid Parental Leave                | \$13,982     | -            | -             | -                                               |
| Benefit Expense Allocation         | \$280,478    | \$259,920    | \$370,462     | 42.53%                                          |
| Clothing & Uniforms                | \$7,741      | \$14,028     | \$15,070      | 7.43%                                           |
| Utilities - Electric Service       | \$509,727    | \$573,274    | \$630,580     | 10.00%                                          |
| Utilities - Gas Service            | \$25,369     | \$39,250     | \$43,175      | 10.00%                                          |
| Utilities - Waste Disposal Service | \$12,434     | \$7,120      | \$7,832       | 10.00%                                          |
| Utilities - Water Service          | \$23,292     | \$66,952     | \$73,400      | 9.63%                                           |
| Utilities - Telecom Allocation     | \$33,000     | \$10,586     | \$16,656      | 57.34%                                          |
| Maintenance Contracts              | \$58,278     | \$183,716    | \$224,696     | 22.31%                                          |
| Bldgs/Grounds Maint Services       | \$124,434    | \$72,870     | \$67,870      | -6.86%                                          |
| Vehicle Maint Services             | -            | \$800        | -             | -100.00%                                        |
| Equipment Maint Services           | \$52,467     | \$95,050     | \$47,196      | -50.35%                                         |
| Collection Maint Services          | \$24,090     | \$49,000     | \$16,500      | -66.33%                                         |
| Bldgs/Grounds Maint Supplies       | \$9,505      | \$6,500      | \$6,500       | 0.00%                                           |
| Office Supplies                    | \$628        | \$2,100      | \$1,600       | -23.81%                                         |
| Tools & Equipment                  | \$7,928      | \$9,630      | \$20,000      | 107.68%                                         |
| Safety Supplies                    | \$8,371      | \$12,350     | \$12,850      | 4.05%                                           |
| Equipment Maint Supplies           | \$31,689     | \$28,160     | \$61,600      | 118.75%                                         |
| Vehicle Fuel                       | \$9,588      | \$2,400      | \$7,950       | 231.25%                                         |
| Plant Chemicals                    | \$181,265    | \$147,000    | \$185,000     | 25.85%                                          |
| Solids Disposal                    | \$59,256     | \$80,000     | \$70,000      | -12.50%                                         |
| Collection Maint Supplies          | \$3,817      | \$7,220      | \$13,100      | 81.44%                                          |
| Treatment Supplies                 | \$40,300     | \$61,000     | \$63,570      | 4.21%                                           |
| Generator Fuel                     | \$456        | \$1,765      | \$1,765       | 0.00%                                           |
| Legal Services                     | \$18,998     | \$47,750     | \$50,000      | 4.71%                                           |
| Consultation Services              | \$64,856     | \$454,500    | \$493,500     | 8.58%                                           |

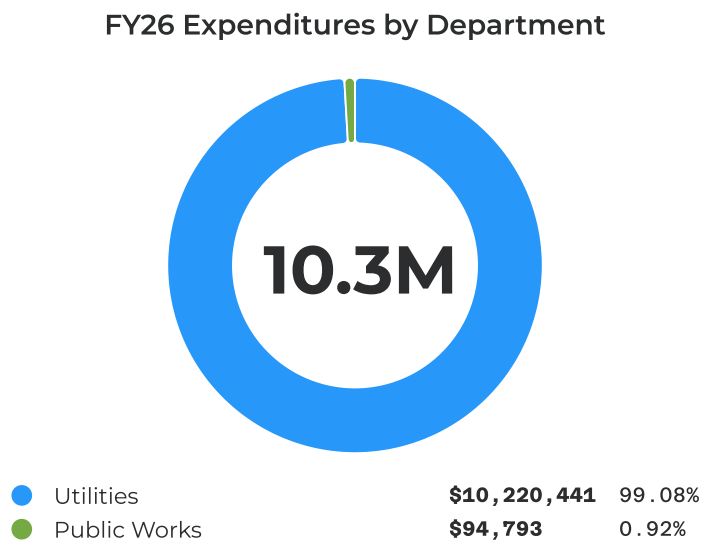
| Category                                        | 2024 Actuals       | 2025 Adopted        | 2026 Proposed       | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------------|--------------------|---------------------|---------------------|-------------------------------------------------|
| Engineering Services                            | -                  | \$456,560           | \$52,500            | -88.50%                                         |
| Printing & Copy Services                        | -                  | \$310               | \$310               | 0.00%                                           |
| Courier Services                                | \$74               | \$610               | \$310               | -49.18%                                         |
| Laboratory Services                             | \$45,153           | \$42,600            | \$40,600            | -4.69%                                          |
| P&L Insurance Allocation                        | \$161,004          | \$207,622           | \$46,142            | -77.78%                                         |
| Training & Tuition                              | \$12,828           | \$28,935            | \$14,310            | -50.54%                                         |
| Travel & Conferences                            | \$4,235            | \$10,260            | \$12,880            | 25.54%                                          |
| Books, Publications & Reference<br>Materials    | \$244              | \$1,200             | \$1,200             | 0.00%                                           |
| Membership Dues                                 | \$4,701            | \$4,900             | \$5,050             | 3.06%                                           |
| Food & Related Services                         | \$110              | \$1,950             | \$200               | -89.74%                                         |
| Bank Charges                                    | \$193,027          | -                   | -                   | -                                               |
| Permits, Licenses & Other Fees                  | \$11,075           | \$12,814            | \$12,814            | 0.00%                                           |
| Indirect Cost Allocation                        | \$1,235,763        | \$1,663,567         | \$1,554,714         | -6.54%                                          |
| Other Equipment                                 | \$53,352           | -                   | -                   | -                                               |
| Heavy Equipment                                 | \$73,809           | \$253,631           | -                   | -100.00%                                        |
| Construction                                    | \$769,879          | \$18,912,822        | \$4,637,868         | -75.48%                                         |
| Capitalized Assets - Enterprise Funds<br>(P 13) | -\$929,203         | -                   | -                   | -                                               |
| Depreciation (P 13)                             | \$2,320,865        | -                   | -                   | -                                               |
| Amortization (P 13)                             | \$12,098           | -                   | -                   | -                                               |
| Revenue Bonds - Principal                       | \$620,000          | -                   | -                   | -                                               |
| Revenue Bonds - Interest                        | \$543,575          | -                   | -                   | -                                               |
| Loans Payable - Principal                       | \$146,405          | -                   | -                   | -                                               |
| Loans Payable - Interest                        | \$6,145            | -                   | -                   | -                                               |
| Capital Leases - Principal                      | \$8,508            | \$8,565             | \$27,759            | 224.10%                                         |
| Capital Leases - Interest                       | \$3,885            | -                   | -                   | -                                               |
| Paying Agent Fees                               | \$300              | -                   | -                   | -                                               |
| Principal Payment Offset (P 13)                 | -\$774,913         | -                   | -                   | -                                               |
| Interest Accrual (P 13)                         | -\$2,738           | -                   | -                   | -                                               |
| Amort. of Bond Deferrals (P 13)                 | \$7,583            | -                   | -                   | -                                               |
| Amort. of Bond Ins. Prem. (P13)                 | \$2,496            | -                   | -                   | -                                               |
| Non-project                                     | -                  | -                   | \$15,110            | -                                               |
| <b>Total Expenditures</b>                       | <b>\$7,134,330</b> | <b>\$24,993,738</b> | <b>\$10,315,234</b> | <b>-58.73%</b>                                  |

## Expenditures by Department



In FY2026, the total expenditures for the Wastewater Fund decreased significantly to \$10.3 million, representing a 58.73% reduction from the previous year's total of \$25 million. The Utilities department remained the largest expenditure category, accounting for 99.08% of the total at \$10.2 million. However, this amount reflects a substantial decrease of \$13.7 million, or 57.26%, compared to the prior year.

The Public Works department's expenditures also declined sharply to \$94,793, making up 0.92% of the total budget. This represents a decrease of \$986,369, or 91.23%, from the previous year's \$1.1 million. Both departments experienced significant reductions, with Utilities and Public Works showing the largest decreases in dollar amounts and percentages within the Wastewater Fund budget for FY2026.



For the WASTEWATER FUND Fiscal Year Expenditures by Department, Utilities account for \$10.2 million, representing 99.08% of the total expenditures. Public Works expenditures total \$94,793, making up 0.92% of the total.

### Expenditures by Department

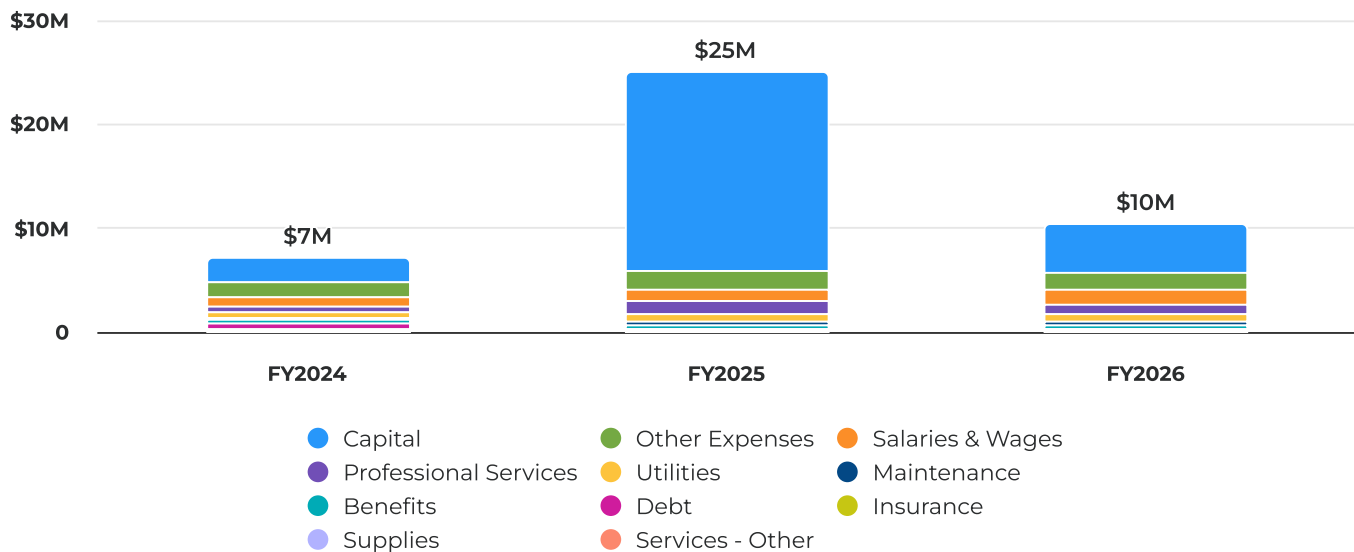
| Category     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------|--------------|--------------|---------------|-------------------------------------------------|
| Public Works | \$878,538    | \$1,081,162  | \$94,793      | -91.23%                                         |



| Category                  | 2024 Actuals       | 2025 Adopted        | 2026 Proposed       | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------|--------------------|---------------------|---------------------|-------------------------------------------------|
| Utilities                 | \$6,255,792        | \$23,912,576        | \$10,220,441        | -57.26%                                         |
| <b>Total Expenditures</b> | <b>\$7,134,330</b> | <b>\$24,993,738</b> | <b>\$10,315,234</b> | <b>-58.73%</b>                                  |

## Expenditures by Expense Type

Historical Expenditures by Expense Type



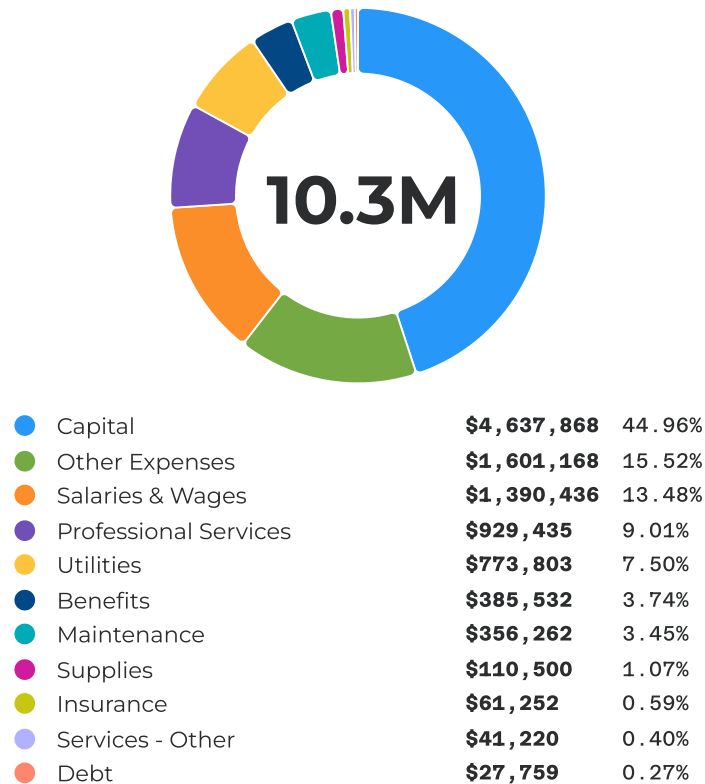
In FY2026, the Wastewater Fund's total expenditures decreased by 58.73% to \$10.3 million compared to the previous year. The largest expense category, Capital, dropped significantly by 75.8%, falling from \$19.2 million to \$4.6 million and now representing 44.96% of the total budget.

Other Expenses also declined by 7.1% to \$1.6 million, accounting for 15.52% of total expenditures. Professional Services decreased by 25.99% to \$929,435, making up 9.01% of the budget. Maintenance expenses fell by 11.25% to \$356,262, representing 3.45% of the total, while Services - Other slightly decreased by 5.28% to \$41,220, or 0.4% of the budget.

Conversely, several categories experienced increases. Salaries & Wages rose by 20.67% to \$1.4 million, now 13.48% of total expenditures. Benefits increased by 40.73% to \$385,532, representing 3.74% of the budget. Utilities grew by 10.65% to \$773,803, or 7.5% of the total. Supplies saw a notable increase of 80.73%, reaching \$110,500 and 1.07% of expenditures. Additionally, Debt increased by 224.11% to \$27,759, though it remains a small portion of the budget.

Insurance expenses decreased sharply by 70.5% to \$61,252, now 0.59% of the total. Overall, the FY2026 budget reflects a substantial reduction in Capital spending alongside moderate increases in personnel-related and utility costs.

## FY26 Expenditures by Expense Type



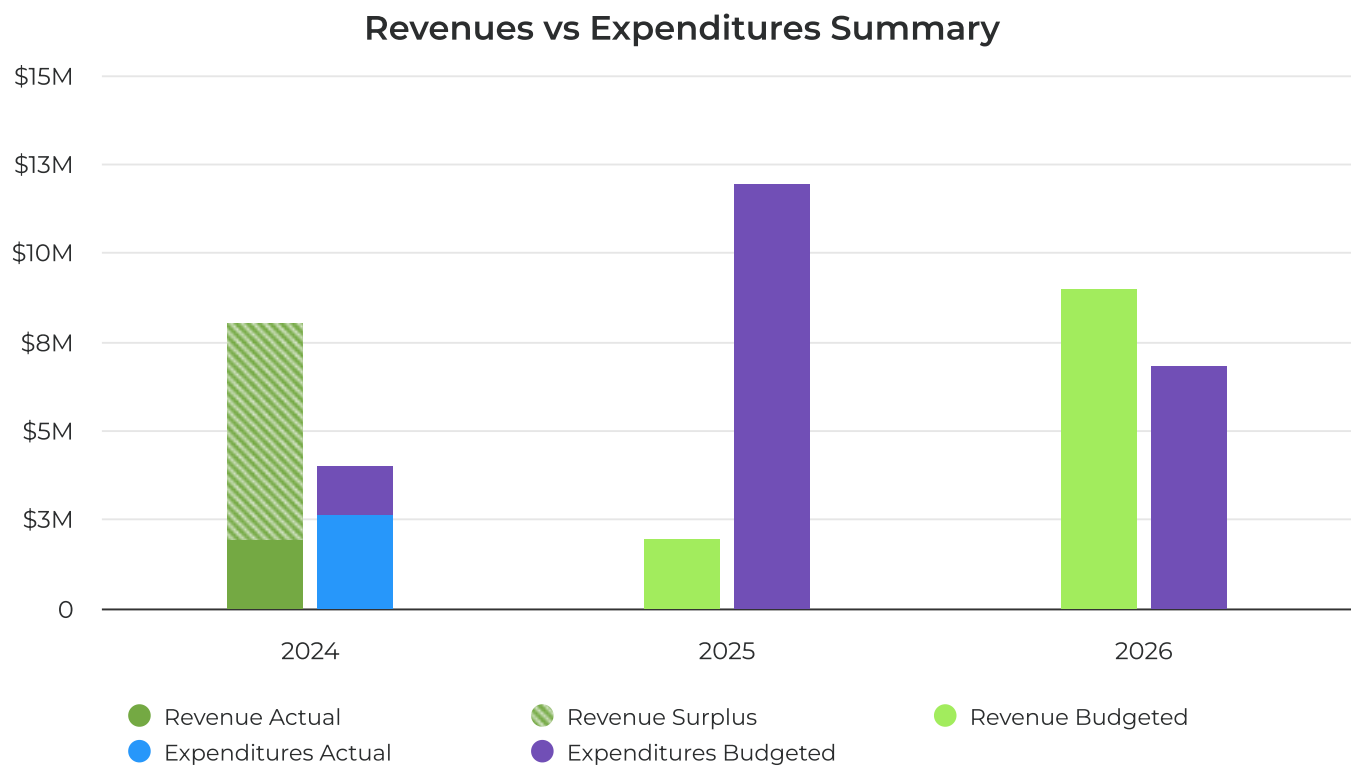
For the WASTEWATER FUND fiscal year expenditures by expense type, Capital expenses account for \$4.6 million, representing 44.96% of the total. Other Expenses follow with \$1.6 million, or 15.52%. Salaries & Wages amount to \$1.4 million, making up 13.48%. Professional Services are \$929,435, which is 9.01% of the expenditures. Utilities total \$773,803, or 7.5%. Benefits are \$385,532, comprising 3.74%, while Maintenance expenses are \$356,262, or 3.45%. Supplies account for \$110,500, representing 1.07%. Insurance costs are \$61,252, or 0.59%, and Services - Other are \$41,220, making up 0.4% of the expenditures. One smaller category was excluded from this list.

## Expenditures by Expense Type

| Category                  | 2024 Actuals       | 2025 Adopted        | 2026 Proposed       | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------|--------------------|---------------------|---------------------|-------------------------------------------------|
| Salaries & Wages          | \$1,016,102        | \$1,152,291         | \$1,390,436         | 20.67%                                          |
| Benefits                  | \$288,219          | \$273,948           | \$385,532           | 40.73%                                          |
| Utilities                 | \$603,822          | \$699,342           | \$773,803           | 10.65%                                          |
| Maintenance               | \$259,270          | \$401,436           | \$356,262           | -11.25%                                         |
| Supplies                  | \$67,709           | \$61,140            | \$110,500           | 80.73%                                          |
| Services - Other          | \$45,227           | \$43,520            | \$41,220            | -5.28%                                          |
| Insurance                 | \$161,004          | \$207,622           | \$61,252            | -70.50%                                         |
| Other Expenses            | \$1,461,982        | \$1,723,626         | \$1,601,168         | -7.10%                                          |
| Capital                   | \$2,300,799        | \$19,166,453        | \$4,637,868         | -75.80%                                         |
| Debt                      | \$561,247          | \$8,565             | \$27,759            | 224.10%                                         |
| Professional Services     | \$368,949          | \$1,255,795         | \$929,435           | -25.99%                                         |
| <b>Total Expenditures</b> | <b>\$7,134,330</b> | <b>\$24,993,738</b> | <b>\$10,315,234</b> | <b>-58.73%</b>                                  |

# STORM DRAINAGE OPERATING FUND

## Summary

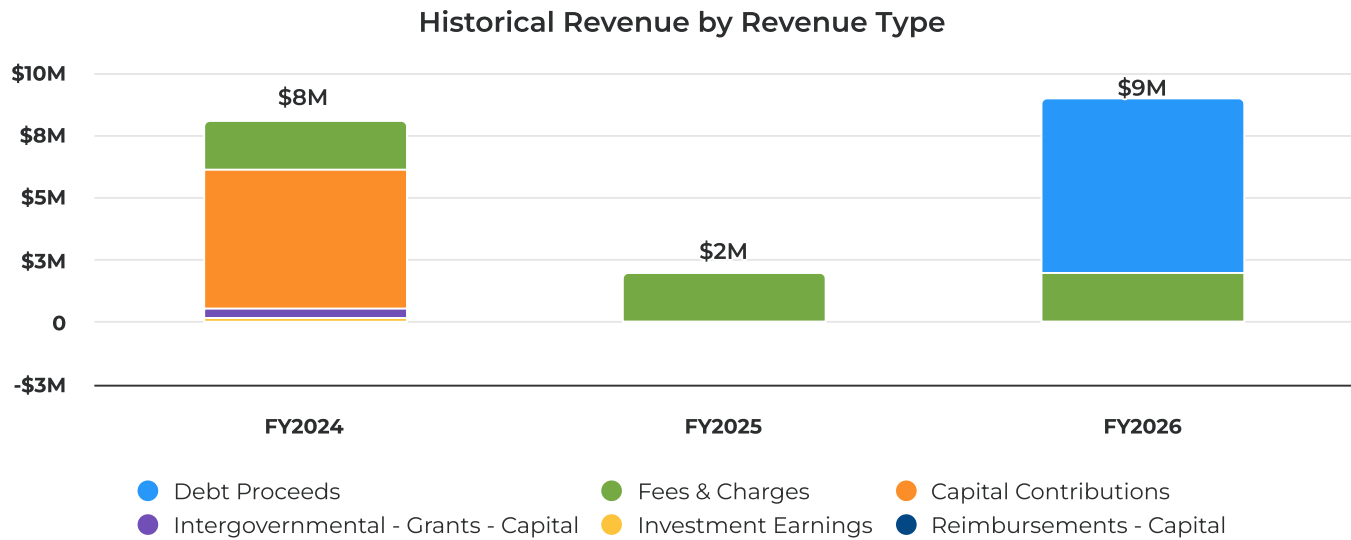


In the Storm Drainage Operating Fund for 2026, the budgeted expenditures are \$6.8 million, representing a 43% decrease from the previous year's budgeted expenditures of \$11.9 million. This marks a significant reduction in planned spending compared to the prior period.

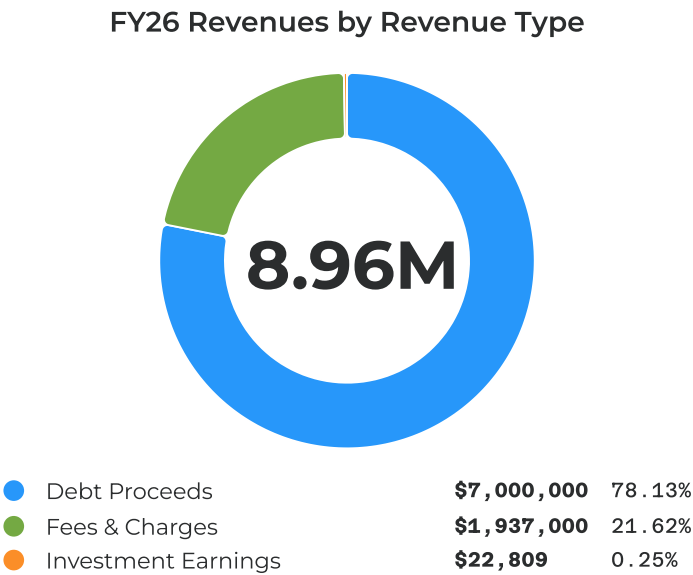
On the revenue side, the budgeted amount for 2026 is \$9 million, which is a substantial increase of 357.18% from the previous year's budgeted revenue of \$2 million. This notable rise in revenue budget is due to anticipated debt proceeds from revenue bonds planned to fund multiple projects in this fund.

Overall, the 2026 budget shows a shift with expenditures decreasing by nearly half while revenues are projected to increase more than threefold compared to the previous year, indicating a major change in the financial planning of the Storm Drainage Operating Fund.

# Revenues by Revenue Type



The Storm Drainage Operating Fund's total revenue for FY2026 is \$9 million, representing a 357.18% increase from the previous year's total of \$2 million. The most significant change is in Debt Proceeds, which increased from \$0 to \$7 million, now comprising 78.13% of the total revenue. Fees & Charges remain steady at \$1.9 million, accounting for 21.62% of the total, with no change from the prior year. Investment Earnings also remain unchanged at \$22,809, making up 0.25% of the total revenue. Other categories, including Intergovernmental - Grants - Capital, Capital Contributions, and Reimbursements - Capital, remain at \$0 and contribute 0% to the total revenue. This shift highlights a major increase in Debt Proceeds as the primary revenue source for FY2026 compared to the previous year.



For the STORM DRAINAGE OPERATING FUND in the fiscal year, Debt Proceeds account for \$7 million, representing 78.13% of the total revenue. Fees & Charges contribute \$1.9 million, which is 21.62% of the revenue. Investment Earnings make up \$22,809, or 0.25% of the total revenue.

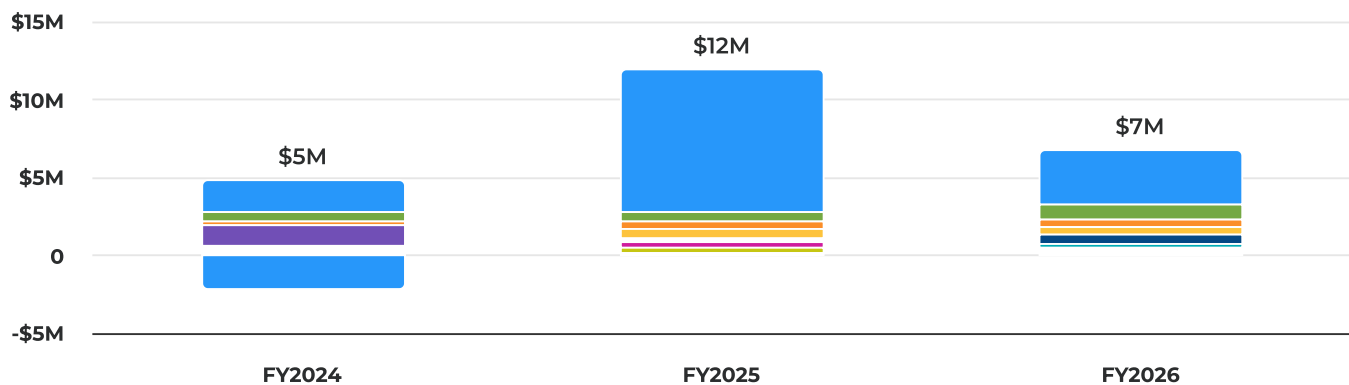
## Revenues by Revenue Type

| Category                             | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 v. 2026 % Change |
|--------------------------------------|--------------|--------------|---------------|-----------------------|
| Intergovernmental - Grants - Capital | \$410,636    | -            | -             | -                     |

| Category                 | 2024 Actuals       | 2025 Adopted       | 2026 Proposed      | 2025 v. 2026 % Change |
|--------------------------|--------------------|--------------------|--------------------|-----------------------|
| Capital Contributions    | \$5,542,741        | -                  | -                  | -                     |
| Fees & Charges           | \$2,012,442        | \$1,937,000        | \$1,937,000        | 0.00%                 |
| Investment Earnings      | \$124,723          | \$22,809           | \$22,809           | 0.00%                 |
| Reimbursements - Capital | \$20,000           | -                  | -                  | -                     |
| Debt Proceeds            | -\$56,831          | -                  | \$7,000,000        | -                     |
| <b>Total Revenues</b>    | <b>\$8,053,712</b> | <b>\$1,959,809</b> | <b>\$8,959,809</b> | <b>357.18%</b>        |

## Expenditures by Object

Historical Expenditures by Object



- Construction
- Depreciation (P 13)
- Benefit Expense Allocation
- Tools & Equipment
- Travel & Conferences
- Capital Leases - Principal
- Special Events
- Amortization (P 13)
- PTO Payable Adjustment (P 13)
- Legal Services
- Permits, Licenses & Other Fees
- Safety Supplies
- Capital Leases - Interest
- Books, Publications & Reference Materials
- Vehicle Maint Services
- Courier Services
- Capitalized Assets - Enterprise Funds (P 13)
- Salaries - Regular
- Heavy Equipment
- Consultation Services
- P&L Insurance Allocation
- Training & Tuition
- Bank Charges
- Utilities - Telecom Allocation
- Salaries - Overtime
- Loans Payable - Principal
- Vehicle Fuel
- Salaries Adjustments
- Food & Related Services
- Utilities - Water Service
- PTO Sell Back
- Printing & Copy Services
- Interest Accrual (P 13)
- Indirect Cost Allocation
- Collection Maint Services
- Engineering Services
- Utilities - Waste Disposal Service
- Collection Maint Supplies
- Other Equipment
- Clothing & Uniforms
- Non-project
- Salaries - Bonuses
- Membership Dues
- Office Supplies
- Loans Payable - Interest
- Equipment Maint Services
- Furniture
- Utilities - Phone Stipend
- Principal Payment Offset (P 13)

The Storm Drainage Operating Fund's total expenditures for FY2026 are \$6.8 million, representing a 43% decrease from the previous year's \$11.9 million. Construction remains the largest expenditure category but has significantly declined to \$3.6 million, which is 52.48% of the total and a decrease of \$5.6 million or 60.91% from the prior year.

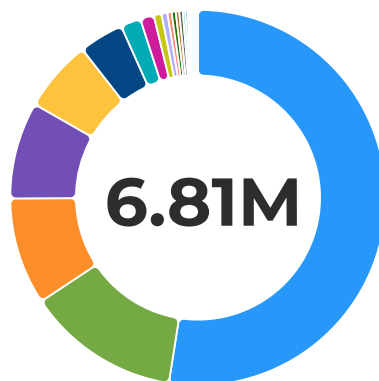
Salaries - Regular increased to \$899,707, accounting for 13.22% of total expenditures, up by \$252,358 or 38.98%. Collection Maintenance Services saw a substantial rise to \$627,600, making up 9.22% of the total and increasing by \$484,600 or 338.88%. Indirect Cost Allocation also grew to \$568,042, 8.35% of the total, with an increase of \$116,258 or 25.73%.

Benefit Expense Allocation rose to \$260,674, which is 3.83% of the total and an increase of \$86,995 or 50.09%. P&L Insurance Allocation increased notably to \$46,142, representing 0.68% of the total and a rise of \$41,187 or 831.19%. Tools & Equipment remained relatively stable at \$34,400, a slight decrease of \$500 or 1.43%.

Heavy Equipment expenditures decreased to \$421,520, 6.19% of the total, down by \$174,989 or 29.34%. Consultation Services dropped to \$118,197, 1.74% of the total, a decrease of \$212,500 or 64.26%. Engineering Services also declined to \$80,128, 1.18% of the total, down by \$200,000 or 71.4%.

Overall, the FY2026 budget shows a marked reduction in total expenditures, driven primarily by a significant decrease in Construction costs, while several service and salary-related categories experienced notable increases.

## FY26 Expenditures by Object



|                                           |             |        |
|-------------------------------------------|-------------|--------|
| Construction                              | \$3,572,301 | 52.48% |
| Salaries - Regular                        | \$899,707   | 13.22% |
| Collection Maint Services                 | \$627,600   | 9.22%  |
| Indirect Cost Allocation                  | \$568,042   | 8.35%  |
| Heavy Equipment                           | \$421,520   | 6.19%  |
| Benefit Expense Allocation                | \$260,674   | 3.83%  |
| Consultation Services                     | \$118,197   | 1.74%  |
| Engineering Services                      | \$80,128    | 1.18%  |
| P&L Insurance Allocation                  | \$46,142    | 0.68%  |
| Tools & Equipment                         | \$34,400    | 0.51%  |
| Utilities - Waste Disposal Service        | \$25,000    | 0.37%  |
| Capital Leases - Principal                | \$23,115    | 0.34%  |
| Travel & Conferences                      | \$21,185    | 0.31%  |
| Collection Maint Supplies                 | \$20,940    | 0.31%  |
| Non-project                               | \$15,110    | 0.22%  |
| Training & Tuition                        | \$12,200    | 0.18%  |
| Utilities - Telecom Allocation            | \$11,720    | 0.17%  |
| Salaries - Overtime                       | \$7,500     | 0.11%  |
| Special Events                            | \$7,000     | 0.10%  |
| Clothing & Uniforms                       | \$5,742     | 0.08%  |
| Salaries Adjustments                      | \$5,200     | 0.08%  |
| Legal Services                            | \$4,430     | 0.07%  |
| Membership Dues                           | \$3,310     | 0.05%  |
| Salaries - Bonuses                        | \$3,075     | 0.05%  |
| Vehicle Fuel                              | \$2,415     | 0.04%  |
| Utilities - Water Service                 | \$2,000     | 0.03%  |
| Safety Supplies                           | \$1,800     | 0.03%  |
| Office Supplies                           | \$1,700     | 0.02%  |
| Food & Related Services                   | \$1,500     | 0.02%  |
| Permits, Licenses & Other Fees            | \$1,225     | 0.02%  |
| Books, Publications & Reference Materials | \$900       | 0.01%  |
| PTO Sell Back                             | \$500       | 0.01%  |
| Printing & Copy Services                  | \$250       | 0.00%  |
| Courier Services                          | \$100       | 0.00%  |

For the STORM DRAINAGE OPERATING FUND fiscal year expenditures by object, Construction accounts for \$3.6 million, representing 52.48% of the total. Salaries - Regular follow with \$899,707, or 13.22%. Collection Maint Services make up \$627,600, which is 9.22%, and Indirect Cost Allocation is \$568,042, or 8.35%. Heavy Equipment expenses total \$421,520,

comprising 6.19%, while Benefit Expense Allocation is \$260,674, or 3.83%. Consultation Services account for \$118,197, or 1.74%, and Engineering Services are \$80,128, representing 1.18%. P&L Insurance Allocation is \$46,142, or 0.68%, and Tools & Equipment total \$34,400, which is 0.51%. There are 24 smaller categories not listed here.

## Expenditures by Object

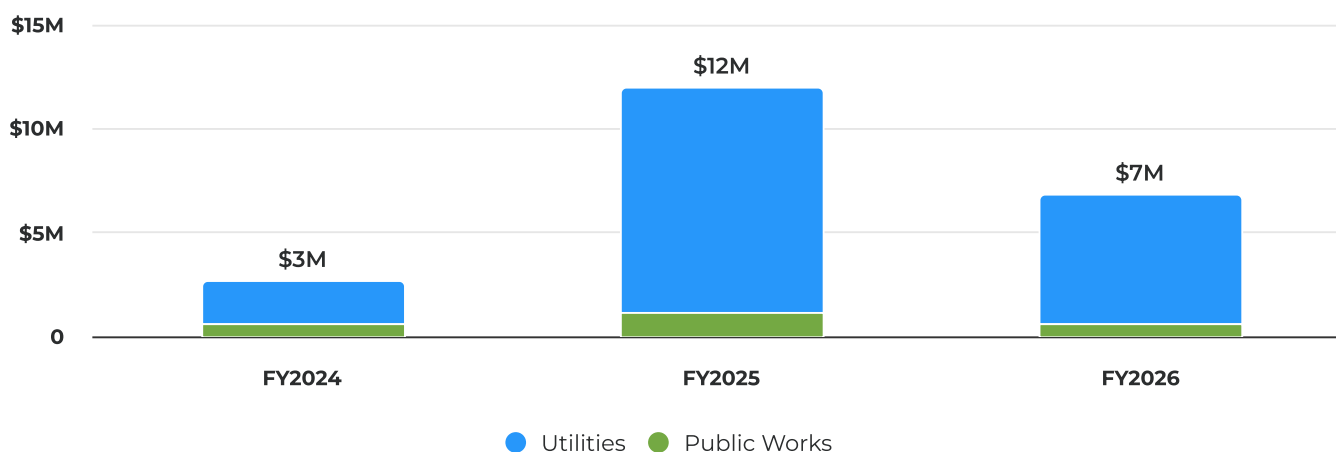
| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Utilities - Phone Stipend                    | -            | \$540        | -             | -100.00%                                        |
| Salaries - Regular                           | \$553,027    | \$647,349    | \$899,707     | 38.98%                                          |
| Salaries - Overtime                          | \$1,980      | \$6,500      | \$7,500       | 15.38%                                          |
| Salaries - Bonuses                           | \$4,986      | \$2,900      | \$3,075       | 6.03%                                           |
| Salaries Adjustments                         | -            | -            | \$5,200       | -                                               |
| PTO Payable Adjustment (P 13)                | \$14,907     | -            | -             | -                                               |
| PTO Sell Back                                | \$751        | -            | \$500         | -                                               |
| Benefit Expense Allocation                   | \$161,470    | \$173,680    | \$260,674     | 50.09%                                          |
| Clothing & Uniforms                          | \$3,116      | \$7,375      | \$5,742       | -22.14%                                         |
| Utilities - Waste Disposal Service           | \$13,516     | \$15,141     | \$25,000      | 65.11%                                          |
| Utilities - Water Service                    | -            | -            | \$2,000       | -                                               |
| Utilities - Telecom Allocation               | \$4,020      | \$2,384      | \$11,720      | 391.61%                                         |
| Vehicle Maint Services                       | -            | \$1,000      | -             | -100.00%                                        |
| Equipment Maint Services                     | -            | \$1,500      | -             | -100.00%                                        |
| Collection Maint Services                    | \$138,318    | \$143,000    | \$627,600     | 338.88%                                         |
| Office Supplies                              | \$1,008      | \$2,000      | \$1,700       | -15.00%                                         |
| Tools & Equipment                            | \$8,563      | \$34,900     | \$34,400      | -1.43%                                          |
| Safety Supplies                              | \$794        | \$2,100      | \$1,800       | -14.29%                                         |
| Vehicle Fuel                                 | \$3,036      | \$3,000      | \$2,415       | -19.50%                                         |
| Collection Maint Supplies                    | \$9,146      | \$16,440     | \$20,940      | 27.37%                                          |
| Legal Services                               | -            | \$4,430      | \$4,430       | 0.00%                                           |
| Consultation Services                        | \$7,331      | \$330,697    | \$118,197     | -64.26%                                         |
| Engineering Services                         | -            | \$280,128    | \$80,128      | -71.40%                                         |
| Printing & Copy Services                     | \$112        | \$250        | \$250         | 0.00%                                           |
| Courier Services                             | -            | \$100        | \$100         | 0.00%                                           |
| P&L Insurance Allocation                     | \$3,804      | \$4,955      | \$46,142      | 831.22%                                         |
| Training & Tuition                           | \$10,084     | \$25,300     | \$12,200      | -51.78%                                         |
| Travel & Conferences                         | \$11,174     | \$20,070     | \$21,185      | 5.56%                                           |
| Books, Publications & Reference Materials    | -            | \$500        | \$900         | 80.00%                                          |
| Membership Dues                              | \$1,905      | \$2,075      | \$3,310       | 59.52%                                          |
| Special Events                               | \$3,840      | \$10,000     | \$7,000       | -30.00%                                         |
| Food & Related Services                      | -            | \$2,650      | \$1,500       | -43.40%                                         |
| Bank Charges                                 | \$42,605     | -            | -             | -                                               |
| Permits, Licenses & Other Fees               | \$1,472      | \$2,725      | \$1,225       | -55.05%                                         |
| Indirect Cost Allocation                     | \$330,503    | \$451,784    | \$568,042     | 25.73%                                          |
| Other Equipment                              | \$39,317     | -            | -             | -                                               |
| Furniture                                    | \$1,141      | -            | -             | -                                               |
| Heavy Equipment                              | \$19,256     | \$596,509    | \$421,520     | -29.34%                                         |
| Construction                                 | \$2,079,844  | \$9,138,051  | \$3,572,301   | -60.91%                                         |
| Capitalized Assets - Enterprise Funds (P 13) | -\$2,161,168 | -            | -             | -                                               |



| Category                        | 2024 Actuals       | 2025 Adopted        | 2026 Proposed      | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------|--------------------|---------------------|--------------------|-------------------------------------------------|
| Depreciation (P 13)             | \$1,331,841        | -                   | -                  | -                                               |
| Amortization (P 13)             | \$16,124           | -                   | -                  | -                                               |
| Loans Payable - Principal       | \$14,369           | -                   | -                  | -                                               |
| Loans Payable - Interest        | \$3,854            | -                   | -                  | -                                               |
| Capital Leases - Principal      | \$11,010           | \$11,022            | \$23,115           | 109.72%                                         |
| Capital Leases - Interest       | \$2,937            | -                   | -                  | -                                               |
| Principal Payment Offset (P 13) | -\$25,379          | -                   | -                  | -                                               |
| Interest Accrual (P 13)         | -\$216             | -                   | -                  | -                                               |
| Non-project                     | -                  | -                   | \$15,110           | -                                               |
| <b>Total Expenditures</b>       | <b>\$2,664,397</b> | <b>\$11,941,055</b> | <b>\$6,806,628</b> | <b>-43.00%</b>                                  |

## Expenditures by Department

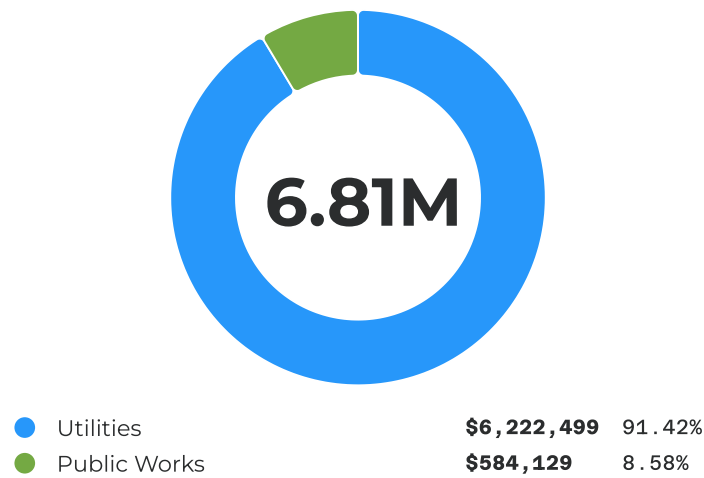
Historical Expenditures by Department



In FY2026, the total expenditures for the Storm Drainage Operating Fund decreased to \$6.8 million, representing a 43% reduction from the previous year's total of \$11.9 million. The Utilities department remained the largest expenditure category, accounting for 91.42% of the total at \$6.2 million. This amount reflects a significant decrease of \$4.6 million, or 42.64%, compared to the prior year.

The Public Works department was the second-largest category, comprising 8.58% of the total expenditures with \$584,129. This also marked a decrease of \$509,047, or 46.57%, from the previous year's \$1.1 million. Both major departments experienced substantial reductions in spending, contributing to the overall decline in the fund's expenditures for FY2026.

FY26 Expenditures by Department



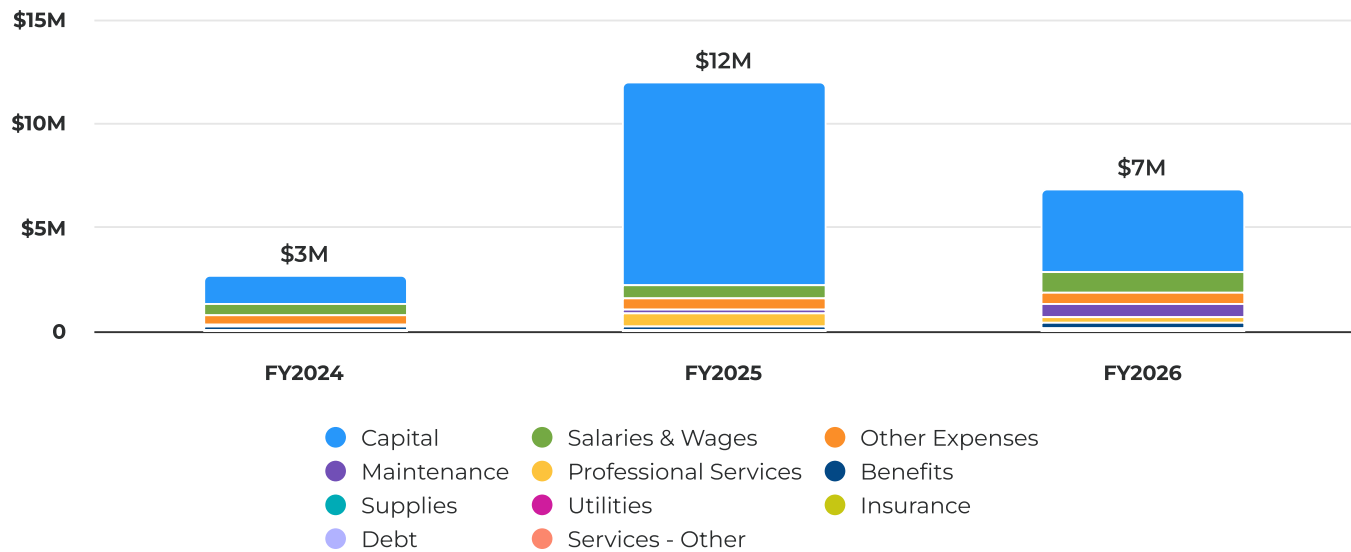
For the STORM DRAINAGE OPERATING FUND fiscal year expenditures by department, Utilities account for \$6.2 million, representing 91.42% of the total expenditures. Public Works comprises \$584,129, which is 8.58% of the total.

Expenditures by Department

| Category           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs. 2026 Proposed (% Change) |
|--------------------|--------------|--------------|---------------|-------------------------------------------|
| Public Works       | \$589,946    | \$1,093,176  | \$584,129     | -46.57%                                   |
| Utilities          | \$2,074,451  | \$10,847,879 | \$6,222,499   | -42.64%                                   |
| Total Expenditures | \$2,664,397  | \$11,941,055 | \$6,806,628   | -43.00%                                   |

Expenditures by Expense Type

Historical Expenditures by Expense Type



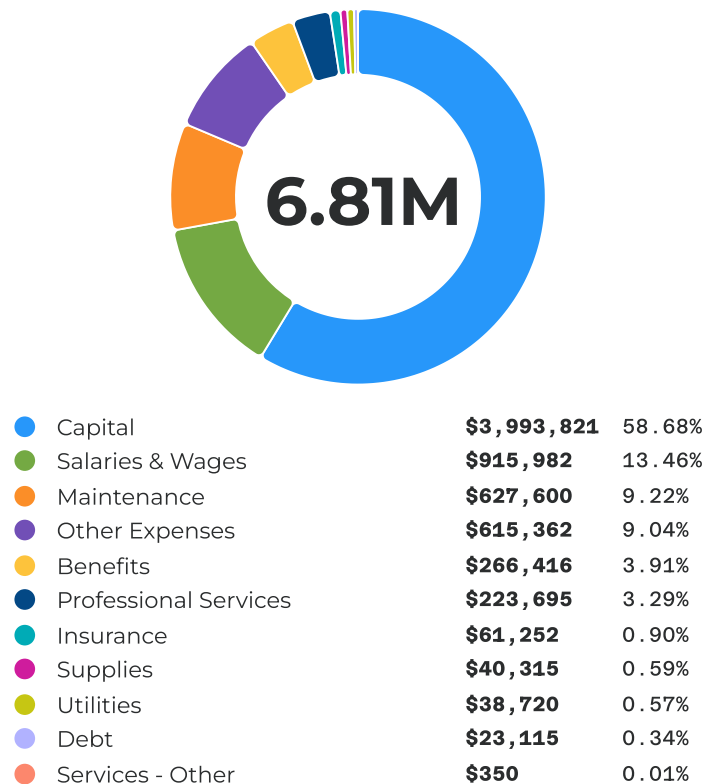
In FY2026, the Storm Drainage Operating Fund's total expenditures decreased by 43% to \$6.8 million compared to the previous year. The largest expense category, Capital, declined significantly by \$5.7 million or 58.97%, now representing 58.68% of the total budget, down from 81.52% in the prior year.

Salaries & Wages increased by \$259,233 or 39.47%, accounting for 13.46% of the total expenditures, up from 5.5%. Maintenance saw a substantial rise of \$482,100 or 331.34%, growing to 9.22% of the budget. Other Expenses also increased by \$100,258 or 19.46%, making up 9.04% of the total.

Benefits rose by \$85,362 or 47.15%, now 3.91% of expenditures. Insurance experienced the largest percentage increase of 1,136.12%, increasing by \$56,297 to 0.9% of the total. Utilities more than doubled, increasing by \$20,655 or 114.33%, and Debt increased by \$12,093 or 109.71%, representing 0.57% and 0.34% of the budget respectively.

Conversely, Professional Services decreased sharply by \$408,000 or 64.59%, now 3.29% of the total. Supplies slightly declined by \$1,685 or 4.01%, making up 0.59% of expenditures.

### FY26 Expenditures by Expense Type



For the STORM DRAINAGE OPERATING FUND fiscal year expenditures by expense type, Capital expenses account for \$4 million, representing 58.68% of the total. Salaries & Wages amount to \$915,982, which is 13.46%. Maintenance costs are \$627,600 or 9.22%, while Other Expenses total \$615,362, making up 9.04%. Benefits are \$266,416, corresponding to 3.91%, and Professional Services are \$223,695, or 3.29%. Insurance expenses are \$61,252, representing 0.9%, Supplies are \$40,315 at 0.59%, Utilities are \$38,720 or 0.57%, and Debt expenses are \$23,115, accounting for 0.34%. One smaller category was excluded from this list.

### Expenditures by Expense Type

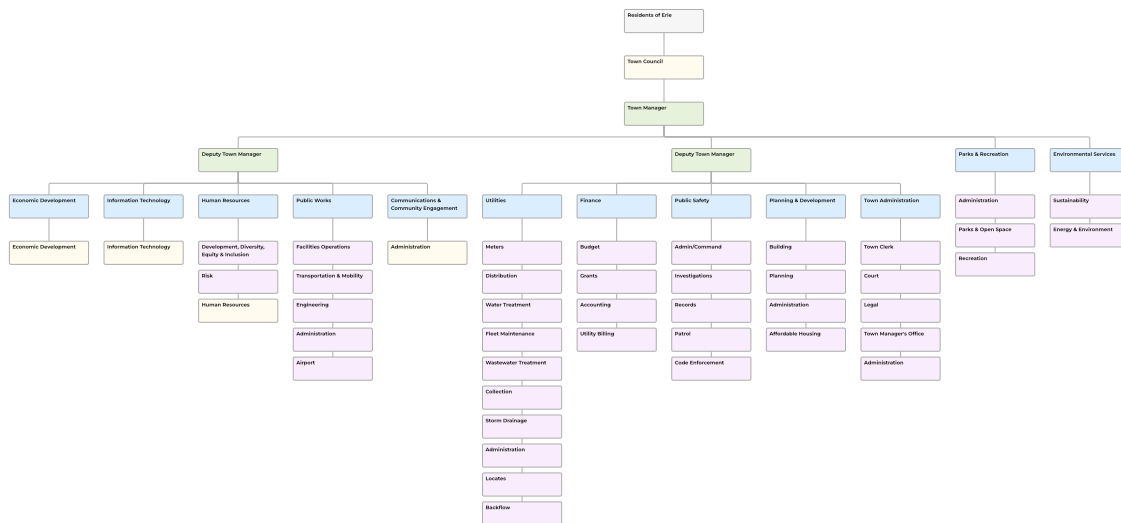
| Category         | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------|--------------|--------------|---------------|-------------------------------------------------|
| Salaries & Wages | \$575,650    | \$656,749    | \$915,982     | 39.47%                                          |
| Benefits         | \$164,586    | \$181,055    | \$266,416     | 47.15%                                          |
| Utilities        | \$17,536     | \$18,065     | \$38,720      | 114.34%                                         |
| Maintenance      | \$138,318    | \$145,500    | \$627,600     | 331.34%                                         |
| Supplies         | \$13,400     | \$42,000     | \$40,315      | -4.01%                                          |

| Category                  | 2024 Actuals       | 2025 Adopted        | 2026 Proposed      | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------|--------------------|---------------------|--------------------|-------------------------------------------------|
| Services - Other          | \$112              | \$350               | \$350              | 0.00%                                           |
| Insurance                 | \$3,804            | \$4,955             | \$61,252           | 1,136.17%                                       |
| Other Expenses            | \$401,584          | \$515,104           | \$615,362          | 19.46%                                          |
| Capital                   | \$1,326,355        | \$9,734,560         | \$3,993,821        | -58.97%                                         |
| Debt                      | \$6,575            | \$11,022            | \$23,115           | 109.72%                                         |
| Professional Services     | \$16,477           | \$631,695           | \$223,695          | -64.59%                                         |
| <b>Total Expenditures</b> | <b>\$2,664,397</b> | <b>\$11,941,055</b> | <b>\$6,806,628</b> | <b>-43.00%</b>                                  |

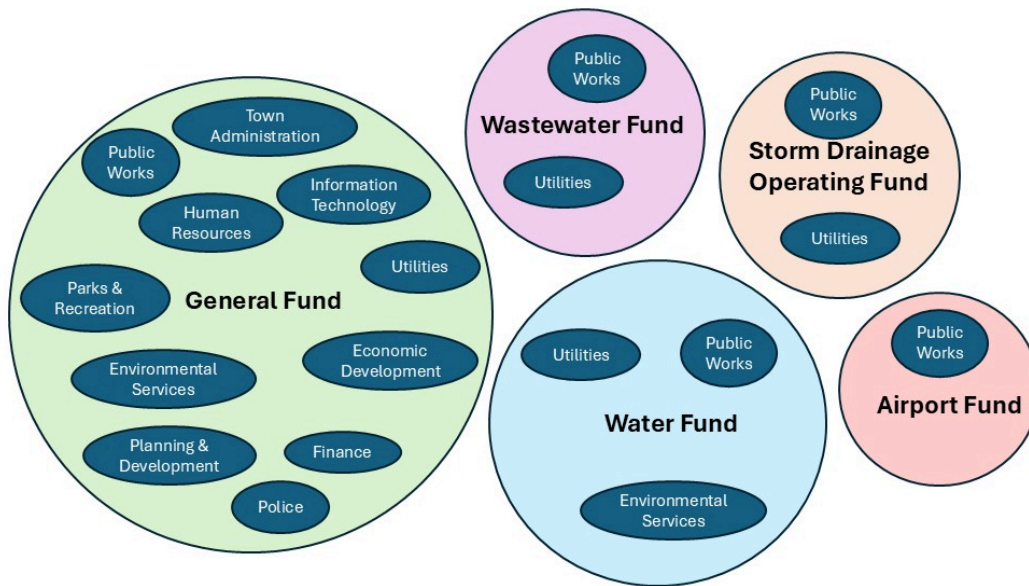
# Departments Summary

The Town of Erie has 12 departments with staff shown in the organizational chart below. In 2025, the Town added four new divisions across various departments to help differentiate and track costs for these work groups. The new divisions are Budget and Grants in the Finance department, Risk in the Human Resources department, and the Town Manager's office in the Town Administration department.

## Organizational Structure



## Department & Fund Relationship



# Legislative Department



## About Us

### Who We Are

The **Town Council** acts as the legislative body of the Town and provides policy direction to and oversight of the Town Manager, Town Attorney, Municipal Judge, and Municipal Prosecutor to ensure Town programs and services are effective, and efficiently support and enhance the quality of life for all Erie residents, businesses, and visitors.

### Department Description

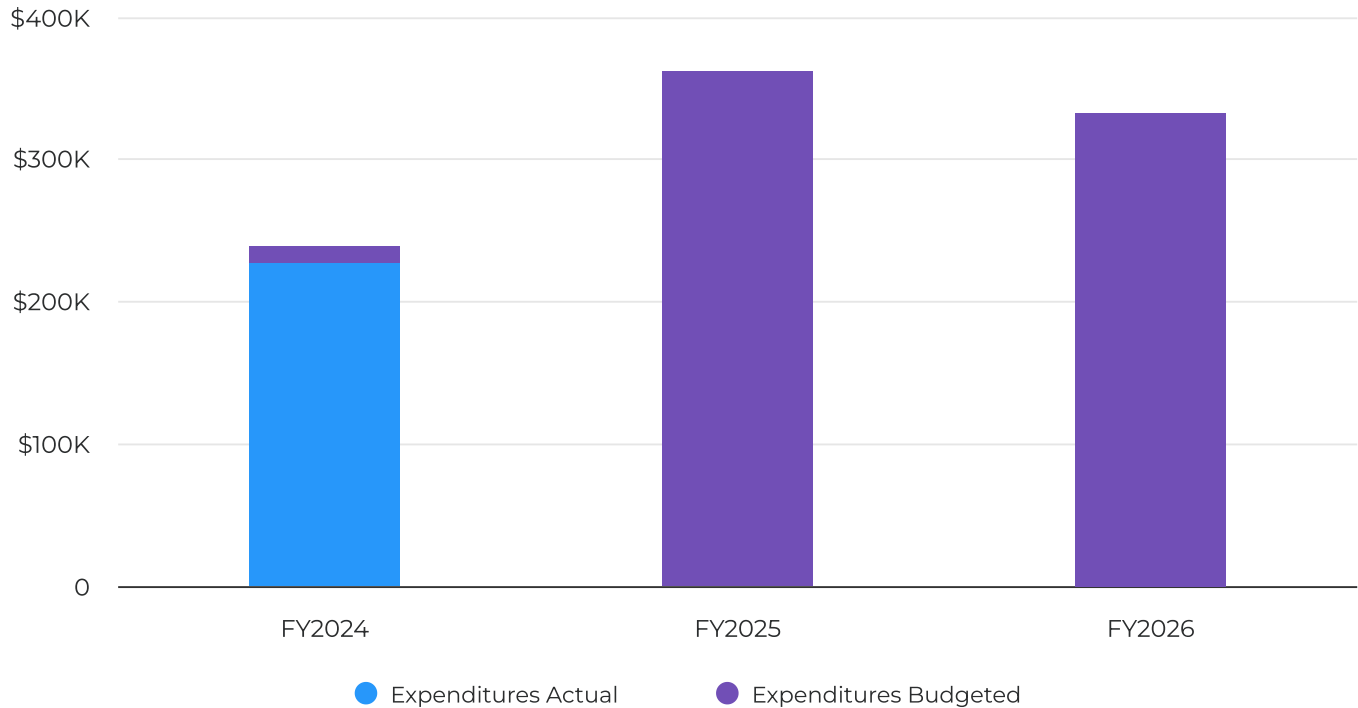
The Town Council is the elected governing body for the Town and consists of the mayor and six council members elected from three districts. The Council is responsible for establishing Town policies and goals; has the authority to adopt laws, ordinances, and resolutions to conduct the business of the Town; approves the annual budget; and may enter the Town into contracts for services or intergovernmental agreements for cooperative service delivery. The Council also appoints members of the Town's Boards and Commissions as follows:

- **Planning Commission** reviews proposed land uses and forwards recommendations to the Town Council.
- **Historic Preservation Advisory Board (HPAB)** advises the Town Council on issues related to the preservation of historic structures, documents, and artifacts in Erie.
- **Open Space and Trails Advisory Board (OSTAB)** advises the Town Council on open space and trails-related issues.
- **Sustainability Advisory Board** advises the Town Council on matters related to the planning, development, maintenance and management of sustainability activities throughout Erie.
- **Tree Advisory Board** provides education on the importance of planting and maintaining trees on public and private lands, plans and promotes the annual Arbor Day event and promotes sound management of Erie's urban forest, all of which helps maintain Erie's Tree City USA designation by the National Arbor Day Foundation.
- **Airport Economic Development Advisory Board** advises the Town Council on ways to promote economic activity at the Erie Municipal Airport that is beneficial to the Town.
- **Board of Adjustment** meets on an as-needed basis to consider such things as variances to the zoning code or setback requirements as well as to hear appeals to the decisions made by the Chief Building Official.

# Legislative Financials

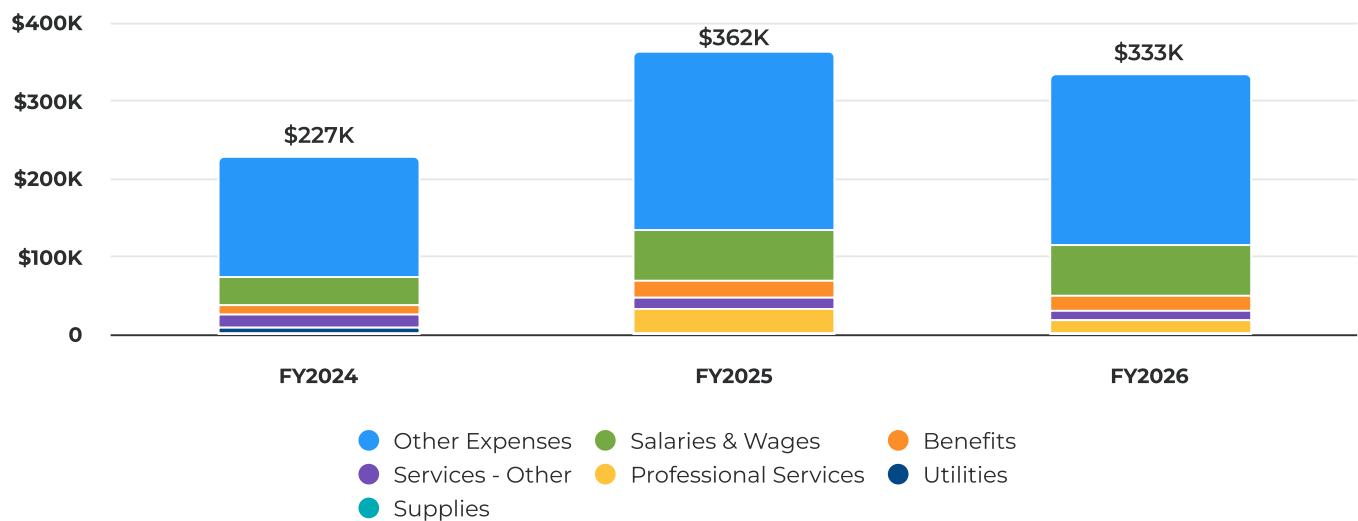
## Expenditure Summary

Historical Expenditures Across Department



## Expenditures by Expense Type

Historical Expenditures by Expense Type





## Expenditures by Expense Type

| Category                                     | 2024 Actuals     | 2025 Adopted     | 2026 Proposed    | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|------------------|------------------|------------------|-------------------------------------------------|
| <b>Salaries &amp; Wages</b>                  | \$35,730         | \$66,744         | \$66,096         | -0.97%                                          |
| Salaries - Regular                           | \$35,730         | -                | -                | -                                               |
| Salaries - Part-time                         | -                | \$66,744         | \$66,096         | -0.97%                                          |
| <b>Benefits</b>                              | \$11,149         | \$19,887         | \$20,550         | 3.33%                                           |
| Benefit Expense Allocation                   | \$10,924         | \$18,487         | \$19,150         | 3.59%                                           |
| Clothing & Uniforms                          | \$225            | \$1,400          | \$1,400          | 0.00%                                           |
| <b>Utilities</b>                             | \$6,996          | \$844            | \$861            | -100.00%                                        |
| Utilities - Telecom Allocation               | \$6,996          | \$844            | \$861            | -100.00%                                        |
| <b>Supplies</b>                              | \$1,343          | \$1,500          | \$1,500          | 0.00%                                           |
| Office Supplies                              | \$1,343          | \$1,500          | \$1,500          | 0.00%                                           |
| <b>Services - Other</b>                      | \$18,150         | \$15,500         | \$11,600         | -25.16%                                         |
| Printing & Copy Services                     | \$558            | \$500            | \$500            | 0.00%                                           |
| Codification Services                        | \$17,592         | \$15,000         | \$11,100         | -26.00%                                         |
| <b>Other Expenses</b>                        | \$153,412        | \$227,200        | \$217,276        | -4.37%                                          |
| Travel & Conferences                         | \$13,168         | \$32,500         | \$18,000         | -44.62%                                         |
| Books, Publications & Reference<br>Materials | \$159            | \$600            | \$600            | 0.00%                                           |
| Membership Dues                              | \$38,757         | \$31,600         | \$43,000         | 36.08%                                          |
| Special Events                               | \$9,102          | \$5,000          | \$5,000          | 0.00%                                           |
| Food & Related Services                      | \$17,480         | \$18,500         | \$25,001         | 35.14%                                          |
| Historical Preservation<br>Commission        | -                | \$4,000          | \$20,000         | 400.00%                                         |
| Tree Board Operating                         | \$2,713          | \$3,000          | \$5,000          | 66.67%                                          |
| OSTAB Operating                              | \$173            | \$2,000          | \$1,000          | -50.00%                                         |
| Planning Commission Operating                | \$879            | \$3,000          | \$3,675          | 22.50%                                          |
| Sustainability Committee                     | \$12,261         | \$10,000         | \$11,000         | 10.00%                                          |
| Airport Advisory Board                       | -                | \$37,000         | \$5,000          | -86.49%                                         |
| Grants to Other Outside Agencies             | \$58,720         | \$80,000         | \$80,000         | 0.00%                                           |
| <b>Professional Services</b>                 | -                | \$30,000         | \$15,000         | -50.00%                                         |
| Consultation Services                        | -                | \$30,000         | \$15,000         | -50.00%                                         |
| <b>Total Expenditures</b>                    | <b>\$226,779</b> | <b>\$361,675</b> | <b>\$332,883</b> | <b>-8.20%</b>                                   |

# Town Administration Department



# About Us

## Mission Statement

The **Town Manager's Office** works in partnership with the Town Council, Town departments, and residents to support and promote the Town's overall mission:

"The Town of Erie is dedicated to delivering exceptional public service with honesty, efficiency, and compassion."

Our values are:

- **Trust:** We earn trust by upholding and exceeding our civic responsibilities with integrity.
- **Reach:** We provide opportunities for employees to reach their highest potential.
- **Uplift:** We recognize and celebrate the service provided by each employee.
- **Embrace:** We see, hear, and support the humanity in our coworkers and the public we serve.

## Department Description

### Town Manager's Office Description

The Town Manager is the chief administrative officer of the Town and is appointed by and serves at the pleasure of the Town Council. The Town Manager is responsible for providing professional leadership, administration, and execution of the Council's policies and objectives and coordinating with the Town Attorney. The specific duties of the Town Manager are enumerated in the Home Rule Charter Article 8.01. The Town Manager and Deputy Town Managers share the day-to-day responsibilities of overseeing all Town Departments.

### Town Attorney's Office Description

The Town Attorney is appointed by and serves at the pleasure of the Town Council. The Town Attorney advises and represents the Town in all legal matters of municipal concern, including defense of claims against the Town and other civil litigation. The Town Attorney attends Council meetings and provides legal advice to the Council, advises town departments, boards and commissions, and is responsible for drafting or supervising the drafting of ordinances, resolutions, contracts, agreements, and other legal documents.

### Administrative Services & Operations Department Description

The **Department of Administrative Services & Operations** is responsible for coordinating daily administrative responsibilities Town-wide and ensuring policies and procedures are consistent throughout the Town and updated as required. Administration, Municipal Courts, and Town Clerk are divisions within the Department.

- The Erie Municipal Court adjudicates violations of the Town's municipal ordinances and the Model Traffic Code, as amended by the Erie Municipal Code. Per the Home Rule Charter, the Municipal Judge and Town Prosecutor are appointed by and serve at the pleasure of the Town Council.
- The office of the Town Clerk is responsible for administration of Town Council meetings, boards & commissions, elections, liquor licensing, permitting, and record retention. Per the Home Rule Charter, the Clerk is also the Town's designated election official and certifies all ordinances and resolutions enacted or passed by the Town Council.
- The Administration division is responsible for the administrative support for the Town Manager's Office and serves as the initial point of contact for visitors and callers to Town Hall.

# Past and Future Acknowledgments

## 2025 Highlights

- Moved Municipal Court to Town Hall
- Deputy Town Clerk earned Certified Municipal Clerk designation; another Deputy Town Clerk earned Master Municipal Clerk designation
- Continued to facilitate ordinances to align the Municipal Code with the Home Rule Charter
- Clerk's staff attended Colorado Municipal Clerk's Association Institute for training and networking
- Records staff attended LaserFiche conference
- Continued participation in Town Hall Expansion/Renovation Project including helping coordinate move back into renovated Town Hall.
- Completed onboarding of new Deputy Court Administrator
- Hired and onboarded new Director
- Hired and onboarded new Municipal Judge
- Began onboarding process for in-house Town Attorney

## 2026 Goals and Objectives

- Coordinated election with Weld and Boulder Counties for three Council seats and possible ballot issues
- Complete any needed onboarding of new Council members
- Transition to new Agenda Management software
- Transition to new board/commission tracking software
- Continued transition to paperless operations for Municipal Court
- Update of Board and Commission application and onboarding process to align with odd-numbered years
- Begin reorganization of Central Records and make more records available to the public

# 2026 Performance Measurements

Town Clerk's Office 2026 measures:

- Town Council Meetings
- Urban Renewal Authority Meetings
- Board & Commission Meetings
- City Council Meeting Actions
  - Proclamations
  - Ordinances
  - Resolutions
- Public Records Requests
- Liquor Licensing
- Permits
  - Block Parties
  - Mobile Vendors
  - Solicitor
- Records
  - Number input into Repository
  - Number Destroyed

Municipal Court 2026 measures:

- Number of cases
- Case close rate
- Number of trials

# 2024-25 Performance Measurement Results

## Policy Review

- Townwide policies reviewed/updated – 98
- Newly created policies – 4

## Town Clerk's Office

- Town Council Meetings 52 (including Special Meetings & Study Sessions)
- Urban Renewal Authority Meetings 9
- Ordinances 35
- Resolutions 155
- Proclamations 24
- Public Records Requests 516
- Facilitated 21 board/commission appointments
- Current Liquor Licenses 35
  - Special Event Liquor Licenses 14
- Entertainment Districts 1
- Block Party Permits 16
- Mobile Vendor Permits 28
- Open Container Permits 51
- Roll Off Permits 34
- Solicitor Permits 102 applied, 41 approved (difference due to not submitting a background check or pay the final fee)
- Handbill Permits 13
- Home Childcare Registration 2
- Documents/Records created in Laserfiche Repository
  - By Clerk's team 4526
  - By other Town staff 9525
- Records destruction
  - Iron Mountain offsite storage – 75 boxes or 261.2 cubic feet
  - Reviewed by staff for scanning & destruction - 155 boxes

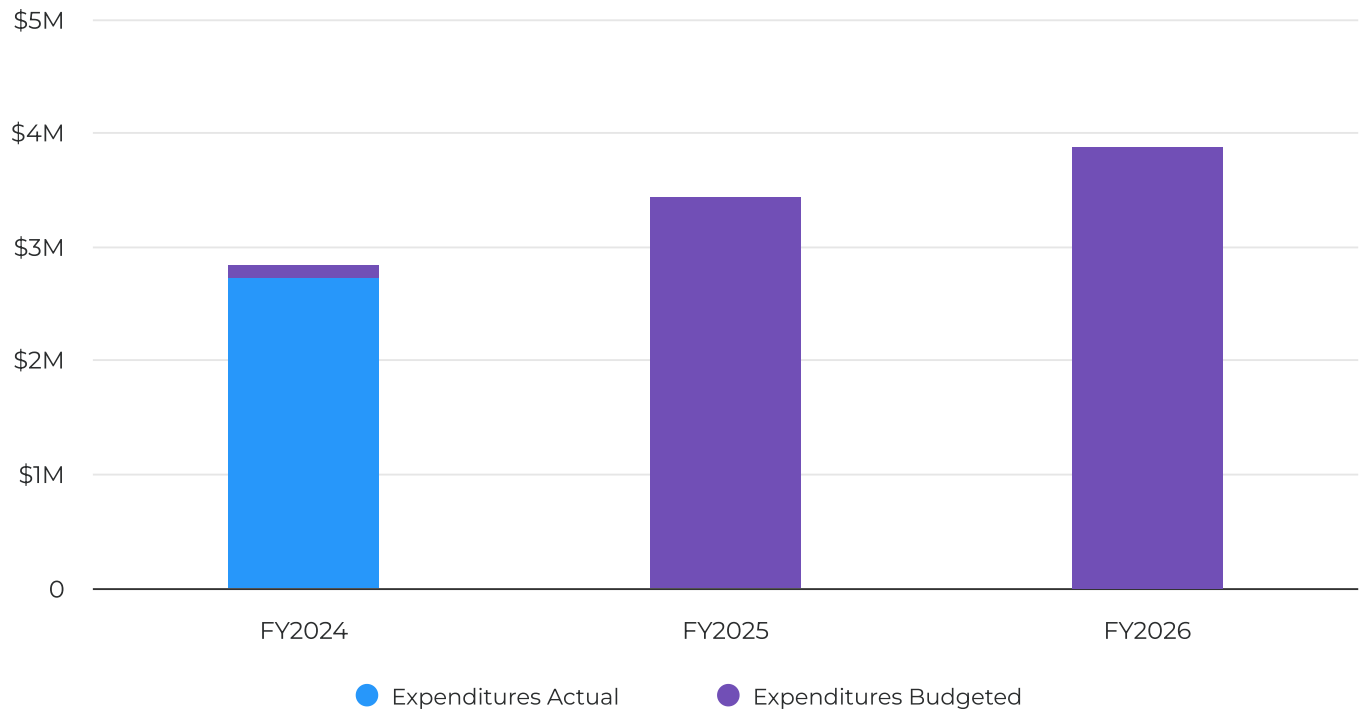
## Municipal Court

- Number of case files 873
- Case close rate 108%
- Number of Trials held 2

# Town Administration Financials

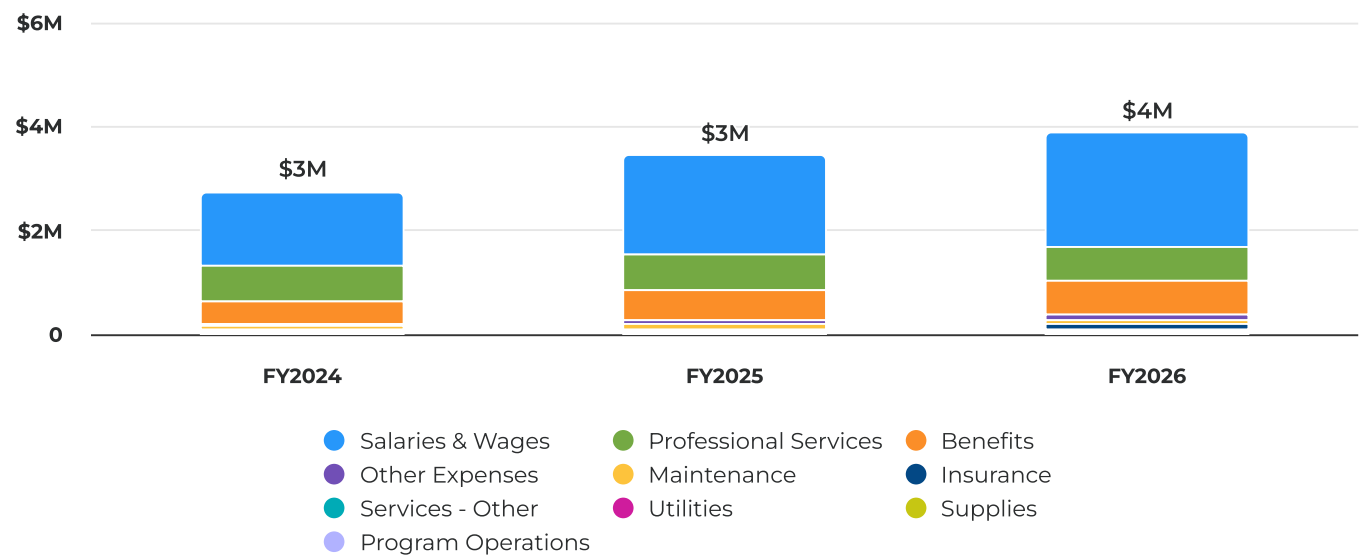
## Expenditure Summary

Historical Expenditures Across Department



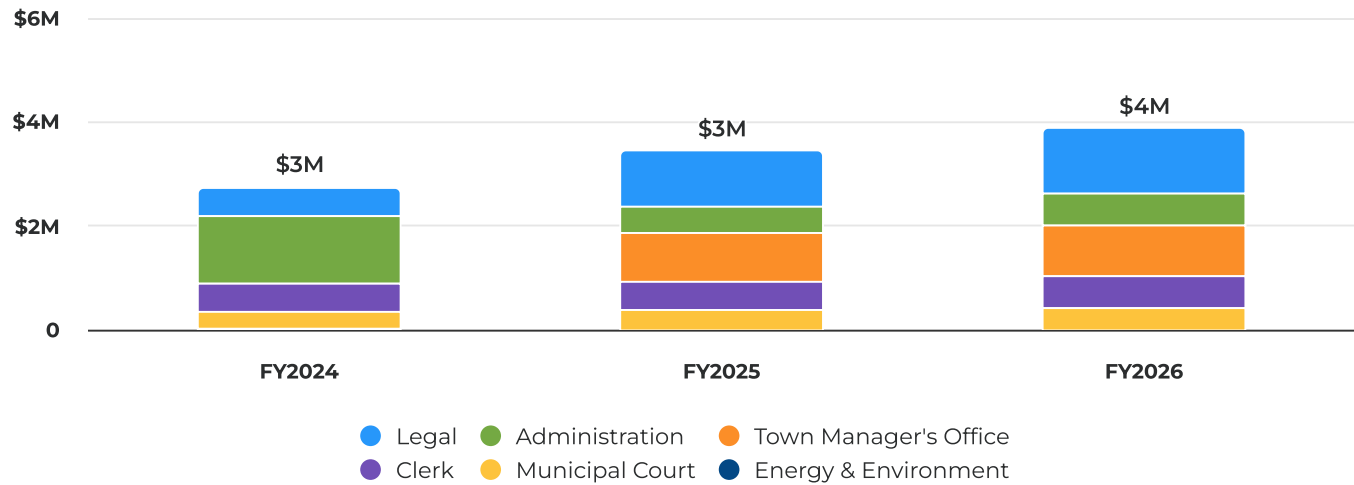
## Expenditures by Expense Type

Historical Expenditures by Expense Type

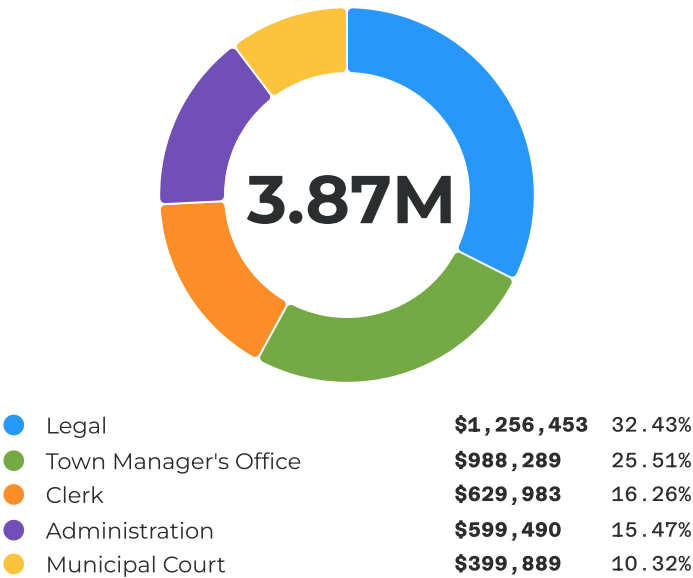


# Expenditures by Division

Historical Expenditures by Division



FY26 Expenditures by Division



## Expenditures by Division

| Category                        | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs. 2026 Proposed (% Change) |
|---------------------------------|--------------|--------------|---------------|-------------------------------------------|
| <strong>Administration</strong> |              |              |               |                                           |
| Salaries & Wages                | \$940,990    | \$335,285    | \$345,039     | 2.91%                                     |
| Salaries - Regular              | \$936,258    | \$328,785    | \$337,039     | 2.51%                                     |
| Salaries - Overtime             | \$945        | \$1,500      | \$3,000       | 100.00%                                   |
| Salaries - Bonuses              | \$3,787      | \$5,000      | \$5,000       | 0.00%                                     |
| Benefits                        | \$305,233    | \$129,035    | \$140,051     | 8.54%                                     |
| Benefit Expense Allocation      | \$272,843    | \$86,635     | \$97,651      | 12.72%                                    |
| Employee Appreciation Program   | \$32,163     | \$41,900     | \$41,900      | 0.00%                                     |





| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Clothing & Uniforms                          | \$227        | \$500        | \$500         | 0.00%                                           |
| <b>Utilities</b>                             | \$3,996      | \$5,618      | \$6,010       | 6.98%                                           |
| Utilities - Phone Stipend                    | -            | -            | \$1,620       | -                                               |
| Utilities - Telecom Allocation               | \$3,996      | \$5,618      | \$4,390       | -21.86%                                         |
| <b>Supplies</b>                              | \$1,411      | \$700        | \$700         | 0.00%                                           |
| Office Equipment                             | \$24         | -            | -             | -                                               |
| Office Supplies                              | \$1,387      | \$700        | \$700         | 0.00%                                           |
| <b>Services - Other</b>                      | -            | \$300        | \$300         | 0.00%                                           |
| Printing & Copy Services                     | -            | \$200        | \$200         | 0.00%                                           |
| Courier Services                             | -            | \$100        | \$100         | 0.00%                                           |
| <b>Insurance</b>                             | \$27,420     | \$34,607     | \$92,165      | 166.32%                                         |
| Property & Liability Insurance               | \$624        | -            | -             | -                                               |
| P&L Insurance Allocation                     | \$26,796     | \$34,607     | \$69,127      | 99.75%                                          |
| P&L Deductible Allocation                    | -            | -            | \$23,038      | -                                               |
| <b>Other Expenses</b>                        | \$19,171     | \$4,700      | \$10,225      | 117.55%                                         |
| Training & Tuition                           | \$725        | \$2,500      | \$2,500       | 0.00%                                           |
| Travel & Conferences                         | \$13,454     | -            | \$5,000       | -                                               |
| Books, Publications &<br>Reference Materials | -            | \$200        | \$200         | 0.00%                                           |
| Membership Dues                              | \$3,931      | -            | \$525         | -                                               |
| Special Events                               | \$21         | -            | -             | -                                               |
| Food & Related Services                      | \$1,040      | \$2,000      | \$2,000       | 0.00%                                           |
| <b>Professional Services</b>                 | \$8,425      | \$5,000      | \$5,000       | 0.00%                                           |
| Consultation Services                        | \$8,425      | \$5,000      | \$5,000       | 0.00%                                           |
| <b>Total Administration</b>                  | \$1,306,646  | \$515,246    | \$599,490     | 16.35%                                          |
| <b>Energy &amp; Environment</b>              |              |              |               |                                                 |
| <b>Supplies</b>                              | \$65         | -            | -             | -                                               |
| Office Supplies                              | \$65         | -            | -             | -                                               |
| <b>Total Energy &amp; Environment</b>        | \$65         | -            | -             | -                                               |
| <b>Town Manager's Office</b>                 |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | -            | \$696,953    | \$736,001     | 5.60%                                           |
| Salaries - Regular                           | -            | \$679,753    | \$726,001     | 6.80%                                           |
| Salaries - Bonuses                           | -            | \$17,200     | \$10,000      | -41.86%                                         |
| <b>Benefits</b>                              | -            | \$184,955    | \$210,846     | 14.00%                                          |
| Benefit Expense Allocation                   | -            | \$184,455    | \$210,346     | 14.04%                                          |
| Clothing & Uniforms                          | -            | \$500        | \$500         | 0.00%                                           |
| <b>Utilities</b>                             | -            | \$9,053      | \$12,157      | 34.29%                                          |
| Utilities - Phone Stipend                    | -            | \$540        | \$2,700       | 400.00%                                         |
| Utilities - Telecom Allocation               | -            | \$8,513      | \$9,457       | 11.09%                                          |
| <b>Supplies</b>                              | -            | \$500        | \$1,500       | 200.00%                                         |
| Office Equipment                             | -            | -            | \$1,000       | -                                               |
| Office Supplies                              | -            | \$500        | \$500         | 0.00%                                           |
| <b>Other Expenses</b>                        | -            | \$43,460     | \$27,785      | -36.07%                                         |
| Travel & Conferences                         | -            | \$36,900     | \$17,600      | -52.30%                                         |
| Books, Publications &<br>Reference Materials | -            | \$200        | \$200         | 0.00%                                           |
| Membership Dues                              | -            | \$4,860      | \$4,985       | 2.57%                                           |



| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Food & Related Services                      | -            | \$1,500      | \$5,000       | 233.33%                                         |
| <b>Total Town Manager's Office</b>           | -            | \$934,921    | \$988,289     | 5.71%                                           |
| <b>Legal</b>                                 |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | -            | \$350,676    | \$521,223     | 48.63%                                          |
| Salaries - Regular                           | -            | \$347,176    | \$521,223     | 50.13%                                          |
| Salaries - Overtime                          | -            | \$2,000      | -             | -100.00%                                        |
| Salaries - Bonuses                           | -            | \$1,500      | -             | -100.00%                                        |
| <b>Benefits</b>                              | -            | \$96,611     | \$151,465     | 56.78%                                          |
| Benefit Expense Allocation                   | -            | \$96,161     | \$151,015     | 57.04%                                          |
| Clothing & Uniforms                          | -            | \$450        | \$450         | 0.00%                                           |
| <b>Utilities</b>                             | -            | \$4,195      | \$6,790       | 61.86%                                          |
| Utilities - Telecom Allocation               | -            | \$4,195      | \$6,790       | 61.86%                                          |
| <b>Maintenance</b>                           | -            | \$3,000      | -             | -100.00%                                        |
| Software Services & Licenses                 | -            | \$3,000      | -             | -100.00%                                        |
| <b>Supplies</b>                              | -            | \$1,200      | \$2,200       | 83.33%                                          |
| Office Equipment                             | -            | -            | \$1,000       | -                                               |
| Office Supplies                              | -            | \$1,200      | \$1,200       | 0.00%                                           |
| <b>Services - Other</b>                      | -            | \$450        | \$450         | 0.00%                                           |
| Printing & Copy Services                     | -            | \$450        | \$450         | 0.00%                                           |
| <b>Other Expenses</b>                        | -            | \$15,500     | \$24,325      | 56.94%                                          |
| Training                                     | -            | \$4,500      | \$4,500       | 0.00%                                           |
| Travel & Conferences                         | -            | \$6,000      | \$11,350      | 89.17%                                          |
| Books, Publications &<br>Reference Materials | -            | \$1,000      | \$1,700       | 70.00%                                          |
| Membership Dues                              | -            | \$3,000      | \$5,775       | 92.50%                                          |
| Food & Related Services                      | -            | \$1,000      | \$1,000       | 0.00%                                           |
| <b>Professional Services</b>                 | \$551,161    | \$590,000    | \$550,000     | -6.78%                                          |
| Legal Services                               | \$402,728    | \$340,000    | \$340,000     | 0.00%                                           |
| Legal Services - Oil and Gas                 | \$37,081     | \$100,000    | \$60,000      | -40.00%                                         |
| Legal Services - Reimbursable                | \$28,340     | \$10,000     | -             | -100.00%                                        |
| Legal Services - Litigation                  | \$27,931     | \$50,000     | \$50,000      | 0.00%                                           |
| Legal Services - Other                       | \$55,082     | \$90,000     | \$100,000     | 11.11%                                          |
| <b>Total Legal</b>                           | \$551,161    | \$1,061,632  | \$1,256,453   | 18.35%                                          |
| <b>Municipal Court</b>                       |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | \$150,756    | \$186,001    | \$204,326     | 9.85%                                           |
| Salaries - Regular                           | \$150,207    | \$168,001    | \$186,826     | 11.21%                                          |
| Salaries - Overtime                          | -            | \$16,000     | \$16,000      | 0.00%                                           |
| Salaries - Bonuses                           | \$549        | \$2,000      | \$1,500       | -25.00%                                         |
| <b>Benefits</b>                              | \$42,496     | \$46,733     | \$54,329      | 16.25%                                          |
| Benefit Expense Allocation                   | \$42,324     | \$46,533     | \$54,129      | 16.32%                                          |
| Clothing & Uniforms                          | \$172        | \$200        | \$200         | 0.00%                                           |
| <b>Utilities</b>                             | \$3,396      | \$2,148      | \$2,434       | 13.31%                                          |
| Utilities - Telecom Allocation               | \$3,396      | \$2,148      | \$2,434       | 13.31%                                          |
| <b>Maintenance</b>                           | \$21,078     | \$29,100     | \$35,200      | 20.96%                                          |
| Maintenance Contracts                        | \$21,078     | \$29,100     | \$35,200      | 20.96%                                          |
| <b>Supplies</b>                              | \$1,498      | \$2,000      | \$2,000       | 0.00%                                           |
| Office Equipment                             | -            | -            | \$500         | -                                               |



| Category                                  | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Office Supplies                           | \$1,498      | \$2,000      | \$1,500       | -25.00%                                         |
| <b>Services - Other</b>                   | \$3,270      | \$5,500      | \$6,000       | 9.09%                                           |
| Translation Services                      | \$1,540      | \$2,500      | \$2,500       | 0.00%                                           |
| Court Appointed Attorney                  | \$1,730      | \$2,000      | \$3,000       | 50.00%                                          |
| Incarceration Services                    | -            | \$1,000      | \$500         | -50.00%                                         |
| <b>Program Operations</b>                 | -            | \$2,000      | -             | -100.00%                                        |
| Sentencing Fund                           | -            | \$2,000      | -             | -100.00%                                        |
| <b>Other Expenses</b>                     | \$2,278      | \$5,600      | \$5,600       | 0.00%                                           |
| Training                                  | \$1,317      | \$2,000      | \$2,000       | 0.00%                                           |
| Travel & Conferences                      | \$604        | \$2,700      | \$2,700       | 0.00%                                           |
| Membership Dues                           | \$227        | \$200        | \$200         | 0.00%                                           |
| Food & Related Services                   | \$130        | \$500        | \$500         | 0.00%                                           |
| Juror Fees                                | -            | \$200        | \$200         | 0.00%                                           |
| <b>Professional Services</b>              | \$101,513    | \$90,000     | \$90,000      | 0.00%                                           |
| Legal Services                            | \$71,513     | \$90,000     | \$90,000      | 0.00%                                           |
| Consultation Services                     | \$30,000     | -            | -             | -                                               |
| <b>Total Municipal Court</b>              | \$326,285    | \$369,081    | \$399,889     | 8.35%                                           |
| <b>Clerk</b>                              |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>               | \$329,321    | \$347,378    | \$382,696     | 10.17%                                          |
| Salaries - Regular                        | \$324,300    | \$340,378    | \$377,696     | 10.96%                                          |
| Salaries - Overtime                       | \$3,971      | \$2,000      | -             | -100.00%                                        |
| Salaries - Bonuses                        | \$1,050      | \$5,000      | \$5,000       | 0.00%                                           |
| <b>Benefits</b>                           | \$95,340     | \$94,278     | \$109,431     | 16.07%                                          |
| Benefit Expense Allocation                | \$95,340     | \$94,278     | \$109,431     | 16.07%                                          |
| <b>Utilities</b>                          | -            | \$5,431      | \$4,920       | -9.41%                                          |
| Utilities - Telecom Allocation            | -            | \$5,431      | \$4,920       | -9.41%                                          |
| <b>Maintenance</b>                        | \$53,273     | \$53,800     | \$37,100      | -31.04%                                         |
| Maintenance Contracts                     | \$45,198     | \$53,800     | \$37,100      | -31.04%                                         |
| Maintenance Contracts                     | \$8,075      | -            | -             | -                                               |
| <b>Supplies</b>                           | \$1,101      | \$2,500      | \$2,500       | 0.00%                                           |
| Office Supplies                           | \$1,101      | \$2,500      | \$2,500       | 0.00%                                           |
| <b>Services - Other</b>                   | \$44,287     | \$24,000     | \$59,076      | 146.15%                                         |
| Printing & Copy Services                  | \$5          | \$500        | \$500         | 0.00%                                           |
| Courier Services                          | \$938        | \$1,000      | \$1,000       | 0.00%                                           |
| Election Services - Mail Ballot           | \$29,397     | -            | \$40,000      | -                                               |
| Records Management                        | \$13,004     | \$19,500     | \$14,576      | -25.25%                                         |
| Background Screening                      | \$944        | \$3,000      | \$3,000       | 0.00%                                           |
| <b>Other Expenses</b>                     | \$22,018     | \$31,150     | \$34,260      | 9.98%                                           |
| Training                                  | \$1,784      | \$2,500      | \$2,500       | 0.00%                                           |
| Travel & Conferences                      | \$8,992      | \$10,000     | \$10,500      | 5.00%                                           |
| Books, Publications & Reference Materials | \$370        | \$500        | \$500         | 0.00%                                           |
| Membership Dues                           | \$887        | \$1,150      | \$1,760       | 53.04%                                          |
| Advertising & Publishing                  | \$6,526      | \$7,000      | \$7,000       | 0.00%                                           |
| Advertising & Publishing - Reimbursable   | \$712        | \$4,000      | \$4,000       | 0.00%                                           |
| Food & Related Services                   | \$52         | \$1,000      | \$1,000       | 0.00%                                           |



| Category                      | 2024 Actuals       | 2025 Adopted       | 2026 Proposed      | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------|--------------------|--------------------|--------------------|-------------------------------------------------|
| Recording Fees                | \$1,555            | \$2,000            | \$4,000            | 100.00%                                         |
| Recording Fees - Reimbursable | \$1,139            | \$3,000            | \$3,000            | 0.00%                                           |
| <b>Total Clerk</b>            | \$545,340          | \$558,537          | \$629,983          | 12.79%                                          |
| <b>Total Expenditures</b>     | <b>\$2,729,497</b> | <b>\$3,439,417</b> | <b>\$3,874,104</b> | <b>12.64%</b>                                   |

# Communications & Community Engagement Department



## About Us

The **Communications & Community Engagement Department** provides clear, concise communication to the public, the media, and to all internal departments in alignment with the Town's overall mission. The department is responsible for coordinating the Town's communications and community engagement efforts and works in partnership with staff, the Town Council, and Advisory Board/Commission members to ensure accurate and timely information is shared with the public and the media. This can include using all available tools to communicate, from social media and other digital tools to physical materials, newspaper announcements, engagement events, and more.

# Past and Future Acknowledgments

## 2025 Highlights

- Manages the transition of Town Hall AV into the new Council Chambers and evaluated all processes related to the streaming and recording of meetings.
- Provided specialized training for each department on how to create accessible documents that meet State-mandated ADA requirements.
- Supported the public engagement processes for updating the Parks, Recreation, Open Space, and Trails (PROST) plan, the County Line Road Improvements Project, the Old Town Social Capital program, and more.
- Managed the creation, distribution, and analysis of a Council survey of all residents of Erie.

## 2026 Goals and Objectives

- Create a “Certified Communicator” training program to increase the number of confident writers on staff.
- Manage any surveying and education/outreach related to possible 2026 Ballot Initiatives as directed by Council.
- Launch the accessible documents software on the external website to maintain compliance with State-mandated ADA requirements.
- Partner with departments to communicate and support engagement efforts on a variety of major planned projects.
- Complete the biennial Community Survey which will now be sent to residents in the spring of 2026.

# 2026 Performance Measurements

## 2024-25 Performance Measurement Results

### Social Media Metrics\* (Jan. 1-Sept. 15):

#### Instagram

- New Follows: 1,262
- Total Reach: 58,229

#### Facebook

- New Follows: 1,267
- Total Reach: 441,597

#### LinkedIn

- New Follows: 40
- Total Reach: 7,524

#### Total

- New Follows: 2,569
- Total Reach: 507,350

*\*This is just for the main @ErieColorado accounts and does not include the separate Parks & Rec or EPD accounts.*

### eNewsletters (Jan. 1-Sept 15)

The Town of Erie sends out various weekly and monthly newsletters to interested people who have signed up to receive the information. Below are some metrics for those emailed and SMS messages:

#### Business News

- Sent the second Monday of each month
- Average subscribers: 1,900
- New this year: 295
- Unsubscribed this year: 70

#### Sustainability News

- Sent the first business day of the month
- Average subscribers: 600
- New this year: 134
- Unsubscribed this year: 56

#### Town Manager's Weekly Update



- Sent each Monday
- Average subscribers: 1,500
- New this year: 292
- Unsubscribed this year: 95

## ErieEdition - Utility Bill Newsletter

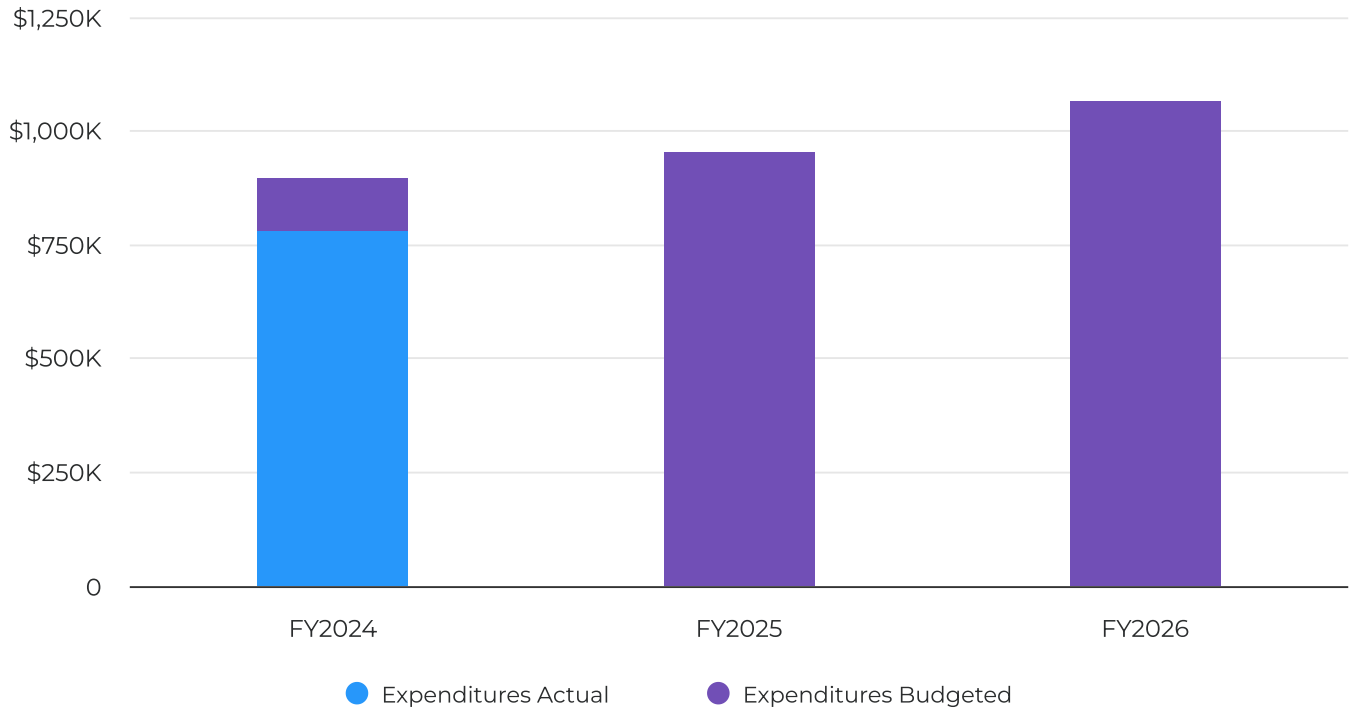
- Sent in each utility bill email/mailling
- All active customers: ~13,575 households



# Communications Financials

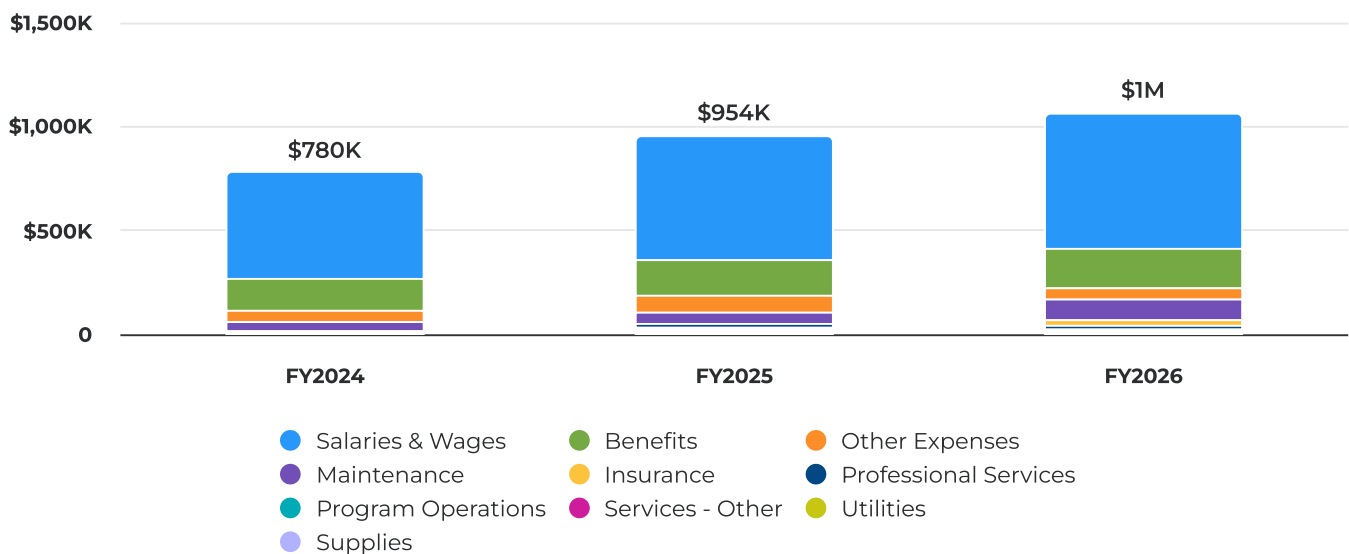
## Expenditure Summary

### Historical Expenditures Across Department



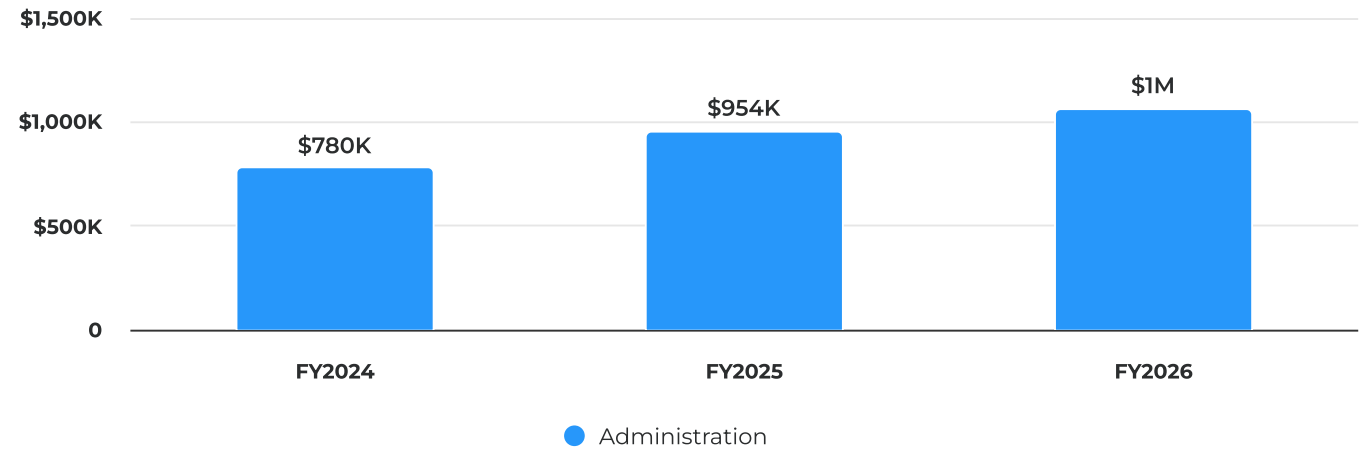
## Expenditures by Expense Type

### Historical Expenditures by Expense Type

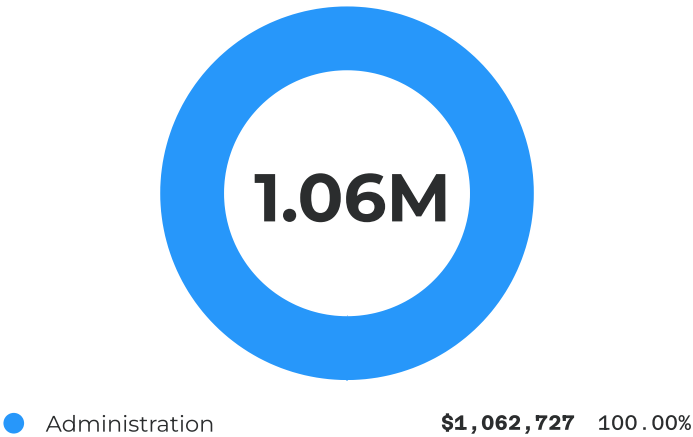


# Expenditures by Division

Historical Expenditures by Division



FY26 Expenditures by Division



## Expenditures by Division

| Category                              | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <strong>Administration</strong>       |              |              |               |                                                 |
| <strong>Salaries &amp; Wages</strong> | \$516,520    | \$601,371    | \$655,140     | 8.94%                                           |
| Salaries - Regular                    | \$506,515    | \$593,371    | \$646,640     | 8.98%                                           |
| Salaries - Overtime                   | \$5,037      | \$3,000      | \$3,000       | 0.00%                                           |
| Salaries - Bonuses                    | \$3,080      | \$3,000      | \$3,500       | 16.67%                                          |
| PTO Sell Back                         | \$1,888      | \$2,000      | \$2,000       | 0.00%                                           |
| <strong>Benefits</strong>             | \$149,419    | \$164,952    | \$188,073     | 14.02%                                          |
| Benefit Expense Allocation            | \$149,419    | \$164,352    | \$187,353     | 13.99%                                          |
| Clothing & Uniforms                   | -            | \$600        | \$720         | 20.00%                                          |
| <strong>Utilities</strong>            | -            | \$7,514      | \$8,423       | 12.10%                                          |
| Utilities - Telecom Allocation        | -            | \$7,514      | \$8,423       | 12.10%                                          |
| <strong>Maintenance</strong>          | \$41,066     | \$49,000     | \$93,700      | 91.22%                                          |
| Maintenance Contracts                 | \$41,066     | -            | -             | -                                               |
| Software Services & Licenses          | -            | \$49,000     | \$93,700      | 91.22%                                          |



| Category                                           | 2024 Actuals     | 2025 Adopted     | 2026 Proposed      | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------------|------------------|------------------|--------------------|-------------------------------------------------|
| <b>Supplies</b>                                    | \$426            | \$3,500          | \$4,500            | 28.57%                                          |
| Equipment Less Than \$10K                          | -                | -                | \$2,500            | -                                               |
| Office Supplies                                    | \$426            | \$3,500          | \$2,000            | -42.86%                                         |
| <b>Services - Other</b>                            | \$692            | \$11,550         | \$9,500            | -17.75%                                         |
| Printing & Copy Services                           | \$692            | \$11,550         | \$9,500            | -17.75%                                         |
| <b>Program Operations</b>                          | \$14,936         | \$13,500         | -                  | -100.00%                                        |
| Program Operations                                 | \$14,936         | \$13,500         | -                  | -100.00%                                        |
| <b>Insurance</b>                                   | -                | -                | \$35,241           | -                                               |
| P&L Insurance Allocation                           | -                | -                | \$26,484           | -                                               |
| P&L Deductible Allocation                          | -                | -                | \$8,757            | -                                               |
| <b>Other Expenses</b>                              | \$56,574         | \$87,430         | \$53,650           | -38.64%                                         |
| Training                                           | -                | \$2,800          | \$2,800            | 0.00%                                           |
| Travel & Conferences                               | \$2,081          | \$5,150          | \$20,750           | 302.91%                                         |
| Books, Publications &<br>Reference Materials       | -                | \$950            | \$650              | -31.58%                                         |
| Membership Dues                                    | \$400            | \$480            | \$500              | 4.17%                                           |
| Advertising & Publishing                           | \$372            | \$3,000          | \$2,500            | -16.67%                                         |
| Marketing                                          | \$2,582          | \$3,300          | \$8,800            | 166.67%                                         |
| Community Engagement                               | \$10,540         | \$71,750         | \$17,350           | -75.82%                                         |
| Community Engagement -<br>150th Anniversary Events | \$40,600         | -                | -                  | -                                               |
| Food & Related Services                            | -                | -                | \$300              | -                                               |
| <b>Professional Services</b>                       | -                | \$15,500         | \$14,500           | -6.45%                                          |
| Consultation Services                              | -                | \$15,500         | \$14,500           | -6.45%                                          |
| <b>Total Administration</b>                        | \$779,634        | \$954,317        | \$1,062,727        | 11.36%                                          |
| <b>Total Expenditures</b>                          | <b>\$779,634</b> | <b>\$954,317</b> | <b>\$1,062,727</b> | <b>11.36%</b>                                   |

# Economic Development Department



## About Us

### Mission Statement

The Economic Development Department leads the retention, expansion, and attraction of business in Erie. We work with economic development and community partners to ensure your start-up, existing, or expanding business benefits from the Town's collaboration, dedication, and support. We also identify and advance new catalytic commercial and mixed-use development projects that grow the tax base, create quality jobs and employers, and enhance the community's long-term economic vitality and quality of life.

### Department Description

As of 2025, the Economic Development Department is a four-person team focused on strengthening and diversifying Erie's economy. With limited staff, the department extends its reach and impact through strong partnerships at the local, regional, and state level. The Economic Development LEAD team connects these partners to coordinate business outreach and services. Current partners include the Erie Chamber of Commerce, the Erie Economic Development Council (EEDC), the Small Business Development Center (SBDC), and Upstate Colorado Economic Development.

The team supports existing and growing businesses, attracts new employers and investment, and helps entrepreneurs launch new ventures. It also works closely with commercial developers and public-private partners to proactively facilitate development of key catalytic sites and transformative projects that expand the tax base, add high-wage jobs, and bring diverse amenities and services to residents. In doing so, the team advances the Town's goals for fiscal sustainability, local workforce growth, entrepreneurship, and vibrant, mixed-use destinations identified in the Comprehensive Plan.

# Past and Future Acknowledgments

## 2025 Highlights

- Approved new Town Center URA by TOEURA and Town Council, providing up to \$30 million in TIF over 25 years, to address financial gap for eligible costs at Evergreen development.
- Approved Evergreen DDA with Town Council for development of 20-acre Town-owned retail corner at Erie Town Center.
- Established financing plan/structure for financial feasibility of Evergreen development, including mine mitigation efforts (using COP financing), URA bonds for public infrastructure and moral obligations by Town Council.
- Approved Joint Funding Agreement for Xcel off-site distribution line extension with Town Council, to support required electrical infrastructure for new Town Center development.
- Prepared draft DDA with Hines for Town-owned parcel at I-25 Erie Gateway with staff.
- TOEURA amended Nine Mile Corner DDA with Evergreen to increase maximum TIF cap from \$12.8M to \$13.2M to reflect increased cost for public improvements, and amended pledge agreements with Metro District to refinance District bonds.
- TOEURA purchased undeveloped lots at Wells/Kattell in Historic Old Town URA, issued RFQ for new development interest, and selected preferred developer with TOEURA Board.
- Approved TIF Reimbursement Agreements by TOEURA for expansion of Lucile's Creole Cafe, and new restaurant renovation at 656 Kattell St.
- Completed construction of Briggs Revitalization Project in Downtown, and Austin Ave. roundabout at Town Center, liaising with impacted Erie businesses, in coordination with other departments.
- TOEURA amended Downtown Revitalization Incentive Grant Program criteria, including updates to the matching grant for business siting and expansion.
- Approved TIF Reimbursement Agreements for four (4) Downtown Grant recipients, including Cellar West Brewery, CyclErie, Movewell Physical Therapy and Birdhouse.
- Completed new Airport ED Strategy and Crosswind Runway Evaluation studies with AEDAB and Town Council.

## 2026 Goals and Objectives

- Create new catalytic commercial and mixed-use development projects that grow the tax base, create quality jobs and employers, and enhance the community's long-term economic vitality and quality of life:
  - Approve public finance agreement with Evergreen by TOEURA and Town Council, including an announcement for anchor grocer. Complete mine mitigation efforts at Town Center using COP financing and complete site plan review for new development. Begin construction of Pinnacle Blvd. and north roundabout at Town Center.
  - Approve contract with Hines for Town-owned site at I-25 Erie Gateway by Town Council, and established plan for extending Town infrastructure to I-25. Adopt new Planned Development (PD) zoning document for I-25 Erie Gateway - South area.
  - Approve sale contracts and TIF agreements with development groups for URA-owned lots at northwest corner of Briggs St. and Maxwell Ave., and southwest corner of Wells St. and Kattell St. in Historic Old Town URA.
- Support new small business development and help interested entrepreneurs to start new businesses in Erie.
  - Continue efforts to secure location, operator and funding for new Diverse Business Incubator.
  - Complete construction of new Erie Makerspace at Schofield Farm, approve lease agreement with 501(c)(3) nonprofit leadership group, and begin operation of new Makerspace.
- Continue to maximize the Erie Municipal Airport as a regional asset, make it more financially self-supporting, and pursue new additional development and employment opportunities at the Airport.
  - Complete Request for Proposals (RFP) and negotiate ground lease agreement with preferred developer to construct and manage new airplane hangars at Erie Municipal Airport, with AEDAB and Town Council.
  - Consider any land acquisition at Erie Municipal Airport to facilitate development and employment opportunities recommended by



- Completed Erie Makerspace design and construction documents at Schofield Farm, approved JOC construction contract, and began construction, using \$1.2M of funding from Town Council.
  - Approved Town's first new Economic Incentive Policy and began implementing to new interested businesses/developers.
  - Approved new Construction Mitigation Grant Program and implemented to businesses negatively impacted by Town construction projects.
  - Hosted two business roundtables with Erie businesses, Town Council and Town Manager's office.
  - Conducted 40 business walks throughout Town, visiting Erie businesses and educating them about resources provided by the Economic Development Department.
  - Completed TOEURA Annual Report for 2024 with Finance and Communications Department, and presented to TOEURA Board. Also presented "URA 101" to TOEURA with legal counsel.
  - Received 2025 ICSC Award for "Excellence in Community Advancement" recognizing Nine Mile Corner.
- new Airport Economic Development Strategy and Airport Crosswind Runway Evaluation with AEDAB.
  - Execute new Intergovernmental Agreement (IGA) with Frederick to govern annexation limits, land use, utilities, transportation, and revenue sharing.

# 2026 Performance Measurements

See below.

## 2024-25 Performance Measurement Results

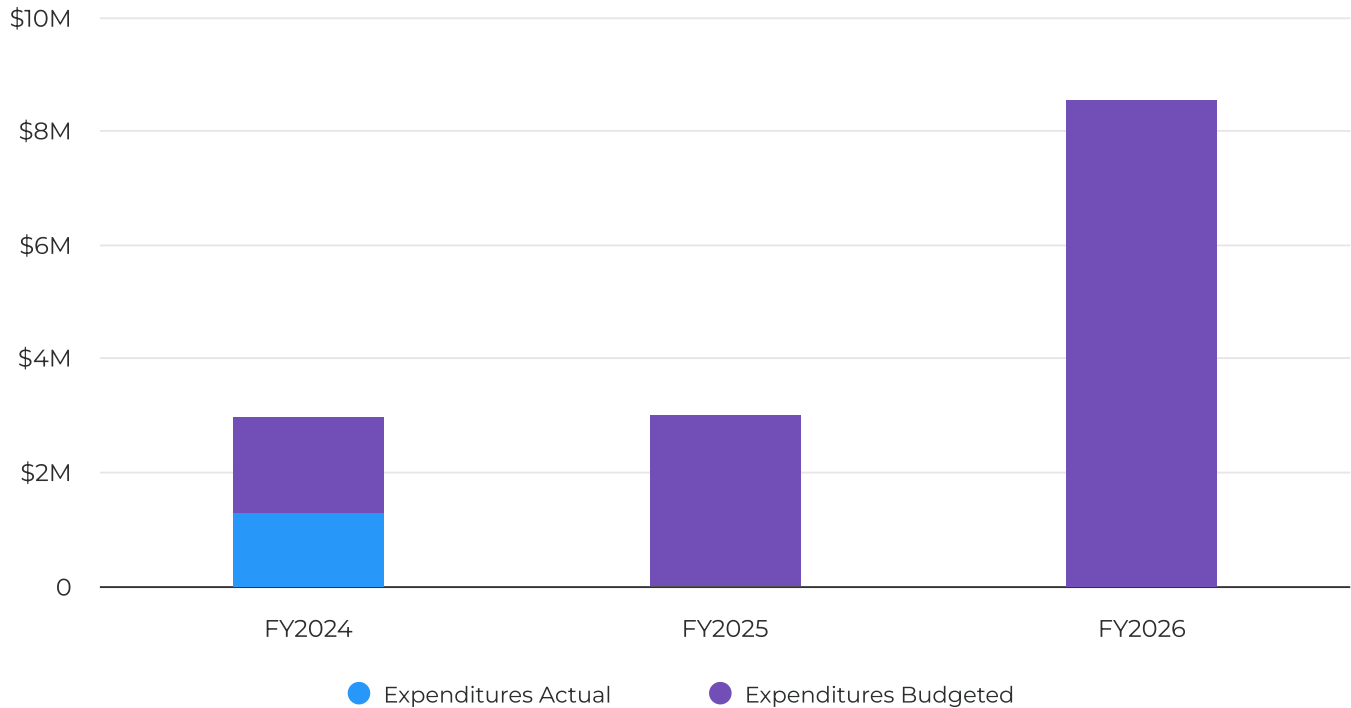
| Performance Measure                                                      | 2024 Actual | 2025 Estimate | 2026 Goal |
|--------------------------------------------------------------------------|-------------|---------------|-----------|
| Business engagement numbers                                              | 35          | 36            | 30        |
| Number of businesses visited                                             | 327         | 40            | 70        |
| Business licenses issued annually                                        | 140         | 33            | 45        |
| New businesses established                                               | 26          | 19            | 20        |
| Business expansions                                                      | 3           | 6             | 5         |
| Commercial vacancy rates                                                 | 0.53%       | 2.70%         | 5.00%     |
| Number of special events supported (i.e. Farmers Market, Brewfest, etc.) | 30          | 32            | 30        |
| Economic Development grants for the year and/or URA grants distributed   | 3           | 4             | 4         |



# Economic Development Financials

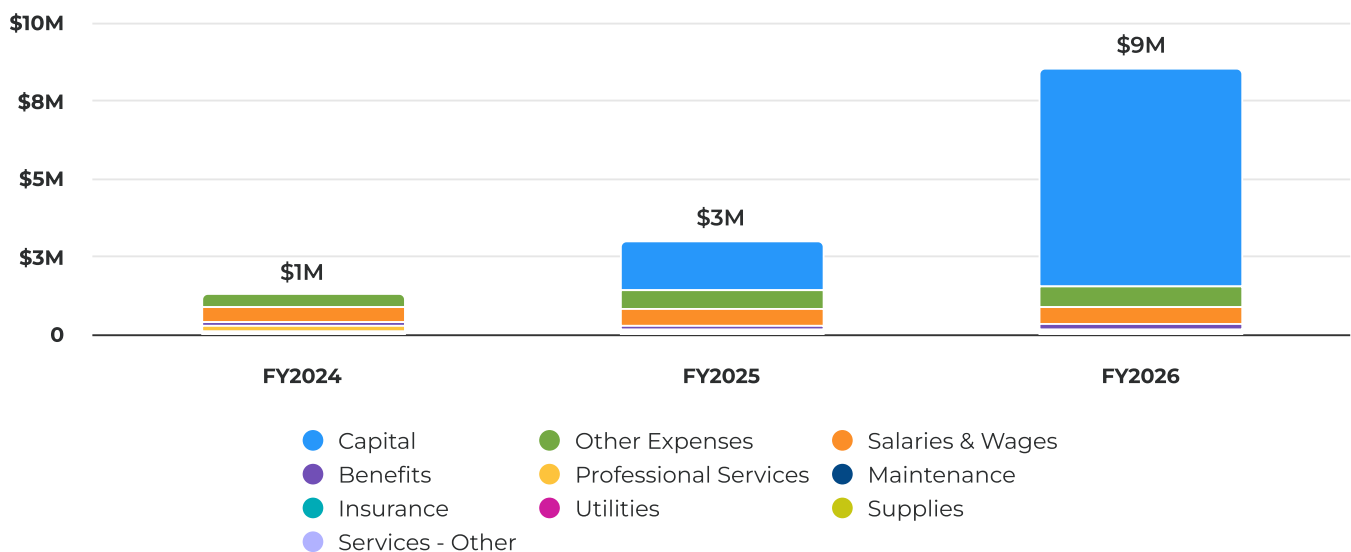
## Expenditure Summary

### Historical Expenditures Across Department



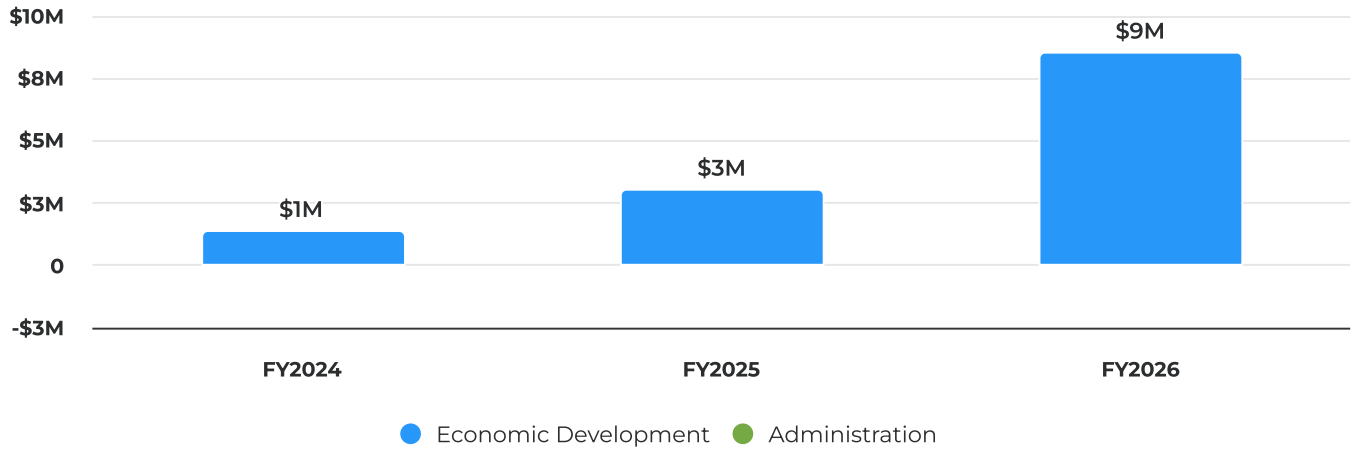
## Expenditures by Expense Type

### Historical Expenditures by Expense Type

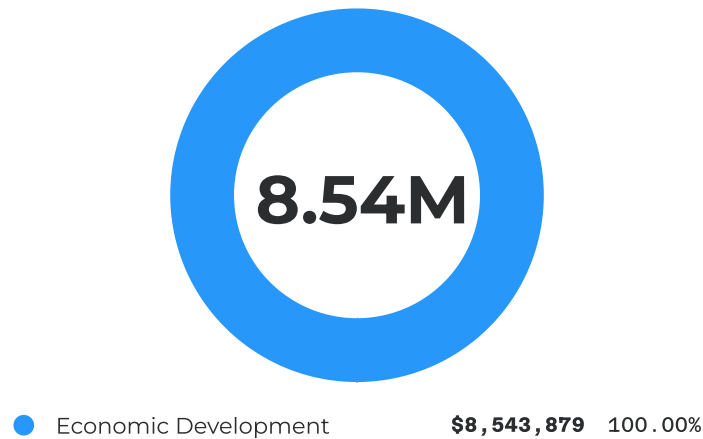


## Expenditures by Division

### Historical Expenditures by Division



### FY26 Expenditures by Division



## Expenditures by Division

| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Administration</b>                        |              |              |               |                                                 |
| <b>Capital</b>                               | -\$77,910    | -            | -             | -                                               |
| Capitalized Assets - Enterprise Funds (P 13) | -\$77,910    | -            | -             | -                                               |
| <b>Total Administration</b>                  | -\$77,910    | -            | -             | -                                               |
| <b>Economic Development</b>                  |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | \$496,452    | \$504,357    | \$572,007     | 13.41%                                          |
| Salaries - Regular                           | \$473,980    | \$502,357    | \$570,007     | 13.47%                                          |
| Salaries - Bonuses                           | \$3,802      | \$2,000      | \$2,000       | 0.00%                                           |
| Paid Parental Leave                          | \$18,670     | -            | -             | -                                               |
| <b>Benefits</b>                              | \$144,678    | \$139,743    | \$166,050     | 18.83%                                          |
| Benefit Expense Allocation                   | \$144,210    | \$139,143    | \$165,150     | 18.69%                                          |
| Clothing & Uniforms                          | \$468        | \$600        | \$900         | 50.00%                                          |
| <b>Utilities</b>                             | \$1,104      | \$6,422      | \$7,425       | 15.62%                                          |



| Category                                               | 2024 Actuals       | 2025 Adopted       | 2026 Proposed      | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------------------|--------------------|--------------------|--------------------|-------------------------------------------------|
| Utilities - Telecom Allocation                         | \$1,104            | \$6,422            | \$7,425            | 15.62%                                          |
| <b>Maintenance</b>                                     | \$71,154           | \$63,430           | \$66,513           | 4.86%                                           |
| Maintenance Contracts                                  | \$71,154           | -                  | -                  | -                                               |
| Software Services & Licenses                           | -                  | \$63,430           | \$66,513           | 4.86%                                           |
| <b>Supplies</b>                                        | \$218              | \$2,000            | \$1,000            | -50.00%                                         |
| Office Supplies                                        | \$218              | \$2,000            | \$1,000            | -50.00%                                         |
| <b>Services - Other</b>                                | \$151              | \$1,000            | \$1,000            | 0.00%                                           |
| Printing & Copy Services                               | \$151              | \$1,000            | \$1,000            | 0.00%                                           |
| <b>Insurance</b>                                       | -                  | -                  | \$24,474           | -                                               |
| P&L Insurance Allocation                               | -                  | -                  | \$18,360           | -                                               |
| P&L Deductible Allocation                              | -                  | -                  | \$6,114            | -                                               |
| <b>Other Expenses</b>                                  | \$388,940          | \$592,495          | \$655,411          | 10.62%                                          |
| Training                                               | \$7,101            | \$9,500            | \$9,500            | 0.00%                                           |
| Travel & Conferences                                   | \$30,011           | \$31,000           | \$31,000           | 0.00%                                           |
| Books, Publications &<br>Reference Materials           | \$614              | \$830              | \$830              | 0.00%                                           |
| Membership Dues                                        | \$37,625           | \$40,440           | \$41,840           | 3.46%                                           |
| Special Events                                         | \$44,945           | \$67,000           | \$68,000           | 1.49%                                           |
| Advertising & Publishing                               | \$928              | \$15,500           | \$5,500            | -64.52%                                         |
| Marketing                                              | \$75,455           | \$80,900           | \$80,900           | 0.00%                                           |
| Community Engagement                                   | -                  | \$20,000           | \$10,000           | -50.00%                                         |
| Economic Development                                   | \$12,074           | \$80,000           | \$50,000           | -37.50%                                         |
| Grants to Erie Economic<br>Development Council         | \$34,758           | \$63,000           | \$71,516           | 13.52%                                          |
| Grants to Erie Chamber of<br>Commerce                  | \$83,863           | \$84,325           | \$86,325           | 2.37%                                           |
| Grants to Other Outside<br>Agencies                    | \$61,565           | -                  | -                  | -                                               |
| Economic Development<br>Incentives                     | -                  | \$100,000          | \$200,000          | 100.00%                                         |
| <b>Capital</b>                                         | \$77,910           | \$1,611,418        | \$7,000,000        | 334.40%                                         |
| Construction - Makerspace<br>Schofield Farm            | \$77,910           | -                  | -                  | -                                               |
| Construction - Makerspace                              | -                  | \$1,200,000        | -                  | -100.00%                                        |
| Construction - Xcel<br>Reinforcement Contribution      | -                  | \$411,418          | -                  | -100.00%                                        |
| Mine Mitigation                                        | -                  | -                  | \$7,000,000        | -                                               |
| <b>Professional Services</b>                           | \$183,200          | \$85,000           | \$50,000           | -41.18%                                         |
| Consultation Services                                  | \$159,530          | \$85,000           | \$50,000           | -41.18%                                         |
| Consultation Services - I-25/Erie<br>Pkwvy Master Plan | \$23,670           | -                  | -                  | -                                               |
| <b>Total Economic Development</b>                      | \$1,363,807        | \$3,005,864        | \$8,543,879        | 184.24%                                         |
| <b>Total Expenditures</b>                              | <b>\$1,285,897</b> | <b>\$3,005,864</b> | <b>\$8,543,879</b> | <b>184.24%</b>                                  |

# Human Resources Department



## About Us

### Mission Statement

Through strategic partnerships and collaboration, the **Human Resources Department** recruits, develops and retains a high-performing and diverse workforce and fosters a healthy, safe, and productive work environment for employees, departments, and the public to maximize individual and organizational potential and position the Town of Erie as an employer of choice and a great place to live and raise a family.

### Department Description

The **Human Resources Department** provides overall policy direction on human resource best practices by creating programs to support all staff and uphold the Town Mission, Vision and Values. Human Resources is a strategic partner to all Town departments by providing programs that attract, develop, retain, and engage a skilled and diverse workforce. In addition to providing strategic central human resources functions, this team is responsible for administering the total compensation package and conducts annual salary market and medical benefit reviews to continually provide comparable and competitive pay and health benefits. HR administers the leave program including Family Medical Leave and short term and long-term disability and partners with the finance team for payroll services. Further programs provided include: the Employee Recognition program, ongoing training and development, and coaching, mentoring and mediation services related to employee performance, relations, and progressive discipline. This team maintains a pulse on the culture and monitor by conducting employee surveys town wide as well as 90-day new employee check-ins and stay interviews to inform and make recommendations to senior leadership based on feedback received.

Additionally, HR provides risk management services for the Town, which includes Workers Compensation and property/casualty claim management; identifying and assessing liability concerns and exposures; evaluating, making purchasing recommendations for, and managing various liability, property, worker's compensation and specialty insurance policies (insurance policies referenced here do not include employee benefits); managing the Town's Safety and Loss Control Program and Chairing the Town Safety Committee; handling all Title I (employment) and Title II (requirement for governments to give people with disabilities an equal opportunity to benefit from all programs, services, and activities) Americans with Disabilities Act (ADA) needs and compliance requirements and serving as the Town's designated ADA Coordinator.

HR continues to remain committed to sustaining cultural and social initiatives that strengthen the Town and the employees we support. These efforts foster a workplace grounded in respect, fairness, and mutual understanding, while creating opportunities for employees to engage meaningfully with one another.

# Past and Future Acknowledgments

## 2025 Highlights

### General HR and Benefits:

- Major medical plan transition to Kaiser saving the Town over \$600,000 while still offering quality healthcare plans with tiered pricing and flexibility including a 100% Town paid option
- Facilitated follow up Kaiser meetings and dedicated resource teams for employee ongoing support through the health care transition
- Worked with vendor to create an expanded benefit guide with detailed plan descriptions, annual notices and Medicare resources all in one document for employees and prospective hires
- Implemented Empower as the new retirement plan service provider to offer employees lower, transparent investment and administrative fees and a more comprehensive platform for participants. The new platform also offers automations not currently available that will reduce administrative manual work.
- Worked with Graves Consulting to conduct an bi-annual pay equity study
- Processed 851 Personnel Action Forms YTD as of 09/25/25
- Held 2 FMLA supervisor trainings and plan on hosting at least two more for all employees in 2025
- Created 136 electronic personnel files and closed out 90 YTD as of 09/25/25
- Currently managing 31 FMLA claims and 5 short-term disability claims YTD as of 09/25/25
- Processed 29 unemployment Claims
- Processed 32 employee One America Loans
- Processed 3 Educational Reimbursements
- Processed 9 Current Employment Statistics (CES) Data Reports for the Bureau of Labor Statistics
- Processed 9 Public Service Loan Forgiveness applications
- Performed the 2025 Annual CDL Random Drug and Alcohol Test for 20 employees
- Completed 39 employment verification requests.
- Optimized HRIS operations by implementing position levels for applicable positions, resulting in a more efficient system and improved data management.
- Completed a number of surveys including Peer by Pay Factors, CML compensation survey, total

## 2026 Goals and General HR and Benefits:

- Hold four FMLA trainings for all staff and will be included in the Manager Foundations to be launched Q1 and utilize Paycom Learning resources for enhanced employee and supervisor understanding
- Manage all FMLA, STD, and Parental Leave claims
- Ongoing support of employee benefits for new and current staff with benefit and retirement education meetings scheduled quarterly throughout the year
- Review paper personnel files for compliant destruction while auditing existing digital records, enhancing regulatory compliance and organizational efficiency.
- Continue to plan and successfully execute a number of HR organized events with allocated budget.
- 

**Talent Acquisition:** Continue to evaluate and refine recruiting processes in order to recruit, attract and retain valuable employees. Continue professional development and innovation within Talent Acquisition team.

- Attended 9 job fairs in 2024, on track to attend 9 in 2025 and set a goal of attending 10 in 2026.
- Created a Hiring Manager training in 2024 and rolled it out with a few sessions, held additional sessions in 2025 for new managers to attend, and will continue to roll out sessions going into 2026. In addition we have a goal to create an Interview Skills course through partnership with L&D Coordinator.
- Hired 4 interns in 2024, 3 in 2025 with 1 more pending and going into 2026 we are hoping to revamp our current Internship program, with the goal of creating a comprehensive program that provides meaningful connections for both the intern and the Town. Anticipated full rollout of program in 2027, but 2026 will be a transition period of creating the program.
- Energage was completed in 2023, skipped in 2024 and this year we are partnering with L&D and Communications for a more effective roll out of the survey. Survey results will be announced by May 2026.
- Will create SOP's for many of our internal recruiting tasks to allow easier cross training. Goal to complete by end of year 2026.
- Will increase our usage of LinkedIn Recruiter to reach out to prospects. In 2024, sourcing resulted in 1 hire, no hires from sourcing in 2025 and a goal of 2 hires directly from sourcing in 2026.
- Transition to using E-Verify for all new hires going forward. Plan to transition by January 2026.



compensation survey for police officers and city council.

- Planned and executed an employee appreciation event for all staff that received positive feedback.
- Planning an employee benefits fair with 14 vendors in attendance for 10/28/25.

#### Learning and Development:

- Design and development of new manager training is underway and will launch early 2026
- 360 Degree Feedback development tool framework designed, developed, and implemented in 2025, will continue offering for leaders in 2026
- Rolled out Prosci Leading Teams Through Change training for people leaders in 2025 with five sessions and will continue in 2026 in addition to a Prosci training for individual contributors
- Two sessions of Insights Discovery held in 2025 and will continue onboarding new employees with Insights Discovery in 2026
- Two sessions of Crucial Conversations held in 2025 and will continue offering in 2026
- Continued partnership with Mines and Associates for training offerings for all staff
- Partnership with departments for department specific trainings in Digital Accessibility, Customer Service and De-escalation, AI, etc.
- Partnership with Risk on revamping the 2025 process for Compliance Training. Topic content will be reassessed and redesigned for 2026

#### Talent Acquisition:

- Filled 25 full-time positions, 121 part-time, 2 temporary and 3 intern positions from Jan 2025-September 2025
- Conducted 14 Full Time reclassifications from Jan 2025- September 2025, which include promotional moves.
- Our proactive outreach on LinkedIn increased applicant flow, resulted in one hire and several others moving forward in the interview stages.
- Completed first Succession Planning Program for the Director of Administrative Services and Operations which was filled March 2025. We had seven internal participants however it resulted in an external hire from a neighboring municipality.
- Streamlined Part-Time hiring process:
  - Recruitment took on the responsibility of submitting Personnel Action Forms (PAFs) for re-hires, dual hires and promotions.
- Reviewed and/or created new job aids for hiring managers:
  - Made updates to the Full-Time Reclassification Process

#### Learning and Development:

- Launch of newly designed Manager Training program in early 2026
- Ongoing delivery of the 360 Degree Feedback tool for leadership development
- Continued rollout of Prosci's Leading Teams Through Change training for leaders, with the addition of Prosci training tailored for individual contributors in 2026
- Continued facilitation of Insights Discovery for onboarding new employees
- Continued delivery of Crucial Conversations sessions
- Continued partnership with Mines and Associates to provide training opportunities for all staff, 4 offerings in 2026
- Partnership with Risk to enhance the compliance training process by reassessing and redesigning 2025 content for a refreshed 2026 rollout

#### Risk Management

- Increasing auto liability and auto physical damage deductibles after additional review of loss history data and consultation with brokers from Arthur J Gallagher
- Final report following ADA Self Evaluation and implementation of ADA Transition Plan
- Train staff on various aspects and responsibilities of public entities under the Americans with Disabilities Act.
- Build out CDL program to ensure compliance with state and federal regulations.
- Enhance the required Safety Training program to be more efficient and effective
- Implement Certificate of Insurance tracking program
- Coordinate with the Police Department and other stakeholders to build a Town wide narcan program Objectives

- Led a “Full-Time Reclassification Webinar” for Town Staff to understand the new process, legal updates and ask questions.
  - Partnered with Finance to create a “Career Progression or Pay Change Form” for manager requests
- Part-Time Hiring Process Checklist
- Part-Time Offboarding Checklist
- PAFs Guide for Part-Time employees
- Started to work on an SOP for the temporary hiring process through partnership with Melissa Wiley and Finance
- Streamlined our verbal offer process where Recruiting now makes the verbal offers for all full-time positions
- Presented two Hiring Manager Training courses which included 12 participants
- Updated HR external facing website to include all our job descriptions, pay grades and pay scales
- Job Descriptions – reviewed the job postings and made changes for accessibility and qualifications to attract candidates
- Attended six job fairs since January 2025 with three more scheduled in October, totaling nine for 2025.
- Attended the following conferences and training opportunities: Employer’s Council’s Employment Law Update, BAHRA Presentation, Recruiting for Law Enforcement Training (2 days), CU Denver’s 2025 Recruiting Kick-Off – Navigating Change; Police 1’s Future-Ready Policing Webinar
- Increased recruiting outreach by purchasing LinkedIn job package to ensure all jobs are promoted automatically from the Town of Erie job board. This is an improvement from only being able to post two jobs per recruiter with our prior package, which was done manually.
- Researched neighboring municipalities employee referral programs and created a new process and payout to senior staff. Approved to move forward going in to 2026 which will motivate existing employees to refer great talent and receive a bonus which aligns to what other municipalities offer.
- Updated our Reference Check process and rephrased questions to receive better responses from reference
- Created Recruitment Cards, to hand out in the community to refer new talent
- Helped reorganize part-time dual hire labor allocation set up to which resolved an issue which was time consuming to correct for both payroll and supervisors.
- Talent Acquisition Supervisor managed full recruiting process for Town Attorney job:
  - Created a new Town Attorney job description
  - Created marketing flyers by partnering with Communications Director
  - Advertised and marketed
  - Sourced and identified prospects for the role using LinkedIn Recruiter which resulted in 2 applications, which both made it to panel interviews, 1 to Council’s interview.
  - Creating a streamlined process for senior leadership interviews, council interviews, and created documentation to keep everyone in compliance.
  - Partnered with outside counsel throughout the recruiting process
  - Saved the Town \$25,000 due to not having to hire an external recruiting agency and providing the same type of results.



**Human Resources Business Partner (HRBP)**

- Cultural and Social Initiatives
- Continued town-wide internal initiatives such as Equity Ambassadors, Women's + Group, inclusive celebrations (Pride, Erie Fest, Veteran's Day flag raising ceremony)
- Revamped the Town's bilingual stipend program to stay competitive when recruiting and retaining bilingual and multilingual talent.
- Continue writing and seeking sponsors for proclamations to advance visibility, community, connection, and employee engagement.
- Cross-department collaboration partnering on town wide initiatives that intersect cultural and social initiatives (e.g., land acknowledgments, community engagement).
- Employee Relations
- Created and implemented new disciplinary step process to promote fairness, consistency, and employee success while reducing liability. This promotes cost savings by reducing turnover, grievances, or litigation.
- Training, quick reference SOPs (guides, templates, checklists), and Launchpad page created to support the rollout of new discipline step process.
- Assist with policy updates with revisions of EEO, anti-harassment, retaliation, complaint, and accommodation policies.
- Provide consultation, coaching, and mediation for managers and employees related to interpersonal, policy, and performance issues
- Investigation & conflict resolution.
- Plans for 2026
- Workforce Development: Continued combined efforts from L&D, Risk, Talent Acquisition, and general HR for manager and employee training in inclusive leadership, conflict resolution, and compliance.
- Cultural and Social Initiatives: Expanded support for internal cultural and social trainings, awareness, and partnerships with community organizations, and continued proclamations.
- Outreach: Continued participation with Talent Acquisition in regional job fairs, promotional materials, and community partnerships that broaden outreach.
- Technology and Process Improvements: Enhancements to processes in Paycom for tracking disciplinary actions and how that ties into EOY

performance reviews, bilingual stipends, and employee relations and engagement metrics.

### **Risk Management**

- Worked with finance to create insurance fund which will be used to budget all insurance premiums for policies handled by Risk, deductible costs, and allocate expenses to departments starting in 2026.
- Started providing monthly loss reports and dashboards to departments using our new Clear Risk software to bring more awareness to the frequency of occurrences, cost of incidents/losses, and causes of incidents/losses
- Implemented new more efficient process for incident and loss reporting through Clear Risk software.
- Fully onboarded new Risk Coordinator
- Completed the ADA Self-Evaluation and Transition Plan assessments (was a 3 year project).
- After discussions with our broker, Arthur J Gallagher and a comprehensive review of loss data over the past 6 years , significantly increased deductibles for worker's compensation and most sections of property casualty including general liability, property, law enforcement liability, public officials errors and omissions liability to decrease costs.
- Changed worker's compensation providers which resulted in lower premium costs and qualified for the state's cost containment program which will save the Town an additional 5% on our annual premium starting in 2026.
- Safety projects funded this year include training and equipment for climbing wall safety program, signage for ECC parking lot, partial funding for recycle center camera, towing mirrors for Parks trucks, an AED for Schofield Farm, eyewash station at the Water Plant
- Coordinated air quality assessment at the North Water Reclamation Facility

# 2026 Performance Measurements

## Talent Acquisition

|                                     | 2024 | 2025                                                  | 2026 Goals                                                                     |
|-------------------------------------|------|-------------------------------------------------------|--------------------------------------------------------------------------------|
| <b>Average Time to Fill (Days):</b> |      |                                                       | To maintain same average time to fill, we are far below the industry average.  |
| Lorraine                            | 55.8 | 64.5                                                  |                                                                                |
| Alli                                | 93.2 | 69.7                                                  |                                                                                |
| <b>Number of positions filled:</b>  |      |                                                       | Dependent on approval of new position , budget and future backfills/vacancies. |
| Lorraine                            | 26   | 13 FT, 2 Temps, 1 Intern                              |                                                                                |
| Alli                                | 45   | 11 FT, 121 PT, 2 Interns                              |                                                                                |
| <b>Reclassifications</b>            |      |                                                       | Dependent on dept requests and budget approval.                                |
| Lorraine                            | 3    | 4                                                     |                                                                                |
| Alli                                | 11   | 10                                                    |                                                                                |
| <b>Career Fairs Attended</b>        | 9    | 6 completed, 3 additional scheduled through year end. | 10                                                                             |

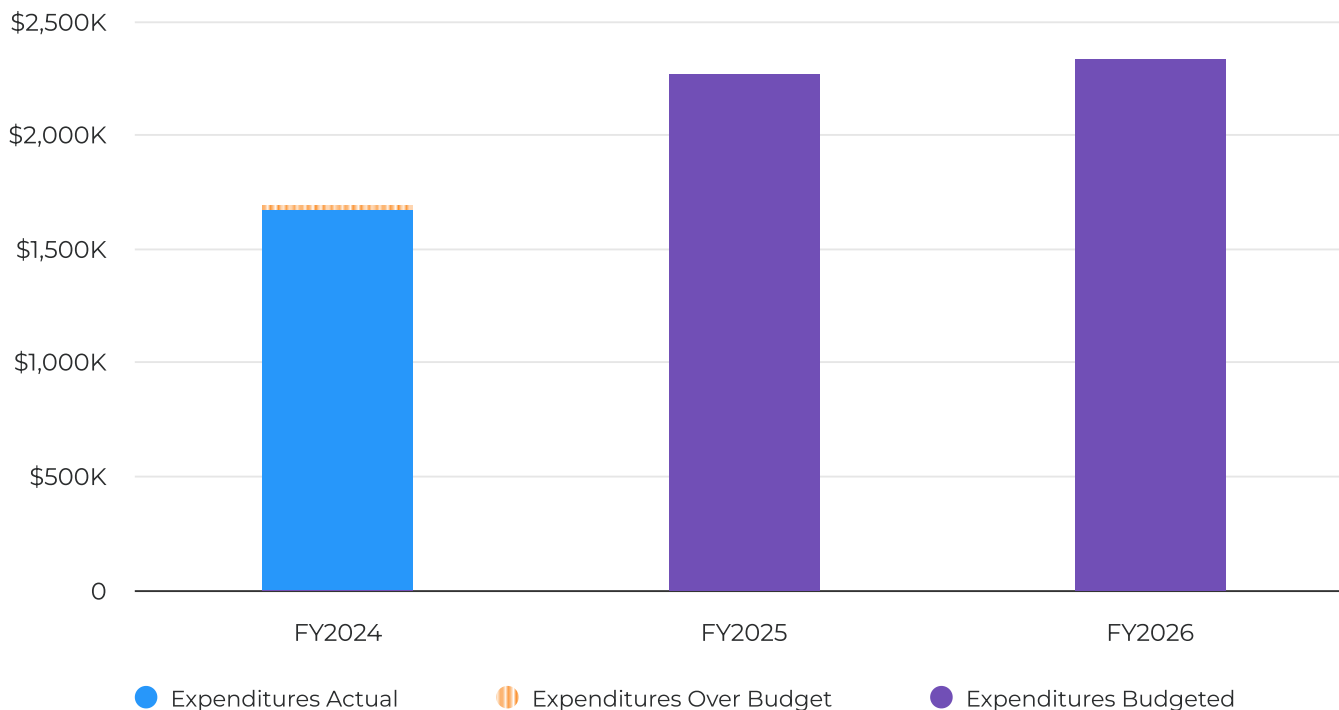
# 2024-25 Performance Measurement Results



# Human Resources Financials

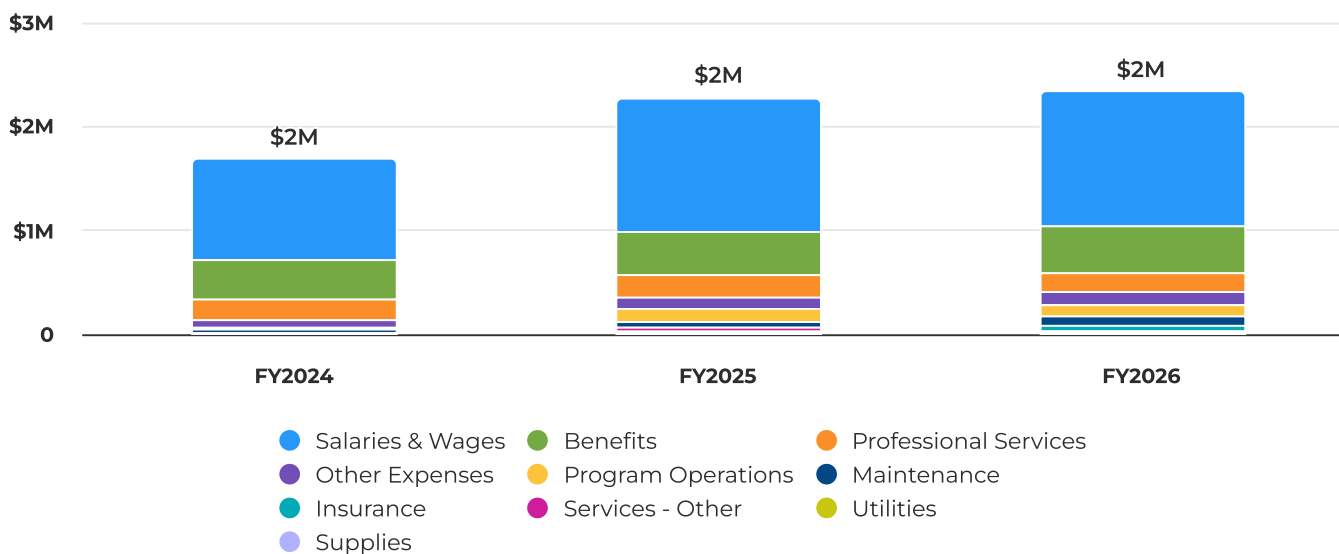
## Expenditure Summary

### Historical Expenditures Across Department



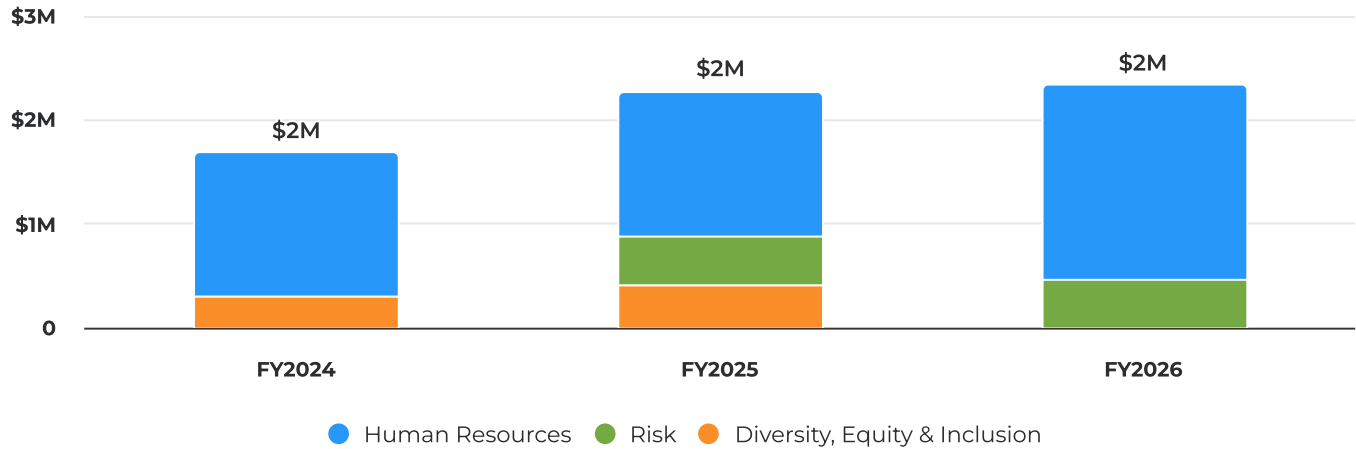
## Expenditures by Expense Type

### Historical Expenditures by Expense Type

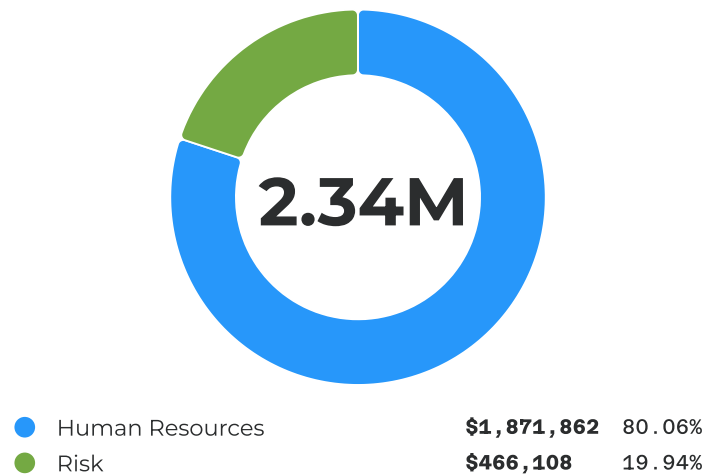


## Expenditures by Division

### Historical Expenditures by Division



### FY26 Expenditures by Division



## Expenditures by Division

| Category                                 | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Diversity, Equity &amp; Inclusion</b> |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>              | \$173,088    | \$217,565    | -             | -100.00%                                        |
| Salaries - Regular                       | \$173,088    | \$215,565    | -             | -100.00%                                        |
| Salaries - Bonuses                       | -            | \$2,000      | -             | -100.00%                                        |
| <b>Benefits</b>                          | \$53,642     | \$59,707     | -             | -100.00%                                        |
| Benefit Expense Allocation               | \$53,342     | \$59,707     | -             | -100.00%                                        |
| Clothing & Uniforms                      | \$300        | -            | -             | -                                               |
| <b>Utilities</b>                         | -            | \$1,180      | -             | -100.00%                                        |
| Utilities - Telecom Allocation           | -            | \$1,180      | -             | -100.00%                                        |
| <b>Maintenance</b>                       | -            | \$6,000      | -             | -100.00%                                        |
| Software Services & Licenses             | -            | \$6,000      | -             | -100.00%                                        |
| <b>Supplies</b>                          | \$426        | \$400        | -             | -100.00%                                        |
| Office Supplies                          | \$426        | \$400        | -             | -100.00%                                        |

| Category                                       | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Program Operations</b>                      | \$30         | \$67,500     | -             | -100.00%                                        |
| Program Operations                             | \$30         | \$67,500     | -             | -100.00%                                        |
| <b>Other Expenses</b>                          | \$6,871      | \$27,000     | -             | -100.00%                                        |
| Training                                       | \$4,111      | \$2,000      | -             | -100.00%                                        |
| Travel & Conferences                           | \$576        | \$6,000      | -             | -100.00%                                        |
| Books, Publications &<br>Reference Materials   | \$259        | -            | -             | -                                               |
| Membership Dues                                | -            | \$1,000      | -             | -100.00%                                        |
| Special Events                                 | \$50         | \$5,000      | -             | -100.00%                                        |
| Community Engagement                           | \$683        | \$8,000      | -             | -100.00%                                        |
| Food & Related Services                        | \$1,193      | \$5,000      | -             | -100.00%                                        |
| <b>Professional Services</b>                   | \$60,557     | \$30,000     | -             | -100.00%                                        |
| Consultation Services                          | \$60,557     | \$30,000     | -             | -100.00%                                        |
| <b>Total Diversity, Equity &amp; Inclusion</b> | \$294,614    | \$409,352    | -             | -100.00%                                        |
| <b>Human Resources</b>                         |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                    | \$807,685    | \$850,737    | \$1,069,360   | 25.70%                                          |
| Salaries - Regular                             | \$796,203    | \$692,737    | \$967,360     | 39.64%                                          |
| Salaries - Overtime                            | \$193        | \$1,000      | \$1,000       | 0.00%                                           |
| Salaries - Bonuses                             | \$5,485      | \$5,000      | \$5,000       | 0.00%                                           |
| Salaries Adjustments                           | -            | \$31,000     | -             | -100.00%                                        |
| PTO Sell Back                                  | \$5,803      | \$8,000      | \$6,000       | -25.00%                                         |
| Internship program                             | -            | \$113,000    | \$90,000      | -20.35%                                         |
| <b>Benefits</b>                                | \$311,787    | \$283,574    | \$369,926     | 30.45%                                          |
| Benefit Expense Allocation                     | \$230,253    | \$191,874    | \$280,276     | 46.07%                                          |
| Employee Appreciation<br>Program               | \$43,014     | \$41,300     | \$40,900      | -0.97%                                          |
| Employee Tuition Assistance<br>Program         | \$10,000     | \$20,000     | \$15,000      | -25.00%                                         |
| Clothing & Uniforms                            | \$947        | \$900        | \$1,250       | 38.89%                                          |
| Wellness                                       | \$27,574     | \$29,500     | \$32,500      | 10.17%                                          |
| <b>Utilities</b>                               | \$1,104      | \$10,224     | \$13,141      | 28.53%                                          |
| Utilities - Phone Stipend                      | -            | -            | \$540         | -                                               |
| Utilities - Telecom Allocation                 | \$1,104      | \$10,224     | \$12,601      | 23.25%                                          |
| <b>Maintenance</b>                             | \$33,483     | \$21,000     | \$35,000      | 66.67%                                          |
| Maintenance Contracts                          | \$33,483     | \$21,000     | \$35,000      | 66.67%                                          |
| <b>Supplies</b>                                | \$3,597      | \$7,000      | \$1,500       | -78.57%                                         |
| Office Equipment                               | \$582        | \$3,000      | -             | -100.00%                                        |
| Office Supplies                                | \$3,015      | \$4,000      | \$1,500       | -62.50%                                         |
| <b>Services - Other</b>                        | \$4,908      | \$37,755     | \$3,915       | -89.63%                                         |
| Staffing Services                              | \$2,100      | \$25,000     | -             | -100.00%                                        |
| Printing & Copy Services                       | \$190        | \$500        | \$150         | -70.00%                                         |
| Courier Services                               | -            | \$150        | -             | -100.00%                                        |
| Drug & Alcohol Testing                         | \$910        | \$4,455      | \$2,315       | -48.04%                                         |
| Background Screening                           | \$1,708      | \$7,650      | \$1,450       | -81.05%                                         |
| <b>Program Operations</b>                      | \$27,523     | \$12,000     | \$77,000      | 541.67%                                         |
| Safety Program                                 | \$27,523     | -            | -             | -                                               |
| Recruitment                                    | -            | \$12,000     | \$77,000      | 541.67%                                         |

| Category                                     | 2024 Actuals       | 2025 Adopted       | 2026 Proposed      | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------------|--------------------|--------------------|-------------------------------------------------|
| <b>Insurance</b>                             | -                  | -                  | \$61,575           | -                                               |
| P&L Insurance Allocation                     | -                  | -                  | \$46,180           | -                                               |
| P&L Deductible Allocation                    | -                  | -                  | \$15,395           | -                                               |
| <b>Other Expenses</b>                        | \$56,222           | \$71,700           | \$112,445          | 56.83%                                          |
| Training                                     | \$10,614           | \$12,000           | \$65,000           | 441.67%                                         |
| Travel & Conferences                         | \$8,947            | \$5,500            | \$12,045           | 119.00%                                         |
| Books, Publications &<br>Reference Materials | \$423              | -                  | -                  | -                                               |
| Membership Dues                              | \$9,224            | \$12,800           | \$13,800           | 7.81%                                           |
| Advertising & Publishing                     | \$19,055           | \$36,400           | \$3,600            | -90.11%                                         |
| Food & Related Services                      | \$7,958            | \$5,000            | \$18,000           | 260.00%                                         |
| <b>Professional Services</b>                 | \$146,645          | \$98,000           | \$128,000          | 30.61%                                          |
| Legal Services                               | \$21,552           | \$30,000           | \$30,000           | 0.00%                                           |
| Consultation Services                        | \$125,093          | \$68,000           | \$98,000           | 44.12%                                          |
| <b>Total Human Resources</b>                 | \$1,392,954        | \$1,391,991        | \$1,871,862        | 34.47%                                          |
| <b>Risk</b>                                  |                    |                    |                    |                                                 |
| <b>Salaries &amp; Wages</b>                  | -                  | \$220,803          | \$235,080          | 6.47%                                           |
| Salaries - Regular                           | -                  | \$219,803          | \$234,080          | 6.50%                                           |
| Salaries - Bonuses                           | -                  | \$1,000            | \$1,000            | 0.00%                                           |
| <b>Benefits</b>                              | -                  | \$61,181           | \$68,121           | 11.34%                                          |
| Benefit Expense Allocation                   | -                  | \$60,881           | \$67,821           | 11.40%                                          |
| Clothing & Uniforms                          | -                  | \$300              | \$300              | 0.00%                                           |
| <b>Utilities</b>                             | -                  | \$2,732            | \$3,049            | 11.60%                                          |
| Utilities - Telecom Allocation               | -                  | \$2,732            | \$3,049            | 11.60%                                          |
| <b>Maintenance</b>                           | -                  | \$34,000           | \$51,175           | 50.51%                                          |
| Maintenance Contracts                        | -                  | -                  | \$4,635            | -                                               |
| Software Services & Licenses                 | -                  | \$34,000           | \$46,540           | 36.88%                                          |
| <b>Supplies</b>                              | -                  | \$1,000            | \$1,000            | 0.00%                                           |
| Office Supplies                              | -                  | \$1,000            | \$1,000            | 0.00%                                           |
| <b>Program Operations</b>                    | -                  | \$50,000           | \$30,000           | -40.00%                                         |
| Safety Program                               | -                  | \$50,000           | \$30,000           | -40.00%                                         |
| <b>Other Expenses</b>                        | -                  | \$5,600            | \$16,209           | 189.45%                                         |
| Training                                     | -                  | \$2,000            | \$1,425            | -28.75%                                         |
| Travel & Conferences                         | -                  | \$2,500            | \$11,500           | 360.00%                                         |
| Membership Dues                              | -                  | \$1,100            | \$1,784            | 62.18%                                          |
| Food & Related Services                      | -                  | -                  | \$1,500            | -                                               |
| <b>Professional Services</b>                 | -                  | \$92,000           | \$61,475           | -33.18%                                         |
| Consultation Services                        | -                  | \$92,000           | \$61,475           | -33.18%                                         |
| <b>Total Risk</b>                            | -                  | \$467,316          | \$466,108          | -0.26%                                          |
| <b>Total Expenditures</b>                    | <b>\$1,687,568</b> | <b>\$2,268,659</b> | <b>\$2,337,971</b> | <b>3.06%</b>                                    |

# Information Technology Department



## About Us

### Department Description

The Office of Information Technology ensures the Town's technology infrastructure meets both current and future needs. Our commitment as a department is to deliver high-quality, business technology solutions that enhance the town's ability to serve the community.

As a team, we provide superior customer support to all the Town's Departments. We conduct thorough research and development to implement effective hardware and software solutions, ensuring systems are optimized for efficiency, productivity, and security.

### Mission Statement

The **Office of Information Technology** provides, promotes, and supports critical services that meet strategic initiatives and goals by utilizing secure, dependable, and proven technologies in a cost-effective and efficient manner, while delivering superior customer support and reliable access.

# Past and Future Acknowledgments

## 2025 Highlights

- Moved Town Cellular services to T-Mobile
- Replaced 83 computers
- Moving staff computers and peripherals to their new office spaces on the remodeled side of Town Hall
- Replaced 7 Firewall devices
- Hired a Desktop Support Technician focused on the Police Department
- Back-filling our Systems Administrator position

## 2026 Goals and Objectives

- Server Refresh
  - First quarter
- PD Fleet technology replacement
  - Continuous throughout the year
- Supporting PD Renovation & Expansion
  - Multi-year 2026 - 2027
- Developing an internal AI Chatbot
  - First Quarter

# 2026 Performance Measurements

## Service Availability & Reliability

- System Uptime: Maintain 99.9% uptime for critical systems and infrastructure
- Network Availability: Ensure 24/7 network access for public safety and emergency services
- Incident Response Time: Respond to high-priority incidents within 15 minutes.

## Customer Support & Satisfaction

- First Contact Resolution Rate: Resolve 85% of service desk tickets on first contact.
- Customer Satisfaction Score (CSAT): Achieve a minimum 90% satisfaction rating on post-ticket surveys.
- Average Ticket Resolution Time: Resolve standard service requests within two business days.

## Strategic Technology Implementation

- Project Delivery Timeliness: Complete 95% of IT projects on time and within scope.
- Technology Refresh Cycle: Maintain a 4-year refresh cycle for end-user devices and core infrastructure.
- Innovation Adoption Rate: Implement at least two new technologies annually that improve City operations.

## Security & Risk Management

- Patch Compliance: 100% of critical systems are patched within 10 days of release.
- Annual Security Training Completion: 100% of City staff complete cybersecurity training annually.

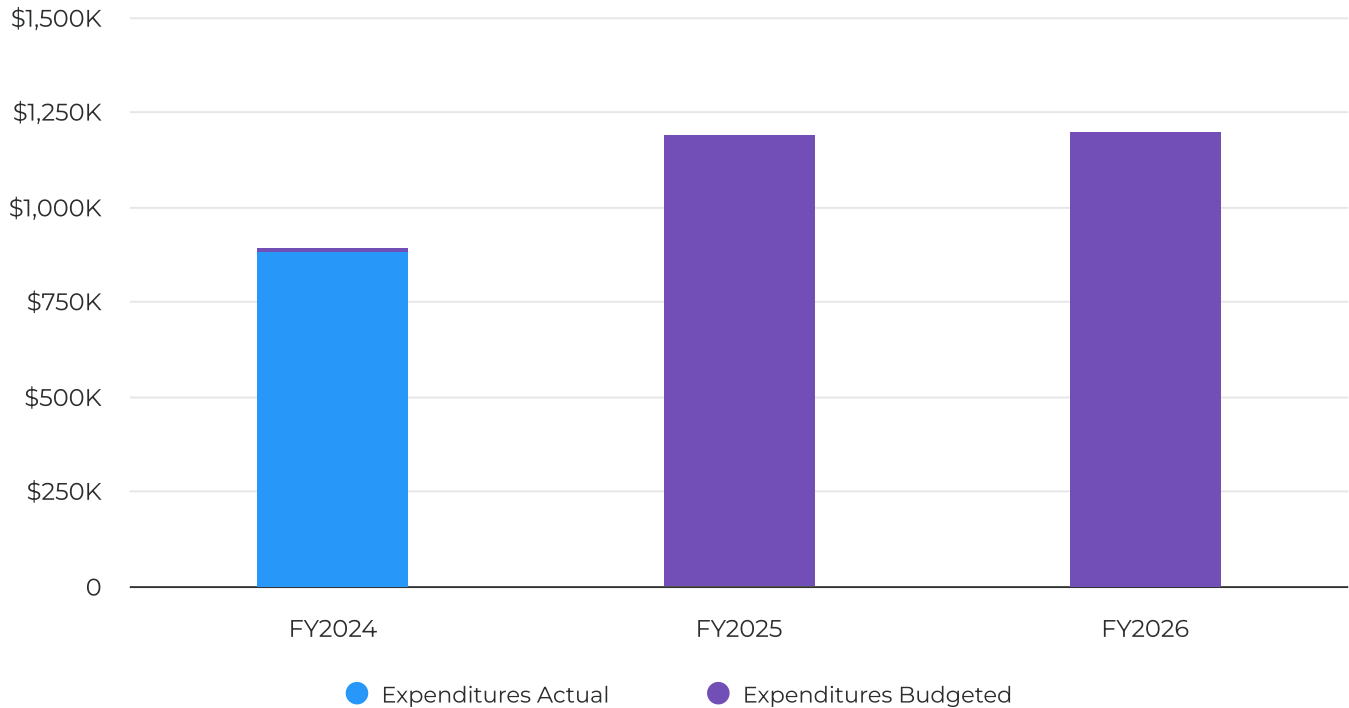
# 2024-25 Performance Measurement Results

| <u>Performance Measures</u>                    |             |  |                |  |             |
|------------------------------------------------|-------------|--|----------------|--|-------------|
|                                                |             |  |                |  |             |
| <u>Key Workload Measures</u>                   | 2024 Actual |  | 2025 Estimated |  | 2026 Target |
|                                                |             |  |                |  |             |
| Number of Help Desk Tickets opened             | 3,612       |  | 3750           |  | 3900        |
| Average time to close tickets                  | 11.5 Hours  |  | 10 Hours       |  | 9 Hours     |
| Number of supported workstations               | 383         |  | 395            |  | 410         |
| Number of new or upgraded workstations         | 45          |  | 83             |  | 55          |
| Number of cellular devices                     | 277         |  | 292            |  | 300         |
| Number of Servers & Network Devices            | 63          |  | 69             |  | 75          |
|                                                |             |  |                |  |             |
| <u>Effective Measures</u>                      |             |  |                |  |             |
|                                                |             |  |                |  |             |
| Total number of Cybersecurity issued trainings | 18          |  | 18             |  | 18          |
| Completion rate                                | 94.90%      |  | 99.80%         |  | 100%        |
| Access Shutoff due to lack of completion       | 8           |  | 4              |  | 0           |
|                                                |             |  |                |  |             |
| Servers Uptime                                 | 99%         |  | 99.80%         |  | 99.80%      |

# Information Technology Financials

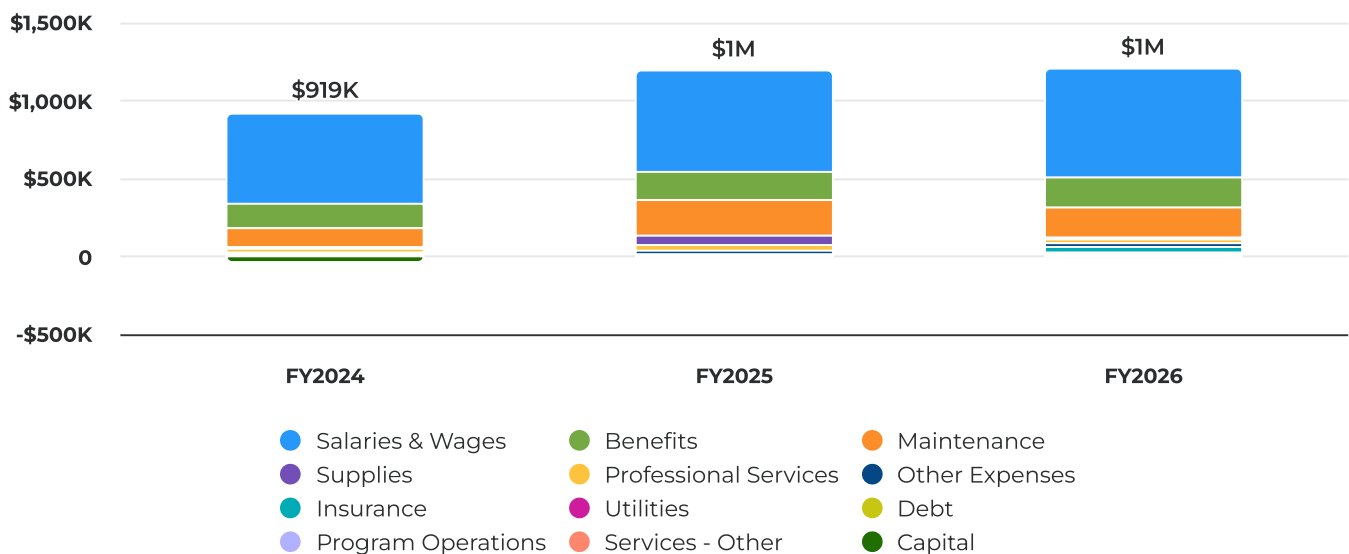
## Expenditure Summary

### Historical Expenditures Across Department



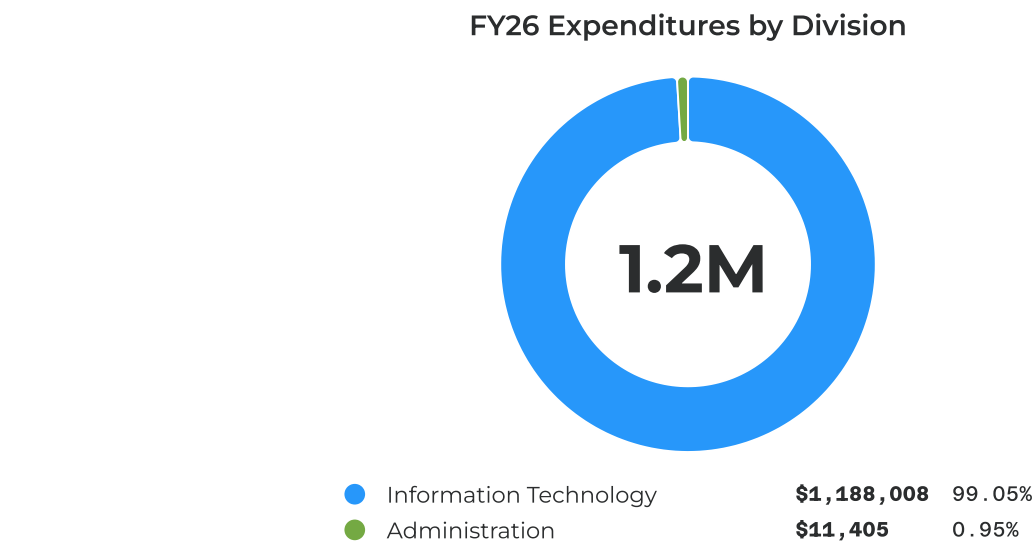
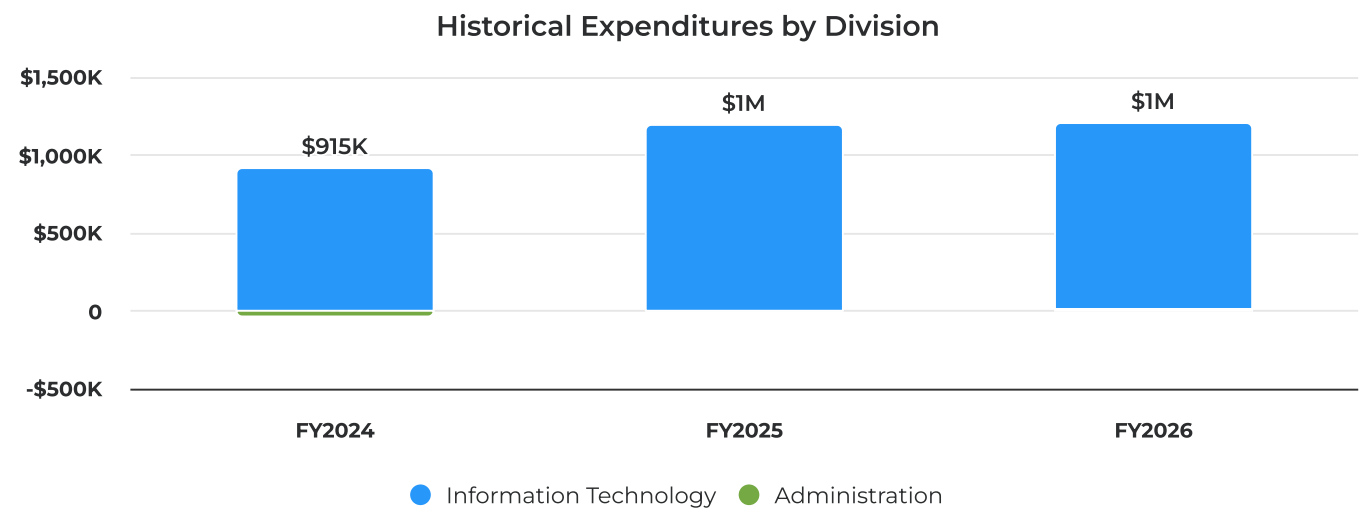
## Expenditures by Expense Type

### Historical Expenditures by Expense Type





Expenditures by Division

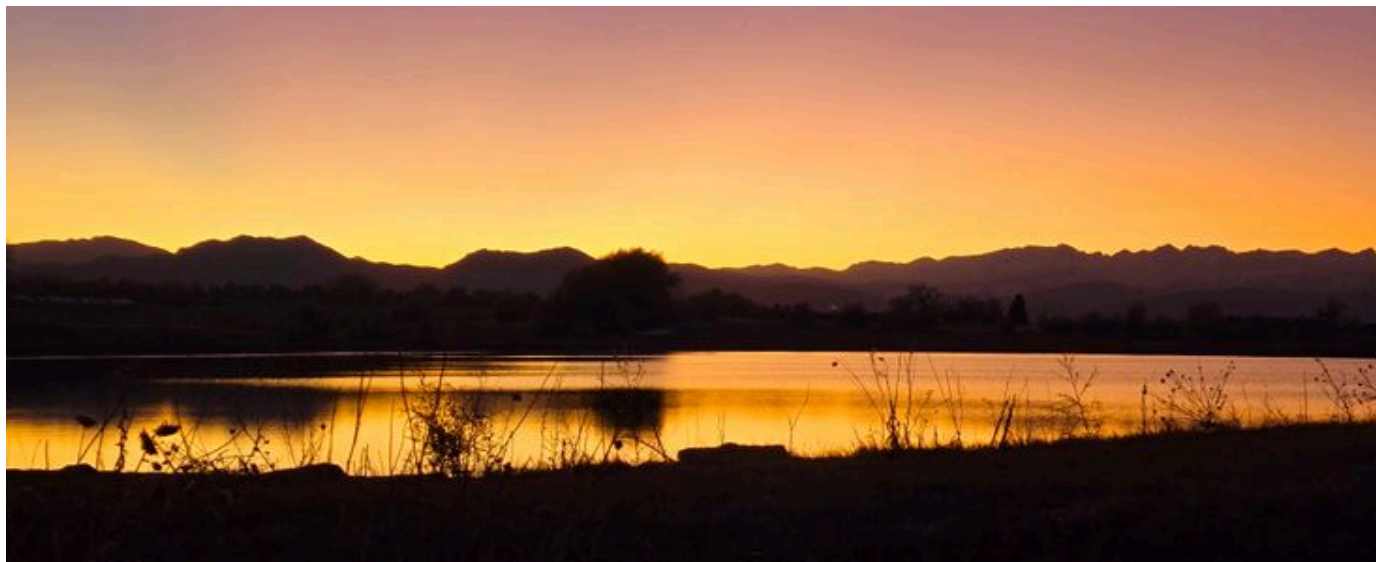


Expenditures by Division

| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Administration                               |              |              |               |                                                 |
| Other Expenses                               | \$13         | -            | -             | -                                               |
| Permits, Licenses & Other Fees               | \$13         | -            | -             | -                                               |
| Capital                                      | -\$39,122    | -            | -             | -                                               |
| Capitalized Assets - Enterprise Funds (P 13) | -\$48,350    | -            | -             | -                                               |
| Amortization (P 13)                          | \$7,502      | -            | -             | -                                               |
| Depreciation (P 13)                          | \$1,727      | -            | -             | -                                               |
| Debt                                         | \$4,336      | -            | \$11,405      | -                                               |
| Capital Leases - Principal                   | \$4,585      | -            | \$11,405      | -                                               |
| Capital Leases - Interest                    | \$4,336      | -            | -             | -                                               |
| Principal Payment Offset (P 13)              | -\$4,585     | -            | -             | -                                               |
| Total Administration                         | -\$34,772    | -            | \$11,405      | -                                               |

| Category                            | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Information Technology</b>       |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>         | \$577,464    | \$646,581    | \$697,372     | 7.86%                                           |
| Salaries - Regular                  | \$562,630    | \$635,781    | \$665,372     | 4.65%                                           |
| Salaries - Overtime                 | \$251        | \$800        | \$500         | -37.50%                                         |
| Salaries - Bonuses                  | \$5,654      | \$4,000      | \$6,000       | 50.00%                                          |
| Salaries Adjustments                | -            | -            | \$19,500      | -                                               |
| PTO Sell Back                       | \$8,929      | \$6,000      | \$6,000       | 0.00%                                           |
| <b>Benefits</b>                     | \$164,611    | \$177,304    | \$193,460     | 9.11%                                           |
| Benefit Expense Allocation          | \$164,443    | \$176,099    | \$192,780     | 9.47%                                           |
| Clothing & Uniforms                 | \$168        | \$1,205      | \$680         | -43.57%                                         |
| <b>Utilities</b>                    | \$6,504      | \$8,589      | \$9,207       | 7.20%                                           |
| Utilities - Phone Stipend           | -            | \$540        | \$540         | 0.00%                                           |
| Utilities - Telecom Allocation      | \$6,504      | \$8,049      | \$8,667       | 7.68%                                           |
| <b>Maintenance</b>                  | \$117,316    | \$227,700    | \$184,000     | -19.19%                                         |
| Maintenance Contracts               | \$105,543    | \$224,700    | \$137,100     | -38.99%                                         |
| Software Services & Licenses        | -            | -            | \$45,100      | -                                               |
| Equipment Maint Services            | \$11,772     | \$3,000      | \$1,800       | -40.00%                                         |
| <b>Supplies</b>                     | \$13,972     | \$64,825     | \$12,700      | -80.41%                                         |
| Office Equipment                    | \$1,452      | \$2,500      | \$4,100       | 64.00%                                          |
| Office Supplies                     | \$642        | \$1,325      | \$1,000       | -24.53%                                         |
| Equipment Maint Supplies            | \$11,878     | \$61,000     | \$7,600       | -87.54%                                         |
| <b>Services - Other</b>             | \$92         | -            | -             | -                                               |
| Courier Services                    | \$92         | -            | -             | -                                               |
| <b>Program Operations</b>           | \$733        | \$1,080      | \$1,080       | 0.00%                                           |
| Program Operations                  | \$733        | \$1,080      | \$1,080       | 0.00%                                           |
| <b>Insurance</b>                    | -            | -            | \$35,189      | -                                               |
| P&L Insurance Allocation            | -            | -            | \$26,446      | -                                               |
| P&L Deductible Allocation           | -            | -            | \$8,743       | -                                               |
| <b>Other Expenses</b>               | \$10,445     | \$23,600     | \$30,000      | 27.12%                                          |
| Training                            | \$674        | \$9,500      | \$5,000       | -47.37%                                         |
| Travel & Conferences                | \$6,911      | \$10,800     | \$15,600      | 44.44%                                          |
| Membership Dues                     | \$2,860      | \$3,300      | \$8,500       | 157.58%                                         |
| Food & Related Services             | -            | -            | \$900         | -                                               |
| <b>Professional Services</b>        | \$23,858     | \$40,000     | \$25,000      | -37.50%                                         |
| Consultation Services               | \$23,858     | \$40,000     | \$25,000      | -37.50%                                         |
| <b>Total Information Technology</b> | \$914,994    | \$1,189,679  | \$1,188,008   | -0.14%                                          |
| <b>Total Expenditures</b>           | \$880,222    | \$1,189,679  | \$1,199,413   | 0.82%                                           |

# Environmental Services Department



## About Us

### Who We Are

### Mission Statement

The **Environmental Services Department** is committed to the protection of Erie's well-being through the intersection of environmental justice, economic prosperity, and environmental health. The Department is dedicated to best practices in policy, technology and management techniques and understands the importance of this work given the significant impacts of climate change today and into the future.

The Department consists of two divisions: the **Sustainability Division** and **Energy and Environment Division**. The **Sustainability Division** is focused on reducing our greenhouse gas emissions, while increasing resilience and adaptation to the impacts of climate change. This includes waste diversion, renewable energy expansion, water conservation, building efficiency and general sustainability efforts. The **Energy and Environment Division** is focused on the regulatory side of environmental conditions, including permitting and regulatory review of oil and gas operations and solid waste disposal, a soon-to-launch inspection program, and review of geotechnical and environmental issues with planned projects and developments for hazard mitigation and identification.

# Past and Future Acknowledgments

## 2025 Highlights

### Sustainability and Water Conservation:

- Developed and adopted Erie's first Beneficial Electrification Plan and started implementation with Partners In Energy.
- Successfully completed the state's first bulk purchase Heat Pump Pilot Program. **Add final numbers.**
- Supported the successful purchase of Xcel Energy streetlights.
- Continued streetlight procurement discussion with United Power.
- Supported TOE internal and external events with waste diversion and sustainability education.
- Hosted Erie's first Compost Giveaway Event in Spring 2025.
- Continued to increase materials and tonnage collected at Erie's Recycling Center.
- Rebate success:
  - Launched Erie's first Waste Diversion Rebates through funding support from Erie's Bag Fees. **Add totals for 2025.**
  - Energy Efficiency rebates: **\$42,694.19 rebated as of 11/30.** Huge increase in participation of this program with the federal clean energy tax credits phasing out in 2026.
  - Air Quality Rebates: **\$1,250 rebated as of 11/30.**
- Continued to support large renewable energy projects throughout town: North Water Reclamation Facility, Water Treatment Plant, etc..
- **Collaboratively developed Erie's first Resilience Action Plan with MENV students at CU Boulder. Adoption is expected in November 2025.**
- Continued Sustainability Action Plan development and update of Erie's 2019 Sustainability Plan.
- In collaboration with Economic Development, supported two Erie businesses with state Green Business recognition.
- Collaborated with Utility Billing and Meters to build leak detection alert email SOP for all AMI equipped

## 2026 Goals and Objectives

### Sustainability and Water Conservation:

- Support strategic waste diversion in the community through a communitywide hauler contract, 2020 PAYT ordinance enforcement, Universal Recycling Ordinance or other opportunities as community support dictates.
- Finalize and adopt Sustainability Action Plan (SAP).
  - Begin implementation of SAP strategies and goals.
- Establish a second intern to support strategic sustainability goals, including calculating Erie's 2025 Greenhouse Gas Inventory.
- Continue to develop materials and structure for a Paycom Sustainability Training Series to support outreach and education for TOE staff.
- Continue to support internal and external events with Zero Waste efforts and sustainability education and outreach.
- Continue to support cultural adoption of sustainability initiatives and priorities within the Town government, businesses, and residents.
- Continue to support and expand Erie's Regional Green Business of Colorado efforts and outreach.
- Continue to support the Sustainability Advisory Board and collaborating on 2026 goals.
- 125,000 Sq. ft. of turf removed and replaced with low water-use landscaping.
- 25,000 sq. ft. of turf converted to low-water use landscaping on Town property.
- Adopt Water Wise Landscaping Ordinance for the Town of Erie new development and large redevelopment projects to support compliance with SB-5.
- Calculate and communicate water savings from existing residential turf replacement participants.

accounts in Erie. Dylan will work to add touch point numbers.

- Water Conservation: successful fourth year of turf replacement program
  - Turf Replacement Program: 63 Participants in Turf Replacement Program representing \$83,881 rebate dollars spent converting 72,429 sq. ft. of landscape as of 11/30.
- Water Efficiency Rebates: \$19,794 rebated as of 11/30.

### Energy and Environment:

- At the direction of Council, developed new air quality monitoring program with a 60% reduction in operation costs without a significant decrease in service.
- Worked with ECMC and Civitas to evaluate Alternative Location #4 for the Draco OGD.
- Testified on behalf of the Town for the Draco OGD Hearing, gaining significant protections and operational safeguards.
- Participated in State rulemakings as part of the Local Government Coalition (LGC).
- Developed working relationship with Fredrick's new oil and gas liaison.
- Provided annual oil and gas update to Council.
- Continued working to increase environmental protections for the Town through pending revisions and updates to the Town's code.
- Reviewed all development projects to ensure adherence to the Town's environmental regulations.
- Developed framework for full Town level inspection program and coordinated with nearby local governments to ensure continuity across the Front Range.
- Collaborated with Communications Department to update the Town's oil and gas website.
- Successfully hired and trained a new Environmental Analyst.
- Continued educating and providing oil and gas resources to residents.
- Continued coordination with Operators and Communications Department to provide accurate and timely notifications through the NotifyMe platform.

- Continue to support the expansion of commercial and HOA offerings to better target larger water users and collaborate with the Parks Department to offer neighborhood resiliency grants.
- Utilize AMI for a piloted approach to watering restrictions (or voluntary restrictions).
- Develop a water enforcement mechanism to support water waste ordinance and water wise landscaping ordinance.

### Energy and Environment:

- Finalize oil and gas inspection program with the goal of inspecting all facilities and wells in 2026.
- Develop and implement an oil and gas facility registration and fee schedule.
- Continue to develop and implement new air quality monitoring program.
- Create new periodic oil and gas updates and reports for residents.
- Continue to educate and provide oil and gas resources to residents.
- Continue to coordinate with Oil and Gas Operators and Communications to provide accurate and timely notifications through the NotifyMe platform.
- Continue to work to increase environmental protection for the Town through revisions and updates to the Unified Development Code (UDC).
- Work with Civitas and other Town Departments to effectively manage the Draco Pad development.
- Work with Waste Connections to facilitate operational changes at the Front Range Regional Landfill and to annex the adjacent property into the Town.
- Continue to actively participate in the Development Review Team (DRT) and the broader development process within the Town.
- Begin drafting framework and obtain equipment to begin soil vapor monitoring program.
- Increase the Town's presence at Energy and Environment related conferences.
- Continue supporting staff with obtaining additional certifications and training to increase the Town's expertise.

# 2025 Performance Measurements

## **Energy and Environment(Dec 1st 2025 - Nov 30 2026):**

- Total oil & gas locations inspected
- Number of NotifyMe's issued \*(w/ QA/QC metrics; I.e. % notifications received by ToE but not sent to residents & % of notifications issued with errors requiring correction).
- Supported review of proposed development projects:

## **Sustainability and Water Conservation (Dec 1st 2025 - Nov 30 2026):**

- Sustainability supported energy related programs. I.e. Solar PV, heat pump pilot, battery storage, etc:
- Supported Sustainability related policy and resolutions adopted at the Town:
- Total Rebates Facilitated:
  - Waste Diversion
  - Energy Efficiency
  - Water Conservation
    - Indoor
    - Turf
  - Air Quality
- Waste reduction (i.e. amount composted v recycled v landfill) for Town of Erie facilities:
  - *Includes Town Hall, Leon A Wurl Service Center, Police Department, Erie Community Center, Pierce Street, and Schofield Farm.*
    - Compost:
      - Wompost:
    - Town of Erie Recycling Center Diversion Data:
      - Yard waste:
      - Single Stream Recycling:
      - Cardboard:

# 2024-25 Performance Measurement Results

## Sustainability and Water Conservation (Dec 1st 2024 - Nov 30 2025):

- Town supported energy-related programs. I.e. Solar PV, battery storage, etc.:
  - State's first bulk purchase Heat Pump Pilot program with iChoosr
  - 370 solar permits approved in 2024
  - 3 battery back up projects rebated in 2024
  - EV Projects: ChargeAhead grant implementation for 13 EV charger ports
  - Xcel Energy funded EV rebates for LAWSC, TH and Schofield locations
- Supported xxx educational and community facing events
  - Heat Pump Pilot 101
  - 5 Farmer's Markets
  - Arbor & Earth Day
  - Erie Fest
- Supported sustainability policy and resolutions adopted at the Town.
  - Beneficial Electrification Plan
  - Resilience Action Plan development and adoption
- Waste reduction (i.e. amount composted v recycled v landfill) for Town of Erie facilities: *Includes Town Hall, Leon A Wurl Service Center, Police Department, Erie Community Center, Pierce Street, and Schofield Farm.*
  - Compost:
    - Wompost: Collection started February 2024, to date 2,966lbs of food waste/compostables diverted
  - Town of Erie Recycling Center Diversion Data: Diversion increased 60.47 tons in 2024 from 2023.
    - Yard waste: 333.12 tons
    - Single Stream Recycling: 50.77 tons
    - Cardboard: 146.32 tons

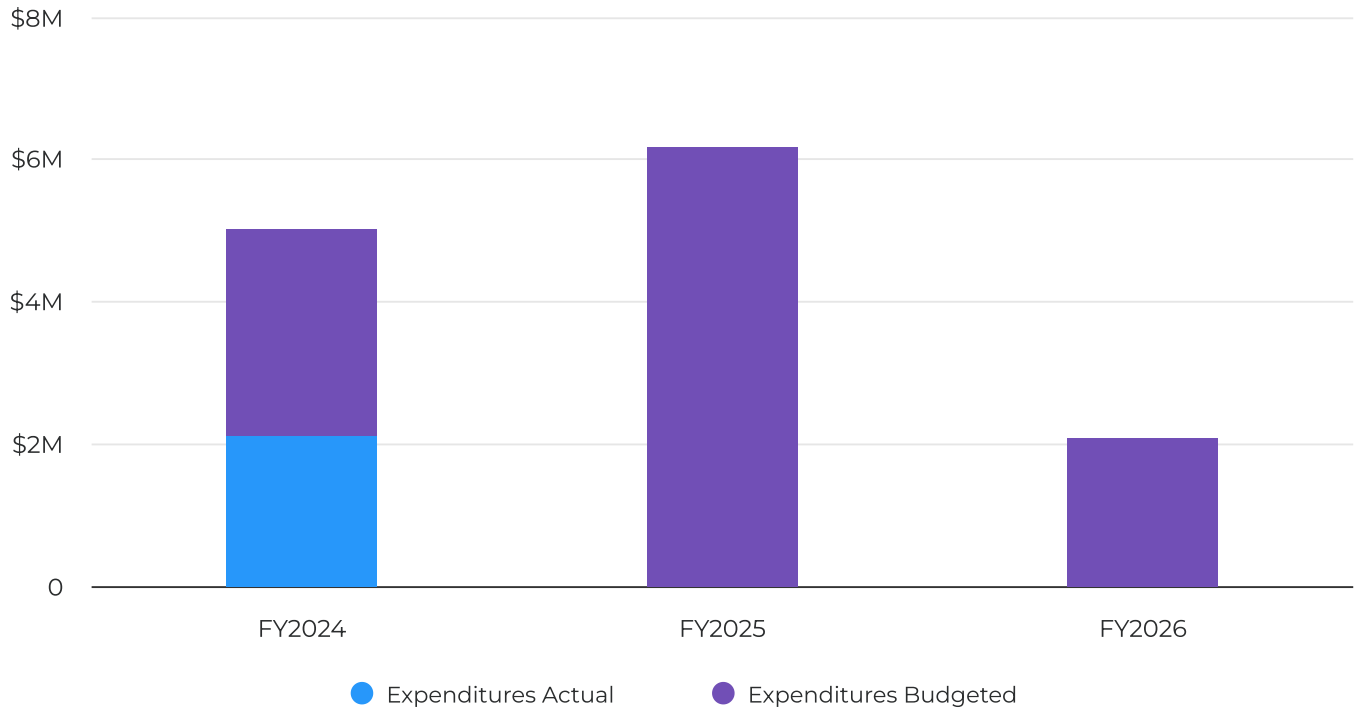
## Energy and Environment (Dec 1st 2024 - Nov 30 2025) Currently through 9/25/2025 :

- Total oil & gas locations inspected: 7 (out of 180), program initiated in late August 2025
- Number of Oil and Gas communications issued
  - Number of NotifyMe's issued: 38
  - Number of NotifyMe's which were issued late: 1 (2.6%)
  - Number of NotifyMe's which required correction due to inaccurate information: 1 (2.6%)

# Environmental Services Financials

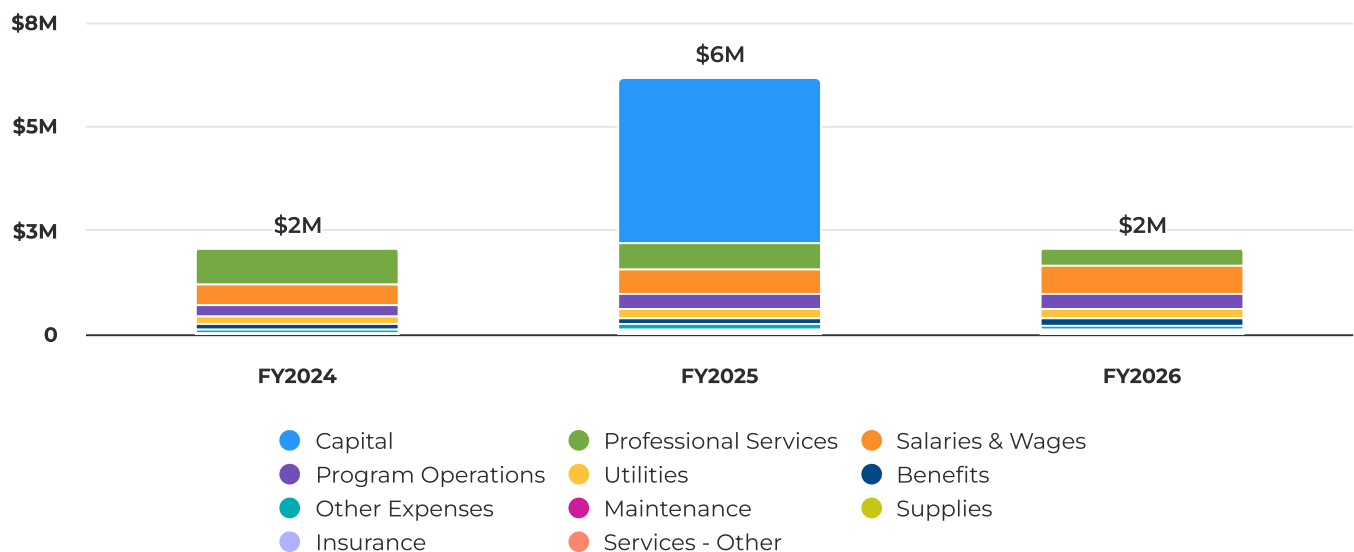
## Expenditure Summary

### Historical Expenditures Across Department



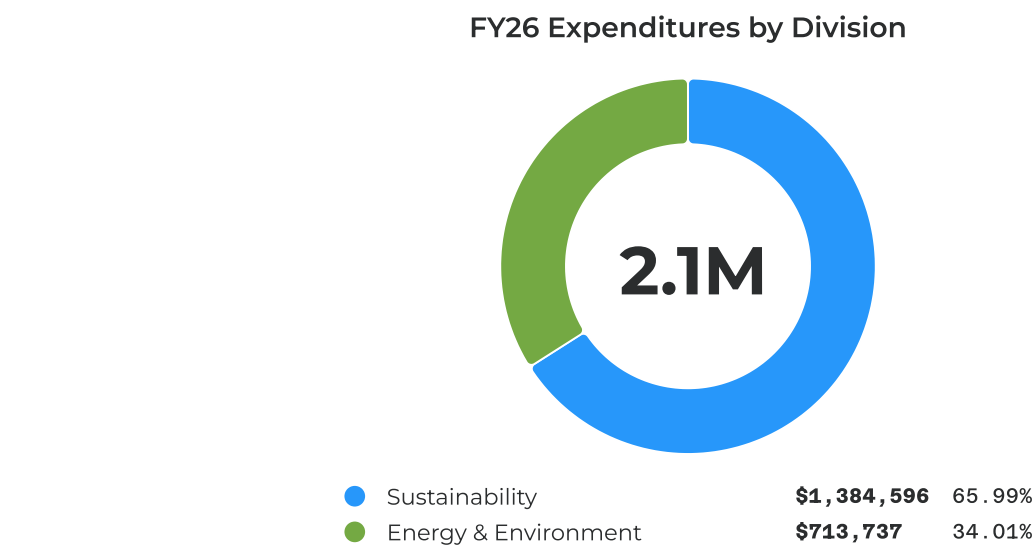
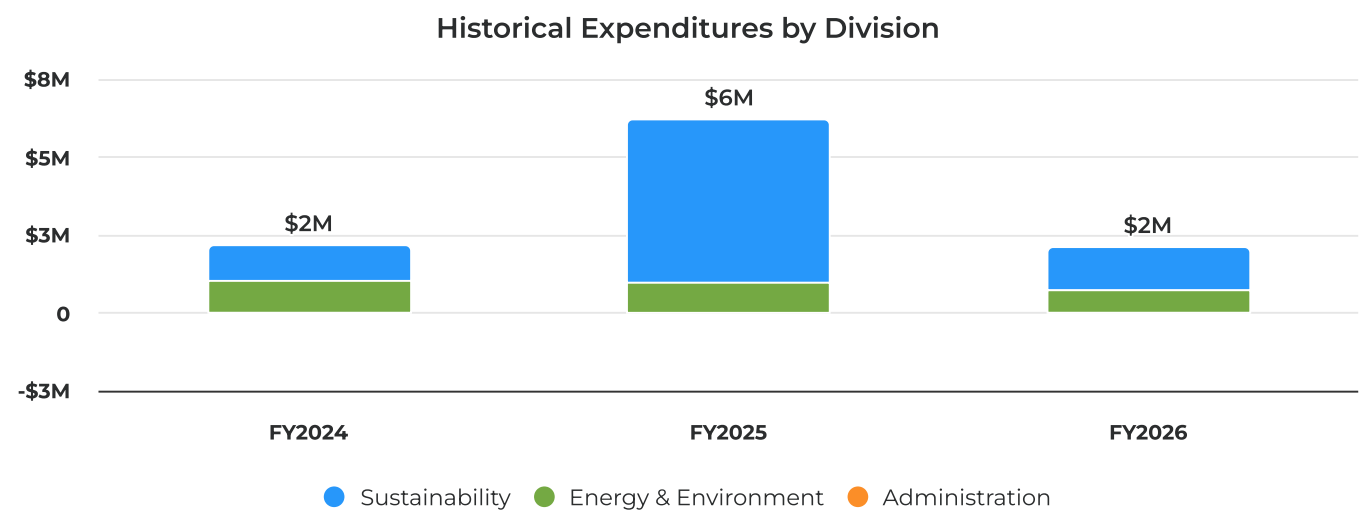
## Expenditures by Expense Type

### Historical Expenditures by Expense Type





Expenditures by Division



Expenditures by Division

| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Administration                               |              |              |               |                                                 |
| Other Expenses                               | \$100        | -            | -             | -                                               |
| Noncap Reclass (PD 13)                       | \$100        | -            | -             | -                                               |
| Capital                                      | -\$40,971    | -            | -             | -                                               |
| Noncap Reclass (Pd 13)                       | -\$100       | -            | -             | -                                               |
| Capitalized Assets - Enterprise Funds (P 13) | -\$42,280    | -            | -             | -                                               |
| Depreciation (P 13)                          | \$1,409      | -            | -             | -                                               |
| Total Administration                         | -\$40,871    | -            | -             | -                                               |
| Energy & Environment                         |              |              |               |                                                 |
| Salaries & Wages                             | \$153,652    | \$228,143    | \$275,212     | 20.63%                                          |
| Salaries - Regular                           | \$153,103    | \$228,143    | \$275,212     | 20.63%                                          |
| Salaries - Bonuses                           | \$549        | -            | -             | -                                               |

| Category                                                 | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Benefits</b>                                          | \$43,404     | \$63,866     | \$79,938      | 25.17%                                          |
| Benefit Expense Allocation                               | \$43,404     | \$63,191     | \$79,738      | 26.19%                                          |
| Clothing & Uniforms                                      | -            | \$675        | \$200         | -70.37%                                         |
| <b>Utilities</b>                                         | -            | \$2,916      | \$3,585       | 22.94%                                          |
| Utilities - Telecom Allocation                           | -            | \$2,916      | \$3,585       | 22.94%                                          |
| <b>Maintenance</b>                                       | -            | \$20,000     | \$20,000      | 0.00%                                           |
| Equipment Maint Services                                 | -            | \$20,000     | \$20,000      | 0.00%                                           |
| <b>Supplies</b>                                          | \$238        | \$1,200      | \$700         | -41.67%                                         |
| Office Supplies                                          | \$238        | \$500        | \$200         | -60.00%                                         |
| Safety Supplies                                          | -            | \$700        | \$500         | -28.57%                                         |
| <b>Services - Other</b>                                  | -            | \$100        | \$100         | 0.00%                                           |
| Printing & Copy Services                                 | -            | \$100        | \$100         | 0.00%                                           |
| <b>Insurance</b>                                         | -            | -            | \$12,983      | -                                               |
| P&L Insurance Allocation                                 | -            | -            | \$9,780       | -                                               |
| P&L Deductible Allocation                                | -            | -            | \$3,202       | -                                               |
| <b>Other Expenses</b>                                    | \$1,914      | \$13,100     | \$11,220      | -14.35%                                         |
| Training                                                 | -            | \$8,000      | \$4,000       | -50.00%                                         |
| Travel & Conferences                                     | \$1,914      | \$4,000      | \$5,520       | 38.00%                                          |
| Books, Publications &<br>Reference Materials             | -            | \$100        | \$100         | 0.00%                                           |
| Membership Dues                                          | -            | \$1,000      | \$1,600       | 60.00%                                          |
| <b>Capital</b>                                           | -            | \$115,000    | -             | -100.00%                                        |
| Capital - Other Equipment                                | -            | \$115,000    | -             | -100.00%                                        |
| <b>Professional Services</b>                             | \$828,204    | \$525,000    | \$310,000     | -40.95%                                         |
| Consultation Services                                    | \$727,357    | \$525,000    | \$310,000     | -40.95%                                         |
| Consultation Services -<br>Reimbursable                  | \$100,847    | -            | -             | -                                               |
| <b>Total Energy &amp; Environment<br/>Sustainability</b> | \$1,027,412  | \$969,325    | \$713,737     | -26.37%                                         |
| <b>Salaries &amp; Wages</b>                              | \$359,362    | \$374,038    | \$407,181     | 8.86%                                           |
| Salaries - Regular                                       | \$196,459    | \$196,215    | \$212,294     | 8.19%                                           |
| Salaries - Part-time                                     | \$19,159     | \$30,349     | \$32,271      | 6.33%                                           |
| Salaries - Overtime                                      | \$5,199      | \$1,600      | \$1,600       | 0.00%                                           |
| Salaries - Bonuses                                       | \$1,000      | \$2,000      | \$2,000       | 0.00%                                           |
| PTO Sell Back                                            | -            | -            | \$2,000       | -                                               |
| Salaries - Regular                                       | \$137,045    | \$143,873    | \$156,016     | 8.44%                                           |
| Salaries - Bonuses                                       | \$500        | -            | -             | -                                               |
| PTO Sell Back                                            | -            | -            | \$1,000       | -                                               |
| <b>Benefits</b>                                          | \$100,660    | \$100,324    | \$111,353     | 10.99%                                          |
| Benefit Expense Allocation                               | \$60,361     | \$57,294     | \$64,231      | 12.11%                                          |
| Clothing & Uniforms                                      | \$490        | \$2,392      | \$1,770       | -26.00%                                         |
| Benefit Expense Allocation                               | \$39,810     | \$39,850     | \$45,203      | 13.43%                                          |
| Clothing & Uniforms                                      | -            | \$788        | \$150         | -80.96%                                         |
| <b>Utilities</b>                                         | \$185,801    | \$209,755    | \$212,465     | 1.29%                                           |
| Utilities - Electric Service                             | \$2,079      | \$5,000      | \$5,000       | 0.00%                                           |
| Utilities - Waste Disposal<br>Service                    | \$183,722    | \$202,247    | \$202,247     | 0.00%                                           |



| Category                                             | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Utilities - Telecom Allocation                       | -            | \$2,508      | \$3,186       | 27.03%                                          |
| Utilities - Telecom Allocation                       | -            | -            | \$2,032       | -                                               |
| <b>Maintenance</b>                                   | \$5,100      | \$55,100     | -             | -100.00%                                        |
| Bldgs/Grounds Maint Services                         | \$5,100      | \$55,100     | -             | -100.00%                                        |
| <b>Supplies</b>                                      | \$35,501     | \$58,300     | \$2,850       | -95.11%                                         |
| Bldgs/Grounds Maint Supplies                         | \$195        | \$1,000      | \$2,000       | 100.00%                                         |
| Office Supplies                                      | \$2,724      | \$2,200      | \$750         | -65.91%                                         |
| Tools & Equipment                                    | \$31,931     | \$55,000     | -             | -100.00%                                        |
| Tools & Equipment - FRWD                             | \$598        | -            | -             | -                                               |
| Grant - Recycling Cans                               | \$53         | \$100        | \$100         | 0.00%                                           |
| <b>Program Operations</b>                            | \$251,172    | \$340,250    | \$351,500     | 3.31%                                           |
| Program Operations                                   | -            | \$10,000     | \$15,000      | 50.00%                                          |
| Household Haz Waste Program                          | \$38,663     | \$48,000     | \$55,000      | 14.58%                                          |
| Efficiency Program                                   | \$55,227     | \$35,000     | \$35,000      | 0.00%                                           |
| Water Conservation Program                           | \$157,282    | \$247,250    | \$246,500     | -0.30%                                          |
| <b>Insurance</b>                                     | -            | -            | \$62,327      | -                                               |
| P&L Insurance Allocation                             | -            | -            | \$9,780       | -                                               |
| P&L Deductible Allocation                            | -            | -            | \$3,202       | -                                               |
| P&L Insurance Allocation                             | -            | -            | \$46,142      | -                                               |
| P&L Deductible Allocation                            | -            | -            | \$3,202       | -                                               |
| <b>Other Expenses</b>                                | \$62,188     | \$85,870     | \$86,920      | 1.22%                                           |
| Training                                             | \$4,095      | \$3,000      | \$3,000       | 0.00%                                           |
| Travel & Conferences                                 | \$5,213      | \$5,000      | \$5,100       | 2.00%                                           |
| Books, Publications &<br>Reference Materials         | -            | \$100        | \$100         | 0.00%                                           |
| Membership Dues                                      | \$10,920     | \$10,170     | \$10,920      | 7.37%                                           |
| Special Events                                       | \$18,825     | \$42,000     | \$37,500      | -10.71%                                         |
| Community Engagement                                 | -            | -            | \$6,700       | -                                               |
| Food & Related Services                              | \$702        | \$600        | \$600         | 0.00%                                           |
| Space Rental                                         | \$15,175     | \$17,000     | \$15,000      | -11.76%                                         |
| Training                                             | \$3,771      | \$3,000      | \$3,000       | 0.00%                                           |
| Travel & Conferences                                 | \$3,383      | \$3,000      | \$3,000       | 0.00%                                           |
| Membership Dues                                      | \$103        | \$2,000      | \$2,000       | 0.00%                                           |
| <b>Capital</b>                                       | \$96,297     | \$3,897,263  | \$60,000      | -98.46%                                         |
| Construction - EVCS                                  | \$54,017     | -            | -             | -                                               |
| Construction - Electric Vehicle<br>Charging Stations | -            | \$190,044    | \$10,000      | -94.74%                                         |
| Street Lights                                        | -            | \$2,597,719  | -             | -100.00%                                        |
| Construction - Charge Ahead<br>2025 Grant            | -            | \$9,500      | -             | -100.00%                                        |
| Heavy Equipment                                      | \$42,280     | -            | -             | -                                               |
| Construction - Turf<br>Replacement - CWCB Grant      | -            | \$50,000     | -             | -100.00%                                        |
| Construction - Low Water<br>Landscape Conversion     | -            | \$50,000     | \$50,000      | 0.00%                                           |
| Construction - Solar At Lynn R<br>Morgan WTF         | -            | \$1,000,000  | -             | -100.00%                                        |



| Category                     | 2024 Actuals       | 2025 Adopted       | 2026 Proposed      | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------|--------------------|--------------------|--------------------|-------------------------------------------------|
| <b>Professional Services</b> | \$17,058           | \$95,000           | \$90,000           | -5.26%                                          |
| Consultation Services        | \$16,823           | \$87,374           | \$60,000           | -31.33%                                         |
| Consultation Svcs - Bag Fees |                    |                    |                    |                                                 |
| Recycling Services           | \$236              | -                  | \$30,000           | -                                               |
| Consultation Services - BoCo |                    |                    |                    |                                                 |
| Climate Action Plan          | -                  | \$7,626            | -                  | -100.00%                                        |
| <b>Total Sustainability</b>  | \$1,113,140        | \$5,215,900        | \$1,384,596        | -73.45%                                         |
| <b>Total Expenditures</b>    | <b>\$2,099,681</b> | <b>\$6,185,225</b> | <b>\$2,098,334</b> | <b>-66.08%</b>                                  |

# Planning & Development Department



## About Us

The **Planning and Development Department** guides and accommodates development and change in the Town of Erie through the implementation of the Comprehensive Plan, Municipal Code, and Strategic Plan through:

- Providing high quality customer service to residents, businesses, and the building community
- Directing growth through major projects and long range plans
- Building capacity, skills, and divisions
- Accommodating and creating an inclusive, welcoming environment and experience throughout the Town.

The **Planning and Development Department** is composed of four divisions.

**Affordable Housing Division** is responsible for assessment of affordable housing needs in Erie, pursuing grant applications and other funding sources to support the development of affordable housing, partnering with other regional and local jurisdictions to support affordable housing, and purchasing properties and partnering with developers to provide affordable housing.

**Building Division** is a one-stop shop for individuals planning improvements to their property. The division reviews construction plans, issues permits, performs inspections, and enforces ordinances that ensure safe buildings and a healthy environment. The division also manages the licensing of contractors and trades.

**Operations/Administration Division** supports the department through staff recruitment, management, retention, and training, oversight of budget activities, implementation and management of Central Square software, and inspections for Building and Unified Development Code compliance.

**Planning Division** is responsible for reviewing land use applications for Development Activity such as annexation, zoning, plats, and site plans for conformance within the Comprehensive Plan, Unified Development Code, other master plans and standards.

# Past and Future Acknowledgments

## 2025 Highlights

### Affordable Housing Division

- DRCOG Regional Housing Needs Assessment
- Allocation of PAB to Boulder County Housing Authority for Willoughby Corner project
- Affordable housing development – Cheesman Residences
  - Facilitating construction
  - Reviewing applicants for home purchase
- Conducted planning for Village at Coal Creek affordable housing integrated with open space
- Implemented \$167,000 CDBG - Community Development Block Grant to support housing rehabilitation of owner-occupied manufactured homes
- Continued active participation in the Boulder County Regional Housing Partnership

### Building Division

- Added duties of a Board of Appeals to the Board of Adjustment.
- Active participation in Regional Energy Code Cohort Phase 2
- Active participation in Town Beneficial Electrification Plan
- Completed ISO Building Code Effectiveness Survey and Analysis
- Attendance at annual Colorado Chapter of ICC Code Education Institute
- Staff volunteer day at “BoulderMod” (modular facility) constructing modular homes

### Operations Division

- Oversight of State Legislation affecting department need for Code amendments
- Coordination of Intergovernmental Agreements
- Coordination and support for Central Square EAM and Trackit software for projects, licensing and code inspections
- Code Inspection support for Building Code and Unified Development Code
- Implemented GOGov software for Code Inspections

### Planning Division

- Study Sessions on:

## 2026 Goals and Objectives

### 2026 Goals

- Guide Strategic Growth & Development
- Support Affordable & Diverse Housing
- Ensure Public Safety

### 2026 Objectives

- Comprehensive Plan Implementation
  - Three-mile plan – 2026 Q1
  - Initiate Area Plans
- Old Town Planning – 2026
- Update UDC – Unified Development Code - 2026
- Town Center PD - Planned Development zoning update – Q2
- Village at Coal Creek Entitlements – Q4
- Complete buyer selection and closings for Cheesman Residences Homeownership Development -2026
- Revise fast track permitting to align with Prop 123 guidance -2026 Q4
- Street Renaming Policy and Process – 2026 Q2
- Metro District Policy revisions – 2026 Q1
- Development fee study – 2026 Q4 – 2027 Q1
- Home rehabilitation program – 2026
- Intergovernmental Agreements
  - Frederick – 2026 Q1
  - Lafayette – 2026 Q1
  - Weld County - 2026
- Review published 2024 International Codes for adoption – 2026 Q2
- Implement Building Division emergency preparedness plan – 2026 Q4
- Commercial project plan review staff training and mentorship – 2026 Q2



- Comprehensive Plan
- Annexations 101 & Erie West Annexation
- Land Use Fiscal Analysis and Comp Plan Implementation
- East Erie Development and I-25 Gateway
- Affordable Housing and Village at Coal Creek
- Old Town Area Outreach
- Three Mile Plan
- Erie West Annexations
- UDC – Unified Development Code Amendments
  - Board of Appeals/Adjustment
  - Accessory Dwelling Units (HB24-1152)
  - Multifamily parking near transit (HB24-1304)
  - Electric Vehicle Permitting (HB24-1173)
  - Wireless Communications Facilities (HB25-1056)
  - Fire Sprinklers (per Council direction)
  - Removal of Alternative Standards for Affordable Housing (per Council direction)
  - Noticing
  - Sign Code
  - Non-functional Turf (SB24-005)
- Street Renaming Policy and Process Project Management Team Kickoff
- Old Town Area Social Capital Exercise
- Regional Coordination
- As of 9/22/2025: 84 land use applications, 39 of which were pre-applications
- 25% decrease in land use applications from 2024

# 2026 Performance Measurements

| Goal                                   | Objective                                              | Total 2024    | Total as of 9/2025 | 2026 Target   |
|----------------------------------------|--------------------------------------------------------|---------------|--------------------|---------------|
| BUILDING DIVISION                      |                                                        |               |                    |               |
| #2 Growth & Development                | Total number of building permits issued                | 3,889         | 1,599              | 3,038         |
|                                        | Residential                                            | 3,743         | 1,549              | 2,931         |
|                                        | Commercial                                             | 146           | 50                 | 107           |
|                                        | Total number of inspections/re-inspections performed   | 34,012        | 19,628             | 30,435        |
|                                        | Total project valuation                                | \$261,246,487 | \$156,636,322      | \$237,795,463 |
|                                        | Residential                                            | \$247,748,099 | \$130,900,389      | \$213,437,473 |
|                                        | Commercial                                             | \$13,498,388  | \$25,735,933       | \$24,357,990  |
|                                        |                                                        |               |                    |               |
| BUILDING & AFFORDABLE HOUSING DIVISION |                                                        |               |                    |               |
| #4 Affordable & Diverse Housing        | Total number of affordable housing units permitted     |               | 35                 |               |
|                                        |                                                        |               |                    |               |
| PLANNING DIVISION                      |                                                        |               |                    |               |
| #2 Growth & Development                | Number of land use applications, applied for, by type: |               | As of 9/22/25      |               |
|                                        | Agreement                                              | 1             | 4                  |               |
|                                        | Architectural review                                   | 1             | 0                  |               |
|                                        | Pre-application                                        | 25            | 39                 |               |
|                                        | Annexation                                             | 0             | 1                  |               |
|                                        | Initial zoning                                         | 0             | 0                  |               |
|                                        | Rezoning                                               | 0             | 1                  |               |



|                  |                                                                  |                |               |  |
|------------------|------------------------------------------------------------------|----------------|---------------|--|
|                  | PD/PUD zoning                                                    | 7              | 3             |  |
|                  | Sketch plan                                                      | 0              | 0             |  |
|                  | Preliminary plat                                                 | 2              | 1             |  |
|                  | Final plat                                                       | 3              | 3             |  |
|                  | Minor subdivision                                                | 6              | 5             |  |
|                  | Site plan                                                        | 18             | 15            |  |
|                  | Special review use                                               | 2              | 1             |  |
|                  | Wireless communication                                           | 0              | 2             |  |
|                  | Temporary use permit                                             | 0              | 1             |  |
|                  | Average number of days to complete land use application by type: | As of 12/31/24 | As of 9/22/25 |  |
|                  | Architectural review                                             | 44             | -             |  |
|                  | Annexation                                                       | 230            | -             |  |
|                  | Initial zoning                                                   | 327            | -             |  |
|                  | Rezoning                                                         | -              | -             |  |
|                  | PD/PUD zoning                                                    | -              | -             |  |
|                  | Sketch plan                                                      | -              | -             |  |
|                  | Preliminary plat                                                 | -              | -             |  |
|                  | Final plat                                                       | 394            | -             |  |
|                  | Minor subdivision                                                | 230            | 188           |  |
|                  | Minor subdivision amendment                                      | -              | 46            |  |
|                  | Site plan                                                        | 173            | 250           |  |
|                  | Site plan Amendment                                              | -              | 74            |  |
|                  | Special review use                                               | -              | 249           |  |
|                  | Wireless communication                                           | -              | -             |  |
|                  |                                                                  |                |               |  |
| OPERATIONS       |                                                                  |                |               |  |
| #6 Public Safety | Total number of Code cases                                       | 64             | 47            |  |



# 2024-25 Performance Measurement Results

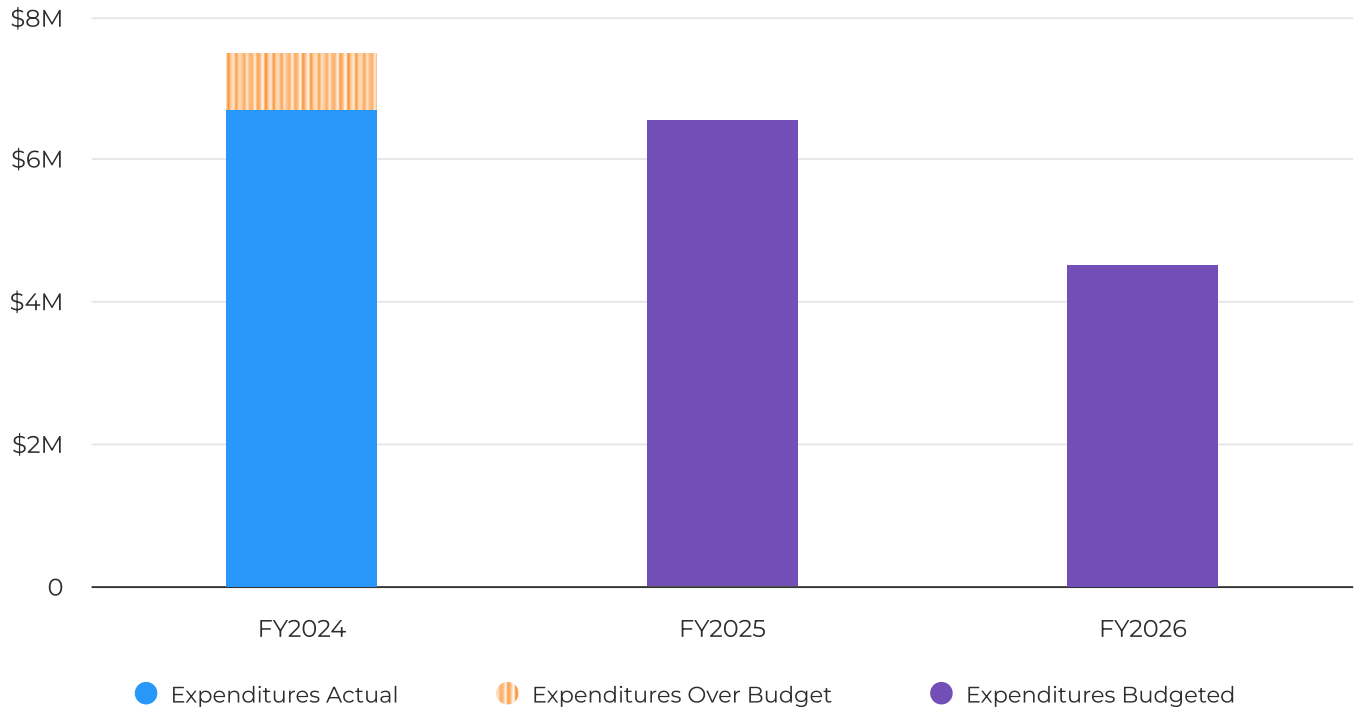
| Goal                                   | Objective                                              | Total 2024       | Total 2023       |
|----------------------------------------|--------------------------------------------------------|------------------|------------------|
| BUILDING DIVISION                      |                                                        |                  |                  |
| #2 Growth & Development                | Total number of building permits issued                | 3,889            | 1,599            |
|                                        | Residential                                            | 3,743            | 1,549            |
|                                        | Commercial                                             | 146              | 50               |
|                                        | Total number of inspections/re-inspections performed   | 34,012           | 19,628           |
|                                        | Total project valuation                                | \$261,246,487.00 | \$156,600,000.00 |
|                                        | Residential                                            | \$247,748,099.00 | \$130,900,000.00 |
|                                        | Commercial                                             | \$13,498,388.00  | \$25,700,000.00  |
|                                        |                                                        |                  |                  |
| BUILDING & AFFORDABLE HOUSING DIVISION |                                                        |                  |                  |
| #4 Affordable & Diverse Housing        | Total number of affordable housing units permitted     |                  | 35               |
|                                        |                                                        |                  |                  |
| PLANNING DIVISION                      |                                                        |                  |                  |
| #2 Growth & Development                | Number of land use applications, applied for, by type: |                  | As of 9/30/23    |
|                                        | Agreement                                              | 1                | 4                |
|                                        | Architectural review                                   | 1                | 0                |
|                                        | Pre-application                                        | 25               | 39               |
|                                        | Annexation                                             | 0                | 1                |
|                                        | Initial zoning                                         | 0                | 0                |
|                                        | Rezoning                                               | 0                | 1                |
|                                        | PD/PUD zoning                                          | 7                | 3                |
|                                        | Sketch plan                                            | 0                | 0                |
|                                        | Preliminary plat                                       | 2                | 1                |
|                                        | Final plat                                             | 3                | 3                |
|                                        | Minor subdivision                                      | 6                | 5                |
|                                        | Site plan                                              | 18               | 15               |
|                                        | Special review use                                     | 2                | 1                |
|                                        | Wireless communication                                 | 0                | 2                |

|                  |                                                                  |                |               |
|------------------|------------------------------------------------------------------|----------------|---------------|
|                  | Temporary use permit                                             | 0              | 1             |
|                  | Average number of days to complete land use application by type: | As of 12/31/24 | As of 9/30/24 |
|                  | Architectural review                                             | 44             | -             |
|                  | Annexation                                                       | 230            | -             |
|                  | Initial zoning                                                   | 327            | -             |
|                  | Rezoning                                                         | -              | -             |
|                  | PD/PUD zoning                                                    | -              | -             |
|                  | Sketch plan                                                      | -              | -             |
|                  | Preliminary plat                                                 | -              | -             |
|                  | Final plat                                                       | 394            | -             |
|                  | Minor subdivision                                                | 230            | 188           |
|                  | Minor subdivision amendment                                      | -              | 46            |
|                  | Site plan                                                        | 173            | 250           |
|                  | Site plan Amendment                                              | -              | 74            |
|                  | Special review use                                               | -              | 249           |
|                  | Wireless communication                                           | -              | -             |
|                  |                                                                  |                |               |
| OPERATIONS       |                                                                  |                |               |
| #6 Public Safety | Total number of Code cases                                       | 64             | 47            |

# Planning Financials

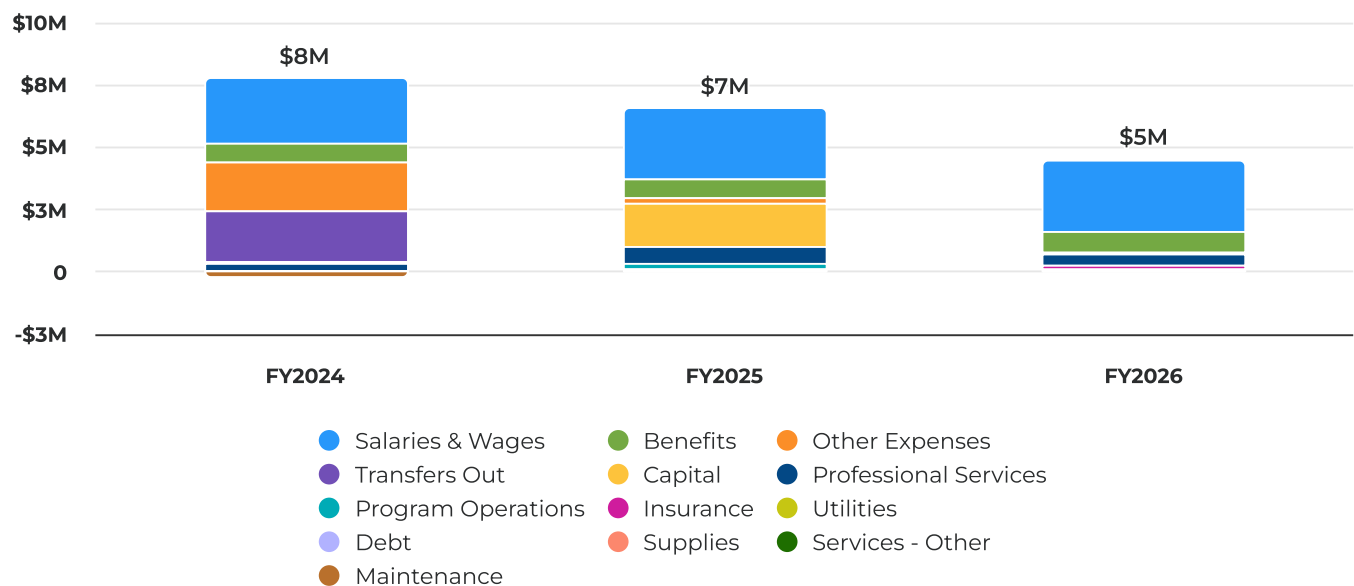
## Expenditure Summary

### Historical Expenditures Across Department



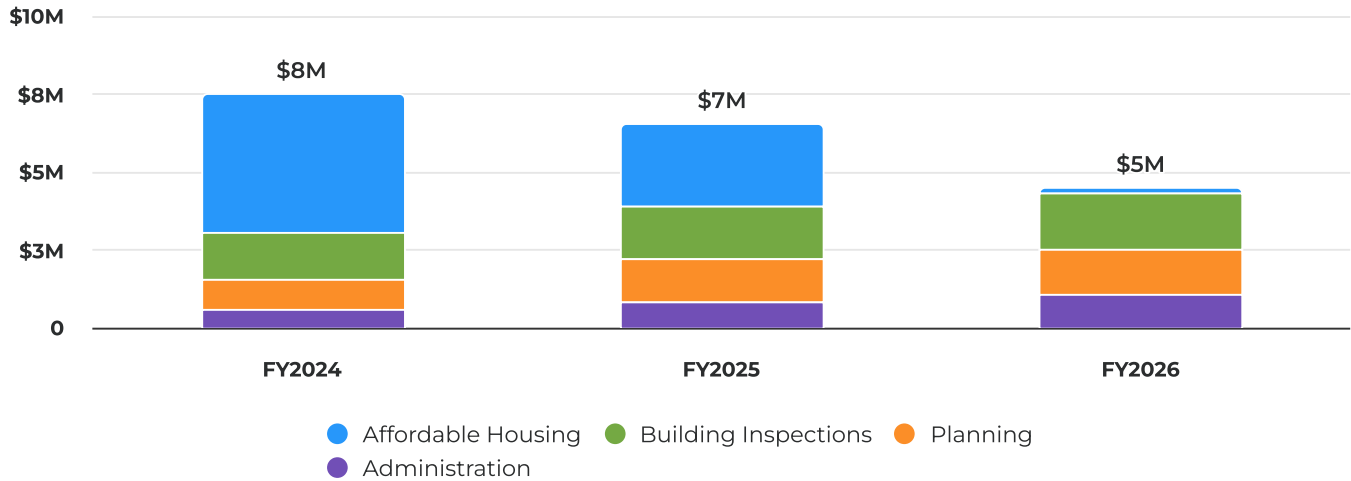
## Expenditures by Expense Type

### Historical Expenditures by Expense Type

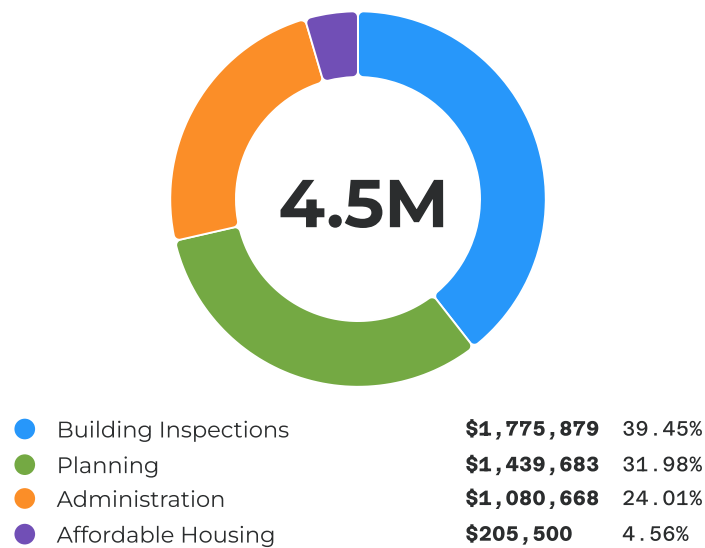


## Expenditures by Division

### Historical Expenditures by Division



### FY26 Expenditures by Division



## Expenditures by Division

| Category                    | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Administration</b>       |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b> | \$488,909    | \$617,510    | \$671,738     | 8.78%                                           |
| Salaries - Regular          | \$475,485    | \$603,010    | \$649,338     | 7.68%                                           |
| Salaries - Overtime         | \$714        | \$5,000      | \$2,000       | -60.00%                                         |
| Salaries - Bonuses          | \$2,791      | \$9,500      | \$7,000       | -26.32%                                         |
| Salaries Adjustments        | -            | -            | \$11,400      | -                                               |
| PTO Sell Back               | \$1,930      | -            | \$2,000       | -                                               |
| Paid Parental Leave         | \$7,990      | -            | -             | -                                               |
| <b>Benefits</b>             | \$140,622    | \$169,021    | \$189,759     | 12.27%                                          |
| Benefit Expense Allocation  | \$137,164    | \$167,021    | \$188,134     | 12.64%                                          |

| Category                         | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Workers Compensation             | \$2,352      | -            | -             | -                                               |
| Clothing & Uniforms              | \$1,106      | \$2,000      | \$1,625       | -18.75%                                         |
| <b>Utilities</b>                 | -            | \$7,708      | \$8,458       | 9.73%                                           |
| Utilities - Telecom Allocation   | -            | \$7,708      | \$8,458       | 9.73%                                           |
| <b>Maintenance</b>               | \$336        | \$1,100      | \$8,395       | 663.18%                                         |
| Software Services & Licenses     | \$336        | \$600        | \$8,395       | 1,299.17%                                       |
| Vehicle Maint Services           | -            | \$500        | -             | -100.00%                                        |
| <b>Supplies</b>                  | \$2,700      | \$7,300      | \$4,000       | -45.21%                                         |
| Office Equipment                 | \$999        | \$3,000      | -             | -100.00%                                        |
| Office Supplies                  | \$1,389      | \$4,000      | \$4,000       | 0.00%                                           |
| Vehicle Fuel                     | \$312        | \$300        | -             | -100.00%                                        |
| <b>Services - Other</b>          | \$5,204      | \$5,500      | \$5,200       | -5.45%                                          |
| Printing & Copy Services         | \$5,111      | \$5,000      | \$5,000       | 0.00%                                           |
| Courier Services                 | \$93         | \$500        | \$200         | -60.00%                                         |
| <b>Insurance</b>                 | -            | -            | \$148,485     | -                                               |
| P&L Insurance Allocation         | -            | -            | \$111,532     | -                                               |
| P&L Deductible Allocation        | -            | -            | \$36,953      | -                                               |
| <b>Other Expenses</b>            | \$18,972     | \$24,300     | \$23,000      | -5.35%                                          |
| Training                         | \$10,435     | \$8,500      | \$9,000       | 5.88%                                           |
| Travel & Conferences             | \$3,349      | \$6,000      | \$6,000       | 0.00%                                           |
| Membership Dues                  | \$1,349      | \$4,800      | \$3,000       | -37.50%                                         |
| Food & Related Services          | \$3,825      | \$5,000      | \$5,000       | 0.00%                                           |
| Permits, Licenses & Other Fees   | \$13         | -            | -             | -                                               |
| - FCL Enterprise                 |              |              |               |                                                 |
| <b>Capital</b>                   | -\$94,236    | -            | -             | -                                               |
| Amortization (P 13)              | \$24,167     | -            | -             | -                                               |
| Capitalized Assets - Enterprise  |              |              |               |                                                 |
| Funds (P 13)                     | -\$118,403   | -            | -             | -                                               |
| <b>Debt</b>                      | -\$13,367    | -            | \$21,632      | -                                               |
| Capital Leases - Principal - FCL |              |              |               |                                                 |
| Enterprise                       | \$2,756      | -            | \$21,632      | -                                               |
| Capital Leases - Interest - FCL  |              |              |               |                                                 |
| Enterprise                       | \$2,433      | -            | -             | -                                               |
| Principal Payment Offset - FCL   |              |              |               |                                                 |
| Enterprise                       | -\$18,556    | -            | -             | -                                               |
| <b>Professional Services</b>     | -            | \$3,000      | -             | -100.00%                                        |
| Legal Services                   | -            | \$3,000      | -             | -100.00%                                        |
| <b>Total Administration</b>      | \$549,139    | \$835,439    | \$1,080,668   | 29.35%                                          |
| <b>Planning</b>                  |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>      | \$806,869    | \$768,815    | \$806,772     | 4.94%                                           |
| Salaries - Regular               | \$799,146    | \$758,815    | \$802,772     | 5.79%                                           |
| Salaries - Bonuses               | \$7,724      | \$10,000     | \$2,000       | -80.00%                                         |
| PTO Sell Back                    | -            | -            | \$2,000       | -                                               |
| <b>Benefits</b>                  | \$240,821    | \$215,547    | \$233,114     | 8.15%                                           |
| Benefit Expense Allocation       | \$240,630    | \$214,497    | \$232,589     | 8.43%                                           |
| Clothing & Uniforms              | \$191        | \$1,050      | \$525         | -50.00%                                         |
| <b>Utilities</b>                 | -            | \$10,436     | \$10,457      | 0.20%                                           |



| Category                                              | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Utilities - Phone Stipend                             | -            | \$540        | -             | -100.00%                                        |
| Utilities - Telecom Allocation                        | -            | \$9,896      | \$10,457      | 5.67%                                           |
| <b>Maintenance</b>                                    | -\$252,032   | \$500        | \$540         | 8.00%                                           |
| Software Services & Licenses                          | -\$252,032   | \$500        | \$540         | 8.00%                                           |
| <b>Other Expenses</b>                                 | \$12,152     | \$45,000     | \$13,800      | -69.33%                                         |
| Training                                              | \$640        | \$10,000     | \$1,000       | -90.00%                                         |
| Travel & Conferences                                  | \$6,434      | \$15,000     | \$6,000       | -60.00%                                         |
| Books, Publications &<br>Reference Materials          | \$283        | \$1,000      | \$300         | -70.00%                                         |
| Membership Dues                                       | \$3,671      | \$6,000      | \$4,000       | -33.33%                                         |
| Special Events                                        | \$249        | -            | -             | -                                               |
| Community Engagement                                  | -            | \$13,000     | \$2,500       | -80.77%                                         |
| Food & Related Services                               | \$874        | -            | -             | -                                               |
| <b>Transfers Out</b>                                  | \$23,551     | -            | -             | -                                               |
| Transfer to General Fund -<br>Comprehensive           | \$23,551     | -            | -             | -                                               |
| <b>Professional Services</b>                          | \$139,951    | \$325,000    | \$375,000     | 15.38%                                          |
| Consultation Services                                 | -\$38,997    | \$250,000    | \$300,000     | 20.00%                                          |
| Consultation Services - I-25/Erie<br>PkwY Master Plan | \$78,585     | -            | -             | -                                               |
| Consultation Services -<br>Comprehensive              | \$70,654     | -            | -             | -                                               |
| Consultation Services -<br>Reimbursable               | \$6,158      | \$75,000     | \$75,000      | 0.00%                                           |
| Consultation Services -<br>Comprehensive              | \$23,551     | -            | -             | -                                               |
| <b>Total Planning</b>                                 | \$971,312    | \$1,365,298  | \$1,439,683   | 5.45%                                           |
| <b>Affordable Housing</b>                             |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                           | \$193,823    | \$217,939    | \$93,361      | -57.16%                                         |
| Salaries - Regular                                    | \$193,823    | \$210,939    | \$92,861      | -55.98%                                         |
| Salaries - Bonuses                                    | -            | \$7,000      | \$500         | -92.86%                                         |
| <b>Benefits</b>                                       | \$54,589     | \$58,726     | \$26,980      | -54.06%                                         |
| Benefit Expense Allocation                            | \$54,449     | \$58,426     | \$26,905      | -53.95%                                         |
| Clothing & Uniforms                                   | \$140        | \$300        | \$75          | -75.00%                                         |
| <b>Utilities</b>                                      | \$762        | \$2,696      | \$1,210       | -55.12%                                         |
| Utilities - Electric Service                          | \$123        | -            | -             | -                                               |
| Utilities - Gas Service                               | \$272        | -            | -             | -                                               |
| Utilities - Water Service                             | \$367        | -            | -             | -                                               |
| Utilities - Telecom Allocation                        | -            | \$2,696      | \$1,210       | -55.12%                                         |
| <b>Maintenance</b>                                    | \$11,656     | \$30,000     | -             | -100.00%                                        |
| Maintenance Contracts                                 | -            | \$30,000     | -             | -100.00%                                        |
| Maintenance Contracts - 765<br>Cheesman St            | \$11,656     | -            | -             | -                                               |
| <b>Program Operations</b>                             | -            | \$167,000    | -             | -100.00%                                        |
| Program Operations - 2024<br>CDBG Grant               | -            | \$167,000    | -             | -100.00%                                        |
| <b>Other Expenses</b>                                 | \$1,896,845  | \$124,160    | \$3,950       | -96.82%                                         |
| Training                                              | \$147        | \$11,500     | \$1,000       | -91.30%                                         |





| Category                                               | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Travel & Conferences                                   | \$2,557      | \$5,000      | \$1,300       | -74.00%                                         |
| Membership Dues                                        | \$1,260      | \$2,000      | \$1,650       | -17.50%                                         |
| Developer Incentives - 765<br>Cheesman St              | -\$11,938    | \$105,660    | -             | -100.00%                                        |
| Economic Development<br>Incentives - 765 Cheesman St   | \$904,819    | -            | -             | -                                               |
| Economic Development<br>Incentives - DOLA Housing      | \$1,000,000  | -            | -             | -                                               |
| <b>Capital</b>                                         | \$200,792    | \$1,732,399  | -             | -100.00%                                        |
| Construction                                           | \$82,389     | -            | -             | -                                               |
| Land - Affordable Housing<br>Projects                  | -            | \$1,155,000  | -             | -100.00%                                        |
| ARPA Affordable Housing                                | -            | \$2,399      | -             | -100.00%                                        |
| Construction - Coal Creek Pre-<br>Development Sitework | -            | \$375,000    | -             | -100.00%                                        |
| Construction - Affordable<br>Housing Projects          | -            | \$200,000    | -             | -100.00%                                        |
| Construction - 765 Cheesman<br>St                      | \$118,403    | -            | -             | -                                               |
| <b>Transfers Out</b>                                   | \$2,004,268  | -            | -             | -                                               |
| Transfer to General Fund                               | \$904,819    | -            | -             | -                                               |
| Transfer to General Fund                               | \$99,449     | -            | -             | -                                               |
| Transfer to General Fund                               | \$1,000,000  | -            | -             | -                                               |
| <b>Professional Services</b>                           | \$108,774    | \$351,386    | \$80,000      | -77.23%                                         |
| Legal Services - Affordable<br>Housing                 | -            | \$5,000      | -             | -100.00%                                        |
| Consultation Services                                  | \$55,243     | \$133,087    | \$80,000      | -39.89%                                         |
| Consultation Services                                  | -            | \$201,871    | -             | -100.00%                                        |
| Consultation Services - 765<br>Cheesman St             | \$1,714      | -            | -             | -                                               |
| Consultation Services - ARPA                           | \$51,817     | \$11,428     | -             | -100.00%                                        |
| <b>Total Affordable Housing</b>                        | \$4,471,509  | \$2,684,307  | \$205,500     | -92.34%                                         |
| <b>Building Inspections</b>                            |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                            | \$1,118,487  | \$1,224,568  | \$1,316,570   | 7.51%                                           |
| Salaries - Regular                                     | \$1,093,276  | \$1,188,068  | \$1,282,970   | 7.99%                                           |
| Salaries - Part-time                                   | \$3,947      | -            | -             | -                                               |
| Salaries - Temporary                                   | -            | \$15,600     | -             | -100.00%                                        |
| Salaries - Overtime                                    | \$10,870     | \$12,500     | \$10,000      | -20.00%                                         |
| Salaries - Bonuses                                     | \$5,206      | \$8,400      | \$6,000       | -28.57%                                         |
| Salaries Adjustments                                   | -            | -            | \$12,600      | -                                               |
| PTO Sell Back                                          | \$5,188      | -            | \$5,000       | -                                               |
| <b>Benefits</b>                                        | \$327,646    | \$336,682    | \$378,168     | 12.32%                                          |
| Benefit Expense Allocation                             | \$321,398    | \$327,187    | \$371,718     | 13.61%                                          |
| Clothing & Uniforms                                    | \$6,249      | \$9,495      | \$6,450       | -32.07%                                         |
| <b>Utilities</b>                                       | \$12,096     | \$15,016     | \$16,712      | 11.29%                                          |
| Utilities - Telecom Allocation                         | \$12,096     | \$15,016     | \$16,712      | 11.29%                                          |
| <b>Maintenance</b>                                     | -            | \$1,400      | -             | -100.00%                                        |
| Vehicle Maint Services                                 | -            | \$1,400      | -             | -100.00%                                        |



| Category                                       | 2024 Actuals       | 2025 Adopted       | 2026 Proposed      | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------|--------------------|--------------------|--------------------|-------------------------------------------------|
| <b>Supplies</b>                                | \$7,627            | \$12,300           | \$10,118           | -17.74%                                         |
| Office Equipment                               | \$1,937            | \$2,400            | \$2,400            | 0.00%                                           |
| Office Supplies                                | \$1,231            | \$2,400            | \$1,500            | -37.50%                                         |
| Tools & Equipment                              | \$1,100            | \$4,200            | \$2,700            | -35.71%                                         |
| Vehicle Fuel                                   | \$3,360            | \$3,300            | \$3,518            | 6.61%                                           |
| <b>Other Expenses</b>                          | \$17,775           | \$19,500           | \$18,000           | -7.69%                                          |
| Training                                       | \$7,554            | \$8,400            | \$8,400            | 0.00%                                           |
| Travel & Conferences                           | \$2,349            | \$4,500            | \$4,500            | 0.00%                                           |
| Books, Publications &<br>Reference Materials   | \$5,226            | \$3,000            | \$3,000            | 0.00%                                           |
| Membership Dues                                | \$2,155            | \$3,000            | \$1,500            | -50.00%                                         |
| Food & Related Services                        | \$491              | \$600              | \$600              | 0.00%                                           |
| <b>Debt</b>                                    | \$21,310           | \$32,888           | \$21,310           | -35.20%                                         |
| Capital Leases - Principal - FCL<br>Enterprise | \$15,800           | \$32,888           | \$21,310           | -35.20%                                         |
| Capital Leases - Interest - FCL<br>Enterprise  | \$5,510            | -                  | -                  | -                                               |
| <b>Professional Services</b>                   | \$11,277           | \$20,000           | \$15,000           | -25.00%                                         |
| Consultation Services                          | \$11,277           | \$20,000           | \$15,000           | -25.00%                                         |
| <b>Total Building Inspections</b>              | \$1,516,219        | \$1,662,355        | \$1,775,879        | 6.83%                                           |
| <b>Total Expenditures</b>                      | <b>\$7,508,179</b> | <b>\$6,547,398</b> | <b>\$4,501,730</b> | <b>-31.24%</b>                                  |

# Finance Department



## About Us

### Who We Are

### Mission Statement

The Finance Department is committed to being an effective and efficient financial steward and innovative partner to support all departments in achieving their goals and objectives, delivering exceptional customer service by providing timely resources, services, and consistent guidance to meet our customers' needs.

### Department Description

The Finance Department is made up of four divisions; Accounting, Budgeting, Grants, and Utility Billing. Currently, the department has 18 full-time employees and provides a wide range of support services to all departments, the Council, and Town residents.

The department is responsible for day-to-day operations such as: accounts payable, accounts receivable, cashier duties, utility billing, payroll, and bank reconciliation. In conjunction with the IT Department, the Finance Department maintains the Town's Tyler Incode Enterprise Resource Planning system. Additionally, this department is responsible for preparing the monthly financial reports, the Annual Comprehensive Financial Report, and leads the annual audit performed by an independent Certified Public Accountant. The department coordinates and collaborates with all departments to prepare the annual budget and budget document, performs revenue analysis and forecasting, long-term financial planning, tracks sureties and development obligations and Town of Erie Urban Renewal Authority financial activities. The department oversees the grants intake process, proposal submission, and grant compliance for the Town's grant receipt. The Department also oversees the Town's investments of liquid assets and issuance and payment of debts.

# Past and Future Acknowledgments

## 2025 Highlights

- Implemented ClearGov for our Annual Comprehensive Financial Report (ACFR)
- Received the GFOA award for excellence in financial reporting for the ACFR
- Hired the Deputy Director to oversee the Accounting and Utility Billing Divisions
- Continued to build our inventory of training docs for other departments
- Continued to build our grants program

## 2026 Goals and Objectives

- Expand the Cleargov ACFR program
- Create a Popular Annual Financial Report
- Expansion of the purchasing program, with inventory of training and procedure documents
- Expand year-end closeout procedures and complete yearly audit without findings
- Earn the GFOA budget award
- Continue to receive the GFOA award for our ACFR

# 2026 Performance Measurements

| Goal                  | Objective                                 | 2024 Results | 2025 Results    | 2026 Target     |
|-----------------------|-------------------------------------------|--------------|-----------------|-----------------|
| Fiscal Responsibility | Maintain or Increase Bond Ratings:        |              |                 |                 |
|                       | General Obligation Bonds: Aa1             |              | Meets Objective | Meets Objective |
|                       | Water revenue Bonds: Aa2                  |              | Meets Objective | Meets Objective |
|                       | Wastewater Revenue Bonds : AA-            |              | Meets Objective | Meets Objective |
| Effective Governance  | Receive GFOA Awards                       | 1 Award      | 1 Award         | 2 Awards        |
| Fiscal Responsibility | Number of Grants Received                 |              |                 | 5               |
| Fiscal Responsibility | General Fund Budget to Actuals Percentage |              |                 | 93% Spent       |
| Fiscal Responsibility | Debt Per Capita                           |              |                 | \$233           |
| Fiscal Responsibility | Debt to Valuation Ratio                   |              |                 | 0.10            |
| Fiscal Responsibility | Investment Rate of Return/ Benchmark      |              |                 | 3.74%/3.66 %    |
| Fiscal Responsibility | Number of Purchase Orders Processed       |              | 544             | 500             |
| Fiscal Responsibility | Total Number of Funded Capital Requests   |              | 188             | 130             |

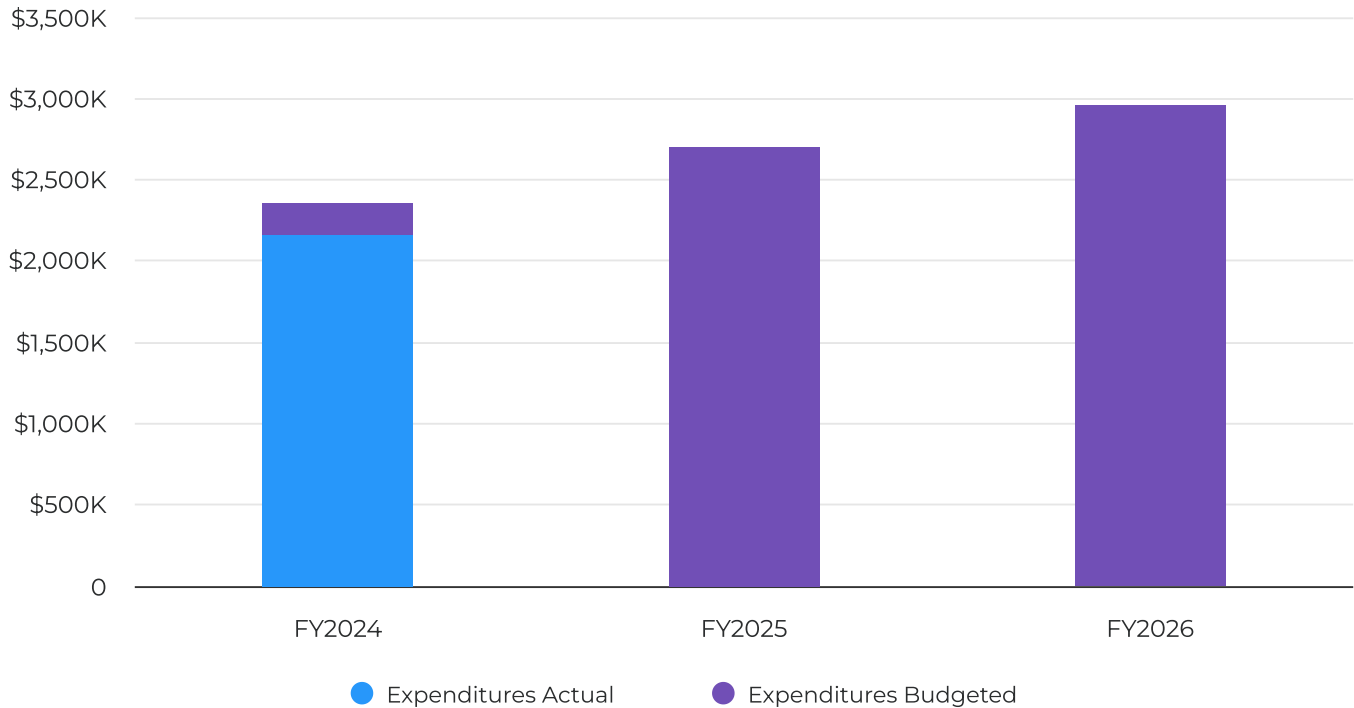
# 2024-25 Performance Measurement Results

- Bond Ratings:
  - General Obligation Bonds: Aa1
  - Water revenue Bonds: Aa2
  - Wastewater Revenue Bonds : AA-
- GFOA Awards received: 1 - Excellence in Financial Reporting
- Number of purchase orders issued: 544
- Total number of funded capital requests: 188

# Finance Financials

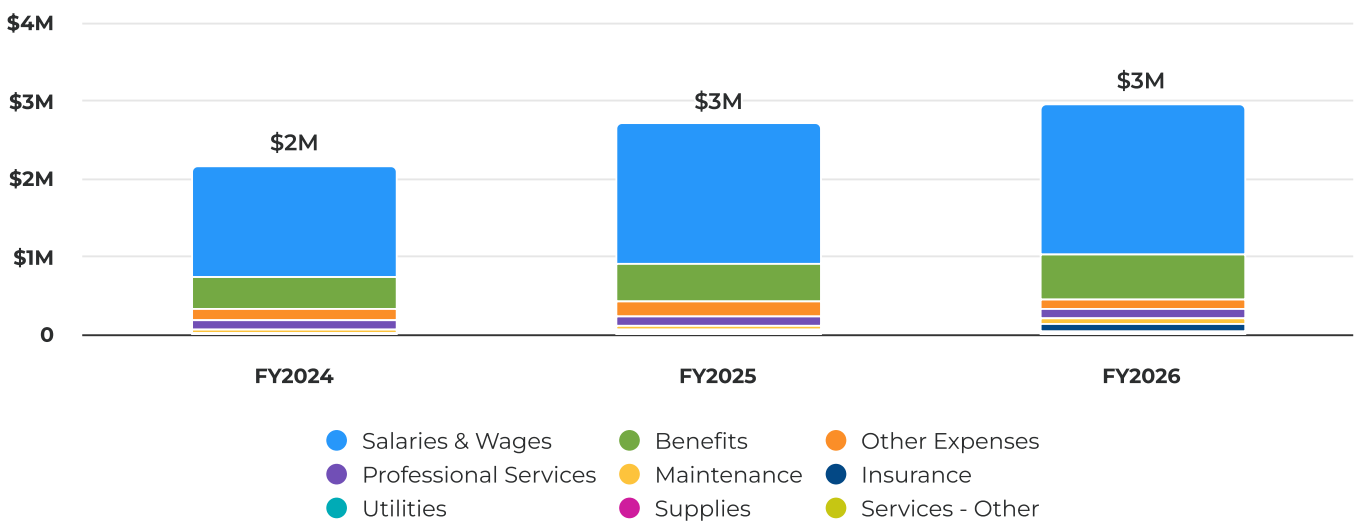
## Expenditure Summary

### Historical Expenditures Across Department



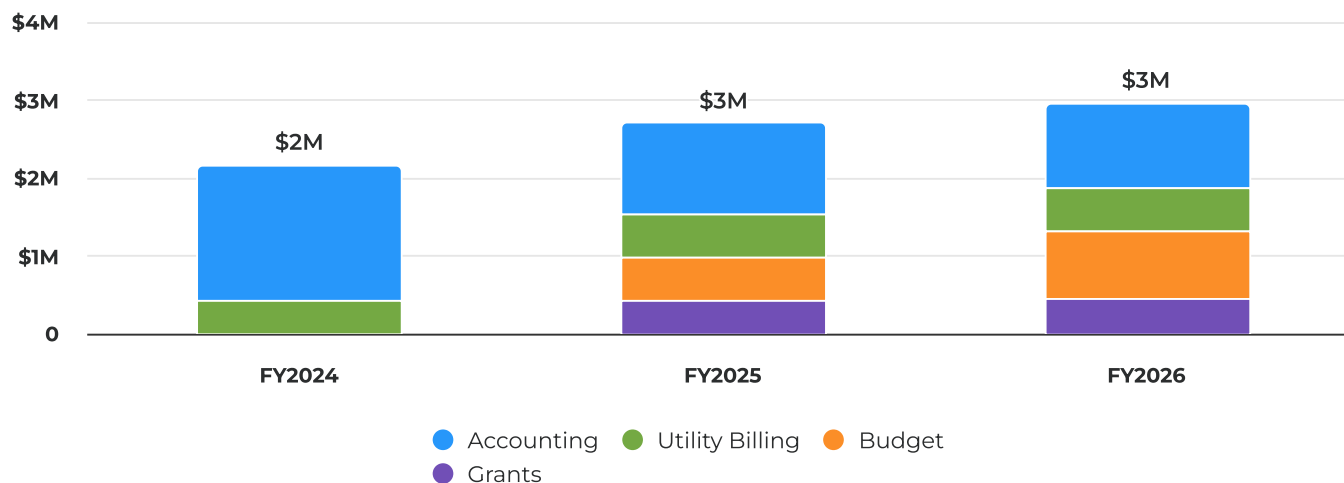
## Expenditures by Expense Type

### Historical Expenditures by Expense Type

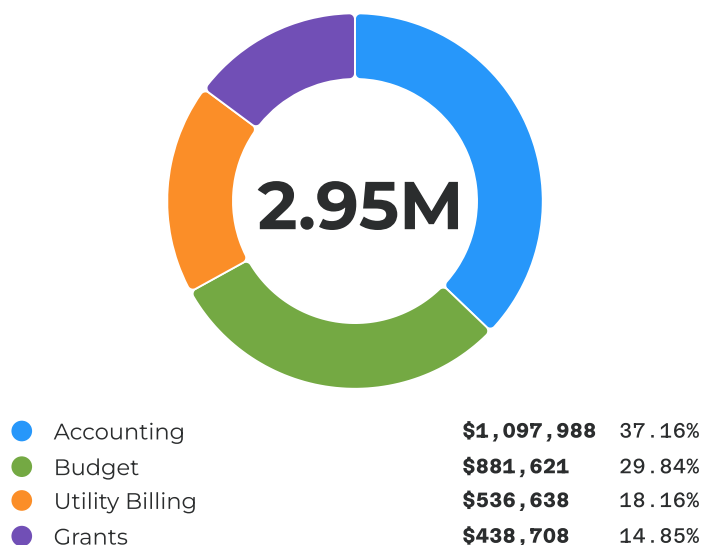


## Expenditures by Division

### Historical Expenditures by Division



### FY26 Expenditures by Division



## Expenditures by Division

| Category                      | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Accounting</b>             |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>   | \$1,189,399  | \$748,580    | \$643,098     | -14.09%                                         |
| Salaries - Regular            | \$1,180,860  | \$746,080    | \$635,598     | -14.81%                                         |
| Salaries - Overtime           | \$200        | \$500        | \$500         | 0.00%                                           |
| Salaries - Bonuses            | \$6,063      | \$2,000      | \$2,500       | 25.00%                                          |
| PTO Sell Back                 | \$2,276      | -            | \$4,500       | -                                               |
| <b>Benefits</b>               | \$345,427    | \$207,069    | \$184,514     | -10.89%                                         |
| Benefit Expense Allocation    | \$343,659    | \$206,649    | \$184,154     | -10.89%                                         |
| Employee Appreciation Program | \$893        | -            | -             | -                                               |



| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Clothing & Uniforms                          | \$874        | \$420        | \$360         | -14.29%                                         |
| <b>Utilities</b>                             | \$3,096      | \$9,972      | \$8,280       | -16.97%                                         |
| Utilities - Phone Stipend                    | -            | \$540        | -             | -100.00%                                        |
| Utilities - Telecom Allocation               | \$3,096      | \$9,432      | \$8,280       | -12.21%                                         |
| <b>Maintenance</b>                           | \$39,217     | \$37,500     | \$23,500      | -37.33%                                         |
| Maintenance Contracts                        | \$39,217     | -            | -             | -                                               |
| Software Services & Licenses                 | -            | \$37,500     | \$23,500      | -37.33%                                         |
| <b>Supplies</b>                              | \$2,912      | \$11,500     | \$1,500       | -86.96%                                         |
| Furniture Less Than \$10K                    | -            | \$7,500      | -             | -100.00%                                        |
| Office Equipment                             | \$587        | -            | -             | -                                               |
| Office Supplies                              | \$2,324      | \$4,000      | \$1,500       | -62.50%                                         |
| <b>Services - Other</b>                      | \$645        | \$50         | \$350         | 600.00%                                         |
| Printing & Copy Services                     | \$232        | \$50         | \$50          | 0.00%                                           |
| Courier Services                             | \$412        | -            | \$300         | -                                               |
| <b>Insurance</b>                             | \$12,804     | \$16,511     | \$104,247     | 531.38%                                         |
| P&L Insurance Allocation                     | \$12,804     | \$16,511     | \$78,391      | 374.78%                                         |
| P&L Deductible Allocation                    | -            | -            | \$25,856      | -                                               |
| <b>Other Expenses</b>                        | \$22,386     | \$6,900      | \$6,500       | -5.80%                                          |
| Training                                     | \$5,050      | \$1,200      | \$1,200       | 0.00%                                           |
| Travel & Conferences                         | \$16,425     | \$4,000      | \$4,000       | 0.00%                                           |
| Books, Publications &<br>Reference Materials | -            | \$200        | -             | -100.00%                                        |
| Membership Dues                              | \$729        | \$1,000      | \$1,000       | 0.00%                                           |
| Food & Related Services                      | \$182        | \$500        | \$300         | -40.00%                                         |
| <b>Professional Services</b>                 | \$123,530    | \$125,663    | \$126,000     | 0.27%                                           |
| Consultation Services                        | \$18,000     | -            | -             | -                                               |
| Auditing/Accounting Services                 | \$105,530    | \$125,663    | \$126,000     | 0.27%                                           |
| <b>Total Accounting</b>                      | \$1,739,415  | \$1,163,745  | \$1,097,988   | -5.65%                                          |
| <b>Utility Billing</b>                       |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | \$233,352    | \$312,301    | \$326,819     | 4.65%                                           |
| Salaries - Regular                           | \$229,658    | \$302,301    | \$316,319     | 4.64%                                           |
| Salaries - Overtime                          | \$844        | \$7,000      | \$5,000       | -28.57%                                         |
| Salaries - Bonuses                           | \$1,657      | \$3,000      | \$2,500       | -16.67%                                         |
| PTO Sell Back                                | \$1,193      | -            | \$3,000       | -                                               |
| <b>Benefits</b>                              | \$66,407     | \$83,971     | \$91,948      | 9.50%                                           |
| Benefit Expense Allocation                   | \$66,407     | \$83,731     | \$91,648      | 9.46%                                           |
| Clothing & Uniforms                          | -            | \$240        | \$300         | 25.00%                                          |
| <b>Utilities</b>                             | -            | \$4,404      | \$4,120       | -6.45%                                          |
| Utilities - Phone Stipend                    | -            | \$540        | -             | -100.00%                                        |
| Utilities - Telecom Allocation               | -            | \$3,864      | \$4,120       | 6.63%                                           |
| <b>Supplies</b>                              | \$4,014      | \$1,000      | \$1,500       | 50.00%                                          |
| Office Supplies                              | \$4,014      | \$1,000      | \$1,500       | 50.00%                                          |
| <b>Other Expenses</b>                        | \$118,574    | \$157,337    | \$112,250     | -28.66%                                         |
| Training                                     | \$902        | \$800        | \$800         | 0.00%                                           |
| Travel & Conferences                         | -            | \$2,000      | \$500         | -75.00%                                         |
| Postage                                      | \$99,395     | \$80,000     | \$110,000     | 37.50%                                          |

| Category                                  | 2024 Actuals     | 2025 Adopted     | 2026 Proposed    | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------|------------------|------------------|------------------|-------------------------------------------------|
| Books, Publications & Reference Materials | -                | \$200            | \$200            | 0.00%                                           |
| Membership Dues                           | -                | -                | \$250            | -                                               |
| Food & Related Services                   | -                | -                | \$500            | -                                               |
| Bank Charges                              | \$18,277         | \$74,337         | -                | -100.00%                                        |
| <b>Total Utility Billing</b>              | <b>\$422,348</b> | <b>\$559,013</b> | <b>\$536,638</b> | <b>-4.00%</b>                                   |
| <b>Budget</b>                             |                  |                  |                  |                                                 |
| <b>Salaries &amp; Wages</b>               | -                | \$410,746        | \$638,902        | 55.55%                                          |
| Salaries - Regular                        | -                | \$409,246        | \$637,402        | 55.75%                                          |
| Salaries - Bonuses                        | -                | \$1,500          | \$1,500          | 0.00%                                           |
| <b>Benefits</b>                           | -                | \$113,593        | \$184,826        | 62.71%                                          |
| Benefit Expense Allocation                | -                | \$113,353        | \$184,676        | 62.92%                                          |
| Clothing & Uniforms                       | -                | \$240            | \$150            | -37.50%                                         |
| <b>Utilities</b>                          | -                | \$6,311          | \$8,843          | 40.12%                                          |
| Utilities - Phone Stipend                 | -                | \$1,080          | \$540            | -50.00%                                         |
| Utilities - Telecom Allocation            | -                | \$5,231          | \$8,303          | 58.73%                                          |
| <b>Maintenance</b>                        | -                | \$15,000         | \$41,500         | 176.67%                                         |
| Software Services & Licenses              | -                | \$15,000         | \$41,500         | 176.67%                                         |
| <b>Supplies</b>                           | -                | \$1,000          | \$500            | -50.00%                                         |
| Office Supplies                           | -                | \$1,000          | \$500            | -50.00%                                         |
| <b>Other Expenses</b>                     | -                | \$10,500         | \$7,050          | -32.86%                                         |
| Training                                  | -                | \$800            | \$500            | -37.50%                                         |
| Travel & Conferences                      | -                | \$8,000          | \$5,250          | -34.38%                                         |
| Books, Publications & Reference Materials | -                | \$200            | -                | -100.00%                                        |
| Membership Dues                           | -                | \$1,000          | \$1,000          | 0.00%                                           |
| Food & Related Services                   | -                | \$500            | \$300            | -40.00%                                         |
| <b>Total Budget</b>                       | -                | <b>\$557,150</b> | <b>\$881,621</b> | <b>58.24%</b>                                   |
| <b>Grants</b>                             |                  |                  |                  |                                                 |
| <b>Salaries &amp; Wages</b>               | -                | \$320,279        | \$332,391        | 3.78%                                           |
| Salaries - Regular                        | -                | \$318,779        | \$331,391        | 3.96%                                           |
| Salaries - Bonuses                        | -                | \$1,500          | \$1,000          | -33.33%                                         |
| <b>Benefits</b>                           | -                | \$88,475         | \$96,195         | 8.73%                                           |
| Benefit Expense Allocation                | -                | \$88,295         | \$96,015         | 8.74%                                           |
| Clothing & Uniforms                       | -                | \$180            | \$180            | 0.00%                                           |
| <b>Utilities</b>                          | -                | \$5,155          | \$5,397          | 4.69%                                           |
| Utilities - Phone Stipend                 | -                | \$1,080          | \$1,080          | 0.00%                                           |
| Utilities - Telecom Allocation            | -                | \$4,075          | \$4,317          | 5.94%                                           |
| <b>Supplies</b>                           | -                | \$1,000          | \$200            | -80.00%                                         |
| Office Supplies                           | -                | \$1,000          | \$200            | -80.00%                                         |
| <b>Other Expenses</b>                     | -                | \$7,800          | \$4,525          | -41.99%                                         |
| Training                                  | -                | \$600            | \$600            | 0.00%                                           |
| Travel & Conferences                      | -                | \$6,000          | \$2,725          | -54.58%                                         |
| Books, Publications & Reference Materials | -                | \$200            | \$200            | 0.00%                                           |
| Membership Dues                           | -                | \$1,000          | \$1,000          | 0.00%                                           |
| <b>Total Grants</b>                       | -                | <b>\$422,709</b> | <b>\$438,708</b> | <b>3.78%</b>                                    |



| Category           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------|--------------|--------------|---------------|-------------------------------------------------|
| Total Expenditures | \$2,161,763  | \$2,702,618  | \$2,954,956   | 9.34%                                           |

# Parks and Recreation Department



# About Us

## Mission Statement

The Parks and Recreation Department builds community through the delivery of exceptional parks, open spaces, trails, facilities, programs, and services.

## Department Description

The Parks & Recreation Department is comprised of four separate Divisions: Business Services, Development & Neighborhood Services, Parks & Open Space, and Recreation. The Department has 50 full-time and over 400 part-time employees (71 FTEs). The Department manages and maintains the Erie Community Center, 13 parks, 82 miles of trails, over 1,540 acres of parks, open space and agricultural land, and hosts countless essential programs and services. The Erie Community Center sees approximately 225,000 visitors annually, with an additional 105,000 participating in programs and activities.

### BUSINESS SERVICES DIVISION:

Performs a wide variety of highly responsible administrative functions for the Department including financial management, contract management, procurement, data collection and analysis, and reporting. Conducts research, analyzes operations and performance, prepares the Department budget, and assists with strategic planning.

### DEVELOPMENT & NEIGHBORHOOD SERVICES DIVISION:

Performs a wide variety of high-level coordination, management, planning and forecasting of development activities and major projects. Assists with long range planning, Department operations, strategic partnerships, volunteer programs, design and construction projects, development plan review, support to boards and committees, and special projects. The Division also serves as the Town's liaison to the over forty Homeowners Associations (HOA) and Metropolitan Districts on resources, funding opportunities, and general operations and maintenance.

### PARKS & OPEN SPACE DIVISION:

Plans, organizes, coordinates, and manages the operation and maintenance of parks, open space, trails, sports fields, urban forestry, irrigation systems, cemetery, and landscaped areas at various municipal facilities.

### RECREATION DIVISION:

Provides leadership, direction, and oversight to the operations and functions of the Erie Community Center, Ballpark at Erie, Erie Community Park, the Public Art Program, and Coal Creek Park Ice Rink and Splash Pad, including supervision of staff, programs, guest relations, facility maintenance, rental opportunities, birthday parties, and related activities.

The Parks & Recreation Department oversees the expenditure of funds from the General Fund, the Parks Improvement Impact Fund, the Tree Impact Fund, the Conservation Trust Fund and the Trails and Natural Areas Fund.

# Past and Future Acknowledgments

## 2025 ACCOMPLISHMENTS

- Connecting You to Fun PROST Playbook Adopted (Strategic Plan)
- Completed Performing Arts Feasibility Study
- Canary Trail Loop Art Project Completed
- Launched Construction of Schofield Farm Site Improvements, Large Barn & Makerspace
- Awarded (3) Erie Neighborhood Improvement Program Projects
- Ironstone Neighborhood Park in Colliers Hill Completed
- Acquired (4) new open space properties totaling ~130 acres
- Ballpark at Erie Fence Infrastructure Replaced and Painted
- Replacement of Reliance Park Playground Completed
- Replacement of Arapahoe Ridge Concrete Trail Completed
- Installed New Security Lighting Throughout Park System
- Upgraded Longs Peak Park Concrete and Amenities
- Upgraded Agricultural Irrigation at Wise Farms South
- Coal Creek (Center) Open Space Restoration Area Completed
- Updated Tree Inventory of Parks, Facilities, and Streets
- Reduced Water Usage by 5% Across all Passive Turf Areas
- Completed Erie Community Center Expansion and Renovation Study

## 2025 AWARDS AND CERTIFICATES

Charlene LeRoy – Public Procurement Associate (NIGP)

Brandon Walker – Lifeguard Instructor Trainer Certification

Matt Brown – Aquatic Facility Operator Certification

George Morris – First Aid/AED/CPR Instructor Certification

Brandon Grasmick - Certified Festival and Event Associate

Savannah Shifrin - SPRAT Level 1 Rope Access Technician

Ronja Vaitaitis - Certified Therapeutic Recreation Specialist

Mollie Gunter — Women in Leadership Certificate (UCCS)

## 2025 GRANTS

- \$250,000 State Historic Fund Grant for Restoration of the Schofield Barn
- \$25,000 Sunset Trail Connection Planning

## 2026 GOALS AND OBJECTIVES



- Established the Erie Youth for Change Teen Committee
- Implemented New Contract Lifecycle Management Software
- Partnership Projects with Public Works:
  - Opened 0.6 miles of new Coal Creek Regional Trail on King Open Space
  - Erie Wetlands Completed
  - Upgrades to Briggs Streets Completed

## 2026 Performance Measurements

- Number of Trees Planted
- Total Visits to the Erie Community Center
- Total Number of Participants in Recreation Activities
- Total Acreage (parks, open space, agricultural)
- Total Trail Miles
- Total Number of Participants in Community Events
- Total Number of Participants in Cultural Art Events
- Number of Parks
- Total Park Visits
- Total Open Space Visits



# 2024-25 Performance Measurements

2025 Numbers are reflective of activity through August 31, 2025.

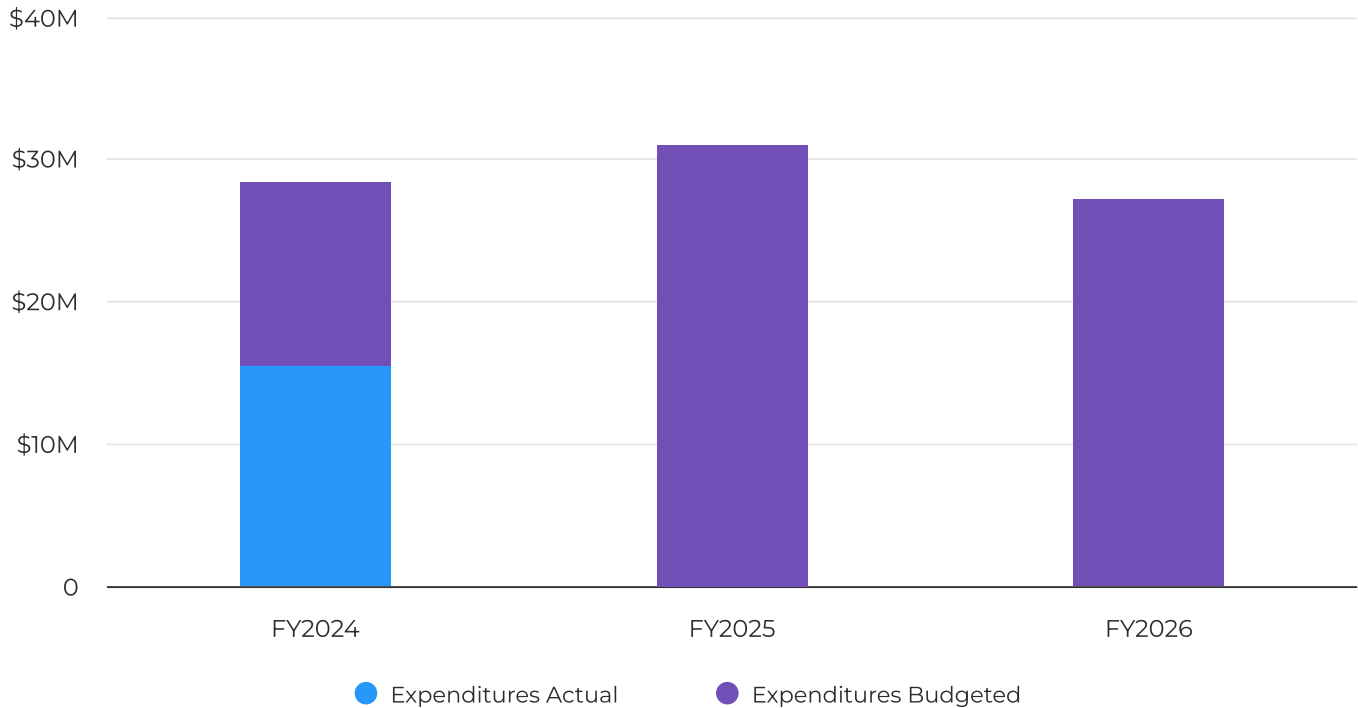
|                                                              | 2025    | 2024    | 2023    |
|--------------------------------------------------------------|---------|---------|---------|
| <b>Number of Trees Planted</b>                               | 195     | 140     | -       |
| <b>Total Visits to the Erie Community Center</b>             | 153,027 | 211,465 | 193,438 |
| <b>Total Number of Participants in Recreation Activities</b> | 68,709  | 92,873  | 81,929  |
| <b>Total Number of Participants in Community Events</b>      | 24,900  | 24,834  | 11,229  |
| <b>Total Number of Participants in Cultural Arts Events</b>  | 245     | 2,755   | -       |
| <b>Total Rentals (Facility, Field, Park Shelters)</b>        | 2,653   | 3,829   | 2,715   |
| <b>Total Acreage (Parks, Open Space, Agricultural)</b>       | 1,540   | 1,540   | 1,500   |
| <b>Total Trail Miles</b>                                     | 82      | 79      | 70      |
| <b>Number of Parks</b>                                       | 13      | 13      | 13      |
| <b>Total Park Visits</b>                                     | 625,454 | 439,219 | 524,214 |
| <b>Total Open Space Visits</b>                               | 62,150  | 91,557  | 68,600  |



# Parks & Recreation Financials

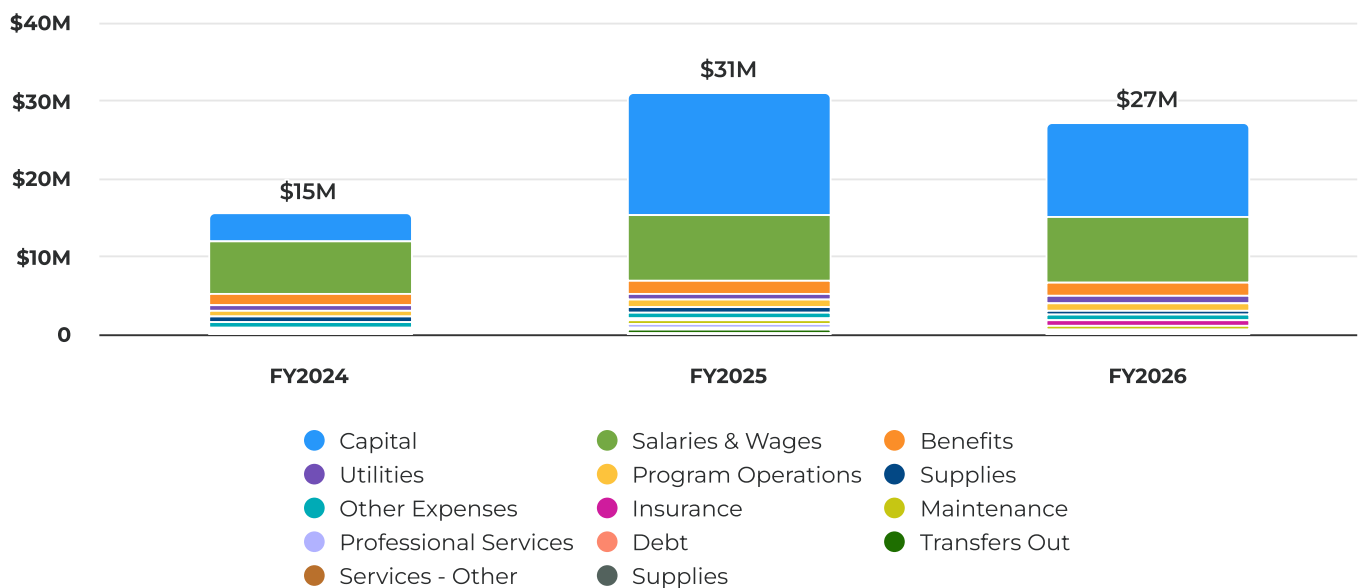
## Expenditure Summary

### Historical Expenditures Across Department

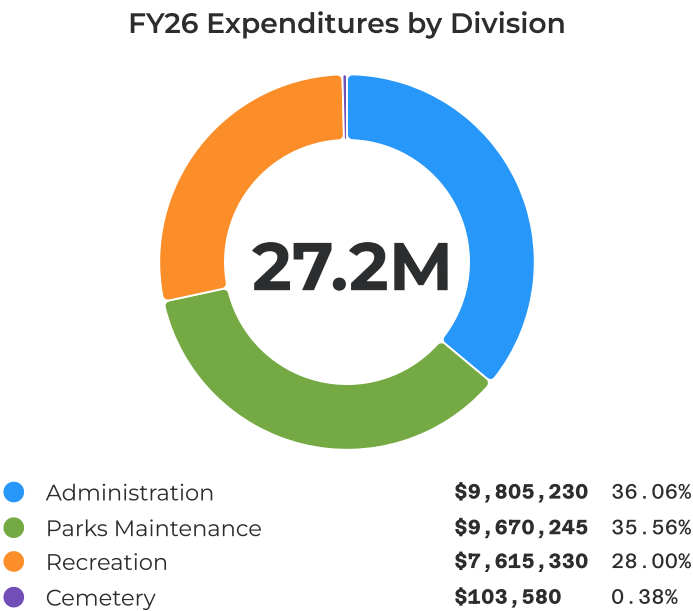
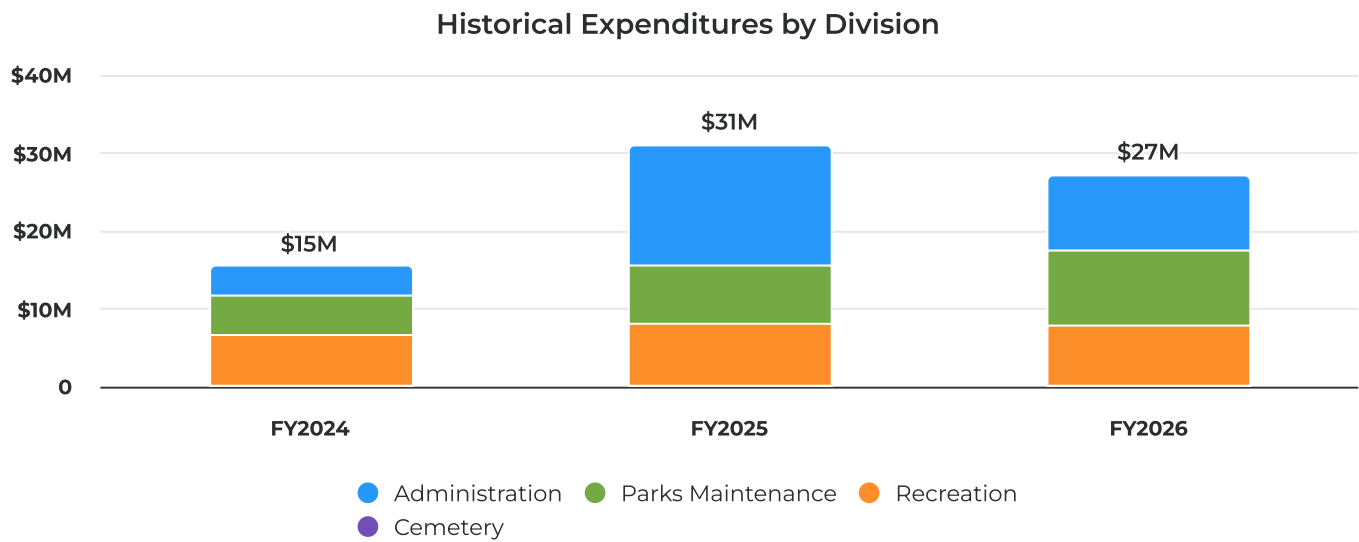


## Expenditures by Expense Type

### Historical Expenditures by Expense Type



Expenditures by Division



Expenditures by Division

| Category                        | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <strong>Administration</strong> |              |              |               |                                                 |
| Salaries & Wages                | \$611,272    | \$787,662    | \$858,083     | 8.94%                                           |
| Salaries - Regular              | \$589,386    | \$780,662    | \$850,583     | 8.96%                                           |
| Salaries - Bonuses              | \$2,960      | \$4,000      | \$4,500       | 12.50%                                          |
| PTO Sell Back                   | \$3,672      | \$3,000      | \$3,000       | 0.00%                                           |
| Paid Parental Leave             | \$15,254     | -            | -             | -                                               |
| Benefits                        | \$204,679    | \$229,528    | \$259,442     | 13.03%                                          |
| Benefit Expense Allocation      | \$179,011    | \$216,228    | \$246,442     | 13.97%                                          |
| Workers Compensation            | \$20,089     | -            | -             | -                                               |

| Category                                        | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Employee Appreciation Program                   | \$4,592      | \$10,300     | \$10,000      | -2.91%                                          |
| Clothing & Uniforms                             | \$988        | \$3,000      | \$3,000       | 0.00%                                           |
| <b>Utilities</b>                                | \$55,748     | \$47,279     | \$48,380      | 2.33%                                           |
| Utilities - Phone Stipend                       | -            | \$3,300      | \$3,300       | 0.00%                                           |
| Utilities - Internet/Data Service               | -            | \$34,000     | \$34,000      | 0.00%                                           |
| Utilities - Telecom Allocation                  | \$55,748     | \$9,979      | \$11,080      | 11.03%                                          |
| <b>Maintenance</b>                              | -            | \$43,500     | \$46,400      | 6.67%                                           |
| Software Services & Licenses                    | -            | \$43,500     | \$46,400      | 6.67%                                           |
| <b>Supplies</b>                                 | \$42,615     | \$53,707     | \$60,500      | 12.65%                                          |
| Office Supplies                                 | \$3,141      | \$4,500      | \$4,500       | 0.00%                                           |
| Tools & Equipment                               | -            | \$1,000      | \$1,000       | 0.00%                                           |
| Tools & Equipment - E-Cargo Bike Grant          | -            | \$8,207      | -             | -100.00%                                        |
| Trees & Plants                                  | \$39,474     | \$40,000     | \$55,000      | 37.50%                                          |
| <b>Services - Other</b>                         | \$760        | \$500        | \$500         | 0.00%                                           |
| Printing & Copy Services                        | \$731        | \$500        | \$500         | 0.00%                                           |
| Courier Services                                | \$29         | -            | -             | -                                               |
| <b>Program Operations</b>                       | \$88,111     | \$109,000    | \$148,600     | 36.33%                                          |
| Program Operations - Public Art                 | -            | \$5,000      | \$26,800      | 436.00%                                         |
| Program Operations                              | -            | \$4,000      | -             | -100.00%                                        |
| Tree Certificate Redemption - New Construction  | \$400        | \$60,000     | \$61,800      | 3.00%                                           |
| Tree Incentive Programs - Parks Program         | \$87,711     | \$40,000     | \$60,000      | 50.00%                                          |
| <b>Insurance</b>                                | \$261,552    | \$334,495    | \$645,050     | 92.84%                                          |
| Property & Liability Insurance                  | \$2,052      | -            | -             | -                                               |
| P&L Insurance Allocation                        | \$259,500    | \$334,495    | \$486,932     | 45.57%                                          |
| P&L Deductible Allocation                       | -            | -            | \$158,118     | -                                               |
| <b>Other Expenses</b>                           | \$233,688    | \$203,200    | \$107,650     | -47.02%                                         |
| Training                                        | \$920        | \$10,300     | \$10,300      | 0.00%                                           |
| Travel & Conferences                            | \$12,107     | \$10,300     | \$10,300      | 0.00%                                           |
| Postage                                         | -            | -            | \$1,000       | -                                               |
| Books, Publications & Reference Materials       | \$100        | \$500        | \$250         | -50.00%                                         |
| Membership Dues                                 | \$7,890      | \$7,000      | \$8,900       | 27.14%                                          |
| Special Events                                  | \$2,011      | -            | \$1,000       | -                                               |
| Advertising & Publishing                        | \$5,849      | \$18,600     | \$18,900      | 1.61%                                           |
| Food & Related Services                         | \$5,927      | \$6,500      | \$7,000       | 7.69%                                           |
| Noncap Reclass (PD 13)                          | \$69,844     | -            | -             | -                                               |
| IGA Reimbursements                              | \$100,000    | \$150,000    | \$50,000      | -66.67%                                         |
| County Treasurers' Fees                         | \$27,742     | -            | -             | -                                               |
| Bank Charges                                    | \$1,271      | -            | -             | -                                               |
| Permits, Licenses & Other Fees - FCL Enterprise | \$26         | -            | -             | -                                               |
| <b>Capital</b>                                  | \$2,219,785  | \$12,734,219 | \$7,420,625   | -41.73%                                         |
| Furniture - Schofield Farm                      | \$45,199     | -            | -             | -                                               |



| Category                                       | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Furniture                                      | \$6,915      | -            | -             | -                                               |
| Construction - Schofield Farm                  | \$17,417     | -            | -             | -                                               |
| Construction - Community Art Program           | \$49,148     | -            | -             | -                                               |
| Noncap Reclass (Pd 13)                         | -\$69,844    | -            | -             | -                                               |
| Schofield Farm Redevelopment                   | -            | \$18,001     | -             | -100.00%                                        |
| Construction - Community Art Program           | -            | \$85,851     | \$170,625     | 98.75%                                          |
| Boneyard Redesign                              | -            | -            | \$110,000     | -                                               |
| Construction                                   | -            | \$45,000     | -             | -100.00%                                        |
| Land - Open Space Acquisition                  | \$2,699,504  | -            | -             | -                                               |
| Construction - Schofield Farm                  | \$7,892      | \$1,092,107  | -             | -100.00%                                        |
| Construction - Old Town Reach 1                | \$282,312    | \$50,412     | -             | -100.00%                                        |
| Construction - Wise Farm                       | -            | \$50,000     | -             | -100.00%                                        |
| Construction - Open Space Restoration Projects | \$342,482    | \$112,196    | -             | -100.00%                                        |
| Construction - Sunset Area Plan                | -            | \$1,973,583  | -             | -100.00%                                        |
| Construction - Coal Creek Park Redevelopment   | -            | \$58,000     | -             | -100.00%                                        |
| Construction - DGC                             | -            | -            | \$90,000      | -                                               |
| Construction - Schofield Farm                  | \$170,930    | \$9,174,069  | -             | -100.00%                                        |
| Construction - Compass Park                    | \$58,260     | -            | \$3,350,000   | -                                               |
| Construction - Morgan Hill                     | -            | -            | \$3,650,000   | -                                               |
| Construction - Schofield Farm                  | -            | \$75,000     | -             | -100.00%                                        |
| Compass Park                                   | -            | -            | \$25,000      | -                                               |
| Morgan Hill                                    | -            | -            | \$25,000      | -                                               |
| Capitalized Assets - Enterprise Funds (P 13)   | -\$305,578   | -            | -             | -                                               |
| Depreciation (P 13)                            | \$139,861    | -            | -             | -                                               |
| Amortization (P 13)                            | \$189,539    | -            | -             | -                                               |
| Loss on Disposition of Capital Assets (P 13)   | \$125,000    | -            | -             | -                                               |
| Capitalized Assets (P 13)                      | -\$4,579,173 | -            | -             | -                                               |
| Depreciation (P 13)                            | \$3,039,921  | -            | -             | -                                               |
| <b>Debt</b>                                    | -\$126,531   | -            | -             | -                                               |
| Principal Payment Offset - FCL Enterprise      | -\$126,531   | -            | -             | -                                               |
| <b>Transfers Out</b>                           | -            | \$483,076    | -             | -100.00%                                        |
| Transfer to General Fund                       | -            | \$483,076    | -             | -100.00%                                        |
| <b>Professional Services</b>                   | \$168,919    | \$413,548    | \$210,000     | -49.22%                                         |
| Consultation Services                          | \$140,575    | \$352,853    | \$210,000     | -40.49%                                         |
| Consultation Services - Community Art Program  | \$22,575     | \$36,040     | -             | -100.00%                                        |
| Consultation Services - Reimbursable           | \$5,770      | \$8,655      | -             | -100.00%                                        |
| Consultation Services                          | -            | \$16,000     | -             | -100.00%                                        |
| <b>Total Administration</b>                    | \$3,760,599  | \$15,439,715 | \$9,805,230   | -36.49%                                         |

| Category                                         | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Parks Maintenance</b>                         |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                      | \$1,934,033  | \$2,323,386  | \$2,591,092   | 11.52%                                          |
| Salaries - Regular                               | \$1,568,511  | \$1,619,389  | \$1,745,789   | 7.81%                                           |
| Salaries - Part-time                             | \$329,320    | \$644,777    | \$670,871     | 4.05%                                           |
| Salaries - Overtime                              | \$27,086     | \$30,300     | \$32,880      | 8.51%                                           |
| Salaries - Bonuses                               | \$6,061      | \$5,000      | \$5,000       | 0.00%                                           |
| Salaries Adjustments                             | -            | \$23,920     | \$21,500      | -10.12%                                         |
| PTO Sell Back                                    | \$1,608      | -            | \$3,000       | -                                               |
| Paid Parental Leave                              | \$1,448      | -            | -             | -                                               |
| Salaries - Regular                               | -            | -            | \$112,052     | -                                               |
| <b>Benefits</b>                                  | \$519,132    | \$541,943    | \$625,862     | 15.48%                                          |
| Benefit Expense Allocation                       | \$498,549    | \$511,143    | \$562,397     | 10.03%                                          |
| Employee Appreciation Program                    | -            | \$5,800      | \$6,000       | 3.45%                                           |
| Clothing & Uniforms                              | \$20,583     | \$25,000     | \$25,000      | 0.00%                                           |
| Benefit Expense Allocation                       | -            | -            | \$32,465      | -                                               |
| <b>Utilities</b>                                 | \$582,420    | \$539,731    | \$534,470     | -0.97%                                          |
| Utilities - Electric Service                     | \$139,023    | \$78,300     | \$78,300      | 0.00%                                           |
| Utilities - Waste Disposal Service               | -            | \$5,000      | \$5,000       | 0.00%                                           |
| Utilities - Water Service                        | \$409,368    | \$417,690    | \$417,690     | 0.00%                                           |
| Utilities - Phone Stipend                        | -            | \$540        | \$540         | 0.00%                                           |
| Utilities - Internet/Data Service                | -            | \$17,500     | -             | -100.00%                                        |
| Utilities - Telecom Allocation                   | \$31,104     | \$20,701     | \$32,940      | 59.12%                                          |
| Utilities - Reimbursable                         | \$2,925      | -            | -             | -                                               |
| <b>Maintenance</b>                               | \$71,380     | \$140,000    | \$353,400     | 152.43%                                         |
| Maintenance Contracts                            | \$13,358     | \$48,000     | \$303,400     | 532.08%                                         |
| Bldgs/Grounds Maint Services                     | \$140        | -            | -             | -                                               |
| Bldgs/Grounds Maint Servc - Park Fixture Replace | \$53,315     | \$50,000     | \$50,000      | 0.00%                                           |
| Vehicle Maint Services                           | -            | \$12,000     | -             | -100.00%                                        |
| Equipment Maint Services                         | \$4,568      | \$30,000     | -             | -100.00%                                        |
| <b>Supplies</b>                                  | \$601,031    | \$602,500    | \$442,758     | -26.51%                                         |
| Bldgs/Grounds Maint Supplies                     | \$249        | -            | -             | -                                               |
| Office Supplies                                  | \$7,285      | \$8,000      | \$8,000       | 0.00%                                           |
| Tools & Equipment                                | \$17,737     | \$16,000     | \$31,000      | 93.75%                                          |
| Safety Supplies                                  | \$6,995      | \$7,350      | \$7,600       | 3.40%                                           |
| Park Maint Supplies                              | \$201,539    | \$174,400    | \$72,500      | -58.43%                                         |
| Open Space/Trails Maint Supplies                 | \$81,221     | \$92,300     | \$38,000      | -58.83%                                         |
| Trees & Plants                                   | \$15,582     | \$18,900     | \$19,500      | 3.17%                                           |
| Forestry Maint Supplies                          | \$54,107     | \$56,700     | \$34,700      | -38.80%                                         |
| Sprinkler Syst Maint Supplies                    | \$46,718     | \$49,000     | \$42,250      | -13.78%                                         |
| Athletic Field Maint Supplies                    | \$47,526     | \$38,850     | \$39,000      | 0.39%                                           |
| Playground Maint Supplies                        | \$11,218     | \$9,000      | \$18,000      | 100.00%                                         |
| Vandalism Maint Supplies                         | \$8,680      | \$30,000     | \$15,000      | -50.00%                                         |
| Vehicle Maint Supplies                           | \$10         | -            | -             | -                                               |

| Category                                              | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Equipment Maint Supplies                              | \$8,057      | \$7,000      | \$7,000       | 0.00%                                           |
| Vehicle Fuel                                          | \$45,876     | \$45,000     | \$43,208      | -3.98%                                          |
| Shop Supplies                                         | \$48,230     | \$50,000     | \$67,000      | 34.00%                                          |
| <b>Services - Other</b>                               | \$19,975     | \$27,000     | \$1,000       | -96.30%                                         |
| Staffing Services                                     | \$19,975     | \$26,000     | -             | -100.00%                                        |
| Printing & Copy Services                              | -            | \$1,000      | \$1,000       | 0.00%                                           |
| <b>Program Operations</b>                             | \$36,712     | \$53,550     | \$53,550      | 0.00%                                           |
| Program Operations                                    | \$2,002      | -            | -             | -                                               |
| Mosquito Control Program                              | \$34,709     | \$53,550     | \$53,550      | 0.00%                                           |
| <b>Other Expenses</b>                                 | \$78,345     | \$90,500     | \$108,150     | 19.50%                                          |
| Training                                              | \$8,110      | \$4,400      | \$4,550       | 3.41%                                           |
| Travel & Conferences                                  | \$8,496      | \$13,100     | \$13,500      | 3.05%                                           |
| Books, Publications &<br>Reference Materials          | \$284        | \$1,000      | \$500         | -50.00%                                         |
| Membership Dues                                       | \$2,555      | \$3,000      | \$3,100       | 3.33%                                           |
| Equipment/Vehicle Rental -<br>Operating Lease         | \$6,869      | \$12,000     | \$26,500      | 120.83%                                         |
| Restroom Rental                                       | \$52,032     | \$57,000     | \$60,000      | 5.26%                                           |
| <b>Capital</b>                                        | \$1,046,474  | \$2,851,966  | \$4,677,083   | 64.00%                                          |
| Other Equipment                                       | \$6,012      | -            | -             | -                                               |
| Construction - POST                                   | \$291,832    | -            | -             | -                                               |
| Construction - Playground<br>Replacements             | -            | \$350,000    | \$662,625     | 89.32%                                          |
| Construction - Coal Creek Park<br>Dev.                | -            | -            | \$83,950      | -                                               |
| Construction - Park Fixture<br>Replacements           | -            | \$590,000    | \$50,000      | -91.53%                                         |
| Construction - POST<br>Infrastructure Replacements    | -            | \$265,367    | \$40,000      | -84.93%                                         |
| Construction - Trail Signage<br>Program               | \$137,686    | \$80,000     | \$60,000      | -25.00%                                         |
| Construction - Trail Connector                        | \$256,242    | \$732,184    | \$480,000     | -34.44%                                         |
| Construction - Coal Creek -<br>Open Space Reclamation | -            | \$95,000     | \$51,757      | -45.52%                                         |
| Construction                                          | -            | -            | \$1,700,000   | -                                               |
| Construction                                          | -            | \$27,517     | -             | -100.00%                                        |
| Coal Creek North - Open Space<br>Restoration          | -            | -            | \$163,756     | -                                               |
| Construction - Erie Community<br>Park                 | -            | \$300,000    | \$473,800     | 57.93%                                          |
| Construction - Irrigation<br>Upgrades                 | \$10,660     | -            | \$375,000     | -                                               |
| Construction - Parking Lot<br>Improvements - P&R      | \$148,762    | -            | \$393,750     | -                                               |
| Other Equipment - Equipment<br>- New                  | \$9,864      | \$150,300    | -             | -100.00%                                        |
| Heavy Equipment - Equipment<br>- New                  | \$185,414    | \$146,163    | \$75,120      | -48.61%                                         |

| Category                                        | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Heavy Equipment - Replacement                   | -            | \$115,436    | \$67,325      | -41.68%                                         |
| <b>Debt</b>                                     | \$171,519    | \$316,887    | \$275,880     | -12.94%                                         |
| Capital Leases - Principal - FCL Enterprise     | \$121,032    | \$316,887    | \$275,880     | -12.94%                                         |
| Capital Leases - Interest - FCL Enterprise      | \$50,488     | -            | -             | -                                               |
| <b>Professional Services</b>                    | \$6,350      | \$7,000      | \$7,000       | 0.00%                                           |
| Consultation Services                           | \$6,350      | \$7,000      | \$7,000       | 0.00%                                           |
| <b>Total Parks Maintenance</b>                  | \$5,067,371  | \$7,494,463  | \$9,670,245   | 29.03%                                          |
| <b>Recreation</b>                               |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                     | \$4,202,444  | \$5,261,382  | \$4,927,983   | -6.34%                                          |
| Salaries - Regular                              | \$1,698,609  | \$1,863,765  | \$2,076,317   | 11.40%                                          |
| Salaries - Regular - Active Adults              | -            | \$68,186     | -             | -100.00%                                        |
| Salaries - Regular - Aquatics Operations        | -            | \$199,064    | -             | -100.00%                                        |
| Salaries - Regular - Guest Service Operations   | -            | \$248,273    | -             | -100.00%                                        |
| Salaries - Regular - Youth Sports Misc          | -            | \$130,216    | -             | -100.00%                                        |
| Salaries - Part-time                            | \$520,578    | \$36,419     | \$38,951      | 6.95%                                           |
| Salaries - Part-time - Active Adults            | \$17,255     | \$73,954     | \$81,986      | 10.86%                                          |
| Salaries - Part-time - Aquatics Operations      | \$576,405    | \$555,162    | \$602,765     | 8.57%                                           |
| Salaries - Part-time - Fitness Operations       | \$136,896    | \$293,446    | \$349,485     | 19.10%                                          |
| Salaries - Part-time - General Recreation       | \$357,639    | \$407,876    | \$336,718     | -17.45%                                         |
| Salaries - Part-time - Guest Service Operations | \$536,788    | \$761,100    | \$710,635     | -6.63%                                          |
| Salaries - Part-time - Rentals                  | \$27,323     | \$98,132     | \$95,670      | -2.51%                                          |
| Salaries - Part-time - Special Events           | -            | \$54,642     | \$128,287     | 134.78%                                         |
| Salaries - Part-time - Youth Sports Misc        | \$253,456    | \$319,014    | \$345,080     | 8.17%                                           |
| Salaries - Part-time - Youth & TR               | -            | \$55,033     | \$72,677      | 32.06%                                          |
| Salaries - Overtime                             | \$5,086      | -            | -             | -                                               |
| Salaries - Overtime - Active Adults             | -            | \$300        | \$579         | 93.00%                                          |
| Salaries - Overtime - Aquatics Operations       | \$7,523      | \$19,800     | \$5,986       | -69.77%                                         |
| Salaries - Overtime - Fitness Operations        | \$1,811      | \$6,200      | \$350         | -94.35%                                         |
| Salaries - Overtime - General Recreation        | \$813        | \$9,600      | \$2,085       | -78.28%                                         |
| Salaries - Overtime - Guest Service Operations  | \$5,802      | \$28,300     | \$5,739       | -79.72%                                         |
| Salaries - Overtime - Rentals                   | -            | \$1,500      | \$1,058       | -29.47%                                         |



| Category                                         | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Salaries - Overtime - Special Events             | -            | \$200        | \$367         | 83.50%                                          |
| Salaries - Overtime - Youth Sports Misc          | \$1,866      | \$2,000      | \$1,772       | -11.40%                                         |
| Salaries - Overtime - Youth & TR                 | -            | \$200        | \$176         | -12.00%                                         |
| Salaries - Bonuses                               | \$13,633     | \$12,000     | \$15,000      | 25.00%                                          |
| Salaries Adjustments                             | -            | \$5,000      | \$44,300      | 786.00%                                         |
| PTO Sell Back                                    | \$10,173     | \$12,000     | \$12,000      | 0.00%                                           |
| Paid Parental Leave                              | \$30,786     | -            | -             | -                                               |
| <b>Benefits</b>                                  | \$748,024    | \$821,993    | \$878,561     | 6.88%                                           |
| Benefit Expense Allocation                       | \$726,934    | \$773,993    | \$834,561     | 7.83%                                           |
| Employee Appreciation Program                    | \$4,967      | \$17,600     | \$17,600      | 0.00%                                           |
| Clothing & Uniforms                              | \$15,123     | \$30,400     | \$26,400      | -13.16%                                         |
| Employee Relocation                              | \$1,000      | -            | -             | -                                               |
| <b>Utilities</b>                                 | \$216,144    | \$240,952    | \$288,269     | 19.64%                                          |
| Utilities - Electric Service                     | \$147,382    | \$165,000    | \$165,000     | 0.00%                                           |
| Utilities - Waste Disposal Service               | \$600        | \$2,500      | \$2,500       | 0.00%                                           |
| Utilities - Water Service                        | \$32,384     | \$35,100     | \$35,100      | 0.00%                                           |
| Utilities - Phone Stipend                        | -            | \$10,800     | \$11,340      | 5.00%                                           |
| Utilities - Internet/Data Service                | \$9,804      | \$11,300     | \$11,300      | 0.00%                                           |
| Utilities - Telecom Allocation                   | \$25,974     | \$16,252     | \$63,029      | 287.82%                                         |
| <b>Maintenance</b>                               | \$53,509     | \$121,450    | \$71,300      | -41.29%                                         |
| Bldgs/Grounds Maint Services                     | \$24,406     | \$31,000     | \$13,100      | -57.74%                                         |
| Bldgs/Grounds Maint Services - ECC Improvements  | \$14,009     | \$56,250     | \$11,400      | -79.73%                                         |
| Bldgs/Grounds Maint Services - Pool/ Sprayground | -            | \$13,000     | \$21,300      | 63.85%                                          |
| Office Equipment Maint Services - ECC Pool/Spray | \$6,160      | -            | -             | -                                               |
| Vehicle Maint Services                           | -            | \$1,600      | -             | -100.00%                                        |
| Equipment Maint Services                         | \$8,934      | \$19,600     | \$25,500      | 30.10%                                          |
| <b>Supplies</b>                                  | \$99,112     | \$113,500    | \$136,046     | 19.86%                                          |
| Office Supplies                                  | \$5,837      | \$6,100      | \$6,100       | 0.00%                                           |
| Printer Supplies                                 | \$142        | -            | -             | -                                               |
| Tools & Equipment                                | -            | \$500        | \$500         | 0.00%                                           |
| Safety Supplies                                  | \$17,079     | \$17,600     | \$21,200      | 20.45%                                          |
| Concession Supplies                              | \$29,109     | \$39,600     | \$37,600      | -5.05%                                          |
| Pool Chemicals/Maint Supplies                    | \$33,216     | \$36,200     | \$36,900      | 1.93%                                           |
| Fitness Equip Maint Supplies                     | \$13,163     | \$13,000     | \$31,000      | 138.46%                                         |
| Equipment Maint Supplies                         | \$50         | -            | -             | -                                               |
| Vehicle Fuel                                     | \$516        | \$500        | \$2,746       | 449.20%                                         |
| <b>Services - Other</b>                          | \$25,472     | \$32,100     | \$32,300      | 0.62%                                           |
| Printing & Copy Services                         | \$25,472     | \$32,100     | \$32,300      | 0.62%                                           |
| <b>Supplies</b>                                  | -            | \$40,000     | \$29,716      | -25.71%                                         |
| Equipment Less Than \$10K                        | -            | \$40,000     | \$29,716      | -25.71%                                         |
| <b>Program Operations</b>                        | \$642,839    | \$699,600    | \$720,600     | 3.00%                                           |





| Category                                      | 2024 Actuals     | 2025 Adopted     | 2026 Proposed    | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------------------------|------------------|------------------|------------------|-------------------------------------------------|
| Program Operations - Active Adults            | \$61,643         | \$84,700         | \$87,900         | 3.78%                                           |
| Program Operations - Adult Basketball         | \$517            | \$1,000          | \$1,400          | 40.00%                                          |
| Program Operations - Adult Softball           | \$10,031         | \$14,000         | \$13,600         | -2.86%                                          |
| Program Operations - Adult Sports Misc        | \$16,218         | \$15,100         | \$19,100         | 26.49%                                          |
| Program Operations - Adult Volleyball         | \$378            | \$700            | \$800            | 14.29%                                          |
| Program Operations - Aquatics Operations      | \$27,278         | \$26,400         | \$16,200         | -38.64%                                         |
| Program Operations - Camp Erie                | \$67,461         | \$88,500         | \$90,300         | 2.03%                                           |
| Program Operations - Climbing Operations      | \$3,043          | \$3,100          | \$4,400          | 41.94%                                          |
| Program Operations - ECC Operations           | \$9,984          | \$13,500         | \$13,500         | 0.00%                                           |
| Program Operations - ECP Operations           | \$6,949          | \$10,800         | \$8,600          | -20.37%                                         |
| Program Operations - Fitness Operations       | \$48,874         | \$30,700         | \$24,700         | -19.54%                                         |
| Program Operations - General Recreation       | \$69,860         | \$4,300          | \$4,300          | 0.00%                                           |
| Program Operations - Guest Service Operations | \$100,305        | \$105,700        | \$109,700        | 3.78%                                           |
| Program Operations - Rentals - ECC Facility   | \$7,830          | \$11,000         | \$11,800         | 7.27%                                           |
| Program Operations - Youth Baseball/Softball  | \$36,335         | \$31,000         | \$43,500         | 40.32%                                          |
| Program Operations - Youth Basketball         | \$32,858         | \$30,000         | \$39,600         | 32.00%                                          |
| Program Operations - Youth Football           | \$14,517         | \$15,800         | \$17,000         | 7.59%                                           |
| Program Operations - Youth Soccer             | \$42,139         | \$45,500         | \$47,500         | 4.40%                                           |
| Program Operations - Youth Sports Misc        | \$67,469         | \$47,700         | \$57,600         | 20.75%                                          |
| Program Operations - Youth Volleyball         | \$2,903          | \$9,500          | \$8,700          | -8.42%                                          |
| Program Operations - Youth & TR               | -                | \$89,000         | \$79,400         | -10.79%                                         |
| Program Operations - Cultural Arts            | -                | \$21,600         | \$21,000         | -2.78%                                          |
| Prgm Op -Camp Erie -CDHS Stimulus I           | \$7,023          | -                | -                | -                                               |
| Program Operations - Erie Active Adults       | \$2,200          | -                | -                | -                                               |
| Program Operations -CDHS Stimulus II          | \$7,023          | -                | -                | -                                               |
| <b>Other Expenses</b>                         | <b>\$404,025</b> | <b>\$406,500</b> | <b>\$412,750</b> | <b>1.54%</b>                                    |

| Category                                          | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Training                                          | \$3,173      | \$3,000      | \$5,000       | 66.67%                                          |
| Travel & Conferences                              | \$20,967     | \$10,000     | \$14,000      | 40.00%                                          |
| Membership Dues                                   | \$408        | \$500        | \$800         | 60.00%                                          |
| Special Events                                    | \$196,027    | \$228,000    | \$228,000     | 0.00%                                           |
| Advertising & Publishing                          | \$199        | -            | -             | -                                               |
| Equipment/Vehicle Rental -<br>Operating Lease     | \$16,371     | \$15,000     | \$1,750       | -88.33%                                         |
| Registration Software Fees                        | \$166,880    | \$150,000    | \$163,200     | 8.80%                                           |
| <b>Capital</b>                                    | \$183,848    | \$142,110    | \$62,600      | -55.95%                                         |
| Construction - ECC<br>Improvements                | \$90,875     | -            | -             | -                                               |
| Construction - ECC Pool/Spray                     | \$26,888     | -            | -             | -                                               |
| Recreation Equipment                              | -            | \$54,000     | \$36,000      | -33.33%                                         |
| Construction - ECC Pool/<br>Sprayground Equipment | -            | \$76,360     | \$26,600      | -65.17%                                         |
| Recreation Equipment - Equip<br>Replacement       | \$66,086     | -            | -             | -                                               |
| Heavy Equipment                                   | -            | \$11,750     | -             | -100.00%                                        |
| <b>Debt</b>                                       | \$9,642      | \$55,494     | -             | -100.00%                                        |
| Capital Leases - Principal - AAA<br>Grant         | \$5,991      | -            | -             | -                                               |
| Capital Leases - Principal                        | -            | \$55,494     | -             | -100.00%                                        |
| Capital Leases - Interest - AAA<br>Grant          | \$3,652      | -            | -             | -                                               |
| <b>Transfers Out</b>                              | -            | -            | -             | -                                               |
| Trans to Fleet & Equip                            | -            | -            | -             | -                                               |
| Acquisition Fund - AAA Grant                      | -            | -            | -             | -                                               |
| <b>Professional Services</b>                      | \$2,600      | -            | -             | -                                               |
| Consultation Services                             | \$2,600      | -            | -             | -                                               |
| <b>Total Recreation</b>                           | \$6,587,658  | \$7,935,081  | \$7,560,125   | -4.73%                                          |
| <b>Cemetery</b>                                   |              |              |               |                                                 |
| <b>Utilities</b>                                  | \$290        | \$580        | \$580         | 0.00%                                           |
| Utilities - Electric Service                      | \$290        | \$580        | \$580         | 0.00%                                           |
| <b>Maintenance</b>                                | \$81,933     | \$100,000    | \$103,000     | 3.00%                                           |
| Bldgs/Grounds Maint Services                      | \$81,933     | \$100,000    | \$103,000     | 3.00%                                           |
| <b>Supplies</b>                                   | -            | \$5,700      | -             | -100.00%                                        |
| Bldgs/Grounds Maint Supplies                      | -            | \$5,700      | -             | -100.00%                                        |
| <b>Total Cemetery</b>                             | \$82,223     | \$106,280    | \$103,580     | -2.54%                                          |
| <b>Total Expenditures</b>                         | \$15,497,851 | \$30,975,539 | \$27,139,180  | -12.39%                                         |

# Police Department



## About Us

- Mission Statement: Serving and protecting our community with honor.
- Values: Integrity, Impartiality, Courage, Compassion, Dedication, Accountability, and Excellence
- Vision Statement: To be highly trained police professionals committed to our community.

Department Description: Erie Police Department serves the residents of Erie, Colorado with a patrol and response responsibility for 48 square miles. The department consists of 48 state-certified officers and 11 civilian staff. Additionally, about 51 volunteers support police operations. The department responds to calls for service, which include incidents involving in-progress crimes and emergency life-threatening situations such as traffic crashes or other accidents. The Erie Police Department is committed to working with community members to provide a safe and welcoming town for everyone while providing selfless service in times of need.

# Past and Future Acknowledgments

## 2025 Highlights

### Safety

- Published a 5 –year comparison of crime statistics in the annual report.
- Maintained property and violent crimes rates well below the state and national average.
- Conducted traffic enforcement efforts at high collision locations.

### Engagement

- Hosted Community and Youth Academies and numerous additional events in 2025, including National Night Out and Coffee with a Cop.
- Deployed an online tool, accessible to all community members, which shows the approximate location and frequency of recent calls for service.
- Hired a full-time Victim's Advocate to help crime victims navigate the criminal justice system.

### Efficiency

- Completed the design for expansion of our current building with construction planned to start in 2026.
- Satisfied all Colorado POST training requirements and established a comprehensive training plan for all employees.
- Expanded our unmanned aerial system program to utilize crime scene and crash scene mapping capabilities.
- Upgraded our body-worn camera program, utilizing Artificial Intelligence to assist with report writing and to automatically turn the camera on when an officer needs to draw his weapon in the field.
- Expanded the K9 program, with an additional handler and an additional multi-use K9.
- Colorado Association of Chiefs of Police Accreditation was completed in September. This accreditation is valid until 2030.
- Both evidence technicians became International Association of Property and Evidence certified, and all Records personnel are now Colorado Certified Records Network certified.

## 2026 Goals and Objectives

### Safety

- Maintain crime rates below the national average.
- Deploy a 3rd traffic officer, bringing the total number of sworn officers dedicated to traffic safety to 4.
- Publish 5 –year comparison of crime statistics in the annual report.
- Conduct traffic enforcement efforts at high collision locations

### Engagement

- Host engagement events including Community and Youth Academies, as well as National Night Out and Coffee with a Cop.
- Continue to provide weekly police activity updates through social media.
- Participate in two community service events or programs, such as Special Olympics fundraisers or Honor Flight volunteer

### Efficiency

- Complete and implement plans for phased operations during the construction of the police building expansion.
- Assist with the construction on-site for expanded police facilities
- Meet all Colorado POST training requirements for sworn personnel.
- Implement auto-tagging for body worn camera footage for officers in the field.

# 2026 Performance Measurements

Calls for service -

Crimes

Theft -

Vehicle theft -

Weapons -

Drugs -

Criminal mischief -

Arson -

Sex offense -

Aggravated assault -

Simple assault -

Robbery -

Traffic

Collisions

Property -

Injury -

Educational traffic stops -

Citation traffic stops -

Reports disseminated

Police Reports:

Body Worn Camera Videos:

Staffing

Sworn Full Time Employees (authorized 48):

Nonsworn:

Training Hours

Department-wide: # hours

Sworn personnel: # hours

#### Community Outreach

# of events

#### Public Information Education

# of posts

Facebook:

NotifyMe (Police News and Advisory):

Instagram:

X:

Threads:

Nextdoor:

Ring:

TikTok:

Erie Edition Utility Bill:

# 2024-25 Performance Measurement Results

**Dec 1, 2024 to Sept 1, 2025 (Updated measures will be added to reflect a full year after Dec 1, 2025)**

**Calls for service** - 15,195 YTD (August)

## **Crime Reports**

Theft - 180

Vehicle Theft - 19

Weapons - 5

Drugs - 19

Criminal mischief - 71

Arson - 2

Sex offense - 3

Aggravated assault - 16

Simple assault - 69

Robbery - 3

## **Traffic**

Collisions

Property - 184

Injury - 36

Educational traffic stops - 2380

Citation traffic stops – 1085

## **Reports disseminated**

Police Reports: 1253

Body Worn Camera Videos: 341

## **Staffing**

Sworn Full Time Employees (authorized 48): 45

Nonsworn: 11

## **Training Hours**

Department-wide: 4975 hours

Sworn personnel: 4775 hours

## **Community Outreach**



More than 28 events participated:

Community Academy: March-May 2025

Polar Plunge Benefitting Special Olympics March 2025

Town Fair: May 2025

Red Hawk Elementary Touch a Truck: May 2025

Meadowlark School Carnival: May 2025

PRIDE Event: May 2025

Teen Academy: July 2025

Erie Commons 4th of July Parade: July 2025

Town Future Public Servants Day Touch a Truck: July 2025

Lafayette Public Safety Day Touch a Truck: July 2025

National Night Out: August 2025

ECC Touch a Truck: August 2025

Coffee with a Cop: October 2025

Halloween Safety Stop: October 2025

Teen Use of Substances Classes (5)

Meadowlark silent auction: Officer escort and department tour

Poster Contest: Initiative led by Optimist club,

Parade of Lights

Tours and Presentations Hosted: 20

### **Public Information Education**

More than 515 posts

Facebook: 177 posts with 1,784,019 views

NotifyMe (Police News and Advisory): 24

Instagram: 99

X: 87

Threads: 49

Nextdoor: 37

Ring: 1

TikTok: 31

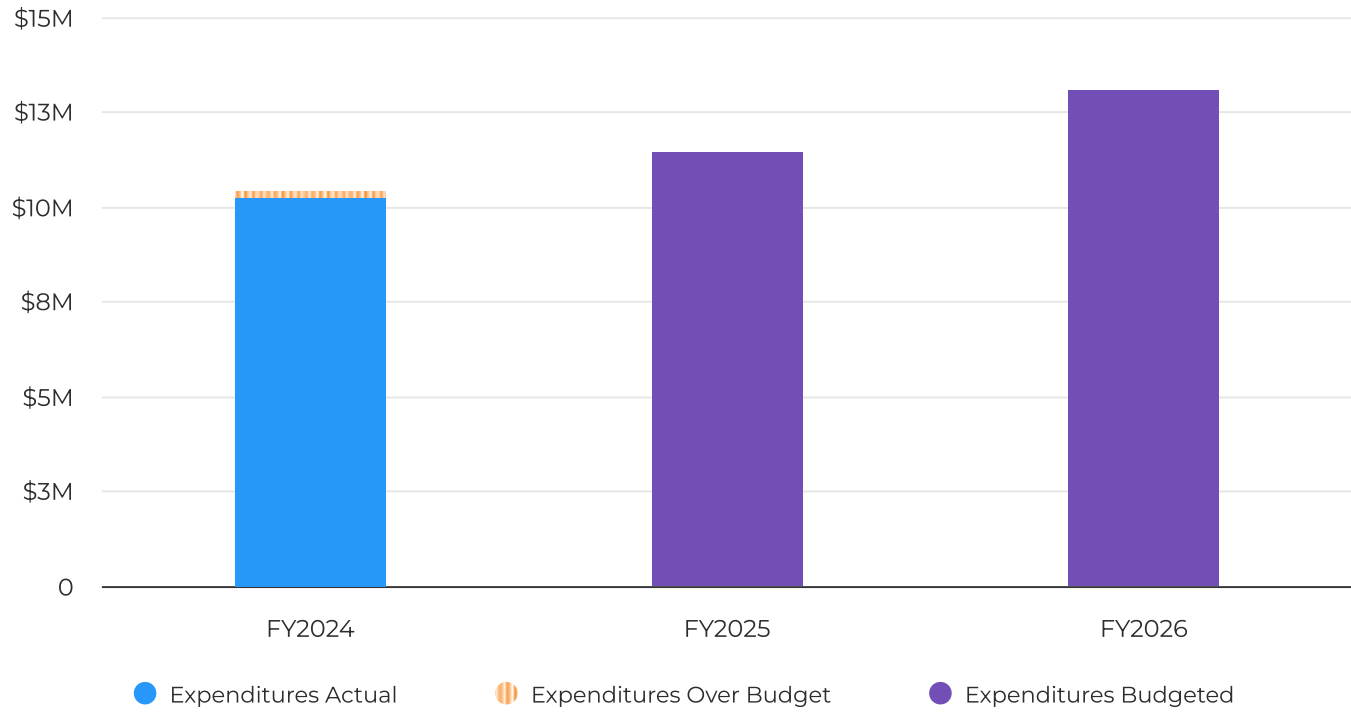
Erie Edition Utility Bill: 10



# Police Financials

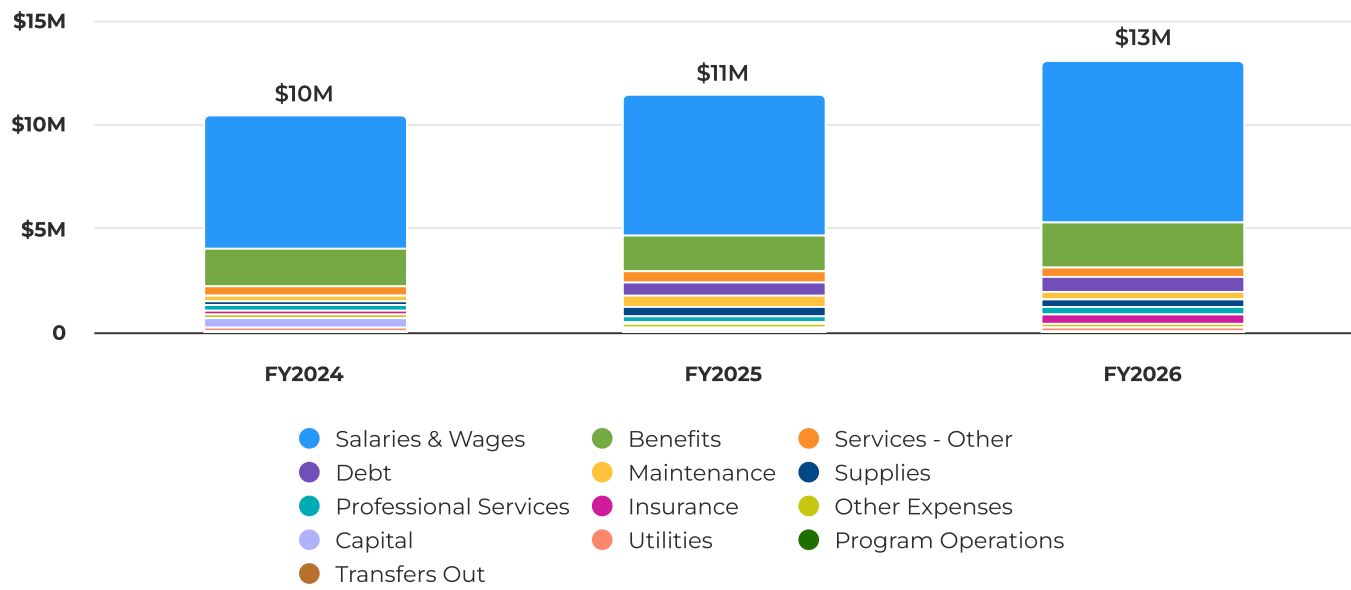
## Expenditure Summary

Historical Expenditures Across Department



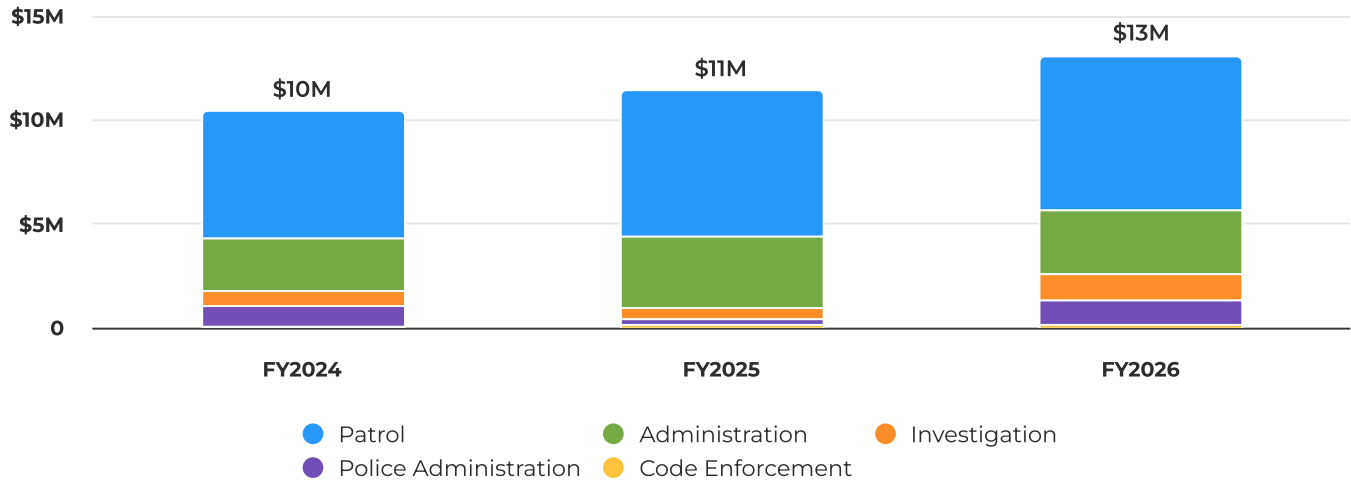
## Expenditures by Expense Type

Historical Expenditures by Expense Type

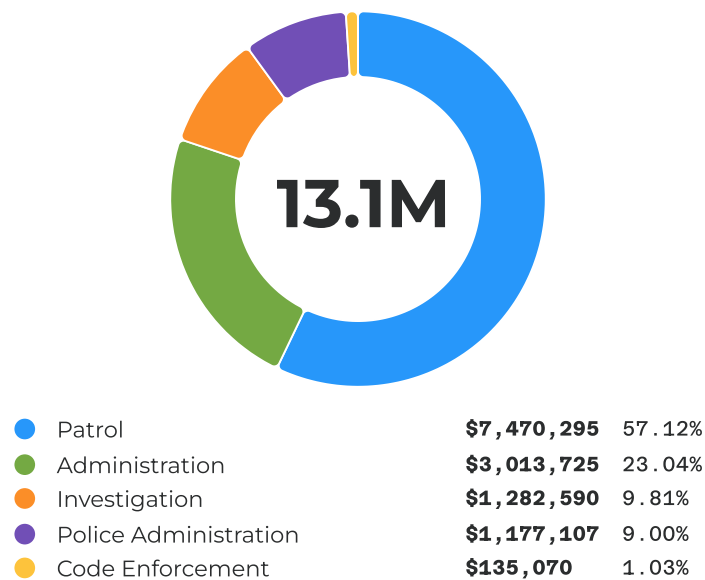


## Expenditures by Division

### Historical Expenditures by Division



### FY26 Expenditures by Division



## Expenditures by Division

| Category                    | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs. 2026 Proposed (% Change) |
|-----------------------------|--------------|--------------|---------------|-------------------------------------------|
| <b>Administration</b>       |              |              |               |                                           |
| <b>Salaries &amp; Wages</b> | \$958,768    | \$1,648,571  | \$1,012,514   | -38.58%                                   |
| Salaries - Regular          | \$942,278    | \$1,643,271  | \$992,914     | -39.58%                                   |
| Salaries - Overtime         | \$30         | \$500        | \$400         | -20.00%                                   |
| Salaries - Bonuses          | \$3,079      | \$4,800      | \$4,200       | -12.50%                                   |
| PTO Sell Back               | \$13,381     | -            | \$15,000      | -                                         |
| <b>Benefits</b>             | \$277,893    | \$272,743    | \$303,580     | 11.31%                                    |
| Benefit Expense Allocation  | \$258,800    | \$255,643    | \$287,680     | 12.53%                                    |
| Workers Compensation        | \$2,213      | -            | -             | -                                         |

| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Employee Appreciation Program                | \$15,211     | \$14,500     | \$14,100      | -2.76%                                          |
| Clothing & Uniforms                          | \$1,669      | \$2,600      | \$1,800       | -30.77%                                         |
| <b>Utilities</b>                             | \$44,547     | \$13,544     | \$62,934      | 364.66%                                         |
| Utilities - Electric Service                 | \$29,110     | -            | \$50,000      | -                                               |
| Utilities - Gas Service                      | \$4,235      | -            | -             | -                                               |
| Utilities - Waste Disposal Service           | \$2,033      | -            | -             | -                                               |
| Utilities - Water Service                    | \$2,994      | -            | -             | -                                               |
| Utilities - Telecom Allocation               | \$6,175      | \$13,544     | \$12,934      | -4.50%                                          |
| <b>Maintenance</b>                           | \$203,786    | \$534,200    | \$337,000     | -36.92%                                         |
| Maintenance Contracts                        | \$172,676    | \$272,100    | \$260,700     | -4.19%                                          |
| Software Services & Licenses                 | -            | \$184,600    | -             | -100.00%                                        |
| Vehicle Maint Services                       | -            | \$1,200      | -             | -100.00%                                        |
| Equipment Maint Services                     | \$31,110     | \$76,300     | \$76,300      | 0.00%                                           |
| <b>Supplies</b>                              | \$5,100      | \$5,000      | \$3,897       | -22.06%                                         |
| Vehicle Fuel                                 | \$5,100      | \$5,000      | \$3,897       | -22.06%                                         |
| <b>Services - Other</b>                      | \$404,907    | \$472,100    | \$454,100     | -3.81%                                          |
| Printing & Copy Services                     | \$5,090      | \$15,500     | \$11,200      | -27.74%                                         |
| Dispatching Services                         | \$399,817    | \$456,600    | \$442,900     | -3.00%                                          |
| <b>Program Operations</b>                    | \$2,845      | \$6,600      | \$5,600       | -15.15%                                         |
| Peer Support                                 | \$2,845      | \$6,600      | \$5,600       | -15.15%                                         |
| <b>Insurance</b>                             | \$147,022    | \$103,821    | \$443,250     | 326.94%                                         |
| Property & Liability Insurance               | \$7,558      | -            | -             | -                                               |
| Property Insurance Claims                    | \$58,969     | -            | -             | -                                               |
| P&L Insurance Allocation                     | \$80,496     | \$103,821    | \$257,673     | 148.19%                                         |
| P&L Deductible Allocation                    | -            | -            | \$185,577     | -                                               |
| <b>Other Expenses</b>                        | \$54,903     | \$53,900     | \$58,300      | 8.16%                                           |
| Training                                     | \$1,232      | \$3,000      | \$5,000       | 66.67%                                          |
| Travel & Conferences                         | \$3,117      | \$6,000      | \$10,000      | 66.67%                                          |
| Books, Publications & Reference Materials    | \$90         | \$700        | \$700         | 0.00%                                           |
| Membership Dues                              | \$3,014      | \$2,400      | \$5,300       | 120.83%                                         |
| Community Engagement                         | -            | \$31,300     | \$28,800      | -7.99%                                          |
| Food & Related Services                      | \$5,960      | \$10,500     | \$8,500       | -19.05%                                         |
| Noncap Reclass (PD 13)                       | \$41,417     | -            | -             | -                                               |
| Permits, Licenses & Other Fees               | \$72         | -            | -             | -                                               |
| - FCL Enterprise                             |              |              |               |                                                 |
| <b>Capital</b>                               | \$523,970    | \$32,400     | -             | -100.00%                                        |
| Public Safety Equipment                      | \$205,908    | -            | -             | -                                               |
| Noncap Reclass (Pd 13)                       | -\$41,417    | -            | -             | -                                               |
| Public Safety Equipment                      | -            | \$32,400     | -             | -100.00%                                        |
| Loss on Disposition of Capital Assets (P 13) | -\$32,703    | -            | -             | -                                               |
| Capitalized Assets - Enterprise Funds (P 13) | -\$111,474   | -            | -             | -                                               |
| Depreciation (P 13)                          | \$74,211     | -            | -             | -                                               |
| Amortization (P 13)                          | \$362,165    | -            | -             | -                                               |

| Category                                    | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Capitalized Assets (P 13)                   | -\$171,408   | -            | -             | -                                               |
| Depreciation (P 13)                         | \$238,690    | -            | -             | -                                               |
| <b>Debt</b>                                 | -\$273,386   | -            | \$37,150      | -                                               |
| Capital Leases - Principal - FCL Enterprise | \$11,583     | -            | \$37,150      | -                                               |
| Capital Leases - Interest - FCL Enterprise  | \$3,446      | -            | -             | -                                               |
| Principal Payment Offset - FCL Enterprise   | -\$288,415   | -            | -             | -                                               |
| <b>Professional Services</b>                | \$229,503    | \$291,600    | \$295,400     | 1.30%                                           |
| Consultation Services                       | \$229,503    | \$291,600    | \$295,400     | 1.30%                                           |
| <b>Total Administration</b>                 | \$2,579,858  | \$3,434,479  | \$3,013,725   | -12.25%                                         |
| <b>Police Administration</b>                |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                 | \$669,254    | \$7,400      | \$853,292     | 11,430.97%                                      |
| Salaries - Regular                          | \$659,141    | -            | \$839,992     | -                                               |
| Salaries - Overtime                         | \$96         | \$1,000      | \$2,700       | 170.00%                                         |
| Salaries - Bonuses                          | \$5,983      | \$6,400      | \$5,600       | -12.50%                                         |
| PTO Sell Back                               | \$4,034      | -            | \$5,000       | -                                               |
| <b>Benefits</b>                             | \$194,209    | \$162,536    | \$244,173     | 50.23%                                          |
| Benefit Expense Allocation                  | \$193,840    | \$161,586    | \$243,373     | 50.62%                                          |
| Clothing & Uniforms                         | \$368        | \$950        | \$800         | -15.79%                                         |
| <b>Utilities</b>                            | \$8,796      | \$7,457      | \$10,942      | 46.73%                                          |
| Utilities - Telecom Allocation              | \$8,796      | \$7,457      | \$10,942      | 46.73%                                          |
| <b>Supplies</b>                             | \$12,056     | \$24,325     | \$10,500      | -56.83%                                         |
| Furniture Less Than \$10K                   | -            | \$7,500      | -             | -100.00%                                        |
| Office Equipment                            | \$2,465      | \$1,000      | \$500         | -50.00%                                         |
| Office Supplies                             | \$9,591      | \$15,625     | \$10,000      | -36.00%                                         |
| Safety Supplies                             | -            | \$200        | -             | -100.00%                                        |
| <b>Program Operations</b>                   | \$58,647     | \$49,600     | \$41,300      | -16.73%                                         |
| Program Operations                          | \$26,344     | \$11,200     | \$9,000       | -19.64%                                         |
| Restorative Justice Program                 | \$32,303     | \$38,400     | \$32,300      | -15.89%                                         |
| <b>Other Expenses</b>                       | \$11,440     | \$9,900      | \$16,900      | 70.71%                                          |
| Training                                    | \$2,647      | \$3,500      | \$3,900       | 11.43%                                          |
| Travel & Conferences                        | \$8,628      | \$6,000      | \$12,400      | 106.67%                                         |
| Membership Dues                             | \$165        | \$400        | \$600         | 50.00%                                          |
| <b>Capital</b>                              | \$6,917      | -            | -             | -                                               |
| Furniture                                   | \$6,917      | -            | -             | -                                               |
| <b>Total Police Administration</b>          | \$961,319    | \$261,219    | \$1,177,107   | 350.62%                                         |
| <b>Investigation</b>                        |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                 | \$492,791    | \$303,422    | \$841,956     | 177.49%                                         |
| Salaries - Regular                          | \$454,798    | \$248,422    | \$786,956     | 216.78%                                         |
| Salaries - Overtime                         | \$31,883     | \$50,000     | \$45,000      | -10.00%                                         |
| Salaries - Bonuses                          | \$1,573      | \$5,000      | \$5,000       | 0.00%                                           |
| PTO Sell Back                               | \$4,537      | -            | \$5,000       | -                                               |
| <b>Benefits</b>                             | \$129,230    | \$61,141     | \$221,047     | 261.54%                                         |
| Benefit Expense Allocation                  | \$129,230    | \$59,941     | \$220,047     | 267.11%                                         |
| Clothing & Uniforms                         | -            | \$1,200      | \$1,000       | -16.67%                                         |

| Category                                    | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Utilities</b>                            | \$5,196      | \$3,171      | \$10,159      | 220.37%                                         |
| Utilities - Telecom Allocation              | \$5,196      | \$3,171      | \$10,159      | 220.37%                                         |
| <b>Maintenance</b>                          | -            | \$1,600      | \$2,412       | 50.75%                                          |
| Vehicle Maint Services                      | -            | \$1,600      | \$2,412       | 50.75%                                          |
| <b>Supplies</b>                             | \$21,708     | \$30,600     | \$28,760      | -6.01%                                          |
| Tools & Equipment                           | \$2,731      | \$5,000      | \$5,000       | 0.00%                                           |
| Investigation Supplies                      | \$9,949      | \$12,800     | \$8,800       | -31.25%                                         |
| Vehicle Fuel                                | \$5,400      | \$5,300      | \$7,460       | 40.75%                                          |
| Laboratory Supplies                         | \$3,628      | \$7,500      | \$7,500       | 0.00%                                           |
| <b>Services - Other</b>                     | \$2,349      | \$2,500      | \$1,900       | -24.00%                                         |
| Translation Services                        | \$2,291      | \$1,500      | \$1,500       | 0.00%                                           |
| Informant Fees                              | \$58         | \$1,000      | \$400         | -60.00%                                         |
| <b>Program Operations</b>                   | -            | \$10,000     | \$16,500      | 65.00%                                          |
| Drug Task Force Program Expenses            | -            | \$10,000     | \$16,500      | 65.00%                                          |
| <b>Other Expenses</b>                       | \$20,907     | \$54,500     | \$59,700      | 9.54%                                           |
| Training                                    | \$1,425      | \$3,000      | \$3,000       | 0.00%                                           |
| Travel & Conferences                        | \$2,596      | \$2,000      | \$6,200       | 210.00%                                         |
| Membership Dues                             | \$16,885     | \$49,500     | \$50,500      | 2.02%                                           |
| <b>Debt</b>                                 | \$65,047     | \$109,397    | \$100,157     | -8.45%                                          |
| Capital Leases - Principal - FCL Enterprise | \$46,126     | \$109,397    | \$100,157     | -8.45%                                          |
| Capital Leases - Interest - FCL Enterprise  | \$18,922     | -            | -             | -                                               |
| <b>Total Investigation</b>                  | \$737,228    | \$576,332    | \$1,282,590   | 122.54%                                         |
| <b>Patrol</b>                               |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                 | \$4,241,410  | \$4,751,410  | \$4,956,588   | 4.32%                                           |
| Salaries - Regular                          | \$3,904,624  | \$4,553,710  | \$4,666,888   | 2.49%                                           |
| Salaries - Overtime                         | \$234,468    | \$168,000    | \$240,000     | 42.86%                                          |
| Salaries - Overtime - HVE                   | \$355        | -            | -             | -                                               |
| Salaries - Overtime -BATTLE                 | -            | -            | -             | -                                               |
| Salaries - Overtime - Leaf                  | \$1,074      | \$9,700      | \$9,700       | 0.00%                                           |
| Salaries - Bonuses                          | \$13,125     | \$20,000     | \$20,000      | 0.00%                                           |
| PTO Sell Back                               | \$15,489     | -            | \$20,000      | -                                               |
| Paid Parental Leave                         | \$55,174     | -            | -             | -                                               |
| Salaries - Overtime - HVE                   | \$11,398     | -            | -             | -                                               |
| Salaries - Overtime - BATTLE                | \$5,702      | -            | -             | -                                               |
| <b>Benefits</b>                             | \$1,175,825  | \$1,179,179  | \$1,382,957   | 17.28%                                          |
| Benefit Expense Allocation                  | \$1,142,471  | \$1,098,757  | \$1,313,657   | 19.56%                                          |
| Clothing & Uniforms                         | \$33,354     | \$80,422     | \$69,300      | -13.83%                                         |
| <b>Utilities</b>                            | \$48,696     | \$47,283     | \$60,645      | 28.26%                                          |
| Utilities - Telecom Allocation              | \$48,696     | \$47,283     | \$60,645      | 28.26%                                          |
| <b>Maintenance</b>                          | \$5,044      | \$60,000     | \$10,000      | -83.33%                                         |
| Vehicle Maint Services                      | -            | \$50,000     | -             | -100.00%                                        |
| Equipment Maint Services                    | \$5,044      | \$10,000     | \$10,000      | 0.00%                                           |
| <b>Supplies</b>                             | \$191,732    | \$319,372    | \$353,450     | 10.67%                                          |
| Tools & Equipment                           | \$42,822     | \$115,400    | \$93,400      | -19.06%                                         |



| Category                                       | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Safety Supplies                                | \$29,427     | \$66,100     | \$91,700      | 38.73%                                          |
| Ammunition & Targets                           | \$26,783     | \$28,572     | \$41,900      | 46.65%                                          |
| SWAT Team Equipment                            | -            | \$3,000      | \$3,000       | 0.00%                                           |
| Traffic Patrol Supplies                        | \$569        | \$2,600      | \$2,600       | 0.00%                                           |
| Vehicle Maint Supplies                         | \$10,354     | \$22,000     | \$24,500      | 11.36%                                          |
| Equipment Maint Supplies                       | \$225        | \$1,700      | \$1,700       | 0.00%                                           |
| Vehicle Fuel                                   | \$81,552     | \$80,000     | \$94,650      | 18.31%                                          |
| <b>Services - Other</b>                        | \$10,182     | \$17,500     | \$21,500      | 22.86%                                          |
| Courier Services                               | \$182        | \$500        | \$500         | 0.00%                                           |
| Towing/Impoundment Services                    | -            | \$1,500      | \$1,500       | 0.00%                                           |
| Laboratory Services                            | \$10,000     | \$15,500     | \$19,500      | 25.81%                                          |
| <b>Other Expenses</b>                          | \$84,943     | \$81,300     | \$82,500      | 1.48%                                           |
| Training                                       | \$49,433     | \$56,000     | \$57,800      | 3.21%                                           |
| Travel & Conferences                           | \$14,037     | \$10,000     | \$9,500       | -5.00%                                          |
| Books, Publications &<br>Reference Materials   | \$16,719     | \$15,000     | \$15,000      | 0.00%                                           |
| Membership Dues                                | \$115        | -            | -             | -                                               |
| Recording Fees                                 | \$313        | \$300        | \$200         | -33.33%                                         |
| Training & Tuition - Peace<br>Officer Edu      | \$4,325      | -            | -             | -                                               |
| <b>Capital</b>                                 | -            | \$18,506     | -             | -100.00%                                        |
| Heavy Equipment                                | -            | \$18,506     | -             | -100.00%                                        |
| <b>Debt</b>                                    | \$264,292    | \$529,221    | \$588,655     | 11.23%                                          |
| Capital Leases - Principal - FCL<br>Enterprise | \$220,441    | \$529,221    | \$588,655     | 11.23%                                          |
| Capital Leases - Interest - FCL<br>Enterprise  | \$43,851     | -            | -             | -                                               |
| <b>Transfers Out</b>                           | \$17,100     | -            | -             | -                                               |
| Transfer to General Fund - HVE                 | \$11,398     | -            | -             | -                                               |
| Transfer to General Fund -<br>BATTLE           | \$5,702      | -            | -             | -                                               |
| <b>Professional Services</b>                   | \$21,174     | \$14,000     | \$14,000      | 0.00%                                           |
| Consultation Services                          | \$21,174     | \$14,000     | \$14,000      | 0.00%                                           |
| <b>Total Patrol</b>                            | \$6,060,398  | \$7,017,771  | \$7,470,295   | 6.45%                                           |
| <b>Code Enforcement</b>                        |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                    | \$29,267     | \$78,747     | \$84,294      | 7.04%                                           |
| Salaries - Regular                             | \$29,064     | \$76,947     | \$82,494      | 7.21%                                           |
| Salaries - Overtime                            | \$203        | \$1,000      | \$1,000       | 0.00%                                           |
| Salaries - Bonuses                             | -            | \$800        | \$800         | 0.00%                                           |
| <b>Benefits</b>                                | \$11,093     | \$20,566     | \$25,901      | 25.94%                                          |
| Benefit Expense Allocation                     | \$8,749      | \$18,566     | \$23,901      | 28.74%                                          |
| Clothing & Uniforms                            | \$2,344      | \$2,000      | \$2,000       | 0.00%                                           |
| <b>Utilities</b>                               | -            | \$984        | \$1,075       | 9.25%                                           |
| Utilities - Telecom Allocation                 | -            | \$984        | \$1,075       | 9.25%                                           |
| <b>Supplies</b>                                | \$2,449      | \$3,000      | \$3,000       | 0.00%                                           |
| Code Enforcement Supplies                      | \$2,449      | \$3,000      | \$3,000       | 0.00%                                           |
| <b>Services - Other</b>                        | \$14,800     | \$19,760     | \$20,600      | 4.25%                                           |

| Category                      | 2024 Actuals        | 2025 Adopted        | 2026 Proposed       | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------|---------------------|---------------------|---------------------|-------------------------------------------------|
| Animal Impoundment            | \$14,800            | \$19,760            | \$20,600            | 4.25%                                           |
| <b>Other Expenses</b>         | \$90                | \$200               | \$200               | 0.00%                                           |
| Membership Dues               | \$90                | \$200               | \$200               | 0.00%                                           |
| <b>Total Code Enforcement</b> | \$57,699            | \$123,257           | \$135,070           | 9.58%                                           |
| <b>Total Expenditures</b>     | <b>\$10,396,502</b> | <b>\$11,413,058</b> | <b>\$13,078,787</b> | <b>14.59%</b>                                   |

# Public Works Department





# About Us

## Mission Statement

The **Public Works Department** supports our citizens by planning, engineering, constructing, operating, and maintaining safe transportation systems and facilities.

## Department Description

The **Public Works Department** is made up of multiple divisions, including Administration, Engineering, Facilities, and Transportation & Mobility.

**Public Works Administration** directs and manages the Department to align with the mission, vision and values of the Town. The administration also participates in the planning of future needs process and performs special projects while developing departmental policies and procedures, prepares and manages the department budget, prepares Council agenda items, and ensures effective management and operational conditions of the Department. Additionally, the team manages Capital Improvement Projects (CIPs) for transportation and public facilities as well as providing management and oversight of Erie Municipal Airport (EIK).

The Public Works Administration also plays a vital role in representing the Town with other outside agencies, such as Boulder County, Weld County, Colorado Department of Public Health & Environment (CDPHE), Colorado Department of Transportation (CDOT), Denver Regional Council of Government (DRCOG), Federal Emergency Management Agency (FEMA), Transportation coalitions, and surrounding municipalities.

**Engineering Division** oversees all large capital and growth-related infrastructure design and construction. Engineering staff perform design review in support of Planning and Development, CIP oversight, municipal separate storm sewer system (MS4) management and oversight, Geographical Information System (GIS) development and management, engineering standards and specifications oversight, development review in support of the land use process, and construction inspection for both development and capital projects.

**Facilities Division** provides general maintenance, preventive maintenance, janitorial services, project management, and Capital Improvement Projects for all town-owned facilities and grounds, which total 237,928 square feet in all. Town Hall (39,000 SF – with addition), Leon A. Wurl Service Center (60,000 SF), Water Treatment Facility (22,516 SF), North Water Reclamation Facility (24,328 SF), Erie Community Center (63,764 SF), Erie Police Station & Municipal Court Building (17,500 SF), Erie Community Park Plaza/Concession Stand Facility (120 SF). New additions: Coal Creek Park Community Facilities (2,500 SF), 625 Pierce St. (1,200 SF), Schofield house (2,000 SF), Page Property House (5,000 SF).

**Transportation & Mobility Division** is responsible for transportation review and analysis of development and planning projects, development of transit and mobility options throughout the Town, current and long-range planning of transit and mobility improvements, grant applications for transportation improvements, and working with other regional groups. This division also recently combined with Streets, which maintains roads and traffic systems in the Town and oversees CIPs related to transportation infrastructure. Road maintenance activities include road blading, street sweeping, snow removal, asphalt maintenance (potholing, crack sealing, patching, etc.), signs and pavement markings in accordance with the Manual on Uniform Traffic Control Devices (MUTCD), shoulder work, and concrete work including sidewalk maintenance. More information on the snow removal process and maps of road classifications can be found on the Town's website.

# Past and Future Acknowledgments

## 2025 Highlights

- Completion of the Town Hall expansion.
- Start of construction of the Police Department Expansion
- Implementation of Flex Ride Service
- Adoption and implementation of the Neighborhood Speed Management Program
- Begin construction of the pedestrian bridge connection from Colliers Hill to Old Town
- Continue construction of County Line Corridor improvements
- Purchase of streetlights from Xcel Energy

## 2026 Goals and Objectives

- Effective management of right-of-way work
- Effective management of stormwater quality and floodplain work
- Ongoing maintenance of pavement, traffic signals, and streetlights
- Continued effective response in snow events
- Complete construction of the Erie Police Department Expansion
- Completion of intersection improvements at 111th Street and Arapahoe Road
- Continue County Line Road corridor improvements
- Begin design of County Line Road and Erie Parkway Intersection Improvements
- Construction of Bus Stop improvements for the Jump route.
- Implementation of solar at the North Water Reclamation Facility
- Begin Construction of Coal Creek Improvements for Reach 2 and 4
- United Power streetlight purchase and LED conversion for all streetlights owned by the Town.

# 2026 Performance Measurements

- Average PCI of all streets
- Average street maintenance cost per mile and total maintained miles
- Average cost per snow event and total inches in 2025
- Permit tracking for right-of-way, public improvements, stormwater quality, and floodplain development.

# 2024-25 Performance Measurement Results

- Percent of department operational budget spent (pulled from 09-15-25 YTD)

|                           | 2025 Adopted Budget*  | Spring Supplemental   | Budget Changes        | Final Supplemental    | YTD 09/15/25         | Encumbered           | Remaining             | % Spent**  | w/enc      |
|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|----------------------|-----------------------|------------|------------|
| <b>Operations</b>         |                       |                       |                       |                       |                      |                      |                       |            |            |
| <b>General Fund</b>       |                       |                       |                       |                       |                      |                      |                       |            |            |
| Legislative               | 37,000.00             | 37,000.00             | -                     | 37,000.00             | -                    | -                    | 37,000.00             | 0%         | 0%         |
| <b>Total</b>              | <b>37,000.00</b>      | <b>37,000.00</b>      | <b>-</b>              | <b>37,000.00</b>      | <b>-</b>             | <b>-</b>             | <b>37,000.00</b>      | <b>0%</b>  | <b>0%</b>  |
| PW Admin (70)             | 640,463.76            | 641,438.76            | -                     | 641,438.76            | 320,610.61           | -                    | 320,828.15            | 50%        | 50%        |
| Utilities Admin (75)      | 76,149.91             | 76,149.91             | -                     | 76,149.91             | 27,744.03            | -                    | 48,405.88             | 36%        | 36%        |
| Engineering               | 2,448,529.45          | 2,584,180.45          | -                     | 2,584,180.45          | 1,105,969.73         | 152,612.50           | 1,325,598.22          | 43%        | 49%        |
| Transportation            | 6,470,889.82          | 6,783,893.82          | 220,471.00            | 7,004,364.82          | 1,715,245.44         | 1,184,215.87         | 4,104,903.51          | 24%        | 41%        |
| Facilities                | 2,044,766.31          | 2,858,090.31          | -                     | 2,858,090.31          | 1,797,293.89         | 211,058.22           | 849,738.20            | 63%        | 70%        |
| Fleet                     | 909,149.66            | 1,028,679.66          | -                     | 1,028,679.66          | 1,236,755.26         | 84,146.41            | (292,222.01)          | 120%       | 128%       |
| <b>Total</b>              | <b>12,589,948.91</b>  | <b>13,972,432.91</b>  | <b>220,471.00</b>     | <b>14,192,903.91</b>  | <b>6,203,618.96</b>  | <b>1,632,033.00</b>  | <b>6,357,251.95</b>   | <b>44%</b> | <b>55%</b> |
| <b>Water Fund</b>         |                       |                       |                       |                       |                      |                      |                       |            |            |
| W Admin (70)              | 956,764.19            | 740,659.19            | -                     | 740,659.19            | -                    | 11,876.00            | 728,783.19            | 0%         | 2%         |
| W Admin (75)              | 5,947,242.53          | 6,191,758.53          | -                     | 6,191,758.53          | 3,582,258.06         | 215,851.59           | 2,393,648.88          | 58%        | 61%        |
| Distribution              | 667,633.71            | 569,692.87            | -                     | 569,692.87            | 214,157.19           | -                    | 355,535.68            | 38%        | 38%        |
| Locates                   | 202,319.29            | 202,919.29            | -                     | 202,919.29            | 101,999.98           | -                    | 100,919.31            | 50%        | 50%        |
| Backflow                  | 227,566.34            | 228,166.34            | -                     | 228,166.34            | 123,499.46           | -                    | 104,666.88            | 54%        | 54%        |
| W Treatment               | 2,281,728.29          | 2,281,728.29          | -                     | 2,281,728.29          | 1,269,145.83         | 192,319.44           | 820,263.02            | 56%        | 64%        |
| Meters                    | 554,433.02            | 569,733.02            | -                     | 569,733.02            | 292,041.50           | -                    | 277,691.52            | 51%        | 51%        |
| <b>Total</b>              | <b>10,837,687.37</b>  | <b>10,784,657.53</b>  | <b>-</b>              | <b>10,784,657.53</b>  | <b>5,583,102.02</b>  | <b>420,047.03</b>    | <b>4,781,508.48</b>   | <b>52%</b> | <b>56%</b> |
| <b>Wastewater Fund</b>    |                       |                       |                       |                       |                      |                      |                       |            |            |
| WW Admin (70)             | 493,973.19            | 493,973.19            | -                     | 493,973.19            | -                    | -                    | 493,973.19            | 0%         | 0%         |
| WW Admin (75)             | 2,882,455.85          | 2,882,455.85          | -                     | 2,882,455.85          | 1,204,949.37         | -                    | 1,677,506.48          | 42%        | 42%        |
| Collection                | 301,236.65            | 428,177.49            | -                     | 428,177.49            | 268,071.17           | 34,522.27            | 125,584.05            | 63%        | 71%        |
| WW Treatment              | 2,022,678.97          | 2,022,678.97          | 45,000.00             | 2,067,678.97          | 1,206,369.57         | 62,874.26            | 798,435.14            | 58%        | 61%        |
| <b>Total</b>              | <b>5,700,344.66</b>   | <b>5,827,285.50</b>   | <b>45,000.00</b>      | <b>5,872,285.50</b>   | <b>2,679,390.11</b>  | <b>97,396.53</b>     | <b>3,095,498.86</b>   | <b>46%</b> | <b>47%</b> |
| <b>Storm Drainage</b>     |                       |                       |                       |                       |                      |                      |                       |            |            |
| S Admin (70)              | 105,825.00            | 105,825.00            | -                     | 105,825.00            | 3,828.60             | -                    | 101,996.40            | 4%         | 4%         |
| S Engineering             | 666,056.12            | 666,056.12            | -                     | 666,056.12            | 191,977.82           | -                    | 474,078.30            | 29%        | 29%        |
| S Admin (75)              | 1,192,593.53          | 917,593.53            | -                     | 917,593.53            | 355,047.90           | -                    | 562,545.63            | 39%        | 39%        |
| S Operations              | 493,820.91            | 517,020.91            | -                     | 517,020.91            | 175,609.71           | 134,258.32           | 207,152.88            | 34%        | 60%        |
| <b>Total</b>              | <b>2,458,295.56</b>   | <b>2,206,495.56</b>   | <b>-</b>              | <b>2,206,495.56</b>   | <b>726,464.03</b>    | <b>134,258.32</b>    | <b>1,345,773.21</b>   | <b>33%</b> | <b>39%</b> |
| <b>Airport</b>            |                       |                       |                       |                       |                      |                      |                       |            |            |
| Revenue                   | 491,544.58            | 498,139.58            | -                     | 498,139.58            | 95,334.90            | -                    | 402,804.68            | 19%        | 19%        |
| Operations                | 485,390.34            | 485,390.34            | -                     | 485,390.34            | 190,330.11           | 80,000.00            | 215,060.23            | 39%        | 56%        |
| <b>Total</b>              | <b>976,934.92</b>     | <b>983,529.92</b>     | <b>-</b>              | <b>983,529.92</b>     | <b>285,665.01</b>    | <b>80,000.00</b>     | <b>617,864.91</b>     | <b>29%</b> | <b>37%</b> |
| <b>Capital</b>            |                       |                       |                       |                       |                      |                      |                       |            |            |
| Capital Improvements      | 7,077,445.00          | 13,202,569.00         | (85,000.00)           | 13,117,569.00         | 2,197,548.02         | 6,420,527.08         | 4,499,493.90          | 17%        | 66%        |
| Trans Capital             | 5,524,582.00          | 15,526,133.00         | -                     | 15,526,133.00         | 1,883,754.56         | 5,558,191.13         | 8,084,187.31          | 12%        | 48%        |
| Public Facilities Capital | 4,377,512.00          | 7,348,214.00          | -                     | 7,348,214.00          | 1,198,098.45         | 1,572,503.10         | 4,577,612.45          | 16%        | 38%        |
| Police Facilities Capital | 35,518,368.00         | 39,266,850.00         | -                     | 39,266,850.00         | 659,904.01           | 1,242,565.17         | 37,364,380.82         | 2%         | 5%         |
| Water Capital             | 52,652,836.48         | 133,278,745.48        | (1,044,462.00)        | 132,234,283.48        | 15,203,715.33        | 11,070,549.44        | 105,960,018.71        | 11%        | 20%        |
| Wastewater Capital        | 3,348,630.50          | 19,166,452.50         | (200,000.00)          | 18,966,452.50         | 2,194,021.91         | 5,190,707.55         | 11,581,723.04         | 12%        | 39%        |
| Storm Capital (340)       | 2,936,500.00          | 4,376,500.00          | -                     | 4,376,500.00          | 87,024.69            | 230,366.03           | 4,059,109.28          | 2%         | 7%         |
| Storm Capital (520)       | 4,294,482.55          | 9,734,559.55          | -                     | 9,734,559.55          | 1,008,131.76         | 2,473,449.09         | 6,252,978.70          | 10%        | 36%        |
| Airport Capital           | 50,000.00             | 632,389.00            | -                     | 632,389.00            | 42,366.60            | 133,269.00           | 456,753.40            | 7%         | 28%        |
| <b>Total</b>              | <b>100,000,000.00</b> | <b>242,532,412.53</b> | <b>(1,329,462.00)</b> | <b>241,202,950.53</b> | <b>24,474,565.33</b> | <b>33,892,127.59</b> | <b>182,836,257.61</b> | <b>10%</b> | <b>24%</b> |

- Average PCI of all streets (pulled from StreetLogix)

- 83

- Average street maintenance cost per mile

- \$15,008

- Total Facilities Square Footage 2025: 226,289 s.f.

- Facilities cost per square foot (cost for maintenance per sq. Foot YTD as of 10/14/25): \$5.83

- Average cost per snow event; total inches in 2025 (pulled from [Snow Tracking Spreadsheet](#)). As of September 16<sup>th</sup>, 2025.

- \$3.30 average *material* cost per mile (approximately)
  - Based on miles driven by plow trucks (pulled from plow ops).
- \$2,993.03 average *material* cost per storm day
- 9,986.83 miles plowed.
- 11 total plow days.
- Total inches in 2025 as of 9/16/25: 22.80, Total Precipitation in 2025 as of 9/16/25: 1.26 inches.

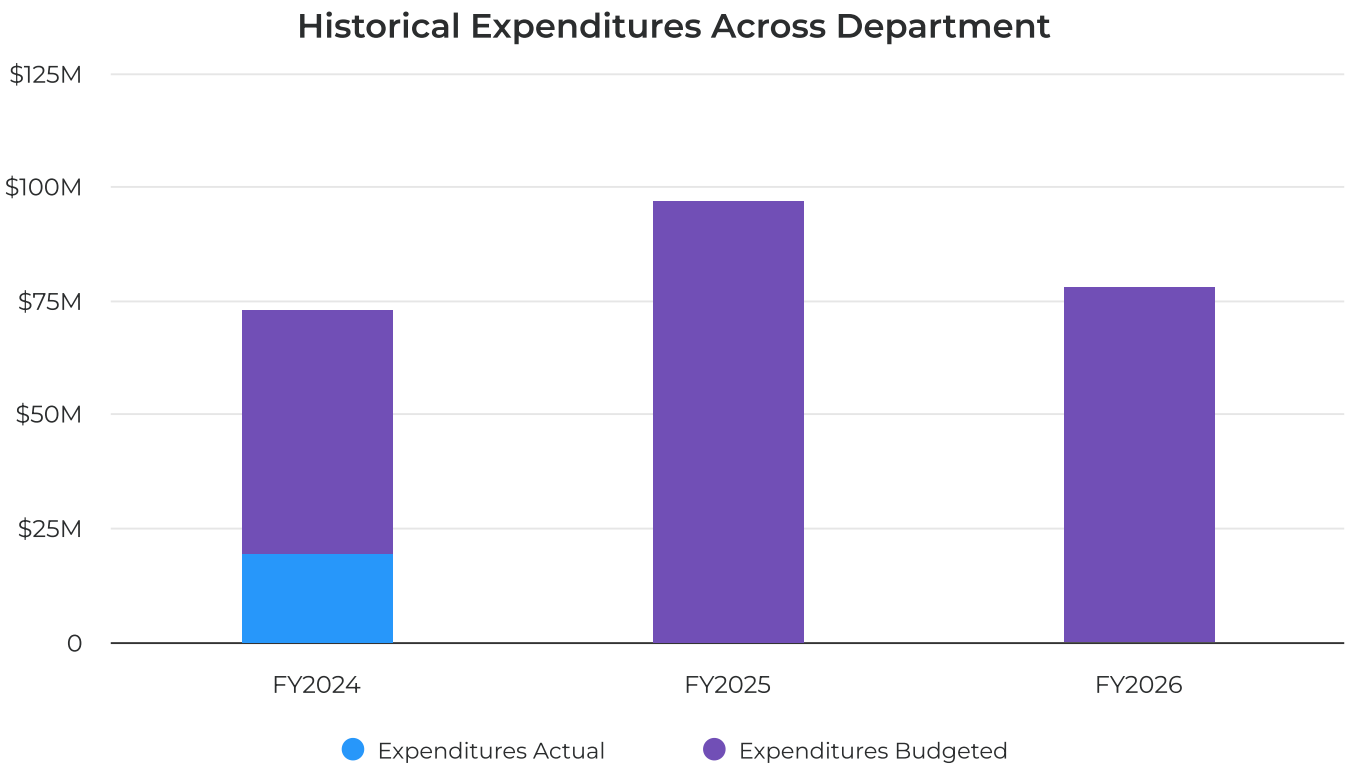
- Pulled as an average from Longmont and Boulder National Weather Stations after the event has concluded.
- 2025 Snowstorm Stats.

|                              | 1/6/2025     | 1/7/2025 | 1/17/2025 | 1/18/2025 | 1/19/2025 | 1/20/2025 | 1/25/2025 | 2/11/2025 | 2/12/2025 | 2/15/2025 | 2/21/2025 | Total              |         |
|------------------------------|--------------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------------------|---------|
| Ice Slicer                   | 6.5          | 25       | 11.5      | 20.25     | 6         | 10        | 28.5      | 9.25      | 18.5      | 16        | 2.5       | 154                | Tons    |
| Rapid Thaw (Torch RT)        | 0            | 0        | 0         | 0         | 3         | 5         | 0         | 0         | 0         | 0         | 0         | 8                  | Tons    |
| Apex                         | 0            | 14       | 400       | 2800      | 0         | 1500      | 1000      | 100       | 900       | 400       | 1100      | 8214               | Gallons |
| GMCO Torch                   | 0            | 0        | 0         | 0         | 0         | 0         | 11        | 0         | 0         | 0         | 0         | 11                 | Gallons |
|                              | 1/6/2025     | 1/7/2025 | 1/17/2025 | 1/18/2025 | 1/19/2025 | 1/20/2025 | 1/25/2025 | 2/11/2025 | 2/12/2025 | 2/15/2025 | 2/21/2025 | Total              |         |
| Snow (inches)                | 0.00         | 2.55     | 0.30      | 6.60      | 0.20      | 2.05      | 4.15      | 0.85      | 2.70      | 1.55      | 1.85      | 22.80              | Inches  |
| Precipitation (inches)       | 0.00         | 0.14     | 0.02      | 0.37      | 0.01      | 0.14      | 0.23      | 0.02      | 0.15      | 0.11      | 0.10      | 1.26               | Inches  |
| Average Snow Per Storm       | 2.072727273  |          |           |           |           |           |           |           |           |           |           |                    |         |
| Average Percip per Storm     | 0.114090909  |          |           |           |           |           |           |           |           |           |           |                    |         |
| Average Cost Per Storm Day   | \$ 2,993.03  |          |           |           |           |           |           |           |           |           |           |                    |         |
| Average Cost Per Mile        | \$ 3.30      |          |           |           |           |           |           |           |           |           |           |                    |         |
| Cost Per Unit                | Total Cost   |          |           |           |           |           |           |           |           |           |           |                    |         |
| \$ 141.61                    | \$ 21,807.94 |          |           |           |           |           |           |           |           |           |           |                    |         |
| \$ 145.53                    | \$ 1,164.24  |          |           |           |           |           |           |           |           |           |           |                    |         |
| \$ 1.21                      | \$ 9,938.94  |          |           |           |           |           |           |           |           |           |           |                    |         |
| \$ 1.11                      | \$ 12.21     |          |           |           |           |           |           |           |           |           |           |                    |         |
| Total                        | \$ 32,923.33 |          |           |           |           |           |           |           |           |           |           |                    |         |
| Flow # (pulled from PlowOps) | 1/6/2025     | 1/7/2025 | 1/17/2025 | 1/18/2025 | 1/19/2025 | 1/20/2025 | 1/25/2025 | 2/11/2025 | 2/12/2025 | 2/15/2025 | 2/21/2025 | Total Miles Driven |         |
| 133                          | 48.90        | 228.10   | 89.32     | 253.15    | 108.13    | 107.75    | 296.67    | 57.99     | 152.40    | 56.47     | 138.32    | 1,537.20           |         |
| 146                          | 68.17        | 208.34   | 74.59     | 186.24    | 86.88     | 125.76    | 125.00    | 70.19     | 29.27     | 108.29    | 0.00      | 1,082.73           |         |
| 147                          | 73.79        | 120.96   | 78.77     | 251.68    | 109.10    | 73.72     | 131.60    | 78.62     | 165.27    | 71.66     | 112.59    | 1,267.76           |         |
| 148                          | 61.36        | 171.21   | 50.36     | 143.19    | 83.72     | 55.10     | 237.63    | 20.39     | 65.99     | 91.85     | 0.00      | 980.80             |         |
| 153                          | 0.00         | 137.72   | 48.12     | 176.83    | 90.31     | 66.13     | 127.00    | 78.34     | 138.30    | 105.64    | 86.72     | 1,055.11           |         |
| 172                          | 0.00         | 0.00     | 0.00      | 0.00      | 0.00      | 0.00      | 0.00      | 0.00      | 0.00      | 0.00      | 112.21    | 112.21             |         |
| 173                          | 52.41        | 265.41   | 55.35     | 296.38    | 79.73     | 108.19    | 254.67    | 51.03     | 53.20     | 119.86    | 36.52     | 1,372.75           |         |
| 174                          | 0.00         | 118.27   | 75.09     | 216.59    | 209.33    | 70.91     | 277.01    | 50.42     | 90.87     | 137.80    | 120.90    | 1,367.19           |         |
| 184                          | 0.00         | 0.00     | 0.00      | 0.00      | 0.00      | 0.00      | 103.51    | 8.57      | 0.00      | 19.29     | 0.00      | 131.37             |         |
| 187                          | 0.00         | 114.49   | 59.96     | 188.07    | 116.59    | 91.46     | 161.49    | 60.48     | 111.98    | 93.10     | 82.09     | 1,079.71           |         |
|                              |              |          |           |           |           |           |           |           |           |           |           | 9,986.83           |         |

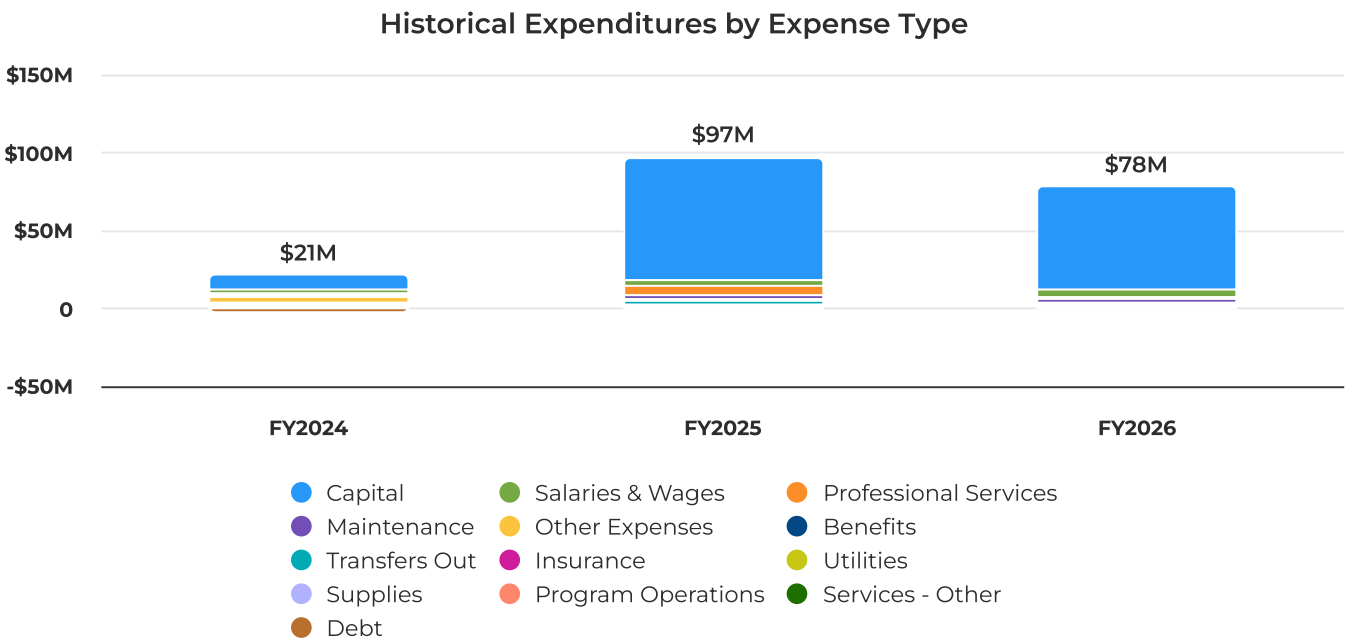
- Number of right-of-way permits processed.
  - 290
- Number of Storm Water Permits Processed
  - 15
- Number of Public Improvement Permits Processed
  - 9

# Public Works Financials

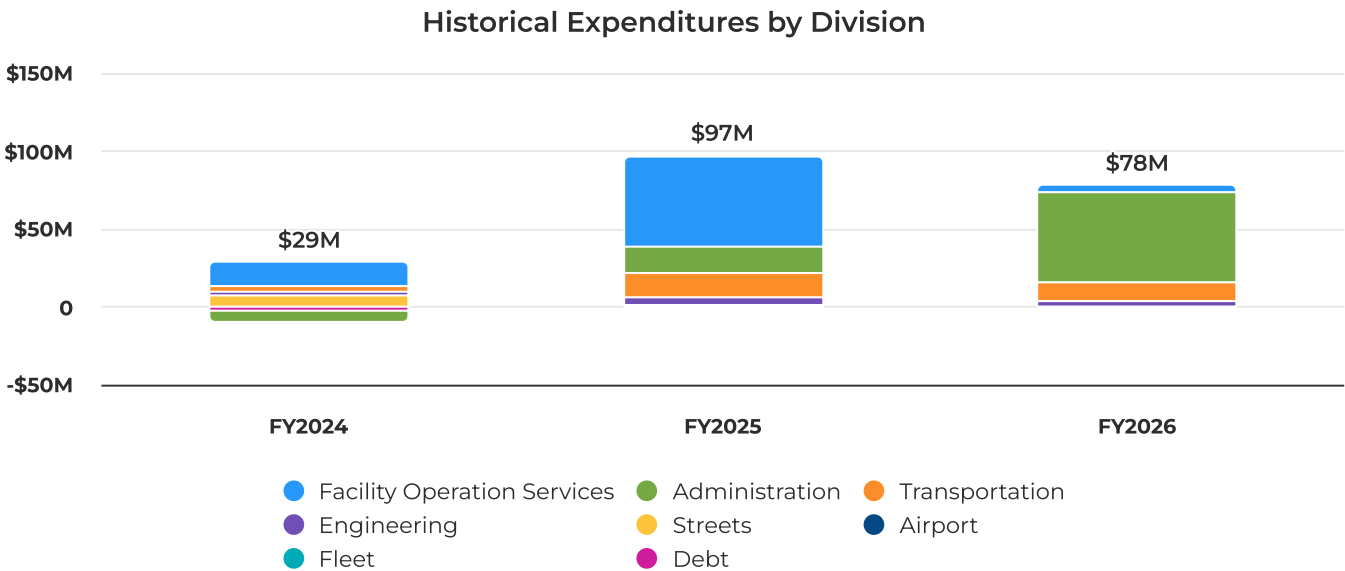
## Expenditure Summary



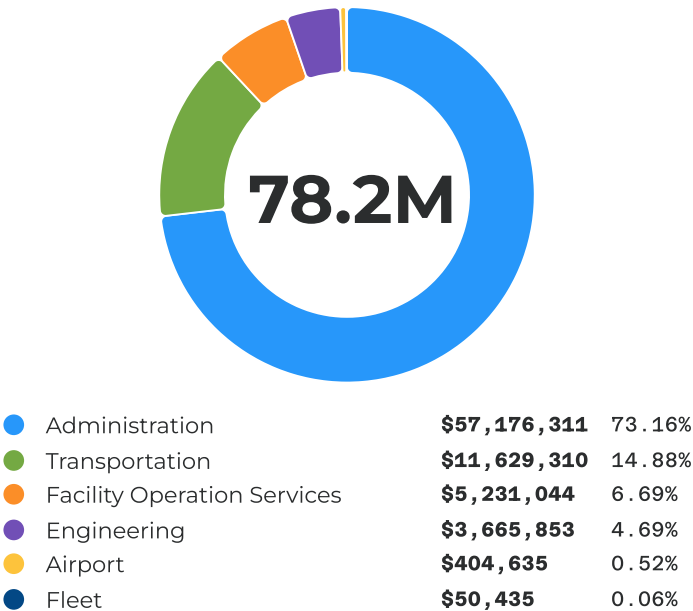
## Expenditures by Expense Type



# Expenditures by Division



FY26 Expenditures by Division



## Expenditures by Division

| Category                        | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs. 2026 Proposed (% Change) |
|---------------------------------|--------------|--------------|---------------|-------------------------------------------|
| <strong>Administration</strong> |              |              |               |                                           |
| Salaries & Wages                | \$158,168    | \$348,505    | \$389,636     | 11.80%                                    |
| Salaries - Regular              | \$155,389    | \$344,004    | \$384,386     | 11.74%                                    |
| Salaries - Overtime             | \$946        | \$1,711      | \$1,000       | -41.55%                                   |
| Salaries - Bonuses              | \$1,834      | \$2,250      | \$2,250       | 0.00%                                     |
| PTO Sell Back                   | -            | -            | \$2,000       | -                                         |
| Salaries - Regular              | -            | \$540        | -             | -100.00%                                  |



| Category                                            | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Benefits</b>                                     | \$52,279     | \$95,732     | \$111,819     | 16.80%                                          |
| Benefit Expense Allocation                          | \$48,438     | \$95,282     | \$111,369     | 16.88%                                          |
| Workers Compensation                                | \$2,699      | -            | -             | -                                               |
| Clothing & Uniforms                                 | \$1,142      | \$450        | \$450         | 0.00%                                           |
| Benefit Expense Allocation                          | -            | -            | -             | -                                               |
| Benefit Expense Allocation                          | -            | -            | -             | -                                               |
| <b>Utilities</b>                                    | \$3,696      | \$9,958      | \$5,007       | -49.72%                                         |
| Utilities - Phone Stipend                           | -            | \$540        | -             | -100.00%                                        |
| Utilities - Telecom Allocation                      | \$3,696      | \$9,418      | \$5,007       | -46.84%                                         |
| <b>Supplies</b>                                     | \$775        | \$10,200     | \$2,600       | -74.51%                                         |
| Office Supplies                                     | \$775        | \$2,600      | \$1,000       | -61.54%                                         |
| Tools & Equipment                                   | -            | \$7,000      | \$1,500       | -78.57%                                         |
| Safety Supplies                                     | -            | \$600        | \$100         | -83.33%                                         |
| <b>Services - Other</b>                             | \$81         | \$4,563      | \$800         | -82.47%                                         |
| Printing & Copy Services                            | \$81         | \$125        | \$200         | 60.00%                                          |
| Courier Services                                    | -            | \$200        | \$200         | 0.00%                                           |
| Printing & Copy Services                            | -            | \$3,838      | -             | -100.00%                                        |
| Printing & Copy Services                            | -            | \$200        | \$200         | 0.00%                                           |
| Courier Services                                    | -            | \$200        | \$200         | 0.00%                                           |
| <b>Insurance</b>                                    | \$127,773    | \$149,488    | \$219,432     | 46.79%                                          |
| Property & Liability Insurance                      | \$11,877     | -            | -             | -                                               |
| P&L Insurance Allocation                            | \$115,896    | \$149,488    | \$165,028     | 10.40%                                          |
| P&L Deductible Allocation                           | -            | -            | \$54,404      | -                                               |
| <b>Other Expenses</b>                               | \$80,843     | \$25,270     | \$24,650      | -2.45%                                          |
| Training                                            | \$1,289      | \$1,500      | \$1,800       | 20.00%                                          |
| Travel & Conferences                                | \$2,317      | \$7,500      | \$7,700       | 2.67%                                           |
| Books, Publications &<br>Reference Materials        | -            | \$500        | \$250         | -50.00%                                         |
| Membership Dues                                     | \$1,958      | \$2,770      | \$2,900       | 4.69%                                           |
| Special Events                                      | \$9,172      | \$7,500      | \$8,000       | 6.67%                                           |
| Food & Related Services                             | \$5,708      | \$5,000      | \$4,000       | -20.00%                                         |
| Noncap Reclass (PD 13)                              | \$60,222     | -            | -             | -                                               |
| Noncap Reclass (PD 13)                              | \$336        | -            | -             | -                                               |
| Permits, Licenses & Other Fees<br>- Fleet           | -\$159       | -            | -             | -                                               |
| Training                                            | -            | \$500        | -             | -100.00%                                        |
| <b>Capital</b>                                      | -\$7,994,908 | \$16,158,522 | \$55,975,184  | 246.41%                                         |
| Noncap Reclass (Pd 13)                              | -\$60,222    | -            | -             | -                                               |
| Construction - Erie Pkwy &<br>WCR7                  | \$31,005     | -            | -             | -                                               |
| Construction - CLR - Telleen to<br>Cheesman         | \$2,048,592  | -            | -             | -                                               |
| Construction - Upgrade &<br>Relocate Vault Building | -            | \$450,000    | -             | -100.00%                                        |
| Construction - County Line &<br>Austin Intersection | \$52,356     | \$2,600,000  | -             | -100.00%                                        |
| Construction - Erie Pkwy &<br>WCR7                  | \$104,324    | \$50,000     | -             | -100.00%                                        |

| Category                                           | 2024 Actuals  | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------------|---------------|--------------|---------------|-------------------------------------------------|
| Construction - CLR - Telleen to Cheesman           | \$1,480,076   | \$1,202,309  | -             | -100.00%                                        |
| Construction - ColliersHill/Historic Erie Connect  | \$67,350      | \$36,853     | -             | -100.00%                                        |
| Construction - CLR Shoulders - SH52 to Cheesman    | -             | -            | \$450,000     | -                                               |
| Construction - Erie's Contribution for SH7 & 119th | -\$86,250     | -            | -             | -                                               |
| Construction - Town Center - North Roundabout      | \$13,020      | \$3,598,548  | \$100,000     | -97.22%                                         |
| Construction - CLR - Erie Parkway to Telleen       | \$104,712     | \$458,929    | \$8,000,000   | 1,643.19%                                       |
| Construction - 111th & Arapahoe Rd                 | \$19,681      | \$943,070    | -             | -100.00%                                        |
| Construction - Town Center - South Roundabout      | \$154,721     | \$4,577,596  | -             | -100.00%                                        |
| Signals on Sheridan at Ridgeview and KS Access     | \$240,535     | \$906,417    | -             | -100.00%                                        |
| Construction - CO 7 Priority 1 Region              | \$86,250      | -            | -             | -                                               |
| Construction                                       | -             | \$352,411    | -             | -100.00%                                        |
| Construction - Ultimate Intersection Improvements  | -             | \$425,000    | \$125,000     | -70.59%                                         |
| Construction - Interim Intersection Improvements   | -             | \$375,000    | -             | -100.00%                                        |
| Construction - PD/Courts Exp                       | -             | -            | \$47,266,850  | -                                               |
| Noncap Reclass (Pd 13)                             | -\$336        | -            | -             | -                                               |
| Capitalized Assets - Enterprise Funds (P 13)       | -\$671,170    | -            | -             | -                                               |
| Depreciation (P 13)                                | \$124,572     | -            | -             | -                                               |
| Amortization (P 13)                                | \$125,590     | -            | -             | -                                               |
| Construction - NWRP Expansion                      | \$3,840       | -            | -             | -                                               |
| Amortization (P 13)                                | \$1,496       | -            | -             | -                                               |
| Amortization (P 13)                                | \$1,902       | -            | -             | -                                               |
| Construction - Pavement Maintenance                | -             | -            | \$33,334      | -                                               |
| Construction - AWOS/Wind Cone Reloc                | \$175,965     | -            | -             | -                                               |
| Construction - West Ramp & TWY Cons                | \$1,229,336   | \$132,389    | -             | -100.00%                                        |
| Construction - Upgrade And Relocate Vault Building | -             | \$50,000     | -             | -100.00%                                        |
| Depreciation (P 13)                                | \$262,435     | -            | -             | -                                               |
| Capitalized Assets (P 13)                          | -\$18,608,184 | -            | -             | -                                               |
| Depreciation (P 13)                                | \$5,103,496   | -            | -             | -                                               |
| <b>Debt</b>                                        | -\$94,857     | -            | -             | -                                               |
| Principal Payment Offset - FCL Enterprise          | -\$94,857     | -            | -             | -                                               |



| Category                                            | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Transfers Out</b>                                | \$21,281     | \$6,595      | -             | -100.00%                                        |
| Transfer to General Fund                            | \$21,282     | -            | -             | -                                               |
| Trans. to Transp. Impact Fund -<br>Erie Pkwy & WCR7 | -            | -            | -             | -                                               |
| Transfer to Transportation<br>Impact Fund - CLR     | -            | -            | -             | -                                               |
| Transfer to Airport Fund -<br>AWOS/Wind Cone Reloc  | -            | -            | -             | -                                               |
| Transfer to Airport Fund - West<br>Ramp & TWY Cons  | -\$1         | \$6,595      | -             | -100.00%                                        |
| <b>Professional Services</b>                        | \$1,920      | \$447,183    | \$447,183     | 0.00%                                           |
| Consultation Services                               | -            | \$2,000      | \$2,000       | 0.00%                                           |
| Engineering Services                                | \$1,920      | \$1,000      | \$1,000       | 0.00%                                           |
| Consultation Services - Water<br>Master Plan Update | -            | \$250,000    | \$250,000     | 0.00%                                           |
| Engineering Services -<br>Reimbursable              | -            | \$35,858     | \$35,858      | 0.00%                                           |
| Engineering Services                                | -            | \$52,500     | \$52,500      | 0.00%                                           |
| Consultation Services                               | -            | \$55,697     | \$55,697      | 0.00%                                           |
| Engineering Services                                | -            | \$50,128     | \$50,128      | 0.00%                                           |
| <b>Total Administration</b>                         | -\$7,642,948 | \$17,256,017 | \$57,176,311  | 231.34%                                         |
| <b>Engineering</b>                                  |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                         | \$1,441,521  | \$1,782,414  | \$1,947,158   | 9.24%                                           |
| Salaries - Regular                                  | \$1,164,871  | \$1,413,253  | \$1,438,698   | 1.80%                                           |
| Salaries - Part-time                                | -            | -            | \$97,876      | -                                               |
| Salaries - Overtime                                 | \$4,455      | \$2,000      | \$2,000       | 0.00%                                           |
| Salaries - Overtime - Reimb                         | \$297        | \$4,000      | \$2,000       | -50.00%                                         |
| Salaries - Bonuses                                  | \$13,404     | \$13,250     | \$12,500      | -5.66%                                          |
| Salaries Adjustments                                | -            | -            | \$9,600       | -                                               |
| PTO Sell Back                                       | \$2,310      | -            | \$2,500       | -                                               |
| Paid Parental Leave                                 | \$11,875     | -            | -             | -                                               |
| Salaries - Regular                                  | -            | \$41,073     | \$43,893      | 6.87%                                           |
| Salaries - Regular                                  | -            | \$41,073     | \$41,893      | 2.00%                                           |
| Salaries - Regular                                  | \$241,931    | \$265,765    | \$287,622     | 8.22%                                           |
| Salaries - Overtime                                 | -            | \$2,000      | \$1,000       | -50.00%                                         |
| Salaries - Bonuses                                  | \$2,378      | -            | \$1,875       | -                                               |
| Salaries Adjustments                                | -            | -            | \$5,200       | -                                               |
| PTO Sell Back                                       | -            | -            | \$500         | -                                               |
| <b>Benefits</b>                                     | \$423,435    | \$476,798    | \$513,861     | 7.77%                                           |
| Benefit Expense Allocation                          | \$348,095    | \$391,592    | \$425,093     | 8.56%                                           |
| Clothing & Uniforms                                 | \$3,236      | \$7,805      | \$3,652       | -53.21%                                         |
| Clothing & Uniforms                                 | -            | \$525        | \$150         | -71.43%                                         |
| Benefit Expense Allocation                          | \$71,248     | \$73,611     | \$83,333      | 13.21%                                          |
| Clothing & Uniforms                                 | \$856        | \$3,265      | \$1,632       | -50.02%                                         |
| <b>Utilities</b>                                    | \$7,104      | \$20,800     | \$30,783      | 48.00%                                          |
| Utilities - Phone Stipend                           | -            | \$3,240      | \$6,480       | 100.00%                                         |
| Utilities - Telecom Allocation                      | \$7,104      | \$17,020     | \$20,016      | 17.60%                                          |
| Utilities - Phone Stipend                           | -            | -            | \$540         | -                                               |



| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Utilities - Phone Stipend                    | -            | \$540        | -             | -100.00%                                        |
| Utilities - Telecom Allocation               | -            | -            | \$3,747       | -                                               |
| <b>Maintenance</b>                           | \$116,911    | \$144,270    | \$142,150     | -1.47%                                          |
| Maintenance Contracts                        | \$104,411    | \$131,700    | \$137,300     | 4.25%                                           |
| Software Services & Licenses                 | \$12,500     | \$11,170     | \$4,850       | -56.58%                                         |
| Vehicle Maint Services                       | -            | \$1,400      | -             | -100.00%                                        |
| <b>Supplies</b>                              | \$16,388     | \$43,100     | \$17,344      | -59.76%                                         |
| Furniture                                    | -            | \$22,500     | -             | -100.00%                                        |
| Office Supplies                              | \$11,239     | \$3,600      | \$3,250       | -9.72%                                          |
| Tools & Equipment                            | -            | \$500        | \$5,000       | 900.00%                                         |
| Safety Supplies                              | \$346        | \$2,100      | \$640         | -69.52%                                         |
| Vehicle Fuel                                 | \$4,176      | \$4,200      | \$6,654       | 58.43%                                          |
| Furniture Less Than \$10K                    | -            | \$7,500      | -             | -100.00%                                        |
| Office Supplies                              | -            | -            | \$200         | -                                               |
| Safety Supplies                              | -            | \$200        | \$200         | 0.00%                                           |
| Office Supplies                              | \$476        | \$900        | \$600         | -33.33%                                         |
| Tools & Equipment                            | -            | \$1,000      | \$500         | -50.00%                                         |
| Safety Supplies                              | \$151        | \$600        | \$300         | -50.00%                                         |
| <b>Services - Other</b>                      | \$1,310      | \$1,100      | \$500         | -54.55%                                         |
| Printing & Copy Services                     | \$1,197      | \$825        | \$350         | -57.58%                                         |
| Printing & Copy Services                     | -            | \$125        | -             | -100.00%                                        |
| Printing & Copy Services                     | \$112        | \$150        | \$150         | 0.00%                                           |
| <b>Other Expenses</b>                        | \$35,245     | \$72,975     | \$60,427      | -17.19%                                         |
| Training                                     | \$4,111      | \$8,500      | \$4,050       | -52.35%                                         |
| Travel & Conferences                         | \$11,530     | \$20,670     | \$16,050      | -22.35%                                         |
| Membership Dues                              | \$594        | \$2,580      | \$3,842       | 48.91%                                          |
| Food & Related Services                      | \$2,217      | \$2,500      | \$2,500       | 0.00%                                           |
| Training                                     | -            | \$500        | \$500         | 0.00%                                           |
| Travel & Conferences                         | -            | -            | \$1,320       | -                                               |
| Books, Publications &<br>Reference Materials | -            | -            | \$250         | -                                               |
| Membership Dues                              | -            | -            | \$70          | -                                               |
| Training                                     | \$3,461      | \$11,080     | \$5,000       | -54.87%                                         |
| Travel & Conferences                         | \$6,534      | \$13,070     | \$16,035      | 22.69%                                          |
| Books, Publications &<br>Reference Materials | -            | \$500        | \$500         | 0.00%                                           |
| Membership Dues                              | \$1,905      | \$2,075      | \$3,310       | 59.52%                                          |
| Special Events                               | \$3,840      | \$10,000     | \$7,000       | -30.00%                                         |
| Permits, Licenses & Other Fees               | \$1,053      | \$1,500      | -             | -100.00%                                        |
| <b>Capital</b>                               | \$135,090    | \$192,000    | \$204,000     | 6.25%                                           |
| Construction - Traffic Calming               | \$9,680      | -            | -             | -                                               |
| Construction - Traffic Mitigation            | \$122,289    | -            | -             | -                                               |
| Construction - FVSCI                         | \$3,122      | -            | -             | -                                               |
| Construction - Traffic Calming               | -            | \$75,000     | -             | -100.00%                                        |
| Construction - Traffic Mitigation            | -            | \$117,000    | \$50,000      | -57.26%                                         |
| Briggs Street Median - Circle K              | -            | -            | \$154,000     | -                                               |
| <b>Debt</b>                                  | \$38,493     | \$6,244      | \$61,131      | 879.04%                                         |

| Category                                    | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Capital Leases - Principal - FCL Enterprise | \$25,893     | \$6,244      | \$61,131      | 879.04%                                         |
| Capital Leases - Interest - FCL Enterprise  | \$12,601     | -            | -             | -                                               |
| <b>Professional Services</b>                | \$202,713    | \$1,599,776  | \$688,500     | -56.96%                                         |
| Consultation Services                       | \$18,460     | \$192,160    | \$50,000      | -73.98%                                         |
| Engineering Services                        | \$102,301    | \$127,616    | \$78,500      | -38.49%                                         |
| Engineering Services - Reimbursable         | \$81,953     | \$200,000    | \$100,000     | -50.00%                                         |
| Engineering Services                        | -            | \$400,000    | \$400,000     | 0.00%                                           |
| Engineering Services                        | -            | \$400,000    | -             | -100.00%                                        |
| Consultation Services                       | -            | \$50,000     | \$30,000      | -40.00%                                         |
| Engineering Services                        | -            | \$230,000    | \$30,000      | -86.96%                                         |
| <b>Total Engineering</b>                    | \$2,418,210  | \$4,339,477  | \$3,665,853   | -15.52%                                         |
| <b>Transportation</b>                       |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                 | \$197,449    | \$1,176,713  | \$1,294,284   | 9.99%                                           |
| Salaries - Regular                          | \$195,691    | \$1,153,413  | \$1,259,334   | 9.18%                                           |
| Salaries - Overtime                         | -            | \$13,300     | \$13,300      | 0.00%                                           |
| Salaries - Bonuses                          | \$1,758      | \$10,000     | \$11,250      | 12.50%                                          |
| Salaries Adjustments                        | -            | -            | \$7,900       | -                                               |
| PTO Sell Back                               | -            | -            | \$2,500       | -                                               |
| <b>Benefits</b>                             | \$52,620     | \$335,667    | \$374,870     | 11.68%                                          |
| Benefit Expense Allocation                  | \$52,449     | \$319,472    | \$364,870     | 14.21%                                          |
| Clothing & Uniforms                         | \$171        | \$16,195     | \$10,000      | -38.25%                                         |
| <b>Utilities</b>                            | \$5,220      | \$355,431    | \$357,624     | 0.62%                                           |
| Utilities - Electric Service                | \$5,220      | \$305,000    | \$305,000     | 0.00%                                           |
| Utilities - Waste Disposal Service          | -            | \$29,700     | \$29,700      | 0.00%                                           |
| Utilities - Water Service                   | -            | \$4,900      | \$4,900       | 0.00%                                           |
| Utilities - Phone Stipend                   | -            | \$1,080      | \$1,620       | 50.00%                                          |
| Utilities - Telecom Allocation              | -            | \$14,751     | \$16,404      | 11.21%                                          |
| <b>Maintenance</b>                          | \$7,963      | \$1,236,949  | \$1,325,593   | 7.17%                                           |
| Maintenance Contracts                       | -            | \$35,974     | \$49,893      | 38.69%                                          |
| Software Services & Licenses                | \$7,963      | \$41,275     | \$52,000      | 25.98%                                          |
| Vehicle Maint Services                      | -            | \$6,000      | -             | -100.00%                                        |
| Equipment Maint Services                    | -            | \$85,000     | -             | -100.00%                                        |
| Street Maint Services                       | -            | \$732,100    | \$882,100     | 20.49%                                          |
| Street Striping Services                    | -            | \$285,000    | \$300,000     | 5.26%                                           |
| Concrete Repair Services - Reimb.           | -            | \$10,000     | -             | -100.00%                                        |
| Signal Maint Services                       | -            | \$20,000     | \$20,000      | 0.00%                                           |
| Dust Abatement Services                     | -            | \$21,600     | \$21,600      | 0.00%                                           |
| <b>Supplies</b>                             | \$32,089     | \$295,550    | \$335,925     | 13.66%                                          |
| Furniture                                   | -            | \$22,500     | -             | -100.00%                                        |
| Office Supplies                             | \$620        | \$1,900      | -             | -100.00%                                        |
| Tools & Equipment                           | \$31,468     | \$10,000     | \$10,000      | 0.00%                                           |
| Safety Supplies                             | -            | \$3,550      | -             | -100.00%                                        |

| Category                                         | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Vehicle Fuel                                     | -            | \$31,900     | \$36,557      | 14.60%                                          |
| Street Maint Supplies                            | -            | \$209,000    | \$254,000     | 21.53%                                          |
| Signage & Traffic Controls                       | -            | \$16,700     | \$35,368      | 111.78%                                         |
| <b>Services - Other</b>                          | \$540        | \$400        | \$1,025       | 156.25%                                         |
| Printing & Copy Services                         | \$540        | \$300        | \$925         | 208.33%                                         |
| Courier Services                                 | -            | \$100        | \$100         | 0.00%                                           |
| <b>Program Operations</b>                        | -            | -            | \$100,000     | -                                               |
| Program Operations - Traffic Calming NSMP        | -            | -            | \$100,000     | -                                               |
| <b>Other Expenses</b>                            | \$2,953,069  | \$82,455     | \$82,831      | 0.46%                                           |
| Training                                         | \$739        | \$17,900     | \$17,386      | -2.87%                                          |
| Travel & Conferences                             | \$3,451      | \$32,300     | \$22,919      | -29.04%                                         |
| Books, Publications & Reference Materials        | -            | \$300        | \$10,000      | 3,233.33%                                       |
| Membership Dues                                  | \$18,132     | \$24,955     | \$26,026      | 4.29%                                           |
| Special Events                                   | -            | \$3,000      | \$2,000       | -33.33%                                         |
| Food & Related Services                          | \$551        | \$4,000      | \$4,500       | 12.50%                                          |
| IGA Reimbursements - Hwy 7 & 119th Contributions | \$2,843,945  | -            | -             | -                                               |
| IGA Reimbursements - CO 7 Priority 1 TIP         | \$86,250     | -            | -             | -                                               |
| <b>Capital</b>                                   | -            | \$6,670,966  | \$7,027,442   | 5.34%                                           |
| Concrete Maintenance Program                     | -            | \$350,000    | \$400,000     | 14.29%                                          |
| Bridge Maintenance                               | -            | \$1,330,404  | -             | -100.00%                                        |
| Construction                                     | -            | \$228,017    | -             | -100.00%                                        |
| Street Overlay                                   | -            | \$4,500,000  | \$4,500,000   | 0.00%                                           |
| Traffic Signal Improvements                      | -            | \$52,500     | \$963,725     | 1,735.67%                                       |
| Bus Stop Construction                            | -            | -            | \$378,000     | -                                               |
| Construction- Vista Parkway Interim Improvements | -            | \$210,045    | -             | -100.00%                                        |
| ADA Transition Plan                              | -            | -            | \$100,000     | -                                               |
| Heavy Equipment - New                            | -            | -            | \$685,717     | -                                               |
| <b>Debt</b>                                      | -            | \$77,691     | \$77,116      | -0.74%                                          |
| Capital Leases - Principal                       | -            | \$77,691     | \$77,116      | -0.74%                                          |
| <b>Transfers Out</b>                             | -            | \$2,422,500  | -             | -100.00%                                        |
| Trans. Out to General Fund - Flex Ride TIP       | -            | \$1,080,000  | -             | -100.00%                                        |
| Trans. Out to General Fund - CDS - CO 7          | -            | \$500,000    | -             | -100.00%                                        |
| Trans. Out to General Fund - SW Weld TIP         | -            | \$150,000    | -             | -100.00%                                        |
| Trans. Out to General Fund - I-25 TIP            | -            | \$395,000    | -             | -100.00%                                        |
| Trans. Out to General Fund - CO-52 TIP           | -            | \$297,500    | -             | -100.00%                                        |
| <b>Professional Services</b>                     | \$232,829    | \$3,300,729  | \$652,600     | -80.23%                                         |
| Consultation Services                            | \$90,113     | \$342,729    | \$348,600     | 1.71%                                           |

| Category                                             | 2024 Actuals       | 2025 Adopted        | 2026 Proposed       | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------------|--------------------|---------------------|---------------------|-------------------------------------------------|
| Consultation Svcs -<br>Transportation Mobility Plan  | \$114,796          | -                   | -                   | -                                               |
| Consultation Services - Bus<br>Stop Design           | -                  | \$175,000           | -                   | -100.00%                                        |
| Consultation Services - Vision<br>Zero Plan          | \$5,963            | -                   | \$4,000             | -                                               |
| Consultation Services - Flex<br>Ride Town Match HHS  | \$21,957           | -                   | -                   | -                                               |
| Consultation Svc - Flex Ride<br>TIP Grant Town Match | -                  | \$60,000            | -                   | -100.00%                                        |
| Consult. Svcs - CDS – CO 7 Trail<br>Impr             | -                  | \$125,000           | -                   | -100.00%                                        |
| Consult. Svcs - SW Weld<br>Transit Study             | -                  | \$17,000            | -                   | -100.00%                                        |
| Consult. Svcs - I-25<br>Interchange Study            | -                  | \$130,000           | -                   | -100.00%                                        |
| Consult. Svcs - CO 52<br>Intersection Impr.          | -                  | \$71,000            | -                   | -100.00%                                        |
| Consultation Services -<br>Reimbursable              | -                  | -                   | \$100,000           | -                                               |
| Consultation Services - Flex<br>Ride Reim HHS Grant  | -                  | -                   | \$200,000           | -                                               |
| Consultation Svc - Reim.- Flex<br>Ride (TIP Grant)   | -                  | \$1,080,000         | -                   | -100.00%                                        |
| Reimb. Consult. Svcs - CDS –<br>CO 7 Trail Impr      | -                  | \$500,000           | -                   | -100.00%                                        |
| Reimb. Consult. Svcs - SW<br>Weld Transit Study      | -                  | \$150,000           | -                   | -100.00%                                        |
| Reimb. Consult. Svcs - I-25<br>Interchange Study     | -                  | \$370,000           | -                   | -100.00%                                        |
| Reimb. Consult. Svcs - CO 52<br>Intersection Impr    | -                  | \$280,000           | -                   | -100.00%                                        |
| <b>Total Transportation</b>                          | <b>\$3,481,779</b> | <b>\$15,955,051</b> | <b>\$11,629,310</b> | <b>-27.11%</b>                                  |
| <b>Facility Operation Services</b>                   |                    |                     |                     |                                                 |
| <b>Salaries &amp; Wages</b>                          | <b>\$461,150</b>   | <b>\$539,454</b>    | <b>\$552,493</b>    | <b>2.42%</b>                                    |
| Salaries - Regular                                   | \$457,139          | \$529,704           | \$545,493           | 2.98%                                           |
| Salaries - Overtime                                  | \$221              | \$5,000             | \$1,500             | -70.00%                                         |
| Salaries - Bonuses                                   | \$3,790            | \$4,750             | \$5,000             | 5.26%                                           |
| PTO Sell Back                                        | -                  | -                   | \$500               | -                                               |
| <b>Benefits</b>                                      | <b>\$134,606</b>   | <b>\$154,597</b>    | <b>\$160,467</b>    | <b>3.80%</b>                                    |
| Benefit Expense Allocation                           | \$133,130          | \$146,867           | \$158,047           | 7.61%                                           |
| Clothing & Uniforms                                  | \$1,475            | \$7,730             | \$2,420             | -68.69%                                         |
| <b>Utilities</b>                                     | <b>\$171,650</b>   | <b>\$190,679</b>    | <b>\$192,824</b>    | <b>1.12%</b>                                    |
| Utilities - Electric Service                         | \$74,264           | \$80,141            | \$90,000            | 12.30%                                          |
| Utilities - Gas Service                              | \$58,893           | \$78,593            | \$70,000            | -10.93%                                         |
| Utilities - Water Service                            | \$31,626           | \$24,638            | \$24,638            | 0.00%                                           |
| Utilities - Phone Stipend                            | -                  | \$540               | \$1,080             | 100.00%                                         |
| Utilities - Telecom Allocation                       | \$6,867            | \$6,767             | \$7,106             | 5.01%                                           |
| <b>Maintenance</b>                                   | <b>\$465,650</b>   | <b>\$695,483</b>    | <b>\$758,697</b>    | <b>9.09%</b>                                    |
| Maintenance Contracts                                | \$336,353          | \$392,475           | \$429,710           | 9.49%                                           |



| Category                                              | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Software Services & Licenses                          | \$3          | \$19,153     | \$1,500       | -92.17%                                         |
| Bldgs/Grounds Maint Services                          | \$58,544     | \$101,880    | \$116,693     | 14.54%                                          |
| Bldgs/Grounds Maint Services -<br>Parking Lot Maint.  | -            | \$85,000     | \$85,000      | 0.00%                                           |
| Bldgs/Grounds Maint Services -<br>ECC Maint Refresh   | \$5,891      | -            | \$10,000      | -                                               |
| Vehicle Maint Services                                | -            | \$1,400      | -             | -100.00%                                        |
| Equipment Maint Services                              | \$64,858     | \$95,575     | \$115,794     | 21.16%                                          |
| <b>Supplies</b>                                       | \$109,190    | \$164,454    | \$193,551     | 17.69%                                          |
| Bldgs/Grounds Maint Supplies                          | \$70,681     | \$99,354     | \$124,108     | 24.91%                                          |
| Furniture                                             | -            | \$15,000     | \$20,000      | 33.33%                                          |
| Office Equipment                                      | \$15,755     | \$11,500     | \$25,000      | 117.39%                                         |
| Office Supplies                                       | \$351        | \$800        | \$500         | -37.50%                                         |
| Tools & Equipment                                     | \$4,439      | \$13,200     | \$5,000       | -62.12%                                         |
| Safety Supplies                                       | \$4,295      | \$6,300      | \$6,000       | -4.76%                                          |
| Vandalism Maint Supplies                              | -            | \$1,000      | \$1,000       | 0.00%                                           |
| Equipment Maint Supplies                              | \$11,126     | \$14,800     | \$10,378      | -29.88%                                         |
| Vehicle Fuel                                          | \$2,544      | \$2,500      | \$1,565       | -37.40%                                         |
| <b>Services - Other</b>                               | -            | \$250        | \$250         | 0.00%                                           |
| Printing & Copy Services                              | -            | \$250        | \$250         | 0.00%                                           |
| <b>Insurance</b>                                      | \$1,487,392  | \$802,874    | -             | -100.00%                                        |
| Property Insurance Claims -<br>Hail Event 2023        | \$1,487,392  | \$802,874    | -             | -100.00%                                        |
| <b>Other Expenses</b>                                 | \$80,308     | \$285,300    | \$146,500     | -48.65%                                         |
| Training                                              | \$211        | \$7,200      | \$3,000       | -58.33%                                         |
| Travel & Conferences                                  | \$946        | \$5,100      | \$3,000       | -41.18%                                         |
| Food & Related Services                               | \$178        | \$1,000      | \$500         | -50.00%                                         |
| Space Rental - Town Hall<br>Expansion                 | \$78,973     | \$85,000     | -             | -100.00%                                        |
| Space Rental - LAWSC                                  | -            | \$82,000     | \$40,000      | -51.22%                                         |
| Space Rental - PD/Courts Exp                          | -            | \$105,000    | \$100,000     | -4.76%                                          |
| <b>Capital</b>                                        | \$12,376,232 | \$55,269,504 | \$3,172,647   | -94.26%                                         |
| Construction - Parking Lot<br>Maint.                  | \$139,548    | -            | -             | -                                               |
| Construction - Town Hall<br>Expansion                 | \$2,320,386  | -            | -             | -                                               |
| Construction - FEP                                    | \$31,916     | -            | -             | -                                               |
| Construction - ECC Maint<br>Refresh                   | \$11,994     | -            | -             | -                                               |
| Construction - Facilities Master<br>Plan              | \$60,186     | -            | -             | -                                               |
| Construction - Pierce Street<br>House Upgrades        | \$25,624     | -            | -             | -                                               |
| Construction - Page<br>Property/Village at Coal Creek | \$4,643      | -            | -             | -                                               |
| Construction - Parking Lot<br>Maintenance             | -            | \$50,000     | \$70,000      | 40.00%                                          |
| Town Hall Expansion                                   | -            | \$2,223,055  | -             | -100.00%                                        |
| Construction - FEP                                    | -            | \$1,153,290  | \$150,000     | -86.99%                                         |

| Category                                      | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Construction - Refresh of ECC Exterior        | -            | \$10,000     | -             | -100.00%                                        |
| Construction - Replacement Air Handlers       | -            | \$90,000     | \$42,525      | -52.75%                                         |
| Construction - Facilities Master Plan         | -            | \$169,545    | \$205,308     | 21.09%                                          |
| Construction - Office Remodeling              | -            | \$188,486    | \$100,000     | -46.95%                                         |
| Pierce Street House Upgrades                  | -            | \$7,401      | -             | -100.00%                                        |
| Facilities Exterior                           | -            | \$36,570     | -             | -100.00%                                        |
| Page Property                                 | -            | \$477,356    | -             | -100.00%                                        |
| Construction                                  | -            | \$908,900    | -             | -100.00%                                        |
| Construction                                  | -            | \$1,025,000  | \$325,000     | -68.29%                                         |
| Construction - Facilities Energy Performance  | \$54,203     | -            | -             | -                                               |
| Construction - Town Hall Expansion            | \$7,248,091  | \$2,970,702  | -             | -100.00%                                        |
| Construction - Erie Community Center Addition | -            | \$710,512    | \$1,016,620   | 43.08%                                          |
| Construction - Page Property                  | -            | \$3,667,000  | \$1,263,194   | -65.55%                                         |
| Construction - PD/Courts Exp                  | \$86,618     | \$39,266,850 | -             | -100.00%                                        |
| Heavy Equipment                               | \$10,247     | -            | -             | -                                               |
| Construction - Town Hall Expansion            | \$1,499,137  | \$1,406,353  | -             | -100.00%                                        |
| Construction - Town Hall Expansion            | \$617,843    | \$587,189    | -             | -100.00%                                        |
| Construction - Town Hall Expansion            | \$265,794    | \$321,295    | -             | -100.00%                                        |
| <b>Debt</b>                                   | \$14,342     | \$30,950     | \$28,615      | -7.54%                                          |
| Capital Leases - Principal - FCL Enterprise   | \$11,441     | \$30,950     | \$28,615      | -7.54%                                          |
| Capital Leases - Interest - FCL Enterprise    | \$2,901      | -            | -             | -                                               |
| <b>Transfers Out</b>                          | \$54,203     | -            | -             | -                                               |
| Transfer to General Fund - FEP                | \$54,203     | -            | -             | -                                               |
| <b>Professional Services</b>                  | -            | \$25,000     | \$25,000      | 0.00%                                           |
| Consultation Services                         | -            | \$25,000     | \$25,000      | 0.00%                                           |
| <b>Total Facility Operation Services</b>      | \$15,354,722 | \$58,158,544 | \$5,231,044   | -91.01%                                         |
| <b>Fleet</b>                                  |              |              |               |                                                 |
| <b>Debt</b>                                   | -            | -            | \$50,435      | -                                               |
| Capital Leases - Principal - FCL Enterprise   | -            | -            | \$50,435      | -                                               |
| <b>Total Fleet</b>                            | -            | -            | \$50,435      | -                                               |
| <b>Streets</b>                                |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                   | \$670,223    | -            | -             | -                                               |
| Salaries - Regular                            | \$650,167    | -            | -             | -                                               |
| Salaries - Overtime                           | \$15,273     | -            | -             | -                                               |
| Salaries - Bonuses                            | \$3,740      | -            | -             | -                                               |
| PTO Sell Back                                 | \$1,043      | -            | -             | -                                               |

| Category                                    | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Benefits</b>                             | \$203,099    | -            | -             | -                                               |
| Benefit Expense Allocation                  | \$194,927    | -            | -             | -                                               |
| Clothing & Uniforms                         | \$8,172      | -            | -             | -                                               |
| <b>Utilities</b>                            | \$464,584    | -            | -             | -                                               |
| Utilities - Electric Service                | \$433,158    | -            | -             | -                                               |
| Utilities - Waste Disposal Service          | \$21,851     | -            | -             | -                                               |
| Utilities - Water Service                   | \$3,575      | -            | -             | -                                               |
| Utilities - Telecom Allocation              | \$6,000      | -            | -             | -                                               |
| <b>Maintenance</b>                          | \$851,579    | -            | -             | -                                               |
| Maintenance Contracts                       | \$23,001     | -            | -             | -                                               |
| Street Maint Services                       | \$531,156    | -            | -             | -                                               |
| Street Striping Services                    | \$274,738    | -            | -             | -                                               |
| Signal Maint Services                       | \$4,848      | -            | -             | -                                               |
| Dust Abatement Services                     | \$17,836     | -            | -             | -                                               |
| <b>Supplies</b>                             | \$203,879    | -            | -             | -                                               |
| Tools & Equipment                           | \$7,357      | -            | -             | -                                               |
| Safety Supplies                             | \$2,887      | -            | -             | -                                               |
| Vehicle Fuel                                | \$32,520     | -            | -             | -                                               |
| Street Maint Supplies                       | \$103,060    | -            | -             | -                                               |
| Signage & Traffic Controls                  | \$58,055     | -            | -             | -                                               |
| <b>Other Expenses</b>                       | \$21,717     | -            | -             | -                                               |
| Training                                    | \$11,651     | -            | -             | -                                               |
| Travel & Conferences                        | \$8,423      | -            | -             | -                                               |
| Membership Dues                             | \$250        | -            | -             | -                                               |
| Food & Related Services                     | \$1,239      | -            | -             | -                                               |
| Permits, Licenses & Other Fees              | \$155        | -            | -             | -                                               |
| <b>Capital</b>                              | \$4,168,196  | \$608,012    | -             | -100.00%                                        |
| Concrete Maintenance Program - CMP          | \$611,999    | -            | -             | -                                               |
| Construction - Bridge Main                  | \$92,685     | -            | -             | -                                               |
| Construction - Signal Comm. Project         | \$1          | -            | -             | -                                               |
| Construction - Street Overlay               | \$2,801,837  | -            | -             | -                                               |
| Construction - 119th & EP                   | \$11,019     | -            | -             | -                                               |
| Construction - Traffic Signal Improvements  | \$85,674     | -            | -             | -                                               |
| Construction                                | -\$82,389    | -            | -             | -                                               |
| Construction                                | \$21,282     | -            | -             | -                                               |
| Construction                                | \$8,192      | -            | -             | -                                               |
| Construction - ARPA Grant                   | \$594,135    | -            | -             | -                                               |
| Heavy Equipment                             | \$23,760     | \$608,012    | -             | -100.00%                                        |
| <b>Debt</b>                                 | \$36,611     | -            | -             | -                                               |
| Capital Leases - Principal - FCL Enterprise | \$25,566     | -            | -             | -                                               |
| Capital Leases - Interest - FCL Enterprise  | \$11,045     | -            | -             | -                                               |
| <b>Transfers Out</b>                        | \$519,939    | -            | -             | -                                               |



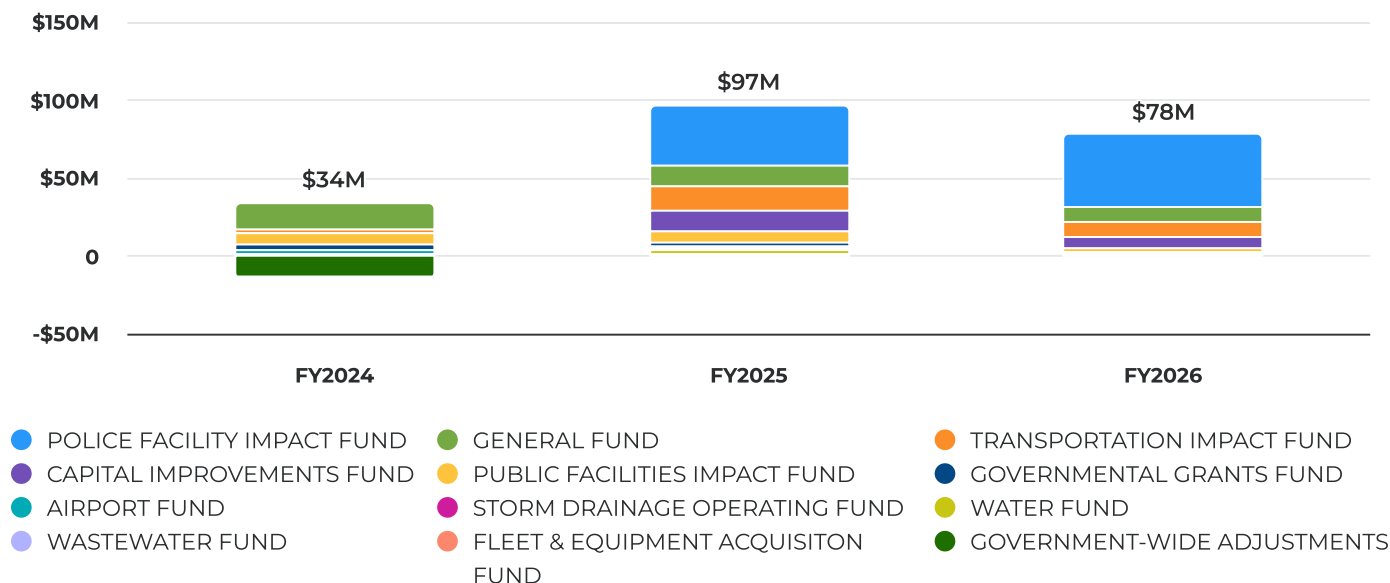
| Category                                           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Transfer to General Fund -<br>Signal Comm. Project | \$8,193      | -            | -             | -                                               |
| Transfer to General Fund -<br>ARPA                 | \$511,746    | -            | -             | -                                               |
| <b>Professional Services</b>                       | \$35,192     | -            | -             | -                                               |
| Consultation Services                              | \$35,192     | -            | -             | -                                               |
| <b>Total Streets</b>                               | \$7,175,017  | \$608,012    | -             | -100.00%                                        |
| <b>Airport</b>                                     |              |              |               |                                                 |
| <b>Utilities</b>                                   | \$31,923     | \$49,200     | \$35,600      | -27.64%                                         |
| Utilities - Electric Service                       | \$17,718     | \$27,000     | \$20,000      | -25.93%                                         |
| Utilities - Gas Service                            | \$3,750      | \$10,500     | \$4,000       | -61.90%                                         |
| Utilities - Waste Disposal<br>Service              | \$7,948      | \$8,400      | \$8,400       | 0.00%                                           |
| Utilities - Water Service                          | \$952        | \$3,300      | \$1,500       | -54.55%                                         |
| Utilities - Telecom Service                        | \$1,556      | -            | \$1,700       | -                                               |
| <b>Maintenance</b>                                 | \$36,512     | \$115,500    | \$20,000      | -82.68%                                         |
| Maintenance Contracts                              | -            | \$26,250     | -             | -100.00%                                        |
| Bldgs/Grounds Maint Services                       | \$36,512     | \$89,250     | \$20,000      | -77.59%                                         |
| <b>Supplies</b>                                    | \$3,493      | \$13,050     | \$1,500       | -88.51%                                         |
| Bldgs/Grounds Maint Supplies                       | \$3,493      | \$2,500      | \$1,500       | -40.00%                                         |
| Tools & Equipment                                  | -            | \$10,550     | -             | -100.00%                                        |
| <b>Services - Other</b>                            | -            | \$735        | -             | -100.00%                                        |
| Printing & Copy Services                           | -            | \$735        | -             | -100.00%                                        |
| <b>Insurance</b>                                   | \$37,668     | \$12,011     | \$36,500      | 203.89%                                         |
| Property & Liability Insurance                     | \$35,364     | \$8,998      | \$36,500      | 305.65%                                         |
| P&L Insurance Allocation                           | \$2,304      | \$3,013      | -             | -100.00%                                        |
| <b>Other Expenses</b>                              | \$1,246      | \$29,595     | \$38,335      | 29.53%                                          |
| Travel & Conferences                               | -            | \$2,625      | -             | -100.00%                                        |
| Postage                                            | -            | \$105        | -             | -100.00%                                        |
| Membership Dues                                    | -            | \$3,261      | -             | -100.00%                                        |
| Advertising & Publishing                           | -            | \$2,625      | -             | -100.00%                                        |
| Bank Charges                                       | \$10         | -            | -             | -                                               |
| Permits, Licenses & Other Fees                     | -            | \$111        | \$200         | 80.18%                                          |
| Indirect Cost Allocation                           | \$1,236      | \$20,868     | \$38,135      | 82.74%                                          |
| <b>Professional Services</b>                       | \$268,000    | \$265,300    | \$272,700     | 2.79%                                           |
| Legal Services                                     | -            | \$3,300      | \$3,500       | 6.06%                                           |
| Consultation Services                              | \$268,000    | \$262,000    | \$269,200     | 2.75%                                           |
| <b>Total Airport</b>                               | \$378,842    | \$485,390    | \$404,635     | -16.64%                                         |
| <b>Debt</b>                                        |              |              |               |                                                 |
| <b>Debt</b>                                        | -\$1,889,298 | -            | -             | -                                               |
| Principal Payment Offset -<br>COP's 2014           | -\$767,250   | -            | -             | -                                               |
| Principal Payment Offset -<br>Series 2015          | -\$955,350   | -            | -             | -                                               |
| Principal Payment Offset -<br>WRRB, Series 2017    | -\$356,400   | -            | -             | -                                               |
| Amort. of Bond Deferrals -<br>COP's 2014           | -\$53,963    | -            | -             | -                                               |



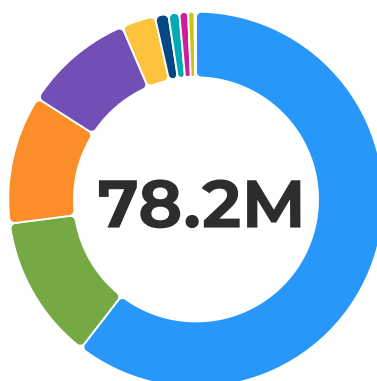
| Category                                             | 2024 Actuals        | 2025 Adopted        | 2026 Proposed       | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------------|---------------------|---------------------|---------------------|-------------------------------------------------|
| Revenue Bonds - Principal -<br>WRRB, Series 2016     | \$620,000           | -                   | -                   | -                                               |
| Revenue Bonds - Interest -<br>WRRB, Series 2016      | \$271,788           | -                   | -                   | -                                               |
| Loans Payable - Principal -<br>CWRPDA 2009           | \$23,318            | -                   | -                   | -                                               |
| Loans Payable - Principal -<br>CWRPDA/ARRA Loan-2009 | \$50,000            | -                   | -                   | -                                               |
| Loans Payable - Interest -<br>CWRPDA 2009            | \$2,957             | -                   | -                   | -                                               |
| Principal Payment Offset -<br>CWRPDA 2009            | -\$46,405           | -                   | -                   | -                                               |
| Principal Payment Offset -<br>CWRPDA/ARRA Loan-2009  | -\$100,000          | -                   | -                   | -                                               |
| Principal Payment Offset -<br>WRRB, Series 2016      | -\$620,000          | -                   | -                   | -                                               |
| Interest Accrual - CWRPDA<br>2009                    | \$908               | -                   | -                   | -                                               |
| Interest Accrual - WRRB, Series<br>2016              | \$42,715            | -                   | -                   | -                                               |
| Amort. of Bond Deferrals -<br>WRRB, Series 2016      | \$7,583             | -                   | -                   | -                                               |
| Amort. of Bond Ins. Prem. (P 13)<br>(2016)           | \$2,496             | -                   | -                   | -                                               |
| Principal Payment Offset -<br>CWCB Storm Drainage    | -\$14,369           | -                   | -                   | -                                               |
| Interest Accrual - CWCB Storm<br>Drainage            | \$2,675             | -                   | -                   | -                                               |
| <b>Total Debt</b>                                    | <b>-\$1,889,298</b> | <b>-</b>            | <b>-</b>            | <b>-</b>                                        |
| <b>Total Expenditures</b>                            | <b>\$19,276,324</b> | <b>\$96,802,491</b> | <b>\$78,157,589</b> | <b>-19.26%</b>                                  |

## Expenditures by Fund

### Historical Expenditures by Fund



### FY26 Expenditures by Fund



|                                    |              |        |
|------------------------------------|--------------|--------|
| POLICE FACILITY IMPACT FUND        | \$47,266,850 | 60.48% |
| GENERAL FUND                       | \$9,744,480  | 12.47% |
| TRANSPORTATION IMPACT FUND         | \$8,675,000  | 11.10% |
| CAPITAL IMPROVEMENTS FUND          | \$7,438,558  | 9.52%  |
| PUBLIC FACILITIES IMPACT FUND      | \$2,279,814  | 2.92%  |
| FLEET & EQUIPMENT ACQUISITION FUND | \$903,014    | 1.16%  |
| WATER FUND                         | \$732,981    | 0.94%  |
| STORM DRAINAGE OPERATING FUND      | \$584,129    | 0.75%  |
| AIRPORT FUND                       | \$437,969    | 0.56%  |
| WASTEWATER FUND                    | \$94,793     | 0.12%  |

**Expenditures by Fund**

| Category                           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>GENERAL FUND</b>                |              |              |               |                                                 |
| <b>Administration</b>              | \$365,137    | \$641,439    | \$756,544     | 17.94%                                          |
| Salaries & Wages                   | \$158,168    | \$347,965    | \$389,636     | 11.98%                                          |
| Benefits                           | \$52,279     | \$95,732     | \$111,819     | 16.80%                                          |
| Utilities                          | \$3,696      | \$9,958      | \$5,007       | -49.72%                                         |
| Supplies                           | \$775        | \$10,200     | \$2,600       | -74.51%                                         |
| Services - Other                   | \$81         | \$325        | \$400         | 23.08%                                          |
| Insurance                          | \$127,773    | \$149,488    | \$219,432     | 46.79%                                          |
| Other Expenses                     | \$80,667     | \$24,770     | \$24,650      | -0.48%                                          |
| Capital                            | -\$60,222    | -            | -             | -                                               |
| Professional Services              | \$1,920      | \$3,000      | \$3,000       | 0.00%                                           |
| <b>Engineering</b>                 | \$2,045,773  | \$2,584,180  | \$2,433,401   | -5.83%                                          |
| Salaries & Wages                   | \$1,197,212  | \$1,432,503  | \$1,565,174   | 9.26%                                           |
| Benefits                           | \$351,332    | \$399,397    | \$428,745     | 7.35%                                           |
| Utilities                          | \$7,104      | \$20,260     | \$26,496      | 30.78%                                          |
| Maintenance                        | \$116,911    | \$144,270    | \$142,150     | -1.47%                                          |
| Supplies                           | \$15,761     | \$32,900     | \$15,544      | -52.75%                                         |
| Services - Other                   | \$1,197      | \$825        | \$350         | -57.58%                                         |
| Other Expenses                     | \$18,452     | \$34,250     | \$26,442      | -22.80%                                         |
| Capital                            | \$135,090    | -            | -             | -                                               |
| Professional Services              | \$202,713    | \$519,776    | \$228,500     | -56.04%                                         |
| <b>Transportation</b>              | \$3,481,779  | \$6,783,894  | \$4,524,752   | -33.30%                                         |
| Salaries & Wages                   | \$197,449    | \$1,176,713  | \$1,294,284   | 9.99%                                           |
| Benefits                           | \$52,620     | \$335,667    | \$374,870     | 11.68%                                          |
| Utilities                          | \$5,220      | \$355,431    | \$357,624     | 0.62%                                           |
| Maintenance                        | \$7,963      | \$1,236,949  | \$1,325,593   | 7.17%                                           |
| Supplies                           | \$32,089     | \$295,550    | \$335,925     | 13.66%                                          |
| Services - Other                   | \$540        | \$400        | \$1,025       | 156.25%                                         |
| Program Operations                 | -            | -            | \$100,000     | -                                               |
| Other Expenses                     | \$2,953,069  | \$82,455     | \$82,831      | 0.46%                                           |
| Professional Services              | \$232,829    | \$3,300,729  | \$652,600     | -80.23%                                         |
| <b>Facility Operation Services</b> | \$5,504,244  | \$2,858,090  | \$2,029,782   | -28.98%                                         |
| Salaries & Wages                   | \$461,150    | \$539,454    | \$552,493     | 2.42%                                           |
| Benefits                           | \$134,606    | \$154,597    | \$160,467     | 3.80%                                           |
| Utilities                          | \$171,650    | \$190,679    | \$192,824     | 1.12%                                           |
| Maintenance                        | \$465,650    | \$695,483    | \$758,697     | 9.09%                                           |
| Supplies                           | \$109,190    | \$164,454    | \$193,551     | 17.69%                                          |
| Services - Other                   | -            | \$250        | \$250         | 0.00%                                           |
| Insurance                          | \$1,487,392  | \$802,874    | -             | -100.00%                                        |
| Other Expenses                     | \$80,308     | \$285,300    | \$146,500     | -48.65%                                         |
| Capital                            | \$2,594,299  | -            | -             | -                                               |
| Professional Services              | -            | \$25,000     | \$25,000      | 0.00%                                           |
| <b>Streets</b>                     | \$5,971,099  | -            | -             | -                                               |
| Salaries & Wages                   | \$670,223    | -            | -             | -                                               |
| Benefits                           | \$203,099    | -            | -             | -                                               |

| Category                                   | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Utilities                                  | \$464,584    | -            | -             | -                                               |
| Maintenance                                | \$851,579    | -            | -             | -                                               |
| Supplies                                   | \$203,879    | -            | -             | -                                               |
| Other Expenses                             | \$21,717     | -            | -             | -                                               |
| Capital                                    | \$3,520,827  | -            | -             | -                                               |
| Professional Services                      | \$35,192     | -            | -             | -                                               |
| <b>Total GENERAL FUND</b>                  | \$17,368,032 | \$12,867,603 | \$9,744,480   | -24.27%                                         |
| <b>CAPITAL IMPROVEMENTS FUND</b>           |              |              |               |                                                 |
| <b>Engineering</b>                         | -            | \$192,000    | \$204,000     | 6.25%                                           |
| Capital                                    | -            | \$192,000    | \$204,000     | 6.25%                                           |
| <b>Transportation</b>                      | -            | \$6,670,966  | \$6,341,725   | -4.94%                                          |
| Capital                                    | -            | \$6,670,966  | \$6,341,725   | -4.94%                                          |
| <b>Facility Operation Services</b>         | -            | \$6,339,603  | \$892,833     | -85.92%                                         |
| Capital                                    | -            | \$6,339,603  | \$892,833     | -85.92%                                         |
| <b>Total CAPITAL IMPROVEMENTS FUND</b>     | -            | \$13,202,569 | \$7,438,558   | -43.66%                                         |
| <b>GOVERNMENTAL GRANTS FUND</b>            |              |              |               |                                                 |
| <b>Administration</b>                      | \$2,100,878  | \$456,595    | -             | -100.00%                                        |
| Capital                                    | \$2,079,597  | \$450,000    | -             | -100.00%                                        |
| Transfers Out                              | \$21,281     | \$6,595      | -             | -100.00%                                        |
| <b>Transportation</b>                      | -            | \$2,422,500  | -             | -100.00%                                        |
| Transfers Out                              | -            | \$2,422,500  | -             | -100.00%                                        |
| <b>Facility Operation Services</b>         | \$108,406    | -            | -             | -                                               |
| Capital                                    | \$54,203     | -            | -             | -                                               |
| Transfers Out                              | \$54,203     | -            | -             | -                                               |
| <b>Streets</b>                             | \$1,143,548  | -            | -             | -                                               |
| Capital                                    | \$623,609    | -            | -             | -                                               |
| Transfers Out                              | \$519,939    | -            | -             | -                                               |
| <b>Total GOVERNMENTAL GRANTS FUND</b>      | \$3,352,832  | \$2,879,095  | -             | -100.00%                                        |
| <b>TRANSPORTATION IMPACT FUND</b>          |              |              |               |                                                 |
| <b>Administration</b>                      | \$2,236,775  | \$15,526,133 | \$8,675,000   | -44.13%                                         |
| Capital                                    | \$2,236,775  | \$15,526,133 | \$8,675,000   | -44.13%                                         |
| <b>Total TRANSPORTATION IMPACT FUND</b>    | \$2,236,775  | \$15,526,133 | \$8,675,000   | -44.13%                                         |
| <b>PUBLIC FACILITIES IMPACT FUND</b>       |              |              |               |                                                 |
| <b>Facility Operation Services</b>         | \$7,248,091  | \$7,348,214  | \$2,279,814   | -68.97%                                         |
| Capital                                    | \$7,248,091  | \$7,348,214  | \$2,279,814   | -68.97%                                         |
| <b>Total PUBLIC FACILITIES IMPACT FUND</b> | \$7,248,091  | \$7,348,214  | \$2,279,814   | -68.97%                                         |
| <b>POLICE FACILITY IMPACT FUND</b>         |              |              |               |                                                 |
| <b>Administration</b>                      | -            | -            | \$47,266,850  | -                                               |
| Other Expenses                             | \$336        | -            | -             | -                                               |
| Capital                                    | -\$336       | -            | \$47,266,850  | -                                               |
| <b>Facility Operation Services</b>         | \$86,618     | \$39,266,850 | -             | -100.00%                                        |
| Capital                                    | \$86,618     | \$39,266,850 | -             | -100.00%                                        |

| Category                                           | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Total POLICE FACILITY IMPACT FUND</b>           | \$86,618     | \$39,266,850 | \$47,266,850  | 20.37%                                          |
| <b>FLEET &amp; EQUIPMENT ACQUISITON FUND</b>       |              |              |               |                                                 |
| <b>Administration</b>                              | -\$516,025   | -            | -             | -                                               |
| Other Expenses                                     | -\$159       | -            | -             | -                                               |
| Capital                                            | -\$421,008   | -            | -             | -                                               |
| Debt                                               | -\$94,857    | -            | -             | -                                               |
| <b>Engineering</b>                                 | \$38,493     | \$6,244      | \$61,131      | 879.04%                                         |
| Debt                                               | \$38,493     | \$6,244      | \$61,131      | 879.04%                                         |
| <b>Transportation</b>                              | -            | \$77,691     | \$762,833     | 881.88%                                         |
| Capital                                            | -            | -            | \$685,717     | -                                               |
| Debt                                               | -            | \$77,691     | \$77,116      | -0.74%                                          |
| <b>Facility Operation Services</b>                 | \$24,589     | \$30,950     | \$28,615      | -7.54%                                          |
| Capital                                            | \$10,247     | -            | -             | -                                               |
| Debt                                               | \$14,342     | \$30,950     | \$28,615      | -7.54%                                          |
| <b>Fleet</b>                                       | -            | -            | \$50,435      | -                                               |
| Debt                                               | -            | -            | \$50,435      | -                                               |
| <b>Streets</b>                                     | \$60,371     | \$608,012    | -             | -100.00%                                        |
| Capital                                            | \$23,760     | \$608,012    | -             | -100.00%                                        |
| Debt                                               | \$36,611     | -            | -             | -                                               |
| <b>Total FLEET &amp; EQUIPMENT ACQUISITON FUND</b> | -\$392,572   | \$722,897    | \$903,014     | 24.92%                                          |
| <b>WATER FUND</b>                                  |              |              |               |                                                 |
| <b>Administration</b>                              | -            | \$290,736    | \$285,858     | -1.68%                                          |
| Salaries & Wages                                   | -            | \$540        | -             | -100.00%                                        |
| Services - Other                                   | -            | \$3,838      | -             | -100.00%                                        |
| Other Expenses                                     | -            | \$500        | -             | -100.00%                                        |
| Professional Services                              | -            | \$285,858    | \$285,858     | 0.00%                                           |
| <b>Engineering</b>                                 | -            | \$449,923    | \$447,123     | -0.62%                                          |
| Salaries & Wages                                   | -            | \$41,073     | \$43,893      | 6.87%                                           |
| Benefits                                           | -            | \$525        | \$150         | -71.43%                                         |
| Utilities                                          | -            | -            | \$540         | -                                               |
| Supplies                                           | -            | \$7,700      | \$400         | -94.81%                                         |
| Services - Other                                   | -            | \$125        | -             | -100.00%                                        |
| Other Expenses                                     | -            | \$500        | \$2,140       | 328.00%                                         |
| Professional Services                              | -            | \$400,000    | \$400,000     | 0.00%                                           |
| <b>Facility Operation Services</b>                 | \$1,499,137  | \$1,406,353  | -             | -100.00%                                        |
| Capital                                            | \$1,499,137  | \$1,406,353  | -             | -100.00%                                        |
| <b>Debt</b>                                        | -\$2,132,963 | -            | -             | -                                               |
| Debt                                               | -\$2,132,963 | -            | -             | -                                               |
| <b>Total WATER FUND</b>                            | -\$633,826   | \$2,147,012  | \$732,981     | -65.86%                                         |
| <b>WASTEWATER FUND</b>                             |              |              |               |                                                 |
| <b>Administration</b>                              | \$5,336      | \$52,900     | \$52,900      | 0.00%                                           |
| Benefits                                           | -            | -            | -             | -                                               |
| Services - Other                                   | -            | \$400        | \$400         | 0.00%                                           |
| Capital                                            | \$5,336      | -            | -             | -                                               |

| Category                                   | 2024 Actuals  | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------|---------------|--------------|---------------|-------------------------------------------------|
| Professional Services                      | -             | \$52,500     | \$52,500      | 0.00%                                           |
| <b>Engineering</b>                         | -             | \$441,073    | \$41,893      | -90.50%                                         |
| Salaries & Wages                           | -             | \$41,073     | \$41,893      | 2.00%                                           |
| Professional Services                      | -             | \$400,000    | -             | -100.00%                                        |
| <b>Facility Operation Services</b>         | \$617,843     | \$587,189    | -             | -100.00%                                        |
| Capital                                    | \$617,843     | \$587,189    | -             | -100.00%                                        |
| <b>Debt</b>                                | \$255,359     | -            | -             | -                                               |
| Debt                                       | \$255,359     | -            | -             | -                                               |
| <b>Total WASTEWATER FUND</b>               | \$878,538     | \$1,081,162  | \$94,793      | -91.23%                                         |
| <b>STORM DRAINAGE OPERATING FUND</b>       |               |              |               |                                                 |
| <b>Administration</b>                      | \$1,902       | \$105,825    | \$105,825     | 0.00%                                           |
| Benefits                                   | -             | -            | -             | -                                               |
| Capital                                    | \$1,902       | -            | -             | -                                               |
| Professional Services                      | -             | \$105,825    | \$105,825     | 0.00%                                           |
| <b>Engineering</b>                         | \$333,944     | \$666,056    | \$478,304     | -28.19%                                         |
| Salaries & Wages                           | \$244,309     | \$267,765    | \$296,197     | 10.62%                                          |
| Benefits                                   | \$72,103      | \$76,876     | \$84,965      | 10.52%                                          |
| Utilities                                  | -             | \$540        | \$3,747       | 593.89%                                         |
| Supplies                                   | \$627         | \$2,500      | \$1,400       | -44.00%                                         |
| Services - Other                           | \$112         | \$150        | \$150         | 0.00%                                           |
| Other Expenses                             | \$16,793      | \$38,225     | \$31,845      | -16.69%                                         |
| Professional Services                      | -             | \$280,000    | \$60,000      | -78.57%                                         |
| <b>Facility Operation Services</b>         | \$265,794     | \$321,295    | -             | -100.00%                                        |
| Capital                                    | \$265,794     | \$321,295    | -             | -100.00%                                        |
| <b>Debt</b>                                | -\$11,694     | -            | -             | -                                               |
| Debt                                       | -\$11,694     | -            | -             | -                                               |
| <b>Total STORM DRAINAGE OPERATING FUND</b> | \$589,946     | \$1,093,176  | \$584,129     | -46.57%                                         |
| <b>AIRPORT FUND</b>                        |               |              |               |                                                 |
| <b>Administration</b>                      | \$1,667,736   | \$182,389    | \$33,334      | -81.72%                                         |
| Capital                                    | \$1,667,736   | \$182,389    | \$33,334      | -81.72%                                         |
| <b>Airport</b>                             | \$378,842     | \$485,390    | \$404,635     | -16.64%                                         |
| Utilities                                  | \$31,923      | \$49,200     | \$35,600      | -27.64%                                         |
| Maintenance                                | \$36,512      | \$115,500    | \$20,000      | -82.68%                                         |
| Supplies                                   | \$3,493       | \$13,050     | \$1,500       | -88.51%                                         |
| Services - Other                           | -             | \$735        | -             | -100.00%                                        |
| Insurance                                  | \$37,668      | \$12,011     | \$36,500      | 203.89%                                         |
| Other Expenses                             | \$1,246       | \$29,595     | \$38,335      | 29.53%                                          |
| Professional Services                      | \$268,000     | \$265,300    | \$272,700     | 2.79%                                           |
| <b>Total AIRPORT FUND</b>                  | \$2,046,578   | \$667,779    | \$437,969     | -34.41%                                         |
| <b>GOVERNMENT-WIDE ADJUSTMENTS</b>         |               |              |               |                                                 |
| <b>Administration</b>                      | -\$13,504,687 | -            | -             | -                                               |
| Capital                                    | -\$13,504,687 | -            | -             | -                                               |
| <b>Total GOVERNMENT-WIDE ADJUSTMENTS</b>   | -\$13,504,687 | -            | -             | -                                               |



| Category                  | 2024 Actuals        | 2025 Adopted        | 2026 Proposed       | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------|---------------------|---------------------|---------------------|-------------------------------------------------|
| <b>Total Expenditures</b> | <b>\$19,276,324</b> | <b>\$96,802,491</b> | <b>\$78,157,589</b> | <b>-19.26%</b>                                  |



# Utilities Department



# About Us

## Mission Statement

The **Utilities Department** supports our citizens by planning, constructing, and maintaining safe and healthy water resources, high-quality water reclamation services, reliable storm drainage systems and efficient Town Fleet services.

## Department Description

The **Utilities Department** is made up of 10 divisions, including Administration, Water Distribution, Wastewater Collection, Meters, Storm Drainage, Locates, Backflow, Fleet Maintenance, Water Treatment, and Wastewater Treatment.

**Utilities Administration** directs and manages the Department to align with the mission, vision and values of the Town. Administration participates in the planning of future systems and infrastructure needs, performs special projects while developing departmental policies and procedures, and maintains oversight of the town's water rights portfolio. This division also oversees the utilities' capital improvement program (CIP), prepares and manages the department budget, prepares Council agenda items, and ensures effective management and operational conditions of the Department.

Additionally, the Utilities Administration plays a vital role in representing the Town with other outside agencies, such as the Environmental Protection Agency (EPA), Army Corps of Engineers, Northern Water, Boulder County, Weld County, Colorado Department of Public Health & Environment (CDPHE), Federal Emergency Management Agency (FEMA), North Front Range Water Quality Planning Association (NFRWQPA) and surrounding municipalities.

The **Operations and Maintenance Group (O&M)** consists of a number of **divisions**, including the Water Distribution and Wastewater Collection divisions (D&C), Meters, Storm Drainage, Locates, Backflow, and Fleet Maintenance. This group of divisions partners with the Public Works' Streets division to ensure effective plowing operations in the winter. Additionally, staff in the O&M group are on-call 24/7.

**Distribution & Collection (D&C) divisions** operate and maintain the water transmission and sanitary sewer collection systems. Staff performs routine preventive maintenance of all fire hydrants, valves, pressure reducing valves, air relief valves, sanitary sewer cleaning, vacuuming of lines, and maintenance and water and sewer emergency repairs.

**Meters division** installs, repairs, reads, changes out, turns on and off, and re-reads water meters throughout the Town. This division works closely with the Utility Billing division in Finance to ensure that the meter reads received are accurate. The crews use remote devices that receive a wireless signal from the water meter. Meter reading is performed on a rotating basis for sections of the town each week. The Meters division is also upgrading all Town's water meters to smart meters. Smart meters allow users to monitor usage on a regular basis via remote connection, identify potential problems such as high usage, and see results of their water conservation efforts.

**Storm Drainage division** maintains storm drainage systems in the town and, in coordination with the Engineering division in Public Works, ensures compliance with the CDPHE-issued Municipal Separate Storm Sewer System (MS4) Permit.

**Locates & Backflow divisions** maintain water system backflow protection devices and associated records, as well as the Town's Industrial Pre-Treatment Program (IPP) and Fats Oils and Grease (FOG) Program. They also perform utility locates requested through the 811 system to ensure our buried infrastructure is not damaged during underground work.

**Fleet Maintenance division** maintains the Town's fleet of vehicles and heavy equipment through a combination of in-house and contract services. Fleet uses a tracking system for expenses incurred with any unit allowing an analysis to be completed each year for replacement criteria. The Fleet team also ensures the acquisition of new fleet units as well as the disposal (auction) of vehicles and equipment that reaches its intended service life.

**Water Treatment division** ensures continuous compliance with federal and state drinking water standards and operates and maintains the Lynn R Morgan Water Treatment Facility (WTF) utilizing an advanced micro to ultra-filtration membrane process. Water Treatment Facility staff also operates and maintains the solids handling, pre-treatment facility, booster pump stations, interconnects with local water suppliers, water storage facilities (tanks), and local raw water reservoirs. Staff monitors the water treatment process through the use of a Supervisory Control and Data Acquisition (SCADA) system. This system ensures continuous monitoring of all aspects of the treatment process with 24/7 alarming capabilities if pre-determined thresholds are met, and the staff in this division are on-call 24/7.

Additionally, the Water Treatment Division sends out an annual Consumer Confidence Report to our customers providing information about the water quality and services the Town of Erie delivers. This report is also available on the Town's website at <https://www.erieco.gov/DocumentCenter/View/20745/Water-Quality-Report-2024?bidId=>.

**Wastewater Treatment division** operates and maintains the North Water Reclamation Facility (NWRf) and the Re-Use Water System which delivers high quality effluent as a sustainable irrigation alternative. All the wastewater from residential and commercial customers is treated using the Integrated Fixed-Film Activated Sludge (IFAS) technology, releasing high quality effluent to Boulder Creek. This division always aims to operate the NWRf as a good neighbor, minimize odors, and return the highly treated effluent to the creek while meeting all state and federal standards.

The NWRf utilizes various physical and biological processes to remove organic and inorganic constituents from wastewater. Influent pumping, screening, grit removal, activated sludge, sedimentation, solids processing and ultraviolet disinfection are some of the components making up the treatment process and creation of a Class A biosolids product which can be applied to turf, shrubs and crops for human consumption. Laboratory staff conducts testing to monitor compliance with Colorado Department of Public Health and Environment (CDPHE) and United States Environmental Protection Agency (USEPA) to meet discharge permit limits. Staff monitors the wastewater treatment process through the use of a Supervisory Control and Data Acquisition (SCADA) system. This system ensures continuous monitoring of all aspects of the treatment process with 24/7 alarming capabilities if pre-determined thresholds are met. Staff is on Call 24/7.

The Town has a 1,000-acre-foot (326 million gallons) reuse water reservoir which is the source of the Town's Re-Use water system as well as a stream augmentation source which maximizes the Town's water rights portfolio.

# Past and Future Acknowledgments

## 2025 Highlights

Had a successful first full year as a new department, fully transitioned all former aspects to Public Works

Acquired land for two new significant drinking water storage tanks

Entered into contract with Burns & McDonnell Engineers for design of the North Water Treatment Facility (NWTF)

Engaged a highly qualified Construction Manager at Risk for pre-construction services of the NWTF

Completed a utility rate and fee study and implemented its recommendations after robust community and stakeholder engagement

Maintained full regulatory compliance with drinking water and wastewater discharge permits

Managed hail damage repair of over 50 fleet units within insurance coverage timeline

Met goals in maintenance of storm drainage, distribution and collection infrastructure

Renewed Army Corps of Engineers non-jurisdictional designation for Prince Forebay, allowing for sale of property

## 2026 Goals and Objectives

Advance design of new Zone 2 and Zone 3 drinking water storage tanks and pump stations

Advance NWTF project from design to construction phase

Bring water resources management in-house

Kick off utility rate and fee study

Complete Fixed Base Operator agreement for Erie Municipal Airport (EIK)

Complete raw water resources study and model

Complete Water and non-Potable Water Strategic Plans

Maintain full regulatory compliance with drinking water and wastewater discharge permits

Meet storm drainage, distribution and collection system maintenance goals

# 2026 Performance Measurements

- Continue reducing outsourced fleet work orders.
- Inspect at least 10% of the water, sewer, and storm systems.
- Add electric vehicles to the fleet.
- Replace 10% of total water meters.
- Reduce percentage of rereads performed to less than 1%.

# 2024-25 Performance Measurement Results

## 2024 Highlights

- **Percent of fleet work orders completed inhouse vs contracted from 1/1/24-12/5/24**
  - Total Work Orders: 1,141
  - Total Outsourced Work Orders: 140 (12.27% of total)
- **Average age of fleet vehicles; equipment; trailers as of 2024**
  - Vehicles: 2.74 years
  - Equipment: 6.11 years
  - Trailers: 9.47 years
- **Average maintenance cost per vehicle; per equipment; per trailer as of 4-4-24.**
  - Vehicles: \$656.42
  - Equipment: \$4,592.70
  - Trailers: \$92.71
- **Percent of lines jetted**
  - 130,000 linear feet
  - 10.22% of water lines
- **Percent of leak detection on water system**
  - 170,609 linear feet
  - 13.419% of water main lines
- **Number of valves exercised**
  - 510
- **Number of hydrants inspected**
  - 306
- **Percent of camera inspection on sewer lines**
  - 120,000 linear feet
  - 14.356% of sewer main lines
- **Miles of water lines and sewer lines**
  - Water Main Lines: 240.804 miles; 1,271,445.12 feet
  - Sewer Main Lines: 158.317 miles; 835,913.76 feet
- **Water treatment facility capacity vs max daily demand; wastewater (MGD- million gallons per day).**
  - Water Capacity: 16.65 MGD
  - Water Max Daily Demand: 10.8 MGD
  - Wastewater Capacity: 3.03 MGD
  - Wastewater Current Daily Flows: 2.0-2.1 MGD
- **Water use per capita; wastewater use per capita**
  - Water use per capita: 127 gallons per capita per day (GPCD)
  - Wastewater use per capita: 55 gallons per capita per day (GPCD)
- **Percent of water meter system replaced**
  - New Installs: 853 (6.56%)

## 2025 Highlights

- **Percent of fleet work orders completed inhouse vs contracted from 1/1/25-09/16/25**
  - Total Work Orders: 1,199
  - Total Outsourced Work Orders: 118 (9.842% of total)
- **Average age of fleet vehicles; equipment; trailers as of 2025**
  - Vehicles: 3.26 years
  - Equipment: 5.33 years
  - Trailers: 7.64 years
- **Average maintenance cost per vehicle; per equipment; per trailer as of 9-16-25.**
  - Vehicles: \$743.93
  - Equipment: \$1,539.63
  - Trailers: \$130.64
- **Percent of lines jetted**
  - 175,907.1 feet
  - 13.67%
- **Percent of leak detection on water system**
  - Leak detection has not been done for 2025 yet.
- **Number of valves exercised**
  - 1,180 exercised
- **Number of hydrants inspected and painted**
  - 392 inspected
  - 301 painted
- **Percent of camera inspection on sewer lines**
  - 77,241 linear feet
  - 9.12% of sewer main lines
- **Miles of water lines and sewer lines**
  - Water Main Lines: 243.564 miles; 1,286,017.92 feet
  - Sewer Main Lines: 160.399 miles; 846,906.72 feet
- **Water treatment facility capacity vs max daily demand; wastewater (MGD- million gallons per day).**
  - Water Capacity: 16.65 MGD
  - Water Max Daily Demand: 10.15 MGD
  - Wastewater Capacity: 3.03 MGD
  - Wastewater Current Daily Flows: Approximately 2.05 MGD
- **Water use per capita; wastewater use per capita**
  - Water use per capita: 252 Gallons per person per day.
  - Wastewater use per capita: 51 gallons per person per day.
- **Percent of water meter system replaced**





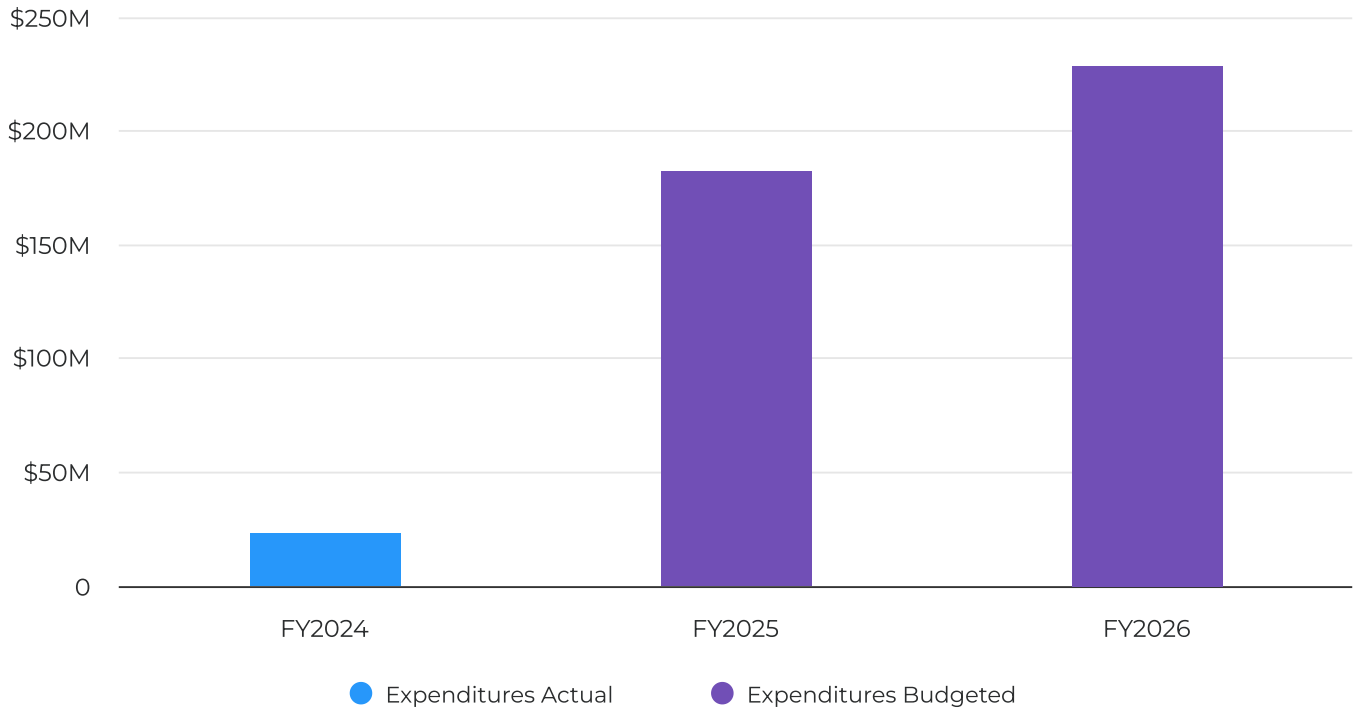
- Change Outs: 916 (7.05%)
- Total Approximate number of meters: 13,000
- **Average install cost per meter**
  - 3/4-inch Meter with Register and Antenna: \$380 per meter
  - 1 inch Meter with Register and Antenna: \$530 per meter
  - 3/4 inch washers: \$.75 per washer
  - Composite Meter Lids: \$48 per lid.
  - \$25.75/hour for labor (each meter takes approx. 10-15 to mins depending on the situation)
  - Install cost for 3/4 inch meter: \$385.04
- **Average percentage of meters reread each month**
  - 250-300 reread each month on average (1.92-2.31% of total)
- **Number of electric vehicles added**
  - 6 Electric vehicles/pieces of equipment added in 2024
    - Unit 902 (Nissan Ariya) – Leased
    - Unit 193 (Nissan Ariya) – Leased
    - Unit 194 (F150 Lightning) – Leased
    - Unit 612 (Nissan Ariya) – Leased
    - Unit 384 (Nissan Ariya) – Leased
    - Unit 386 (Polaris R24E3CC2BD)
- **Renewable energy produced (kwh) at Town Facilities – as a percentage of overall energy demands.**
  - Pierce St: produced 5,143 kWh; total delivered by Xcel 5,221 kWh; 98.51%
  - LAWSC: produced 5,600 kWh; total delivered by Xcel 345,840 kWh; 1.619%
  - PD: produced 15,975 kWh; total delivered by Xcel 228,679 kWh; 6.986%
  - Water Plant: Produced 7 kWh; total delivered by Xcel 679,680 kWh; <.01%
- **Miles of Right-of-Way mowed**
  - 48 miles, twice a year
- **Ponds maintained/repaired by storm team**
  - Maintained: 12
  - Repaired: 2
  - 35 ponds total
- **Number of manholes and inlets inspected**
  - 150 manhole and inlets inspected or 4.25% of combined totals.
  - 1,707 manholes are Town maintained
  - 1,825 inlets are Town maintained
- **Percent of CCTV inspection and jetting on storm lines**
  - 31,058 ft or 8.76% of total
  - 354,476 feet (67.13 miles) of Town maintained lines.
- New Installs: 573
- Change Outs: 1,284
- Total Approximate number of meters: ~1900
- **Average install cost per meter**
  - 3/4-inch Meter with Register and Antenna: \$385 per meter
  - 1 inch Meter with Register and Antenna: \$535 per meter
  - 3/4 inch washers: \$.75 per washer
  - Composite Meter Lids: \$36.70 per lid
  - \$25.75/hour for labor (each meter takes approx. 10-15 minutes to install): \$5.35 approximately
  - Approximate install cost for 3/4 inch meter: \$428.85
- **Average percentage of meters reread each month**
  - ~9%
- **Number of electric vehicles added**
  - 7 Electric vehicles/pieces of equipment added in 2025
    - Unit 812 (Club Car Carry All 500)
    - Unit 512 (Evolution Turfman)
    - Unit 392 (Stihl RZA760.0)
    - Unit 1000 (Nissan Leaf) – Leased
    - Unit 511 (Ford Lightning) – Leased
    - Unit 813 (Ford Lightning) – Leased
    - Unit 1001 (Ford E-transit) – Leased
- **Renewable energy produced (kwh) at Town Facilities – as a percentage of overall energy demands. (As of September 19<sup>th</sup>, 2025)**
  - Pierce St: produced 2,911 kWh; total delivered by Xcel 6,362 kWh; 45.756%
  - LAWSC: produced 12,725 kWh; total delivered by Xcel 254,795 kWh; 4.994%
  - PD: produced 13,805 kWh; total delivered by Xcel 163,133 kWh; 8.462%
- **Miles of Right-of-Way mowed**
  - 48.56 Miles, 3 times a year.
- **Ponds maintained/repaired by storm team**
  - 31 Ponds
- **Number of manholes and inlets inspected**
  - 644
- **Percent of CCTV inspection and jetting on storm lines**
  - 41.89%
- **Number of locates called in**
  - 10,024 Locate Tickets
  - 134 Emergency Tickets
- **Number of backflow assemblies tested**
  - 555

- **Number of locates called in**
  - 22,544 locates called in
  - 295 emergency locates
- **Number of backflow assemblies tested**
  - 588

# Utilities Financials

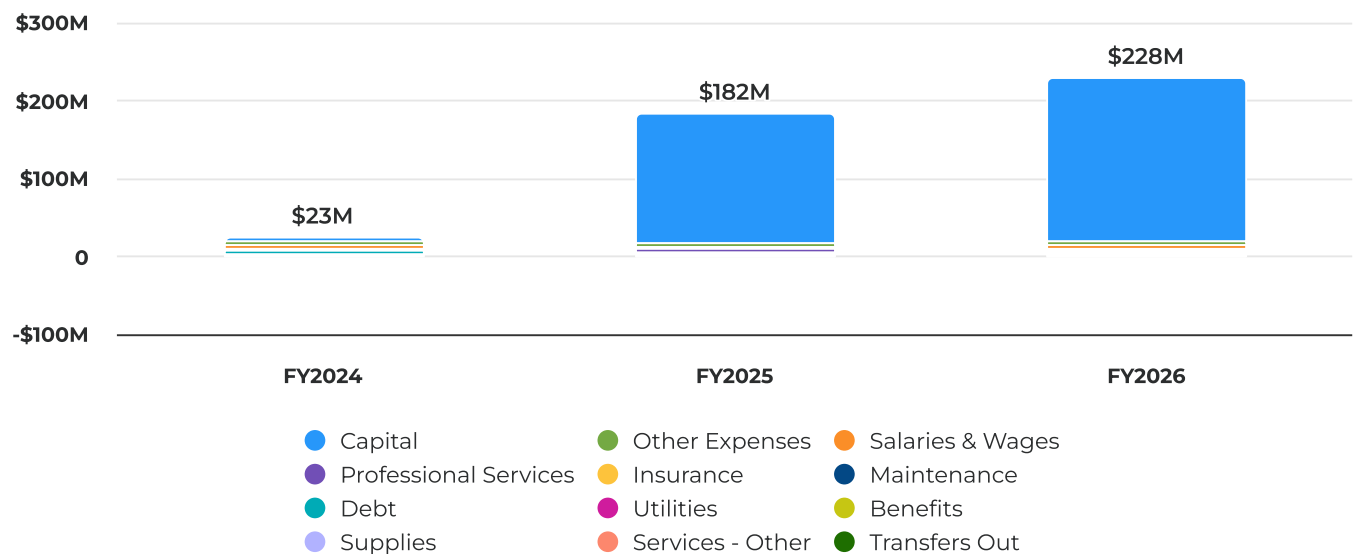
## Expenditure Summary

Historical Expenditures Across Department



## Expenditures by Expense Type

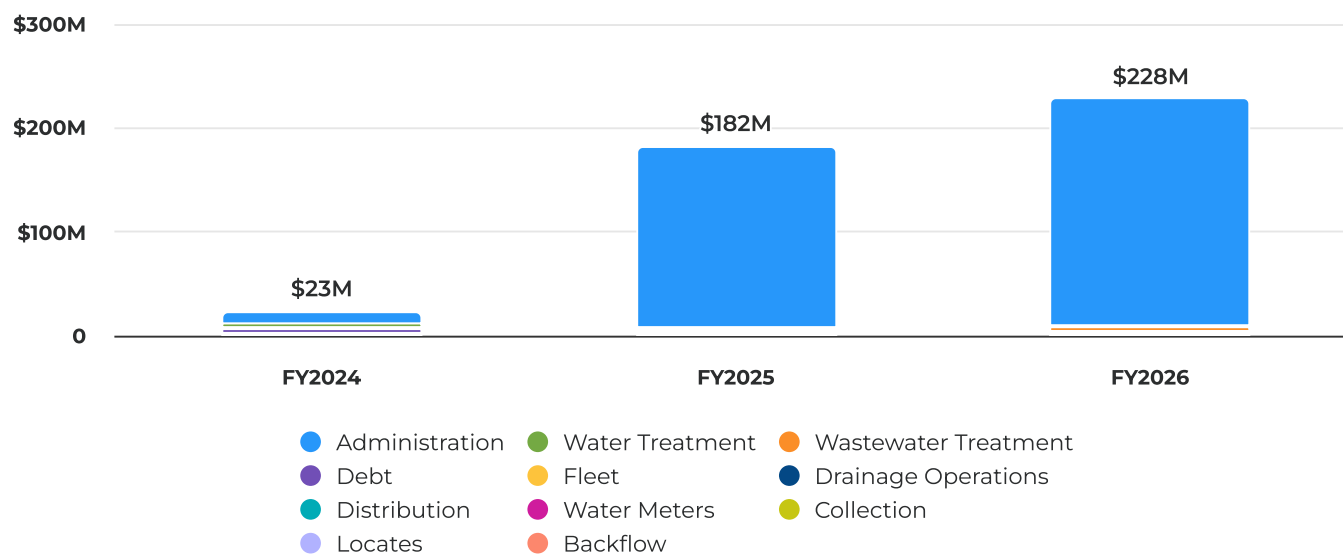
Historical Expenditures by Expense Type



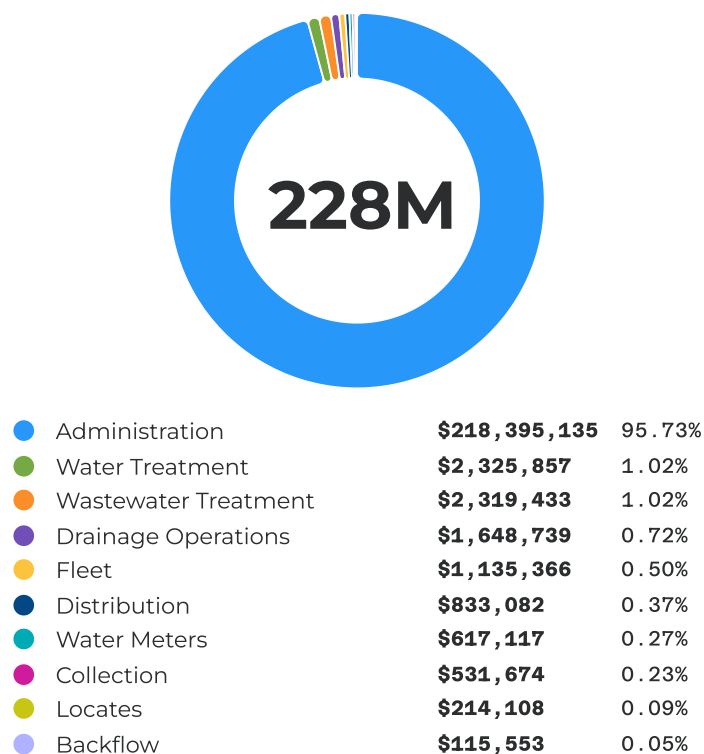


## Expenditures by Division

### Historical Expenditures by Division



### FY26 Expenditures by Division



## Expenditures by Division

| Category                    | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Administration</b>       |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b> | \$816,258    | \$842,862    | \$1,146,239   | 35.99%                                          |
| Salaries - Regular          | -            | \$76,150     | \$83,357      | 9.46%                                           |

| Category                       | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Salaries - Regular             | \$267,190    | \$297,065    | \$464,351     | 56.31%                                          |
| Salaries - Overtime            | \$81         | -\$40        | -             | -100.00%                                        |
| Salaries - Bonuses             | \$1,700      | -            | \$1,700       | -                                               |
| Salaries Adjustments           | -            | -            | \$4,500       | -                                               |
| PTO Payable Adjustment (P 13)  | \$32,776     | -            | -             | -                                               |
| PTO Sell Back                  | \$751        | -            | -             | -                                               |
| Salaries - Regular             | \$267,189    | \$292,194    | \$337,479     | 15.50%                                          |
| Salaries - Overtime            | \$81         | -            | -             | -                                               |
| Salaries - Bonuses             | \$1,700      | -            | -             | -                                               |
| PTO Payable Adjustment (P 13)  | \$32,433     | -            | -             | -                                               |
| PTO Sell Back                  | \$751        | -            | -             | -                                               |
| Salaries - Regular             | \$194,579    | \$177,492    | \$254,852     | 43.59%                                          |
| Salaries - Overtime            | \$81         | -            | -             | -                                               |
| Salaries - Bonuses             | \$1,290      | -            | -             | -                                               |
| PTO Payable Adjustment (P 13)  | \$14,907     | -            | -             | -                                               |
| PTO Sell Back                  | \$751        | -            | -             | -                                               |
| <b>Benefits</b>                | \$211,147    | \$214,944    | \$335,071     | 55.89%                                          |
| Benefit Expense Allocation     | -            | -            | \$24,151      | -                                               |
| Workers Compensation           | \$4,727      | -            | -             | -                                               |
| Benefit Expense Allocation     | \$75,754     | \$82,431     | \$134,538     | 63.21%                                          |
| Clothing & Uniforms            | \$99         | \$1,050      | \$3,395       | 223.33%                                         |
| Benefit Expense Allocation     | \$75,754     | \$80,932     | \$97,779      | 20.82%                                          |
| Clothing & Uniforms            | \$25         | \$1,370      | \$1,370       | 0.00%                                           |
| Benefit Expense Allocation     | \$54,762     | \$49,162     | \$73,839      | 50.20%                                          |
| Clothing & Uniforms            | \$25         | -            | -             | -                                               |
| <b>Utilities</b>               | \$43,320     | \$7,077      | \$14,845      | 109.76%                                         |
| Utilities - Phone Stipend      | -            | \$1,080      | \$1,080       | 0.00%                                           |
| Utilities - Telecom Allocation | \$21,204     | \$2,908      | \$6,049       | 108.01%                                         |
| Utilities - Telecom Allocation | \$21,900     | \$1,793      | \$4,396       | 145.18%                                         |
| Utilities - Telecom Allocation | \$216        | \$1,295      | \$3,320       | 156.37%                                         |
| <b>Maintenance</b>             | -            | \$107,688    | \$107,688     | 0.00%                                           |
| Maintenance Contracts          | -            | \$107,688    | \$107,688     | 0.00%                                           |
| <b>Supplies</b>                | \$329        | \$17,100     | \$3,500       | -79.53%                                         |
| Furniture                      | -            | \$15,000     | -             | -100.00%                                        |
| Office Supplies                | \$329        | \$500        | \$1,400       | 180.00%                                         |
| Safety Supplies                | -            | \$400        | \$1,400       | 250.00%                                         |
| Office Supplies                | -            | \$500        | -             | -100.00%                                        |
| Safety Supplies                | -            | \$200        | \$200         | 0.00%                                           |
| Office Supplies                | -            | \$500        | \$500         | 0.00%                                           |
| <b>Services - Other</b>        | -            | \$250        | \$3,838       | 1,435.20%                                       |
| Printing & Copy Services       | -            | \$250        | \$3,838       | 1,435.20%                                       |
| <b>Insurance</b>               | \$1,482,071  | \$1,849,051  | \$1,741,934   | -5.79%                                          |
| Property Insurance Claims      | \$5,473      | -            | -             | -                                               |
| P&L Insurance Allocation       | -            | -            | \$46,142      | -                                               |
| P&L Deductible Allocation      | -            | -            | \$15,110      | -                                               |
| CBT Assessment Fees            | \$1,035,377  | \$1,277,817  | \$1,417,541   | 10.93%                                          |



| Category                                             | 2024 Actuals | 2025 Adopted  | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------------|--------------|---------------|---------------|-------------------------------------------------|
| Ditch Supply Access Fees                             | \$44,513     | \$59,700      | \$79,385      | 32.97%                                          |
| P&L Insurance Allocation                             | \$231,900    | \$298,956     | \$46,142      | -84.57%                                         |
| P&L Deductible Allocation                            | -            | -             | \$15,110      | -                                               |
| P&L Insurance Allocation                             | \$161,004    | \$207,622     | \$46,142      | -77.78%                                         |
| P&L Deductible Allocation                            | -            | -             | \$15,110      | -                                               |
| P&L Insurance Allocation                             | \$3,804      | \$4,955       | \$46,142      | 831.22%                                         |
| P&L Deductible Allocation                            | -            | -             | \$15,110      | -                                               |
| <b>Other Expenses</b>                                | \$4,729,707  | \$5,590,929   | \$5,828,051   | 4.24%                                           |
| Training                                             | -            | \$1,557       | -             | -100.00%                                        |
| Travel & Conferences                                 | \$2,616      | \$7,500       | \$7,500       | 0.00%                                           |
| Books, Publications &<br>Reference Materials         | \$900        | \$1,000       | \$1,000       | 0.00%                                           |
| Membership Dues                                      | \$11,245     | \$12,155      | \$11,525      | -5.18%                                          |
| Food & Related Services                              | -            | \$1,750       | \$1,750       | 0.00%                                           |
| Bank Charges                                         | \$368,867    | -             | -             | -                                               |
| Permits, Licenses & Other Fees                       | \$5,582      | \$5,975       | \$5,975       | 0.00%                                           |
| Permits, Licenses & Other Fees                       | \$77         | -             | -             | -                                               |
| Lease - Water                                        | \$247,088    | \$368,125     | \$475,000     | 29.03%                                          |
| Indirect Cost Allocation                             | \$2,273,469  | \$3,048,202   | \$3,174,731   | 4.15%                                           |
| Training                                             | \$1,101      | \$1,775       | \$2,275       | 28.17%                                          |
| Travel & Conferences                                 | \$558        | \$5,450       | \$5,450       | 0.00%                                           |
| Membership Dues                                      | \$4,404      | \$4,550       | \$4,550       | 0.00%                                           |
| Food & Related Services                              | -            | \$1,750       | -             | -100.00%                                        |
| Bank Charges                                         | \$193,027    | -             | -             | -                                               |
| Permits, Licenses & Other Fees                       | \$11,062     | \$12,814      | \$12,814      | 0.00%                                           |
| Permits, Licenses & Other Fees                       | \$13         | -             | -             | -                                               |
| Indirect Cost Allocation                             | \$1,235,763  | \$1,663,567   | \$1,554,714   | -6.54%                                          |
| Travel & Conferences                                 | \$408        | -             | \$1,000       | -                                               |
| Food & Related Services                              | -            | \$1,750       | \$500         | -71.43%                                         |
| Bank Charges                                         | \$42,605     | -             | -             | -                                               |
| Permits, Licenses & Other Fees                       | \$406        | \$1,225       | \$1,225       | 0.00%                                           |
| Permits, Licenses & Other Fees                       | \$13         | -             | -             | -                                               |
| Indirect Cost Allocation                             | \$330,503    | \$451,784     | \$568,042     | 25.73%                                          |
| <b>Capital</b>                                       | \$4,320,844  | \$163,237,748 | \$207,981,590 | 27.41%                                          |
| Coal Creek Reach 2 and 4                             | -            | -             | \$3,500,000   | -                                               |
| Construction - Coal Creek<br>Reach 2 & 4             | -            | \$2,936,500   | \$6,650,000   | 126.46%                                         |
| Construction - Briggs Alleyway<br>Storm Water Impr.  | -            | \$1,440,000   | \$400,000     | -72.22%                                         |
| Water Meters & Yokes -<br>Replacements               | \$875,425    | \$632,858     | \$836,605     | 32.19%                                          |
| Water Meters & Yokes - New                           | -            | \$347,084     | \$357,194     | 2.91%                                           |
| Raw Water Acquisitions -<br>Windy Gap Firing Project | \$2,052,339  | \$1,853,000   | \$2,869,000   | 54.83%                                          |
| Raw Water Acquisitions - NISP                        | \$4,532,667  | \$6,500,000   | \$4,858,750   | -25.25%                                         |
| Construction - Pump Station<br>Upgrades              | -            | \$810,433     | -             | -100.00%                                        |

| Category                                              | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-------------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Construction - Zone 3 Waterline<br>Ext. - Phase 2     | \$109,283    | \$200,000    | -             | -100.00%                                        |
| Construction - FEP                                    | \$21,007     | \$29,515     | -             | -100.00%                                        |
| Construction - Erie Village<br>Waterline              | -            | \$300,000    | -             | -100.00%                                        |
| Construction - Mobile Bypass<br>System                | \$692        | \$405,688    | -             | -100.00%                                        |
| Construction - Zone 2<br>Transmission Main 1st Phase  | -            | \$14,990,050 | -             | -100.00%                                        |
| Construction - Zone 2 Storage<br>Tank                 | -            | \$32,136,942 | -             | -100.00%                                        |
| Construction - Well Project                           | \$18,567     | \$4,104,667  | -             | -100.00%                                        |
| Construction - SCADA System<br>Upgrade                | -            | \$187,500    | -             | -100.00%                                        |
| Construction - Zone 3 Water<br>Tank at WTF            | \$4,372      | \$14,714,770 | \$19,091,872  | 29.75%                                          |
| Construction - Water<br>Treatment Facility - New      | \$471,589    | \$25,287,609 | \$151,683,000 | 499.83%                                         |
| Construction - AC Line<br>Replacement in Air Park     | -            | \$2,040,000  | -             | -100.00%                                        |
| Construction - Reimburse<br>Spring Hill For Waterline | -            | \$800,000    | -             | -100.00%                                        |
| Construction - Boulder Creek<br>Stabilization         | \$24,714     | \$158,358    | -             | -100.00%                                        |
| Construction - Pipe SBCD                              | \$442,504    | -            | -             | -                                               |
| Construction - WTP Lab &<br>Admin Exp                 | -            | \$991,300    | -             | -100.00%                                        |
| Construction                                          | -            | \$275,000    | -             | -100.00%                                        |
| Construction - Ventilation<br>Improvements            | -            | \$130,000    | -             | -100.00%                                        |
| Construction - Zone 3 WCR7<br>Waterline Improvements  | \$1,079,360  | \$6,731,000  | -             | -100.00%                                        |
| Construction - County Line Rd<br>Waterline to Airport | -            | \$1,050,000  | -             | -100.00%                                        |
| Construction - PRV Vault<br>Communication             | -            | \$1,325,000  | -             | -100.00%                                        |
| Construction - Filly Lake Well<br>System Pipeline Imp | \$370,342    | \$5,172,600  | -             | -100.00%                                        |
| Construction - Flume/Drop<br>Structure                | \$129,861    | \$1,066,220  | -             | -100.00%                                        |
| Construction - Fiber from WTF<br>To Tank Site         | -            | \$675,000    | -             | -100.00%                                        |
| Construction - LRMWTF<br>Equipment Replacements       | -            | \$100,000    | \$100,000     | 0.00%                                           |
| Construction - Erie Lake<br>Repairs                   | \$79,029     | \$2,657,270  | \$1,000,000   | -62.37%                                         |
| Construction - Valve<br>Rehabilitation                | -            | \$54,400     | \$54,400      | 0.00%                                           |
| Construction - Hydrant Meter<br>Replacements          | -            | \$17,900     | \$18,300      | 2.23%                                           |



| Category                                           | 2024 Actuals  | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------------|---------------|--------------|---------------|-------------------------------------------------|
| Construction - LRMWTF Filter System Upgrade        | -             | \$150,000    | \$6,000,000   | 3,900.00%                                       |
| Construction - LRMWTF Upgrades                     | -             | \$100,000    | \$100,000     | 0.00%                                           |
| Construction - LRMWTF Instrument Replacements      | -             | \$20,000     | \$20,000      | 0.00%                                           |
| Construction - LRMWTF Fencing, Gates, Security     | -             | \$200,000    | -             | -100.00%                                        |
| Construction - Reuse System Redundant Pump         | -             | \$360,000    | -             | -100.00%                                        |
| Construction - Meter Pit Relocation                | -             | \$50,000     | \$283,600     | 467.20%                                         |
| Construction - PRV Replacement Plan                | -             | \$10,900     | \$11,200      | 2.75%                                           |
| Construction - NISP Easement Acquisitions          | -             | \$350,000    | \$662,500     | 89.29%                                          |
| Construction - Boulder Creek Diversion Structure   | -             | \$3,837,795  | -             | -100.00%                                        |
| Construction - Upsize Reuse Line                   | -             | \$575,000    | -             | -100.00%                                        |
| Construction                                       | -             | \$50,000     | -             | -100.00%                                        |
| LRMWTF PLC Replacements                            | -             | -            | \$225,000     | -                                               |
| Reuse System Improvements                          | -             | -            | \$50,000      | -                                               |
| Upsizing Waterlines - Developer Reimbursements     | -             | -            | \$1,000,000   | -                                               |
| Compass (Other)                                    | -             | \$271,000    | -             | -100.00%                                        |
| Capitalized Assets - Enterprise Funds (P 13)       | -\$12,018,651 | -            | -             | -                                               |
| Depreciation (P 13)                                | \$4,805,631   | -            | -             | -                                               |
| Amortization (P 13)                                | \$138,991     | -            | -             | -                                               |
| Other Equipment                                    | \$39,017      | -            | -             | -                                               |
| Construction - Sewer Rehabilitation                | -             | -            | \$380,000     | -                                               |
| Construction - FEP                                 | \$2,084       | \$75,662     | -             | -100.00%                                        |
| Construction - NWRF Expansion                      | \$114,678     | \$27,102     | -             | -100.00%                                        |
| Construction - SCADA System Upgrade                | -             | \$200,000    | -             | -100.00%                                        |
| Construction - North Side Int to WCR 7 (reimb)     | -             | \$1,500,000  | \$1,050,000   | -30.00%                                         |
| Construction - Boulder Creek Sampling Location     | -             | \$250,000    | -             | -100.00%                                        |
| Construction - SWRF Demolition                     | \$8,447       | \$1,472,256  | -             | -100.00%                                        |
| Construction - Reimburse Parkdale for Sewer        | -             | \$88,600     | -             | -100.00%                                        |
| Construction - Summerfield Sewer Reimbursement     | -             | \$2,070,000  | -             | -100.00%                                        |
| Construction - Summerfield Sewer Reimbursement WCR | -             | \$175,000    | -             | -100.00%                                        |
| Construction - Solar at NWRF                       | -             | \$5,000,000  | \$2,256,458   | -54.87%                                         |

| Category                                       | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Construction - NWRF Improvements               | \$22,986     | \$4,112,513  | \$750,000     | -81.76%                                         |
| Construction                                   | -            | \$979,500    | -             | -100.00%                                        |
| Construction                                   | -            | \$2,250,000  | -             | -100.00%                                        |
| Construction - NWRD Equipment Replacements     | -            | \$100,000    | \$100,000     | 0.00%                                           |
| Construction - NWRF Instrument Replacements    | -            | \$25,000     | \$25,000      | 0.00%                                           |
| Upsize Sanitary Sewer in WCR7                  | -            | -            | \$76,410      | -                                               |
| Capitalized Assets - Enterprise Funds (P 13)   | -\$929,203   | -            | -             | -                                               |
| Depreciation (P 13)                            | \$2,320,865  | -            | -             | -                                               |
| Amortization (P 13)                            | \$10,602     | -            | -             | -                                               |
| Construction - Coal Creek Improvements         | -            | \$250,000    | -             | -100.00%                                        |
| Construction - Drainage Facility M&R           | \$34,080     | \$2,824,277  | -             | -100.00%                                        |
| Construction - County Line to Kenosha          | \$125,000    | \$250,000    | -             | -100.00%                                        |
| Construction - CC/RR                           | \$20,464     | \$130,556    | \$75,000      | -42.55%                                         |
| Construction - Old Town Reach 1                | \$1,113,806  | \$1,391,773  | -             | -100.00%                                        |
| Construction - CC/RR to CLR                    | \$456,263    | \$2,456,988  | \$1,404,901   | -42.82%                                         |
| Construction - EC2 Pond - Bank Repairs         | \$17,437     | \$292,562    | -             | -100.00%                                        |
| Construction - Schofield Master Drainage Study | \$47,000     | -            | -             | -                                               |
| Construction - Summerfield Filing 1 - Pond     | -            | \$210,000    | -             | -100.00%                                        |
| Construction - Culvert Replacement             | -            | \$515,000    | \$530,000     | 2.91%                                           |
| Construction - Storm Structure Rehabilitation  | -            | \$20,600     | \$21,200      | 2.91%                                           |
| Construction - 111th Street Improvements       | -            | \$200,000    | \$1,100,000   | 450.00%                                         |
| Construction - Highway 52 Drainage Crossing    | -            | \$275,000    | \$250,000     | -9.09%                                          |
| Storm Pipe Rehabilitation                      | -            | -            | \$41,200      | -                                               |
| Coal Creek - North of Kenosha                  | -            | -            | \$150,000     | -                                               |
| Capitalized Assets - Enterprise Funds (P 13)   | -\$2,161,168 | -            | -             | -                                               |
| Depreciation (P 13)                            | \$1,331,841  | -            | -             | -                                               |
| Amortization (P 13)                            | \$14,223     | -            | -             | -                                               |
| Capitalized Assets - Enterprise Funds (P 13)   | -\$1,405,301 | -            | -             | -                                               |
| <b>Transfers Out</b>                           | -            | -            | -             | -                                               |
| Transfers to Water Fund - FEP                  | -            | -            | -             | -                                               |
| Transfers to Water Fund - Well Project         | -            | -            | -             | -                                               |

| Category                                   | 2024 Actuals | 2025 Adopted  | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------|--------------|---------------|---------------|-------------------------------------------------|
| Transfers to Wastewater Fund - FEP         | -            | -             | -             | -                                               |
| Transfers to Storm Drainage Operating Fund | -            | -             | -             | -                                               |
| <b>Professional Services</b>               | \$817,092    | \$1,438,057   | \$1,232,380   | -14.30%                                         |
| Legal Services                             | \$420,997    | \$338,560     | \$338,560     | 0.00%                                           |
| Legal Services - Reimbursable              | -            | \$28,390      | \$28,390      | 0.00%                                           |
| Consultation Services                      | \$259,826    | \$276,711     | \$190,000     | -31.34%                                         |
| Consultation Services - Utility Rate Study | \$46,678     | -             | \$47,000      | -                                               |
| Engineering Services                       | -            | \$64,716      | \$50,000      | -22.74%                                         |
| Legal Services                             | \$18,998     | \$47,750      | \$50,000      | 4.71%                                           |
| Consultation Services                      | \$24,471     | \$452,500     | \$452,500     | 0.00%                                           |
| Consultation Services - Utility Rate Study | \$38,790     | -             | \$39,000      | -                                               |
| Legal Services                             | -            | \$4,430       | \$4,430       | 0.00%                                           |
| Consultation Services                      | -            | \$225,000     | \$25,000      | -88.89%                                         |
| Consultation Services - Utility Rate Study | \$7,331      | -             | \$7,500       | -                                               |
| <b>Total Administration</b>                | \$12,420,767 | \$173,305,706 | \$218,395,135 | 26.02%                                          |
| <b>Fleet</b>                               |              |               |               |                                                 |
| <b>Salaries &amp; Wages</b>                | \$316,647    | \$418,822     | \$460,453     | 9.94%                                           |
| Salaries - Regular                         | \$309,981    | \$405,422     | \$447,053     | 10.27%                                          |
| Salaries - Overtime                        | \$5,836      | \$11,300      | \$11,300      | 0.00%                                           |
| Salaries - Bonuses                         | \$829        | \$2,100       | \$2,100       | 0.00%                                           |
| <b>Benefits</b>                            | \$94,080     | \$139,916     | \$135,156     | -3.40%                                          |
| Benefit Expense Allocation                 | \$91,546     | \$133,386     | \$129,526     | -2.89%                                          |
| Clothing & Uniforms                        | \$2,534      | \$6,530       | \$5,630       | -13.78%                                         |
| <b>Utilities</b>                           | \$1,404      | \$4,822       | \$6,909       | 43.28%                                          |
| Utilities - Phone Stipend                  | -            | \$540         | -             | -100.00%                                        |
| Utilities - Telecom Allocation             | \$1,404      | \$4,282       | \$6,909       | 61.35%                                          |
| <b>Maintenance</b>                         | \$383,438    | \$374,500     | \$451,873     | 20.66%                                          |
| Maintenance Contracts                      | \$9,831      | \$21,100      | \$29,330      | 39.00%                                          |
| Software Services & Licenses               | -            | -             | \$7,248       | -                                               |
| Vehicle Maint Services                     | \$3,200      | \$103,500     | \$40,000      | -61.35%                                         |
| Vehicle Maint Services                     | -            | -\$78,520     | -             | -100.00%                                        |
| Vehicle Maint Services                     | -            | -\$9,900      | -             | -100.00%                                        |
| Vehicle Maint Services                     | -            | -\$1,800      | -             | -100.00%                                        |
| Vehicle Maint Services                     | -            | -\$1,000      | -             | -100.00%                                        |
| Vehicle Maint Services                     | -            | \$500         | \$700         | 40.00%                                          |
| Vehicle Maint Services                     | \$1,835      | \$1,400       | \$1,710       | 22.14%                                          |
| Vehicle Maint Services                     | \$11,547     | \$12,000      | \$13,968      | 16.40%                                          |
| Vehicle Maint Services                     | \$5,459      | \$1,600       | \$2,128       | 33.00%                                          |
| Vehicle Maint Services                     | \$2,005      | \$1,700       | \$2,020       | 18.82%                                          |
| Vehicle Maint Services                     | \$1,024      | \$1,600       | \$2,412       | 50.75%                                          |
| Vehicle Maint Services                     | \$49,890     | \$50,000      | \$67,993      | 35.99%                                          |
| Vehicle Maint Services                     | \$3,190      | \$2,400       | \$1,801       | -24.96%                                         |

| Category                                       | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Vehicle Maint Services                         | \$905        | \$1,400      | \$1,654       | 18.14%                                          |
| Vehicle Maint Services                         | \$3,184      | \$1,420      | \$1,611       | 13.45%                                          |
| Vehicle Maint Services                         | \$8,325      | \$6,000      | \$18,500      | 208.33%                                         |
| Vehicle Maint Services                         | \$2,233      | \$2,000      | \$1,734       | -13.30%                                         |
| Vehicle Maint Services                         | \$310        | \$1,000      | \$1,709       | 70.90%                                          |
| Vehicle Maint Services                         | \$1,134      | \$1,500      | \$1,433       | -4.47%                                          |
| Vehicle Maint Services                         | \$831        | \$1,000      | \$1,050       | 5.00%                                           |
| Vehicle Maint Services                         | \$624        | \$2,400      | \$2,838       | 18.25%                                          |
| Vehicle Maint Services                         | \$182        | \$800        | \$1,111       | 38.87%                                          |
| Vehicle Maint Services                         | \$60         | \$1,000      | \$2,004       | 100.40%                                         |
| Vehicle Maint Services                         | \$2,324      | \$3,000      | \$7,139       | 137.97%                                         |
| Vehicle Maint Services - IT                    | -            | -            | \$200         | -                                               |
| Vehicle Maint Services - Sustainability        | -            | -            | \$200         | -                                               |
| Vehicle Maint Services - Utilities Admin       | -            | -            | \$400         | -                                               |
| Equipment Maint Services                       | \$1          | \$95,000     | \$71,400      | -24.84%                                         |
| Equipment Maint Services                       | \$54,077     | \$30,000     | \$33,245      | 10.82%                                          |
| Equipment Maint Services - Recreation          | -            | -            | \$1,000       | -                                               |
| Equipment Maint Services                       | -            | -            | \$3,000       | -                                               |
| Equipment Maint Services                       | \$5,664      | \$20,000     | \$6,000       | -70.00%                                         |
| Equipment Maint Services                       | \$180,601    | \$85,000     | \$104,836     | 23.34%                                          |
| Equipment Maint Services                       | \$6,514      | \$5,500      | \$6,890       | 25.27%                                          |
| Equipment Maint Services                       | \$24,936     | \$8,500      | \$9,996       | 17.60%                                          |
| Equipment Maint Services                       | \$280        | \$900        | \$917         | 1.89%                                           |
| Equipment Maint Services                       | \$3,268      | \$2,000      | \$2,196       | 9.80%                                           |
| Equipment Maint Services - Drainage Operations | -            | \$1,500      | \$1,000       | -33.33%                                         |
| Equipment Maint Services - Meters              | -            | -            | \$500         | -                                               |
| <b>Supplies</b>                                | \$66,192     | \$66,900     | \$51,825      | -22.53%                                         |
| Furniture                                      | -            | \$15,000     | -             | -100.00%                                        |
| Office Supplies                                | \$1,196      | \$600        | \$600         | 0.00%                                           |
| Tools & Equipment                              | \$19,642     | \$17,800     | \$10,500      | -41.01%                                         |
| Safety Supplies                                | \$42         | \$1,300      | \$1,300       | 0.00%                                           |
| Vehicle Fuel                                   | \$208,280    | \$227,500    | \$234,672     | 3.15%                                           |
| Vehicle Fuel                                   | \$2,244      | \$2,200      | \$4,425       | 101.14%                                         |
| Vehicle Fuel                                   | -\$220,800   | -\$227,500   | -\$234,672    | 3.15%                                           |
| Shop Supplies                                  | \$55,590     | \$30,000     | \$35,000      | 16.67%                                          |
| <b>Services - Other</b>                        | \$17,746     | \$8,700      | \$8,700       | 0.00%                                           |
| Printing & Copy Services                       | -            | \$200        | \$200         | 0.00%                                           |
| Shop Services                                  | \$17,746     | \$8,500      | \$8,500       | 0.00%                                           |
| <b>Other Expenses</b>                          | \$5,976      | \$15,020     | \$9,950       | -33.75%                                         |
| Training                                       | \$4,165      | \$13,170     | \$5,100       | -61.28%                                         |
| Travel & Conferences                           | \$1,699      | \$200        | \$3,200       | 1,500.00%                                       |
| Books, Publications & Reference Materials      | -            | \$500        | \$500         | 0.00%                                           |



| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Food & Related Services                      | \$112        | \$500        | \$500         | 0.00%                                           |
| Permits, Licenses & Other Fees               | -            | \$650        | \$650         | 0.00%                                           |
| <b>Capital</b>                               | \$209,266    | \$82,310     | \$10,500      | -87.24%                                         |
| Other Equipment                              | \$7,245      | -            | -             | -                                               |
| Heavy Equipment                              | -            | -            | \$10,500      | -                                               |
| Heavy Equipment                              | \$81,843     | -            | -             | -                                               |
| Heavy Equipment                              | \$120,178    | \$82,310     | -             | -100.00%                                        |
| <b>Debt</b>                                  | \$47,975     | \$42,148     | -             | -100.00%                                        |
| Capital Leases - Principal                   | \$31,466     | \$42,148     | -             | -100.00%                                        |
| Capital Leases - Interest                    | \$16,509     | -            | -             | -                                               |
| <b>Total Fleet</b>                           | \$1,142,724  | \$1,153,137  | \$1,135,366   | -1.54%                                          |
| <b>Distribution</b>                          |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | \$244,884    | \$285,624    | \$324,158     | 13.49%                                          |
| Salaries - Regular                           | \$228,203    | \$279,504    | \$314,158     | 12.40%                                          |
| Salaries - Overtime                          | \$8,630      | \$4,120      | \$8,000       | 94.17%                                          |
| Salaries - Bonuses                           | \$1,434      | \$2,000      | \$2,000       | 0.00%                                           |
| PTO Sell Back                                | \$1,791      | -            | -             | -                                               |
| Paid Parental Leave                          | \$4,826      | -            | -             | -                                               |
| <b>Benefits</b>                              | \$72,667     | \$110,579    | \$96,502      | -12.73%                                         |
| Benefit Expense Allocation                   | \$68,344     | \$105,099    | \$91,022      | -13.39%                                         |
| Clothing & Uniforms                          | \$4,323      | \$5,480      | \$5,480       | 0.00%                                           |
| <b>Utilities</b>                             | \$3,804      | \$4,142      | \$4,632       | 11.83%                                          |
| Utilities - Phone Stipend                    | -            | -            | \$540         | -                                               |
| Utilities - Telecom Allocation               | \$3,804      | \$4,142      | \$4,092       | -1.21%                                          |
| <b>Maintenance</b>                           | \$39,842     | \$42,818     | \$30,400      | -29.00%                                         |
| Maintenance Contracts                        | \$15,830     | \$12,500     | \$12,900      | 3.20%                                           |
| Vehicle Maint Services                       | -            | \$2,000      | -             | -100.00%                                        |
| Equipment Maint Services                     | -            | \$5,500      | -             | -100.00%                                        |
| Distribution Maint Services                  | \$24,012     | \$22,818     | \$17,500      | -23.31%                                         |
| <b>Supplies</b>                              | \$13,345     | \$14,640     | \$13,182      | -9.96%                                          |
| Office Supplies                              | -            | \$800        | \$800         | 0.00%                                           |
| Tools & Equipment                            | \$6,719      | \$6,810      | \$6,000       | -11.89%                                         |
| Safety Supplies                              | \$506        | \$1,030      | \$1,030       | 0.00%                                           |
| Vehicle Fuel                                 | \$6,120      | \$6,000      | \$5,352       | -10.80%                                         |
| <b>Services - Other</b>                      | -            | \$200        | \$200         | 0.00%                                           |
| Printing & Copy Services                     | -            | \$100        | \$100         | 0.00%                                           |
| Courier Services                             | -            | \$100        | \$100         | 0.00%                                           |
| <b>Other Expenses</b>                        | \$11,108     | \$11,870     | \$10,350      | -12.81%                                         |
| Training                                     | \$6,193      | \$8,520      | \$6,600       | -22.54%                                         |
| Travel & Conferences                         | \$1,638      | \$250        | \$250         | 0.00%                                           |
| Books, Publications &<br>Reference Materials | \$499        | \$500        | \$500         | 0.00%                                           |
| Food & Related Services                      | \$2,777      | \$2,600      | \$3,000       | 15.38%                                          |
| <b>Capital</b>                               | -            | \$13,969     | \$177,359     | 1,169.66%                                       |
| Heavy Equipment New<br>Distribution          | -            | -            | \$177,359     | -                                               |
| Heavy Equipment                              | -            | \$13,969     | -             | -100.00%                                        |

| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Debt</b>                                  | \$18,277     | \$67,188     | \$126,999     | 89.02%                                          |
| Capital Leases - Principal                   | \$59,072     | \$67,188     | \$126,999     | 89.02%                                          |
| Capital Leases - Interest                    | \$18,277     | -            | -             | -                                               |
| Principal Payment Offset (P 13)              | -\$59,072    | -            | -             | -                                               |
| <b>Professional Services</b>                 | \$37,084     | \$32,632     | \$49,300      | 51.08%                                          |
| Distribution Maint Supplies                  | \$37,084     | \$31,032     | \$49,300      | 58.87%                                          |
| Engineering Services                         | -            | \$1,600      | -             | -100.00%                                        |
| <b>Total Distribution</b>                    | \$441,010    | \$583,662    | \$833,082     | 42.73%                                          |
| <b>Locates</b>                               |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | \$111,100    | \$120,810    | \$125,606     | 3.97%                                           |
| Salaries - Regular                           | \$108,650    | \$115,210    | \$120,006     | 4.16%                                           |
| Salaries - Overtime                          | \$2,450      | \$5,000      | \$5,000       | 0.00%                                           |
| Salaries - Bonuses                           | -            | \$600        | \$600         | 0.00%                                           |
| <b>Benefits</b>                              | \$34,318     | \$34,651     | \$37,510      | 8.25%                                           |
| Benefit Expense Allocation                   | \$32,698     | \$31,911     | \$34,770      | 8.96%                                           |
| Clothing & Uniforms                          | \$1,620      | \$2,740      | \$2,740       | 0.00%                                           |
| <b>Utilities</b>                             | -            | -            | \$1,563       | -                                               |
| Utilities - Telecom Allocation               | -            | -            | \$1,563       | -                                               |
| <b>Maintenance</b>                           | \$42,270     | \$31,750     | \$32,000      | 0.79%                                           |
| Maintenance Contracts                        | \$4,334      | \$5,000      | \$5,000       | 0.00%                                           |
| Vehicle Maint Services                       | -            | \$1,000      | -             | -100.00%                                        |
| Distribution Maint Services                  | \$37,936     | \$25,750     | \$27,000      | 4.85%                                           |
| <b>Supplies</b>                              | \$3,222      | \$2,850      | \$3,679       | 29.09%                                          |
| Office Supplies                              | \$241        | \$400        | \$400         | 0.00%                                           |
| Tools & Equipment                            | \$1,814      | \$1,050      | \$1,500       | 42.86%                                          |
| Safety Supplies                              | \$351        | \$600        | \$600         | 0.00%                                           |
| Vehicle Fuel                                 | \$816        | \$800        | \$1,179       | 47.37%                                          |
| <b>Services - Other</b>                      | \$131        | \$200        | \$100         | -50.00%                                         |
| Printing & Copy Services                     | \$131        | \$200        | \$100         | -50.00%                                         |
| <b>Other Expenses</b>                        | \$804        | \$8,658      | \$9,650       | 11.46%                                          |
| Training                                     | \$804        | \$8,458      | \$9,450       | 11.73%                                          |
| Books, Publications &<br>Reference Materials | -            | \$200        | \$200         | 0.00%                                           |
| <b>Debt</b>                                  | \$2,054      | -            | -             | -                                               |
| Capital Leases - Principal                   | \$8,033      | -            | -             | -                                               |
| Capital Leases - Interest                    | \$2,054      | -            | -             | -                                               |
| Principal Payment Offset (P 13)              | -\$8,033     | -            | -             | -                                               |
| <b>Professional Services</b>                 | \$3,032      | \$4,000      | \$4,000       | 0.00%                                           |
| Distribution Maint Supplies                  | \$3,032      | \$4,000      | \$4,000       | 0.00%                                           |
| <b>Total Locates</b>                         | \$196,932    | \$202,919    | \$214,108     | 5.51%                                           |
| <b>Backflow</b>                              |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | \$95,976     | \$162,692    | \$71,225      | -56.22%                                         |
| Salaries - Regular                           | \$90,197     | \$158,592    | \$66,725      | -57.93%                                         |
| Salaries - Overtime                          | \$4,208      | \$3,500      | \$4,000       | 14.29%                                          |
| Salaries - Bonuses                           | -            | \$600        | \$500         | -16.67%                                         |
| PTO Sell Back                                | \$634        | -            | -             | -                                               |
| Paid Parental Leave                          | \$937        | -            | -             | -                                               |

| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Benefits</b>                              | \$27,323     | \$46,667     | \$22,072      | -52.70%                                         |
| Benefit Expense Allocation                   | \$26,916     | \$43,927     | \$19,332      | -55.99%                                         |
| Clothing & Uniforms                          | \$406        | \$2,740      | \$2,740       | 0.00%                                           |
| <b>Utilities</b>                             | -            | -            | \$869         | -                                               |
| Utilities - Telecom Allocation               | -            | -            | \$869         | -                                               |
| <b>Maintenance</b>                           | \$95         | \$2,550      | \$1,175       | -53.92%                                         |
| Maintenance Contracts                        | \$95         | \$1,050      | \$1,175       | 11.90%                                          |
| Vehicle Maint Services                       | -            | \$1,500      | -             | -100.00%                                        |
| <b>Supplies</b>                              | \$2,685      | \$3,100      | \$4,387       | 41.52%                                          |
| Office Supplies                              | \$213        | \$400        | \$400         | 0.00%                                           |
| Tools & Equipment                            | \$1,657      | \$1,500      | \$2,000       | 33.33%                                          |
| Safety Supplies                              | -            | \$400        | \$400         | 0.00%                                           |
| Vehicle Fuel                                 | \$816        | \$800        | \$1,587       | 98.37%                                          |
| <b>Services - Other</b>                      | \$73         | \$300        | \$200         | -33.33%                                         |
| Printing & Copy Services                     | \$73         | \$200        | \$200         | 0.00%                                           |
| Courier Services                             | -            | \$100        | -             | -100.00%                                        |
| <b>Other Expenses</b>                        | \$2,011      | \$7,608      | \$9,625       | 26.51%                                          |
| Training                                     | \$2,011      | \$6,858      | \$8,800       | 28.32%                                          |
| Books, Publications &<br>Reference Materials | -            | \$100        | \$100         | 0.00%                                           |
| Membership Dues                              | -            | \$650        | \$725         | 11.54%                                          |
| <b>Professional Services</b>                 | \$5,557      | \$5,250      | \$6,000       | 14.29%                                          |
| Distribution Maint Supplies                  | \$5,557      | \$5,250      | \$6,000       | 14.29%                                          |
| <b>Total Backflow</b>                        | \$133,719    | \$228,166    | \$115,553     | -49.36%                                         |
| <b>Collection</b>                            |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | \$274,042    | \$268,593    | \$347,346     | 29.32%                                          |
| Salaries - Regular                           | \$259,856    | \$250,093    | \$327,846     | 31.09%                                          |
| Salaries - Overtime                          | \$10,619     | \$17,500     | \$17,500      | 0.00%                                           |
| Salaries - Bonuses                           | \$1,776      | \$1,000      | \$2,000       | 100.00%                                         |
| PTO Sell Back                                | \$1,791      | -            | -             | -                                               |
| <b>Benefits</b>                              | \$82,311     | \$44,561     | \$101,838     | 128.54%                                         |
| Benefit Expense Allocation                   | \$77,539     | \$37,711     | \$94,988      | 151.88%                                         |
| Clothing & Uniforms                          | \$4,773      | \$6,850      | \$6,850       | 0.00%                                           |
| <b>Utilities</b>                             | \$4,879      | \$5,134      | \$7,011       | 36.56%                                          |
| Utilities - Electric Service                 | \$240        | \$240        | \$240         | 0.00%                                           |
| Utilities - Water Service                    | \$835        | \$2,500      | \$2,500       | 0.00%                                           |
| Utilities - Telecom Allocation               | \$3,804      | \$2,394      | \$4,271       | 78.40%                                          |
| <b>Maintenance</b>                           | \$35,290     | \$61,900     | \$30,180      | -51.24%                                         |
| Maintenance Contracts                        | \$11,200     | \$12,900     | \$13,680      | 6.05%                                           |
| Collection Maint Services                    | \$24,090     | \$49,000     | \$16,500      | -66.33%                                         |
| <b>Supplies</b>                              | \$17,284     | \$14,980     | \$21,035      | 40.42%                                          |
| Office Supplies                              | \$35         | \$600        | \$600         | 0.00%                                           |
| Tools & Equipment                            | \$6,490      | \$6,130      | \$6,500       | 6.04%                                           |
| Safety Supplies                              | \$3,619      | \$8,250      | \$8,550       | 3.64%                                           |
| Vehicle Fuel                                 | \$7,140      | -            | \$5,385       | -                                               |
| <b>Services - Other</b>                      | -            | \$220        | \$220         | 0.00%                                           |
| Printing & Copy Services                     | -            | \$110        | \$110         | 0.00%                                           |

| Category                                      | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Courier Services                              | -            | \$110        | \$110         | 0.00%                                           |
| <b>Other Expenses</b>                         | \$10,881     | \$25,570     | \$10,945      | -57.20%                                         |
| Training                                      | \$9,893      | \$22,960     | \$8,335       | -63.70%                                         |
| Travel & Conferences                          | \$988        | \$1,910      | \$1,910       | 0.00%                                           |
| Books, Publications &<br>Reference Materials  | -            | \$700        | \$700         | 0.00%                                           |
| <b>Capital</b>                                | -            | \$102,631    | -             | -100.00%                                        |
| Heavy Equipment                               | -            | \$102,631    | -             | -100.00%                                        |
| <b>Professional Services</b>                  | \$3,817      | \$7,220      | \$13,100      | 81.44%                                          |
| Collection Maint Supplies                     | \$3,817      | \$7,220      | \$13,100      | 81.44%                                          |
| <b>Total Collection</b>                       | \$428,505    | \$530,808    | \$531,674     | 0.16%                                           |
| <b>Water Treatment</b>                        |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                   | \$495,824    | \$582,394    | \$543,816     | -6.62%                                          |
| Salaries - Regular                            | \$477,672    | \$547,494    | \$505,416     | -7.69%                                          |
| Salaries - Overtime                           | \$4,338      | \$34,900     | \$34,900      | 0.00%                                           |
| Salaries - Bonuses                            | \$3,371      | -            | \$3,500       | -                                               |
| Paid Parental Leave                           | \$10,443     | -            | -             | -                                               |
| <b>Benefits</b>                               | \$149,108    | \$160,360    | \$155,150     | -3.25%                                          |
| Benefit Expense Allocation                    | \$144,496    | \$151,645    | \$146,435     | -3.44%                                          |
| Clothing & Uniforms                           | \$4,612      | \$8,715      | \$8,715       | 0.00%                                           |
| <b>Utilities</b>                              | \$378,751    | \$380,224    | \$412,555     | 8.50%                                           |
| Utilities - Electric Service                  | \$324,344    | \$314,427    | \$347,401     | 10.49%                                          |
| Utilities - Electric Service                  | \$1,904      | \$8,250      | \$8,250       | 0.00%                                           |
| Utilities - Gas Service                       | \$30,494     | \$38,541     | \$38,541      | 0.00%                                           |
| Utilities - Waste Disposal<br>Service         | \$2,393      | \$2,885      | \$2,885       | 0.00%                                           |
| Utilities - Water Service                     | \$8,470      | \$10,000     | \$8,894       | -11.06%                                         |
| Utilities - Telecom Allocation                | \$11,145     | \$6,121      | \$6,584       | 7.56%                                           |
| <b>Maintenance</b>                            | \$227,572    | \$276,754    | \$357,191     | 29.06%                                          |
| Maintenance Contracts                         | \$81,036     | \$89,991     | \$107,392     | 19.34%                                          |
| Bldgs/Grounds Maint Services                  | \$35,349     | \$35,900     | \$35,900      | 0.00%                                           |
| Mowing Services                               | -            | \$15,180     | \$21,000      | 38.34%                                          |
| Vehicle Maint Services                        | -            | \$2,400      | -             | -100.00%                                        |
| Equipment Maint Services                      | \$64,948     | \$52,460     | \$90,685      | 72.87%                                          |
| Equipment Maint Services -<br>Reuse Reservoir | \$7,520      | \$3,150      | \$6,300       | 100.00%                                         |
| Pump Station Maint Services                   | \$11,719     | \$36,873     | \$49,873      | 35.26%                                          |
| Water Storage Maint Services                  | \$27,000     | \$40,800     | \$46,041      | 12.85%                                          |
| <b>Supplies</b>                               | \$71,689     | \$78,416     | \$119,415     | 52.28%                                          |
| Bldgs/Grounds Maint Supplies                  | \$17,389     | \$9,602      | \$15,582      | 62.28%                                          |
| Office Supplies                               | \$471        | \$1,373      | \$1,373       | 0.00%                                           |
| Tools & Equipment                             | \$8,427      | \$7,317      | \$10,910      | 49.10%                                          |
| Safety Supplies                               | \$2,312      | \$4,224      | \$4,224       | 0.00%                                           |
| Equipment Maint Supplies                      | \$36,262     | \$49,200     | \$83,900      | 70.53%                                          |
| Vehicle Fuel                                  | \$6,828      | \$6,700      | \$3,426       | -48.87%                                         |
| <b>Services - Other</b>                       | \$45,429     | \$30,193     | \$35,463      | 17.45%                                          |
| Courier Services                              | \$95         | \$455        | \$455         | 0.00%                                           |

| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Laboratory Services                          | \$45,334     | \$29,738     | \$35,008      | 17.72%                                          |
| <b>Other Expenses</b>                        | \$3,790      | \$6,649      | \$6,537       | -1.68%                                          |
| Training                                     | \$1,121      | \$3,715      | \$3,715       | 0.00%                                           |
| Travel & Conferences                         | \$24         | \$340        | -             | -100.00%                                        |
| Books, Publications &<br>Reference Materials | \$1,523      | \$1,362      | \$700         | -48.60%                                         |
| Membership Dues                              | \$685        | \$1,022      | \$1,822       | 78.28%                                          |
| Food & Related Services                      | \$437        | \$210        | \$300         | 42.86%                                          |
| <b>Capital</b>                               | \$29,672     | \$70,459     | -             | -100.00%                                        |
| Other Equipment                              | \$29,672     | -            | -             | -                                               |
| Heavy Equipment                              | -            | \$70,459     | -             | -100.00%                                        |
| <b>Debt</b>                                  | \$6,217      | \$39,519     | -             | -100.00%                                        |
| Capital Leases - Principal                   | \$21,090     | \$39,519     | -             | -100.00%                                        |
| Capital Leases - Interest                    | \$6,217      | -            | -             | -                                               |
| Principal Payment Offset (P 13)              | -\$21,090    | -            | -             | -                                               |
| <b>Professional Services</b>                 | \$646,741    | \$727,220    | \$695,730     | -4.33%                                          |
| Plant Chemicals                              | \$517,069    | \$583,300    | \$561,210     | -3.79%                                          |
| Plant Chemicals                              | -            | \$18,900     | \$5,200       | -72.49%                                         |
| Solids Disposal                              | \$43,963     | \$52,220     | \$52,220      | 0.00%                                           |
| Pump Station Maint Supplies                  | \$15,047     | \$17,100     | \$21,400      | 25.15%                                          |
| Treatment Supplies                           | \$58,551     | \$32,100     | \$32,100      | 0.00%                                           |
| Generator Fuel                               | \$1,469      | \$2,290      | \$2,290       | 0.00%                                           |
| Consultation Services                        | \$10,643     | \$15,640     | \$15,640      | 0.00%                                           |
| Engineering Services                         | -            | \$5,670      | \$5,670       | 0.00%                                           |
| <b>Total Water Treatment</b>                 | \$2,054,794  | \$2,352,188  | \$2,325,857   | -1.12%                                          |
| <b>Wastewater Treatment</b>                  |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | \$439,907    | \$550,431    | \$663,718     | 20.58%                                          |
| Salaries - Regular                           | \$412,992    | \$510,061    | \$613,311     | 20.24%                                          |
| Salaries - Overtime                          | \$6,631      | \$40,370     | \$47,407      | 17.43%                                          |
| Salaries - Bonuses                           | \$4,361      | -            | \$3,000       | -                                               |
| PTO Sell Back                                | \$1,941      | -            | -             | -                                               |
| Paid Parental Leave                          | \$13,982     | -            | -             | -                                               |
| <b>Benefits</b>                              | \$130,129    | \$147,085    | \$184,546     | 25.47%                                          |
| Benefit Expense Allocation                   | \$127,185    | \$141,277    | \$177,696     | 25.78%                                          |
| Clothing & Uniforms                          | \$2,944      | \$5,808      | \$6,850       | 17.94%                                          |
| <b>Utilities</b>                             | \$577,043    | \$692,415    | \$762,396     | 10.11%                                          |
| Utilities - Electric Service                 | \$509,487    | \$573,034    | \$630,340     | 10.00%                                          |
| Utilities - Gas Service                      | \$25,369     | \$39,250     | \$43,175      | 10.00%                                          |
| Utilities - Waste Disposal<br>Service        | \$12,434     | \$7,120      | \$7,832       | 10.00%                                          |
| Utilities - Water Service                    | \$22,457     | \$64,452     | \$70,900      | 10.00%                                          |
| Utilities - Phone Stipend                    | -            | \$2,160      | \$2,160       | 0.00%                                           |
| Utilities - Telecom Allocation               | \$7,296      | \$6,399      | \$7,989       | 24.85%                                          |
| <b>Maintenance</b>                           | \$223,980    | \$231,848    | \$218,394     | -5.80%                                          |
| Maintenance Contracts                        | \$47,078     | \$63,128     | \$103,328     | 63.68%                                          |
| Bldgs/Grounds Maint Services                 | \$124,434    | \$72,870     | \$67,870      | -6.86%                                          |
| Vehicle Maint Services                       | -            | \$800        | -             | -100.00%                                        |



| Category                                     | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|----------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| Equipment Maint Services                     | \$52,467     | \$95,050     | \$47,196      | -50.35%                                         |
| <b>Supplies</b>                              | \$50,425     | \$45,460     | \$89,265      | 96.36%                                          |
| Bldgs/Grounds Maint Supplies                 | \$9,505      | \$6,500      | \$6,500       | 0.00%                                           |
| Office Supplies                              | \$593        | \$1,000      | \$1,000       | 0.00%                                           |
| Tools & Equipment                            | \$1,438      | \$3,500      | \$13,500      | 285.71%                                         |
| Safety Supplies                              | \$4,752      | \$3,900      | \$4,100       | 5.13%                                           |
| Equipment Maint Supplies                     | \$31,689     | \$28,160     | \$61,600      | 118.75%                                         |
| Vehicle Fuel                                 | \$2,448      | \$2,400      | \$2,565       | 6.88%                                           |
| <b>Services - Other</b>                      | \$45,227     | \$42,900     | \$40,600      | -5.36%                                          |
| Courier Services                             | \$74         | \$300        | -             | -100.00%                                        |
| Laboratory Services                          | \$45,153     | \$42,600     | \$40,600      | -4.69%                                          |
| <b>Other Expenses</b>                        | \$5,174      | \$8,150      | \$10,420      | 27.85%                                          |
| Training                                     | \$1,834      | \$4,200      | \$3,700       | -11.90%                                         |
| Travel & Conferences                         | \$2,689      | \$2,900      | \$5,520       | 90.34%                                          |
| Books, Publications &<br>Reference Materials | \$244        | \$500        | \$500         | 0.00%                                           |
| Membership Dues                              | \$298        | \$350        | \$500         | 42.86%                                          |
| Food & Related Services                      | \$110        | \$200        | \$200         | 0.00%                                           |
| <b>Capital</b>                               | \$88,143     | \$151,000    | -             | -100.00%                                        |
| Other Equipment                              | \$14,335     | -            | -             | -                                               |
| Heavy Equipment                              | \$73,809     | -            | -             | -                                               |
| Heavy Equipment                              | -            | \$151,000    | -             | -100.00%                                        |
| <b>Debt</b>                                  | \$3,885      | \$8,565      | \$27,759      | 224.10%                                         |
| Capital Leases - Principal                   | \$8,508      | \$8,565      | \$27,759      | 224.10%                                         |
| Capital Leases - Interest                    | \$3,885      | -            | -             | -                                               |
| Principal Payment Offset (P 13)              | -\$8,508     | -            | -             | -                                               |
| <b>Professional Services</b>                 | \$282,872    | \$295,825    | \$322,335     | 8.96%                                           |
| Plant Chemicals                              | \$181,265    | \$147,000    | \$185,000     | 25.85%                                          |
| Solids Disposal                              | \$59,256     | \$80,000     | \$70,000      | -12.50%                                         |
| Treatment Supplies                           | \$40,300     | \$61,000     | \$63,570      | 4.21%                                           |
| Generator Fuel                               | \$456        | \$1,765      | \$1,765       | 0.00%                                           |
| Consultation Services                        | \$1,595      | \$2,000      | \$2,000       | 0.00%                                           |
| Engineering Services                         | -            | \$4,060      | -             | -100.00%                                        |
| <b>Total Wastewater Treatment</b>            | \$1,846,786  | \$2,173,679  | \$2,319,433   | 6.71%                                           |
| <b>Drainage Operations</b>                   |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                  | \$119,734    | \$211,492    | \$364,933     | 72.55%                                          |
| Salaries - Regular                           | \$116,517    | \$204,092    | \$357,233     | 75.04%                                          |
| Salaries - Overtime                          | \$1,899      | \$4,500      | \$6,500       | 44.44%                                          |
| Salaries - Bonuses                           | \$1,318      | \$2,900      | \$1,200       | -58.62%                                         |
| <b>Benefits</b>                              | \$37,695     | \$55,017     | \$107,612     | 95.60%                                          |
| Benefit Expense Allocation                   | \$35,460     | \$50,907     | \$103,502     | 103.32%                                         |
| Clothing & Uniforms                          | \$2,235      | \$4,110      | \$4,110       | 0.00%                                           |
| <b>Utilities</b>                             | \$17,320     | \$16,230     | \$31,653      | 95.03%                                          |
| Utilities - Waste Disposal<br>Service        | \$13,516     | \$15,141     | \$25,000      | 65.11%                                          |
| Utilities - Water Service                    | -            | -            | \$2,000       | -                                               |
| Utilities - Telecom Allocation               | \$3,804      | \$1,089      | \$4,653       | 327.27%                                         |



| Category                                          | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Maintenance</b>                                | \$138,318    | \$145,500    | \$627,600     | 331.34%                                         |
| Vehicle Maint Services                            | -            | \$1,000      | -             | -100.00%                                        |
| Equipment Maint Services -<br>Drainage Operations | -            | \$1,500      | -             | -100.00%                                        |
| Collection Maint Services                         | \$138,318    | \$143,000    | \$627,600     | 338.88%                                         |
| <b>Supplies</b>                                   | \$12,774     | \$39,000     | \$38,415      | -1.50%                                          |
| Office Supplies                                   | \$532        | \$600        | \$600         | 0.00%                                           |
| Tools & Equipment                                 | \$8,563      | \$33,900     | \$33,900      | 0.00%                                           |
| Safety Supplies                                   | \$643        | \$1,500      | \$1,500       | 0.00%                                           |
| Vehicle Fuel                                      | \$3,036      | \$3,000      | \$2,415       | -19.50%                                         |
| <b>Services - Other</b>                           | -            | \$200        | \$200         | 0.00%                                           |
| Printing & Copy Services                          | -            | \$100        | \$100         | 0.00%                                           |
| Courier Services                                  | -            | \$100        | \$100         | 0.00%                                           |
| <b>Other Expenses</b>                             | \$10,855     | \$22,120     | \$12,750      | -42.36%                                         |
| Training                                          | \$6,623      | \$14,220     | \$7,200       | -49.37%                                         |
| Travel & Conferences                              | \$4,232      | \$7,000      | \$4,150       | -40.71%                                         |
| Books, Publications &<br>Reference Materials      | -            | -            | \$400         | -                                               |
| Food & Related Services                           | -            | \$900        | \$1,000       | 11.11%                                          |
| <b>Capital</b>                                    | \$59,714     | \$596,509    | \$421,520     | -29.34%                                         |
| Other Equipment                                   | \$39,317     | -            | -             | -                                               |
| Furniture                                         | \$1,141      | -            | -             | -                                               |
| Heavy Equipment                                   | \$19,256     | -            | -             | -                                               |
| Heavy Equipment                                   | -            | \$596,509    | \$421,520     | -29.34%                                         |
| <b>Debt</b>                                       | \$2,937      | \$11,022     | \$23,115      | 109.72%                                         |
| Capital Leases - Principal                        | \$11,010     | \$11,022     | \$23,115      | 109.72%                                         |
| Capital Leases - Interest                         | \$2,937      | -            | -             | -                                               |
| Principal Payment Offset (P 13)                   | -\$11,010    | -            | -             | -                                               |
| <b>Professional Services</b>                      | \$9,146      | \$16,440     | \$20,940      | 27.37%                                          |
| Collection Maint Supplies                         | \$9,146      | \$16,440     | \$20,940      | 27.37%                                          |
| <b>Total Drainage Operations</b>                  | \$408,491    | \$1,113,529  | \$1,648,739   | 48.06%                                          |
| <b>Water Meters</b>                               |              |              |               |                                                 |
| <b>Salaries &amp; Wages</b>                       | \$325,265    | \$355,409    | \$376,417     | 5.91%                                           |
| Salaries - Regular                                | \$301,227    | \$337,609    | \$356,417     | 5.57%                                           |
| Salaries - Overtime                               | \$10,074     | \$15,000     | \$18,000      | 20.00%                                          |
| Salaries - Bonuses                                | \$2,919      | \$2,800      | \$2,000       | -28.57%                                         |
| PTO Sell Back                                     | \$4,956      | -            | -             | -                                               |
| Paid Parental Leave                               | \$6,088      | -            | -             | -                                               |
| <b>Benefits</b>                                   | \$98,674     | \$96,899     | \$110,116     | 13.64%                                          |
| Benefit Expense Allocation                        | \$93,987     | \$90,049     | \$103,266     | 14.68%                                          |
| Clothing & Uniforms                               | \$4,687      | \$6,850      | \$6,850       | 0.00%                                           |
| <b>Utilities</b>                                  | \$4,896      | \$4,156      | \$4,643       | 11.72%                                          |
| Utilities - Telecom Allocation                    | \$4,896      | \$4,156      | \$4,643       | 11.72%                                          |
| <b>Maintenance</b>                                | \$11,502     | \$16,000     | \$13,200      | -17.50%                                         |
| Maintenance Contracts                             | \$11,502     | \$11,500     | \$11,700      | 1.74%                                           |
| Vehicle Maint Services                            | -            | \$3,000      | -             | -100.00%                                        |
| Distribution Maint Services                       | -            | \$1,500      | \$1,500       | 0.00%                                           |



| Category                                             | 2024 Actuals | 2025 Adopted | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------------------------------------|--------------|--------------|---------------|-------------------------------------------------|
| <b>Supplies</b>                                      | \$35,458     | \$19,600     | \$19,629      | 0.15%                                           |
| Office Supplies                                      | \$723        | \$1,000      | \$1,000       | 0.00%                                           |
| Tools & Equipment                                    | \$23,687     | \$7,000      | \$10,000      | 42.86%                                          |
| Safety Supplies                                      | \$1,052      | \$1,500      | \$2,000       | 33.33%                                          |
| Vehicle Fuel                                         | \$9,996      | \$10,100     | \$6,629       | -34.37%                                         |
| <b>Services - Other</b>                              | \$237        | \$2,150      | \$1,495       | -30.47%                                         |
| Printing & Copy Services                             | \$237        | \$1,725      | \$1,070       | -37.97%                                         |
| Courier Services                                     | -            | \$425        | \$425         | 0.00%                                           |
| <b>Other Expenses</b>                                | \$7,741      | \$9,967      | \$9,770       | -1.98%                                          |
| Training                                             | \$5,745      | \$7,770      | \$8,670       | 11.58%                                          |
| Travel & Conferences                                 | \$1,584      | \$97         | -             | -100.00%                                        |
| Books, Publications &<br>Reference Materials         | -            | \$100        | \$100         | 0.00%                                           |
| Food & Related Services                              | \$413        | \$2,000      | \$1,000       | -50.00%                                         |
| <b>Capital</b>                                       | -            | \$69,405     | -             | -100.00%                                        |
| Heavy Equipment                                      | -            | \$69,405     | -             | -100.00%                                        |
| <b>Debt</b>                                          | \$4,211      | \$20,535     | \$34,608      | 68.53%                                          |
| Capital Leases - Principal                           | \$19,278     | \$20,535     | \$34,608      | 68.53%                                          |
| Capital Leases - Interest                            | \$4,211      | -            | -             | -                                               |
| Principal Payment Offset (P 13)                      | -\$19,278    | -            | -             | -                                               |
| <b>Professional Services</b>                         | \$36,189     | \$45,018     | \$47,240      | 4.94%                                           |
| Distribution Maint Supplies                          | \$36,189     | \$45,018     | \$47,240      | 4.94%                                           |
| <b>Total Water Meters</b>                            | \$524,174    | \$639,138    | \$617,117     | -3.45%                                          |
| <b>Debt</b>                                          |              |              |               |                                                 |
| <b>Debt</b>                                          | \$3,751,193  | -            | -             | -                                               |
| Revenue Bonds - Principal -<br>Series 15 Refunding   | \$926,400    | -            | -             | -                                               |
| Revenue Bonds - Principal 2015                       | \$38,600     | -            | -             | -                                               |
| Revenue Bonds - Principal -<br>Series 2017 Refunding | \$345,600    | -            | -             | -                                               |
| Revenue Bonds - Principal 2017                       | \$14,400     | -            | -             | -                                               |
| Revenue Bonds - Interest -<br>Series 2015            | \$395,544    | -            | -             | -                                               |
| Interest - Revenue Bonds (2015)                      | \$16,481     | -            | -             | -                                               |
| Revenue Bonds - Interest -<br>WRRB, Series 2017      | \$114,929    | -            | -             | -                                               |
| Interest - Revenue Bonds (2017)                      | \$4,789      | -            | -             | -                                               |
| Certificates of Participation -<br>Principal 2014    | \$775,000    | -            | -             | -                                               |
| COP's - Interest - COP's 2014                        | \$821,125    | -            | -             | -                                               |
| Paying Agent Fees                                    | \$2,433      | -            | -             | -                                               |
| Principal Payment Offset -<br>COP's 2014             | -\$7,750     | -            | -             | -                                               |
| Principal Payment Offset -<br>Series 2015            | -\$9,650     | -            | -             | -                                               |
| Principal Payment Offset -<br>WRRB, Series 2017      | -\$3,600     | -            | -             | -                                               |
| Interest Accrual - COP's 2014                        | -\$5,167     | -            | -             | -                                               |

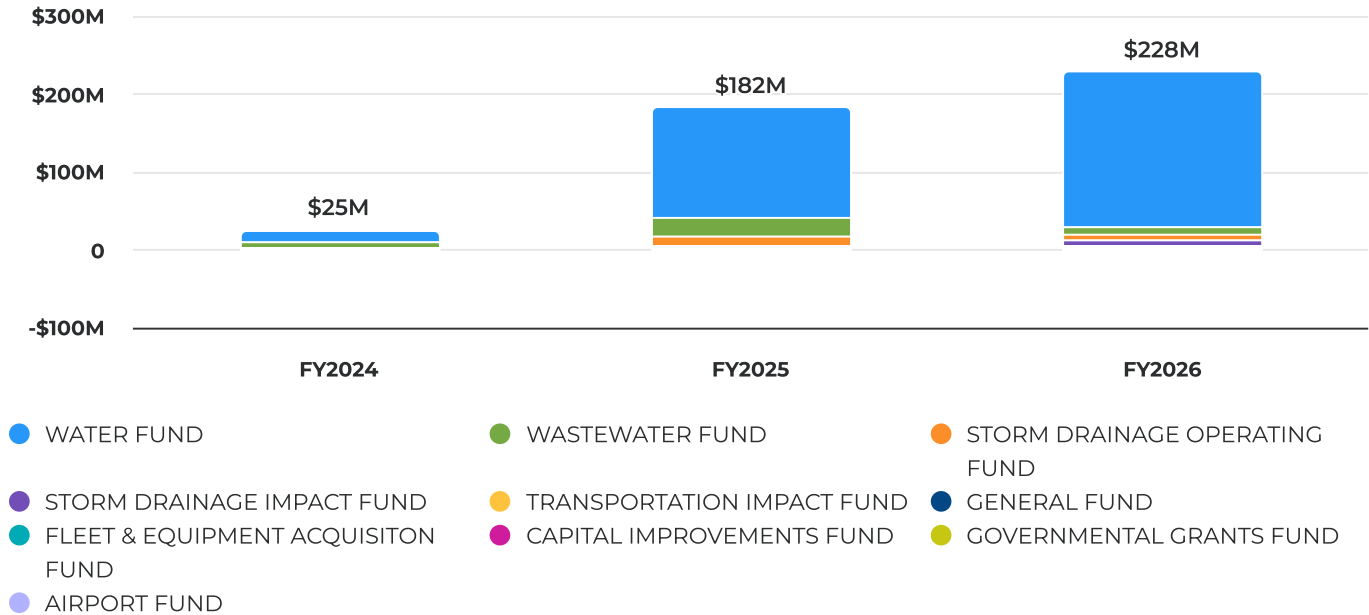




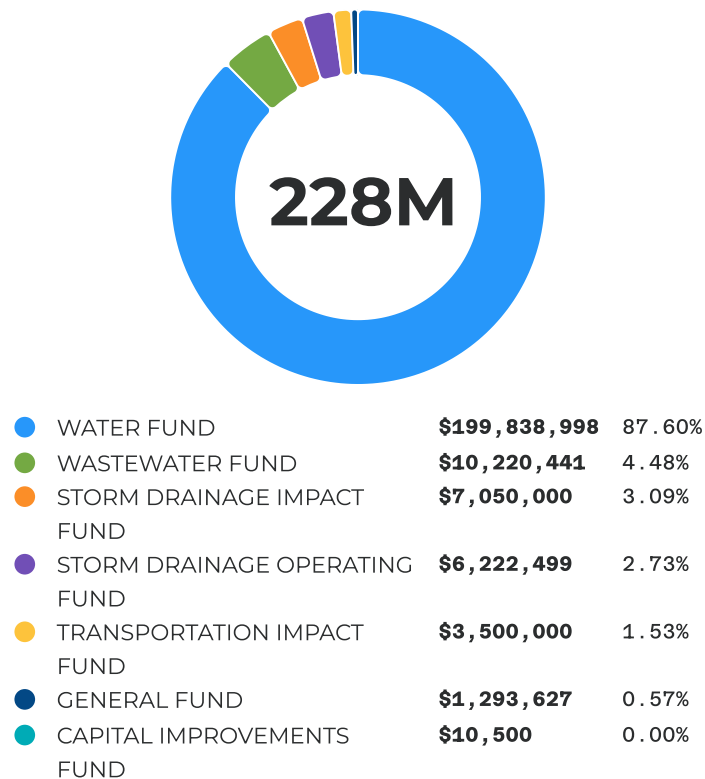
| Category                                          | 2024 Actuals        | 2025 Adopted         | 2026 Proposed        | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|---------------------------------------------------|---------------------|----------------------|----------------------|-------------------------------------------------|
| Interest Accrual - Series 2015                    | -\$3,217            | -                    | -                    | -                                               |
| Interest Accrual - WRRB, Series 2017              | -\$972              | -                    | -                    | -                                               |
| Amort. of Bond Deferrals - COP's 2014             | \$14,598            | -                    | -                    | -                                               |
| Amort. of Bond Deferrals - Series 2015            | -\$13,093           | -                    | -                    | -                                               |
| Amort. of Bond Deferrals - WRRB, Series 2017      | \$5,475             | -                    | -                    | -                                               |
| Amort. of Bond Ins. Prem. - Series 2015           | \$1,932             | -                    | -                    | -                                               |
| Revenue Bonds - Interest - WRRB, Series 2016      | \$271,788           | -                    | -                    | -                                               |
| Loans Payable - Principal - CWRPDA 2009           | \$23,087            | -                    | -                    | -                                               |
| Loans Payable - Principal - CWRPDA/ARRA Loan-2009 | \$50,000            | -                    | -                    | -                                               |
| Loans Payable - Interest - CWRPDA 2009            | \$3,188             | -                    | -                    | -                                               |
| Paying Agent Fees                                 | \$300               | -                    | -                    | -                                               |
| Interest Accrual - CWRPDA 2009                    | -\$1,063            | -                    | -                    | -                                               |
| Interest Accrual - WRRB, Series 2016              | -\$45,298           | -                    | -                    | -                                               |
| Loans Payable - CWCB Storm Drainage               | \$14,369            | -                    | -                    | -                                               |
| Loans Payable - CWCB Storm Drainage               | \$3,854             | -                    | -                    | -                                               |
| Interest Accrual - CWCB Storm Drainage            | -\$2,891            | -                    | -                    | -                                               |
| <b>Total Debt</b>                                 | <b>\$3,751,193</b>  | <b>-</b>             | <b>-</b>             | <b>-</b>                                        |
| <b>Total Expenditures</b>                         | <b>\$23,349,094</b> | <b>\$182,282,933</b> | <b>\$228,136,064</b> | <b>25.15%</b>                                   |

## Expenditures by Fund

### Historical Expenditures by Fund



### FY26 Expenditures by Fund



## Expenditures by Fund

| Category                                            | 2024 Actuals | 2025 Adopted  | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------------------------------|--------------|---------------|---------------|-------------------------------------------------|
| <b>GENERAL FUND</b>                                 |              |               |               |                                                 |
| <b>Administration</b>                               | \$10,201     | \$76,150      | \$168,760     | 121.62%                                         |
| Salaries & Wages                                    | -            | \$76,150      | \$83,357      | 9.46%                                           |
| Benefits                                            | \$4,727      | -             | \$24,151      | -                                               |
| Insurance                                           | \$5,473      | -             | \$61,252      | -                                               |
| <b>Fleet</b>                                        | \$892,728    | \$1,028,680   | \$1,124,866   | 9.35%                                           |
| Salaries & Wages                                    | \$316,647    | \$418,822     | \$460,453     | 9.94%                                           |
| Benefits                                            | \$94,080     | \$139,916     | \$135,156     | -3.40%                                          |
| Utilities                                           | \$1,404      | \$4,822       | \$6,909       | 43.28%                                          |
| Maintenance                                         | \$383,438    | \$374,500     | \$451,873     | 20.66%                                          |
| Supplies                                            | \$66,192     | \$66,900      | \$51,825      | -22.53%                                         |
| Services - Other                                    | \$17,746     | \$8,700       | \$8,700       | 0.00%                                           |
| Other Expenses                                      | \$5,976      | \$15,020      | \$9,950       | -33.75%                                         |
| Capital                                             | \$7,245      | -             | -             | -                                               |
| <b>Total GENERAL FUND</b>                           | \$902,928    | \$1,104,830   | \$1,293,627   | 17.09%                                          |
| <b>CAPITAL IMPROVEMENTS FUND</b>                    |              |               |               |                                                 |
| <b>Fleet</b>                                        | -            | -             | \$10,500      | -                                               |
| Capital                                             | -            | -             | \$10,500      | -                                               |
| <b>Total CAPITAL IMPROVEMENTS FUND</b>              | -            | -             | \$10,500      | -                                               |
| <b>GOVERNMENTAL GRANTS FUND</b>                     |              |               |               |                                                 |
| <b>Administration</b>                               | -            | -             | -             | -                                               |
| Transfers Out                                       | -            | -             | -             | -                                               |
| <b>Total GOVERNMENTAL GRANTS FUND</b>               | -            | -             | -             | -                                               |
| <b>TRANSPORTATION IMPACT FUND</b>                   |              |               |               |                                                 |
| <b>Administration</b>                               | -            | -             | \$3,500,000   | -                                               |
| Capital                                             | -            | -             | \$3,500,000   | -                                               |
| <b>Total TRANSPORTATION IMPACT FUND</b>             | -            | -             | \$3,500,000   | -                                               |
| <b>STORM DRAINAGE IMPACT FUND</b>                   |              |               |               |                                                 |
| <b>Administration</b>                               | -            | \$4,376,500   | \$7,050,000   | 61.09%                                          |
| Capital                                             | -            | \$4,376,500   | \$7,050,000   | 61.09%                                          |
| <b>Total STORM DRAINAGE IMPACT FUND</b>             | -            | \$4,376,500   | \$7,050,000   | 61.09%                                          |
| <b>FLEET &amp; EQUIPMENT ACQUISITION FUND</b>       |              |               |               |                                                 |
| <b>Fleet</b>                                        | \$249,996    | \$124,458     | -             | -100.00%                                        |
| Capital                                             | \$202,021    | \$82,310      | -             | -100.00%                                        |
| Debt                                                | \$47,975     | \$42,148      | -             | -100.00%                                        |
| <b>Total FLEET &amp; EQUIPMENT ACQUISITION FUND</b> | \$249,996    | \$124,458     | -             | -100.00%                                        |
| <b>WATER FUND</b>                                   |              |               |               |                                                 |
| <b>Administration</b>                               | \$8,486,742  | \$137,910,618 | \$195,733,281 | 41.93%                                          |
| Salaries & Wages                                    | \$302,497    | \$297,025     | \$470,551     | 58.42%                                          |
| Benefits                                            | \$75,854     | \$83,481      | \$137,933     | 65.23%                                          |

| Category               | 2024 Actuals | 2025 Adopted  | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|------------------------|--------------|---------------|---------------|-------------------------------------------------|
| Utilities              | \$21,204     | \$3,988       | \$7,129       | 78.76%                                          |
| Supplies               | \$329        | \$15,900      | \$2,800       | -82.39%                                         |
| Services - Other       | -            | \$250         | \$3,838       | 1,435.20%                                       |
| Insurance              | \$1,311,790  | \$1,636,473   | \$1,558,178   | -4.78%                                          |
| Other Expenses         | \$2,909,844  | \$3,446,264   | \$3,677,481   | 6.71%                                           |
| Capital                | \$3,137,723  | \$131,718,859 | \$189,221,421 | 43.66%                                          |
| Professional Services  | \$727,501    | \$708,377     | \$653,950     | -7.68%                                          |
| <b>Distribution</b>    | \$441,010    | \$583,662     | \$833,082     | 42.73%                                          |
| Salaries & Wages       | \$244,884    | \$285,624     | \$324,158     | 13.49%                                          |
| Benefits               | \$72,667     | \$110,579     | \$96,502      | -12.73%                                         |
| Utilities              | \$3,804      | \$4,142       | \$4,632       | 11.83%                                          |
| Maintenance            | \$39,842     | \$42,818      | \$30,400      | -29.00%                                         |
| Supplies               | \$13,345     | \$14,640      | \$13,182      | -9.96%                                          |
| Services - Other       | -            | \$200         | \$200         | 0.00%                                           |
| Other Expenses         | \$11,108     | \$11,870      | \$10,350      | -12.81%                                         |
| Capital                | -            | \$13,969      | \$177,359     | 1,169.66%                                       |
| Debt                   | \$18,277     | \$67,188      | \$126,999     | 89.02%                                          |
| Professional Services  | \$37,084     | \$32,632      | \$49,300      | 51.08%                                          |
| <b>Locates</b>         | \$196,932    | \$202,919     | \$214,108     | 5.51%                                           |
| Salaries & Wages       | \$111,100    | \$120,810     | \$125,606     | 3.97%                                           |
| Benefits               | \$34,318     | \$34,651      | \$37,510      | 8.25%                                           |
| Utilities              | -            | -             | \$1,563       | -                                               |
| Maintenance            | \$42,270     | \$31,750      | \$32,000      | 0.79%                                           |
| Supplies               | \$3,222      | \$2,850       | \$3,679       | 29.09%                                          |
| Services - Other       | \$131        | \$200         | \$100         | -50.00%                                         |
| Other Expenses         | \$804        | \$8,658       | \$9,650       | 11.46%                                          |
| Debt                   | \$2,054      | -             | -             | -                                               |
| Professional Services  | \$3,032      | \$4,000       | \$4,000       | 0.00%                                           |
| <b>Backflow</b>        | \$133,719    | \$228,166     | \$115,553     | -49.36%                                         |
| Salaries & Wages       | \$95,976     | \$162,692     | \$71,225      | -56.22%                                         |
| Benefits               | \$27,323     | \$46,667      | \$22,072      | -52.70%                                         |
| Utilities              | -            | -             | \$869         | -                                               |
| Maintenance            | \$95         | \$2,550       | \$1,175       | -53.92%                                         |
| Supplies               | \$2,685      | \$3,100       | \$4,387       | 41.52%                                          |
| Services - Other       | \$73         | \$300         | \$200         | -33.33%                                         |
| Other Expenses         | \$2,011      | \$7,608       | \$9,625       | 26.51%                                          |
| Professional Services  | \$5,557      | \$5,250       | \$6,000       | 14.29%                                          |
| <b>Water Treatment</b> | \$2,054,794  | \$2,352,188   | \$2,325,857   | -1.12%                                          |
| Salaries & Wages       | \$495,824    | \$582,394     | \$543,816     | -6.62%                                          |
| Benefits               | \$149,108    | \$160,360     | \$155,150     | -3.25%                                          |
| Utilities              | \$378,751    | \$380,224     | \$412,555     | 8.50%                                           |
| Maintenance            | \$227,572    | \$276,754     | \$357,191     | 29.06%                                          |
| Supplies               | \$71,689     | \$78,416      | \$119,415     | 52.28%                                          |
| Services - Other       | \$45,429     | \$30,193      | \$35,463      | 17.45%                                          |
| Other Expenses         | \$3,790      | \$6,649       | \$6,537       | -1.68%                                          |
| Capital                | \$29,672     | \$70,459      | -             | -100.00%                                        |

| Category                    | 2024 Actuals | 2025 Adopted  | 2026 Proposed | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|-----------------------------|--------------|---------------|---------------|-------------------------------------------------|
| Debt                        | \$6,217      | \$39,519      | -             | -100.00%                                        |
| Professional Services       | \$646,741    | \$727,220     | \$695,730     | -4.33%                                          |
| <b>Water Meters</b>         | \$524,174    | \$639,138     | \$617,117     | -3.45%                                          |
| Salaries & Wages            | \$325,265    | \$355,409     | \$376,417     | 5.91%                                           |
| Benefits                    | \$98,674     | \$96,899      | \$110,116     | 13.64%                                          |
| Utilities                   | \$4,896      | \$4,156       | \$4,643       | 11.72%                                          |
| Maintenance                 | \$11,502     | \$16,000      | \$13,200      | -17.50%                                         |
| Supplies                    | \$35,458     | \$19,600      | \$19,629      | 0.15%                                           |
| Services - Other            | \$237        | \$2,150       | \$1,495       | -30.47%                                         |
| Other Expenses              | \$7,741      | \$9,967       | \$9,770       | -1.98%                                          |
| Capital                     | -            | \$69,405      | -             | -100.00%                                        |
| Debt                        | \$4,211      | \$20,535      | \$34,608      | 68.53%                                          |
| Professional Services       | \$36,189     | \$45,018      | \$47,240      | 4.94%                                           |
| <b>Debt</b>                 | \$3,433,858  | -             | -             | -                                               |
| Debt                        | \$3,433,858  | -             | -             | -                                               |
| <b>Total WATER FUND</b>     | \$15,271,228 | \$141,916,691 | \$199,838,998 | 40.81%                                          |
| <b>WASTEWATER FUND</b>      |              |               |               |                                                 |
| <b>Administration</b>       | \$3,678,498  | \$21,208,089  | \$7,369,334   | -65.25%                                         |
| Salaries & Wages            | \$302,154    | \$292,194     | \$337,479     | 15.50%                                          |
| Benefits                    | \$75,779     | \$82,302      | \$99,149      | 20.47%                                          |
| Utilities                   | \$21,900     | \$1,793       | \$4,396       | 145.18%                                         |
| Maintenance                 | -            | \$107,688     | \$107,688     | 0.00%                                           |
| Supplies                    | -            | \$700         | \$200         | -71.43%                                         |
| Insurance                   | \$161,004    | \$207,622     | \$61,252      | -70.50%                                         |
| Other Expenses              | \$1,445,926  | \$1,689,906   | \$1,579,803   | -6.52%                                          |
| Capital                     | \$1,589,476  | \$18,325,633  | \$4,637,868   | -74.69%                                         |
| Professional Services       | \$82,259     | \$500,250     | \$541,500     | 8.25%                                           |
| <b>Collection</b>           | \$428,505    | \$530,808     | \$531,674     | 0.16%                                           |
| Salaries & Wages            | \$274,042    | \$268,593     | \$347,346     | 29.32%                                          |
| Benefits                    | \$82,311     | \$44,561      | \$101,838     | 128.54%                                         |
| Utilities                   | \$4,879      | \$5,134       | \$7,011       | 36.56%                                          |
| Maintenance                 | \$35,290     | \$61,900      | \$30,180      | -51.24%                                         |
| Supplies                    | \$17,284     | \$14,980      | \$21,035      | 40.42%                                          |
| Services - Other            | -            | \$220         | \$220         | 0.00%                                           |
| Other Expenses              | \$10,881     | \$25,570      | \$10,945      | -57.20%                                         |
| Capital                     | -            | \$102,631     | -             | -100.00%                                        |
| Professional Services       | \$3,817      | \$7,220       | \$13,100      | 81.44%                                          |
| <b>Wastewater Treatment</b> | \$1,846,786  | \$2,173,679   | \$2,319,433   | 6.71%                                           |
| Salaries & Wages            | \$439,907    | \$550,431     | \$663,718     | 20.58%                                          |
| Benefits                    | \$130,129    | \$147,085     | \$184,546     | 25.47%                                          |
| Utilities                   | \$577,043    | \$692,415     | \$762,396     | 10.11%                                          |
| Maintenance                 | \$223,980    | \$231,848     | \$218,394     | -5.80%                                          |
| Supplies                    | \$50,425     | \$45,460      | \$89,265      | 96.36%                                          |
| Services - Other            | \$45,227     | \$42,900      | \$40,600      | -5.36%                                          |
| Other Expenses              | \$5,174      | \$8,150       | \$10,420      | 27.85%                                          |
| Capital                     | \$88,143     | \$151,000     | -             | -100.00%                                        |

| Category                                   | 2024 Actuals        | 2025 Adopted         | 2026 Proposed        | 2025 Adopted vs.<br>2026 Proposed (%<br>Change) |
|--------------------------------------------|---------------------|----------------------|----------------------|-------------------------------------------------|
| Debt                                       | \$3,885             | \$8,565              | \$27,759             | 224.10%                                         |
| Professional Services                      | \$282,872           | \$295,825            | \$322,335            | 8.96%                                           |
| <b>Debt</b>                                | \$302,002           | -                    | -                    | -                                               |
| Debt                                       | \$302,002           | -                    | -                    | -                                               |
| <b>Total WASTEWATER FUND</b>               | \$6,255,792         | \$23,912,576         | \$10,220,441         | -57.26%                                         |
| <b>STORM DRAINAGE OPERATING FUND</b>       |                     |                      |                      |                                                 |
| <b>Administration</b>                      | \$1,650,627         | \$9,734,350          | \$4,573,760          | -53.01%                                         |
| Salaries & Wages                           | \$211,607           | \$177,492            | \$254,852            | 43.59%                                          |
| Benefits                                   | \$54,787            | \$49,162             | \$73,839             | 50.20%                                          |
| Utilities                                  | \$216               | \$1,295              | \$3,320              | 156.37%                                         |
| Supplies                                   | -                   | \$500                | \$500                | 0.00%                                           |
| Insurance                                  | \$3,804             | \$4,955              | \$61,252             | 1,136.17%                                       |
| Other Expenses                             | \$373,936           | \$454,759            | \$570,767            | 25.51%                                          |
| Capital                                    | \$998,945           | \$8,816,756          | \$3,572,301          | -59.48%                                         |
| Professional Services                      | \$7,331             | \$229,430            | \$36,930             | -83.90%                                         |
| <b>Drainage Operations</b>                 | \$408,491           | \$1,113,529          | \$1,648,739          | 48.06%                                          |
| Salaries & Wages                           | \$119,734           | \$211,492            | \$364,933            | 72.55%                                          |
| Benefits                                   | \$37,695            | \$55,017             | \$107,612            | 95.60%                                          |
| Utilities                                  | \$17,320            | \$16,230             | \$31,653             | 95.03%                                          |
| Maintenance                                | \$138,318           | \$145,500            | \$627,600            | 331.34%                                         |
| Supplies                                   | \$12,774            | \$39,000             | \$38,415             | -1.50%                                          |
| Services - Other                           | -                   | \$200                | \$200                | 0.00%                                           |
| Other Expenses                             | \$10,855            | \$22,120             | \$12,750             | -42.36%                                         |
| Capital                                    | \$59,714            | \$596,509            | \$421,520            | -29.34%                                         |
| Debt                                       | \$2,937             | \$11,022             | \$23,115             | 109.72%                                         |
| Professional Services                      | \$9,146             | \$16,440             | \$20,940             | 27.37%                                          |
| <b>Debt</b>                                | \$15,333            | -                    | -                    | -                                               |
| Debt                                       | \$15,333            | -                    | -                    | -                                               |
| <b>Total STORM DRAINAGE OPERATING FUND</b> | \$2,074,451         | \$10,847,879         | \$6,222,499          | -42.64%                                         |
| <b>AIRPORT FUND</b>                        |                     |                      |                      |                                                 |
| <b>Administration</b>                      | -\$1,405,301        | -                    | -                    | -                                               |
| Capital                                    | -\$1,405,301        | -                    | -                    | -                                               |
| <b>Total AIRPORT FUND</b>                  | -\$1,405,301        | -                    | -                    | -                                               |
| <b>Total Expenditures</b>                  | <b>\$23,349,094</b> | <b>\$182,282,933</b> | <b>\$228,136,064</b> | <b>25.15%</b>                                   |

# Capital Improvement Plan

The Town of Erie’s Capital Improvement Program involves facilitating the development of the Five-Year Capital Improvement Plan, supporting strategic capital planning and implementation efforts with town leadership and departments, managing the Town’s annual capital budget process, and monitoring capital expenditures for efficient use of financial resources.

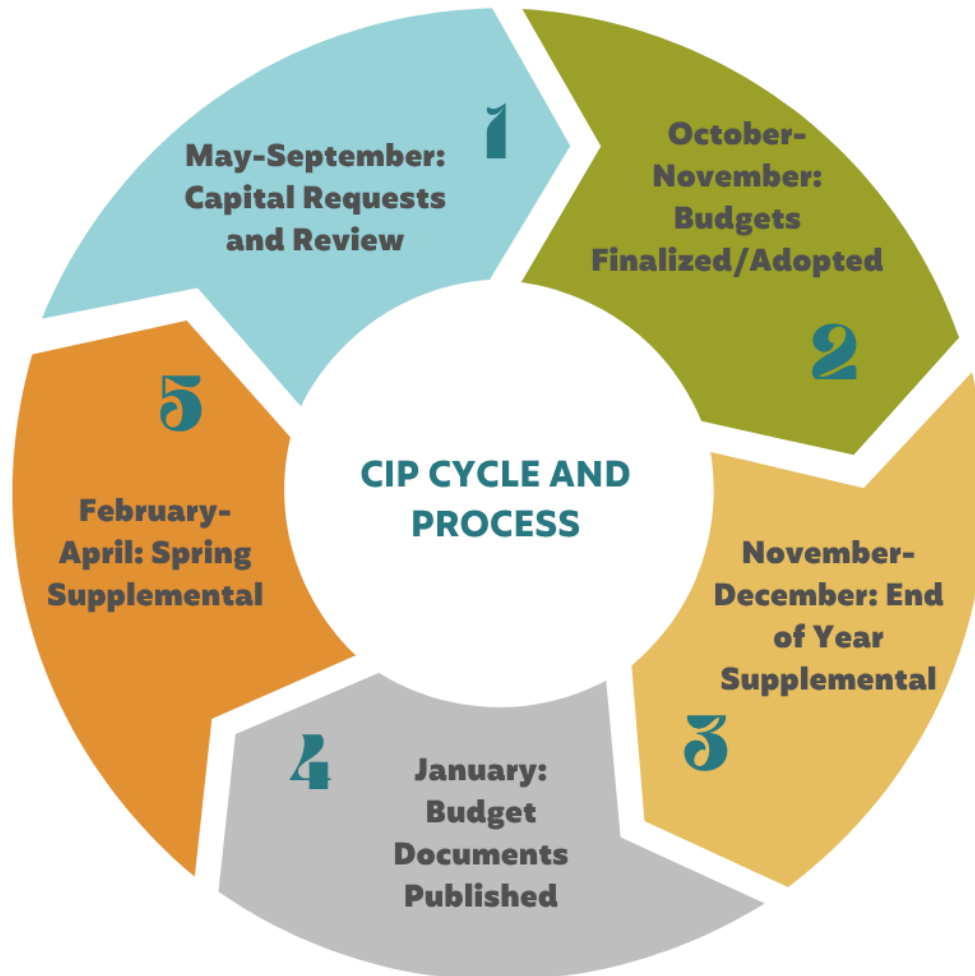
A capital improvement is a project or effort that acquires, maintains, improves, or constructs a capital asset such as buildings, streets, bridges, parks and playgrounds, public art, or other real property of a permanent nature. These capital assets typically have a useful life of three years or more and an initial, individual cost of more than \$10,000. There are five capital portfolios, not including capital outlays (equipment); the primary portfolios of Buildings and Facilities, Transportation/Streets, Utilities (Water/Sewer/Storm), and Parks and Recreation comprise the majority of the Capital Improvement Program.

Currently, the Town maintains over 35 buildings and structures, 300 miles of streets, 70 miles of trails and 1500 acres of open space, and 22 EV charging stations accessible to the public. See additional Town Facts listed below:

| Buildings and Facilities                                                            | Transportation / Streets                                                                           | Parks and Recreation                                                               | Utilities (Water/ Sewer/Storm)                                                                                  | Environment                                                                                                  |
|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|
|   |                  |  |                              |                          |
| 37 Town-owned buildings and structures<br><br>5 buildings and structures with solar | 341.7 street lane miles<br><br>19 traffic signals<br><br>11 bridges<br><br>93.3 miles of sidewalks | Over 70 miles of trails<br><br>1500 acres of open space<br><br>Over 10,000 trees   | Over 13,000 water meters<br><br>Approximately 450 miles of water, sewer, and storm mains.<br><br>1,731 hydrants | Approximately 4.7 acres in Turf Replacement to support Water Conservation<br><br>22 public EV charging ports |

The Five Year Capital Improvement Plan is updated yearly to respond to the changing desires of our dynamic town. It is a community-driven, multi-departmental plan that provides a framework of major capital projects envisioned in Erie in the coming years. It guides annual capital budgeting and decision-making, as well as the programming of funding opportunities such as grants and general obligation bond programs. It also serves as an educational document to share forecasts of expected citywide capital revenues, an overview of the allocation of capital expenditures, and highlights capital project needs beyond annual funding.

## Capital Budgeting Process





# Capital Improvement Project Ranking and Prioritization Process

As Town of Erie staff submit Capital Improvement projects, directors are prompted to "score" each project based on six criteria. This allows Leadership, Council, and Staff to see which projects have higher or lower scores depending on their alignment with the criteria. In addition, directors are also asked to prioritize their projects, from top priority/needed projects down to lower priority/future projects. The six criteria are: Health Impact, Environmental Impact, Operational Impact, Legal Impact, Fiscal Impact, and Cultural Impact. These six categories are roughly formulated to align with the 10 Community Priorities (below):

## COMMUNITY PRIORITIES



## COMMUNITY PRIORITIES, CONT.

6

**PUBLIC SAFETY**

7

**RESPONSIBLE OIL & GAS  
DEVELOPMENT**

8

**PRESERVATION OF  
OPEN SPACE**

9

**RECREATION &  
COMMUNITY AMENITIES**

10

**MULTI-MODAL FOCUS**

## Definitions and Criteria for Capital Projects

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <p><b>What is capital?</b></p> <p>Capital assets are defined by the Town as assets with an initial, individual cost of more than \$10,000 and an estimated useful life of three years or more.</p> <p>Examples include:</p> <ul style="list-style-type: none"> <li>• A project such as the renovation and extension of Town Hall, or a new park (such as Schofield).</li> <li>• A purchase like a new server.</li> <li>• The construction of a new water or wastewater pipeline, or a new street.</li> </ul>                                                                                                                                                                                                                                      |
| <p><b>What is NOT capital?</b></p> <p>A purchase over \$10K where the components are all under \$10K.</p> <ul style="list-style-type: none"> <li>◦ Consider items like computers or furniture; if you purchase 10 computers for \$2K per computer, it adds up to \$20K, but each of those items, if purchased separately, would not meet the threshold. So this would not qualify as capital.</li> <li>◦ Same with furniture—you may contract out with a supplier to purchase \$50K worth of furniture for a remodel, but if each of those items is below \$10K, none of it should be considered capital.</li> </ul> <p>Items not essential to the completion/function of the capital item (and therefore should be expensed as operating costs/non-capital):</p> <ul style="list-style-type: none"> <li>◦ Training on the asset.</li> <li>◦ Warranties (if cost is listed as separate line item)</li> <li>◦ Administrative costs/support</li> <li>◦ Supplies and consumables (i.e. tools for the project, utilities, etc)</li> </ul> <p>Examples include:</p> <ul style="list-style-type: none"> <li>◦ Warranty associated with the purchase of a new server.</li> <li>◦ Design/consultation costs associated with a project that ended up not being completed.</li> <li>◦ Staff training on how to operate a new mower.</li> </ul> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <p><b>What can be included as capital project costs?</b></p> <p>Design/planning, engineering, property acquisition, easements, and construction are all common capital project costs.</p> <ul style="list-style-type: none"> <li>• Design/planning and engineering can only be considered capital if associated with a finished capital asset and those costs were necessary and essential to the completion of the capital asset.</li> <li>• IF there is design/planning or engineering costs associated with a project BUT the project does not go to construction and is not completed, these costs will need to be moved to a normal operating expense account code (i.e. Consultation Services) and cannot be considered capital.</li> </ul> |

# One Year Plan

Below is the proposed 2026 CIP Budget, broken out first by Funding Source and then also by Department.

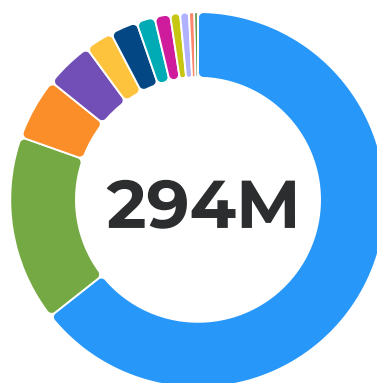
**FY26 Total Capital Requested**

**\$294,330,550**

**FY26 Total Funding Requested**

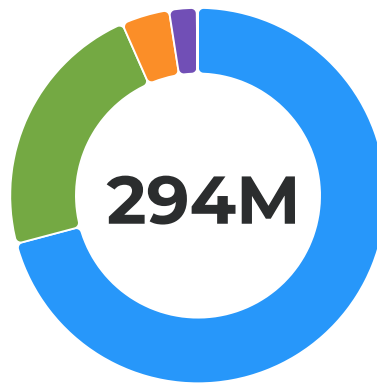
**\$294,330,550**

## FY26 Total Funding Requested by Source



|                                          |                      |        |
|------------------------------------------|----------------------|--------|
| Water Fund - 500                         | <b>\$189,448,780</b> | 64.37% |
| Police Facility Impact Fund - 325        | <b>\$47,266,850</b>  | 16.06% |
| Capital Improvement Fund - 110           | <b>\$15,778,858</b>  | 5.36%  |
| Transportation Impact Fund - 300         | <b>\$12,175,000</b>  | 4.14%  |
| Storm Drainage Impact Fund - 340         | <b>\$7,050,000</b>   | 2.40%  |
| Parks Improvement Impact Fund - 320      | <b>\$7,000,000</b>   | 2.38%  |
| Wastewater Fund - 510                    | <b>\$4,637,868</b>   | 1.58%  |
| Storm Drainage Operating Fund - 520      | <b>\$3,993,821</b>   | 1.36%  |
| Trails & Natural Areas Fund - 210        | <b>\$2,455,513</b>   | 0.83%  |
| Public Facilities Impact Fund - 310      | <b>\$2,279,814</b>   | 0.77%  |
| Conservation Trust Fund - 220            | <b>\$1,332,550</b>   | 0.45%  |
| Fleet & Equipment Acquisition Fund - 400 | <b>\$828,162</b>     | 0.28%  |
| Tree Impact Fund - 330                   | <b>\$50,000</b>      | 0.02%  |
| Airport Fund - 530                       | <b>\$33,334</b>      | 0.01%  |

## FY26 Total Funding Requested by Department



|                        |                      |        |
|------------------------|----------------------|--------|
| Utilities              | <b>\$208,590,969</b> | 70.87% |
| Public Works           | <b>\$66,279,273</b>  | 22.52% |
| Parks & Recreation     | <b>\$12,160,308</b>  | 4.13%  |
| Economic Development   | <b>\$7,000,000</b>   | 2.38%  |
| Information Technology | <b>\$140,000</b>     | 0.05%  |
| Risk                   | <b>\$100,000</b>     | 0.03%  |
| Environmental Services | <b>\$60,000</b>      | 0.02%  |

## FY26 Capital Cost Breakdown

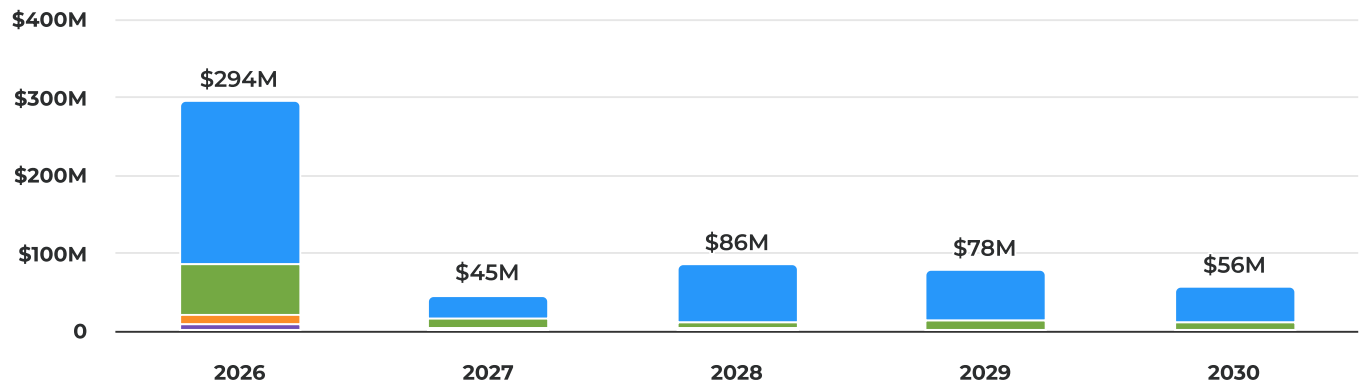


|                   |                      |        |
|-------------------|----------------------|--------|
| Capital Costs     | <b>\$294,330,550</b> | 99.92% |
| Operational Costs | <b>\$245,753</b>     | 0.08%  |

# Capital Improvement Multi-Year Plan

Below is the proposed Capital Improvement Plan from 2026-2030, illustrated by total requests by Department, as well as by Funding Source.

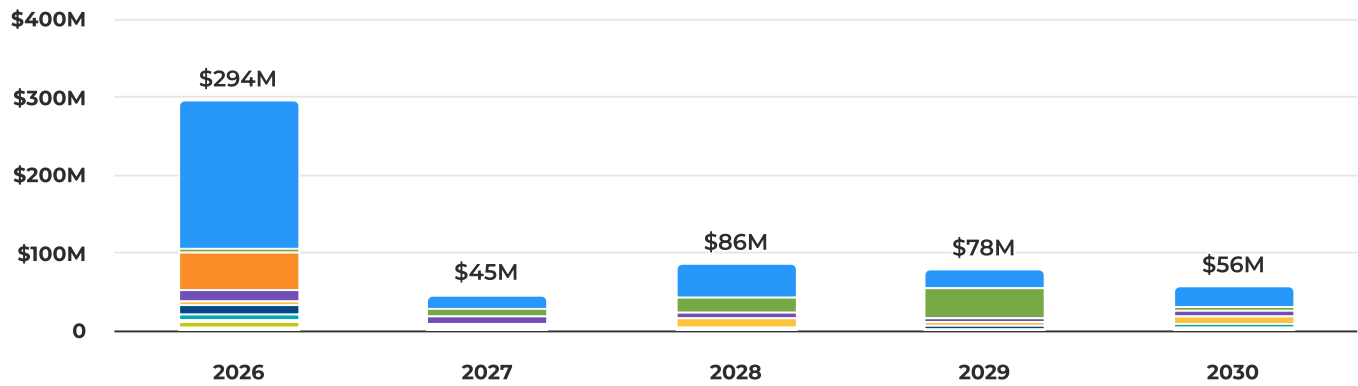
FY26 - FY30 Total Funding Requested by Department



*Funding by Department Totals (all years)*

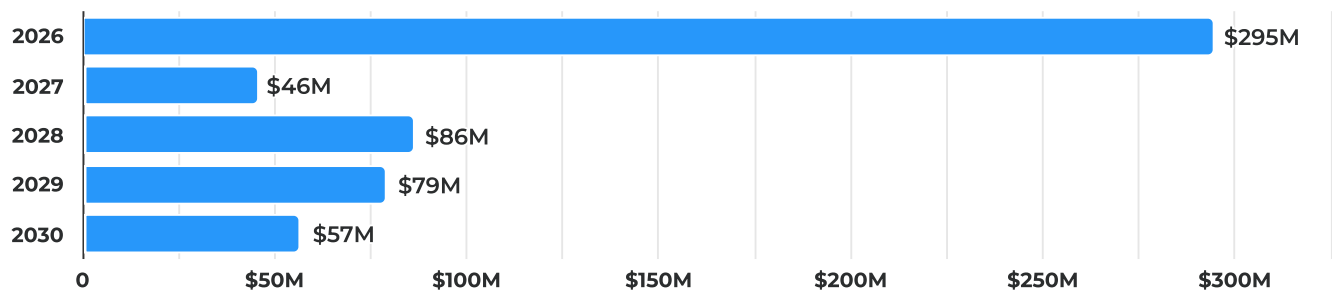
|                        |               |        |
|------------------------|---------------|--------|
| Utilities              | \$423,588,960 | 75.79% |
| Public Works           | \$105,042,098 | 18.79% |
| Parks & Recreation     | \$21,558,201  | 3.86%  |
| Economic Development   | \$7,000,000   | 1.25%  |
| Risk                   | \$1,260,250   | 0.23%  |
| Environmental Services | \$300,000     | 0.05%  |
| Information Technology | \$140,000     | 0.03%  |
| Police                 | \$20,000      | 0.00%  |

## FY26 - FY30 Total Funding Requested by Source

*Funding by Source Totals (all years)*

|                                          |               |        |
|------------------------------------------|---------------|--------|
| Water Fund - 500                         | \$300,408,083 | 53.75% |
| Wastewater Fund - 510                    | \$74,251,556  | 13.29% |
| Police Facility Impact Fund - 325        | \$47,266,850  | 8.46%  |
| Capital Improvement Fund - 110           | \$46,136,438  | 8.25%  |
| Storm Drainage Operating Fund - 520      | \$33,168,821  | 5.93%  |
| Transportation Impact Fund - 300         | \$19,975,000  | 3.57%  |
| Storm Drainage Impact Fund - 340         | \$12,500,000  | 2.24%  |
| Trails & Natural Areas Fund - 210        | \$9,731,115   | 1.74%  |
| Parks Improvement Impact Fund - 320      | \$7,000,000   | 1.25%  |
| Public Facilities Impact Fund - 310      | \$5,329,544   | 0.95%  |
| Conservation Trust Fund - 220            | \$1,612,550   | 0.29%  |
| Fleet & Equipment Acquisition Fund - 400 | \$828,162     | 0.15%  |
| Airport Fund - 530                       | \$626,390     | 0.11%  |
| Tree Impact Fund - 330                   | \$75,000      | 0.01%  |
| Grants Fund - 205                        | \$0           | 0.00%  |

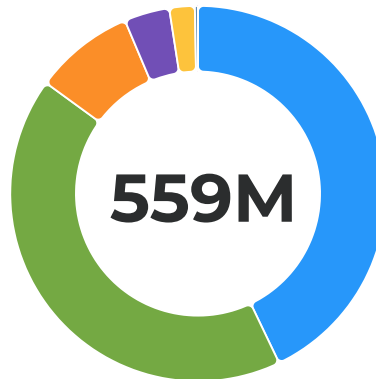
## FY26 - FY30 Capital Cost Breakdown

*Capital Cost Totals (all years)*

|                   |               |        |
|-------------------|---------------|--------|
| Capital Costs     | \$558,909,509 | 99.45% |
| Operational Costs | \$3,116,473   | 0.55%  |

# Capital Improvement Plan - Project Types

FY26 - FY30 Capital Costs By Project Type



|                               |                      |        |
|-------------------------------|----------------------|--------|
| Utilities (Water/Sewer/Storm) | <b>\$239,741,581</b> | 42.89% |
| Building and Facilities       | <b>\$235,450,200</b> | 42.13% |
| Transportation/Streets        | <b>\$48,174,561</b>  | 8.62%  |
| Parks & Rec                   | <b>\$21,846,034</b>  | 3.91%  |
| Other Capital Projects        | <b>\$12,214,092</b>  | 2.19%  |
| New Heavy Equipment           | <b>\$1,319,364</b>   | 0.24%  |
| Other Equipment               | <b>\$96,352</b>      | 0.02%  |
| Replacement Heavy Equipment   | <b>\$67,325</b>      | 0.01%  |

## Utilities (Water/Sewer/Storm)

| Project No. / Category                                | FY2026       | FY2027      | FY2028       | FY2029       | FY2030      | Total               |
|-------------------------------------------------------|--------------|-------------|--------------|--------------|-------------|---------------------|
| 100007 NISP                                           | \$4,858,750  | \$7,600,000 | \$7,200,000  | \$8,300,000  | \$9,400,000 | <b>\$37,358,750</b> |
| 247015 Sewer Trunk Line - Erie Gateway                | \$0          | \$6,162,600 | \$16,096,455 | \$9,363,508  | \$1,901,125 | <b>\$33,523,688</b> |
| -- Future upgrades to NWRP                            | \$0          | \$2,500,000 | \$0          | \$25,000,000 | \$0         | <b>\$27,500,000</b> |
| 100364 Zone 3 Water Tank                              | \$19,091,872 | \$0         | \$0          | \$0          | \$0         | <b>\$19,091,872</b> |
| 100062 Coal Creek Improvements                        | \$0          | \$400,000   | \$8,000,000  | \$500,000    | \$9,000,000 | <b>\$17,900,000</b> |
| 100005 Windy Gap Firing Project                       | \$2,869,000  | \$3,488,000 | \$3,216,100  | \$3,181,100  | \$3,143,100 | <b>\$15,897,300</b> |
| 100394 Coal Creek Reach 2 and 4                       | \$11,554,901 | \$0         | \$0          | \$0          | \$0         | <b>\$11,554,901</b> |
| -- LRMWTF GAC Expansion                               | \$0          | \$0         | \$0          | \$11,000,000 | \$0         | <b>\$11,000,000</b> |
| 257505 LRMWTF Plant 1 Filter System Upgrade           | \$6,000,000  | \$0         | \$0          | \$0          | \$0         | <b>\$6,000,000</b>  |
| 267501 Old Town Outfall Capacity Improvement          | \$0          | \$500,000   | \$150,000    | \$0          | \$4,800,000 | <b>\$5,450,000</b>  |
| 257524 Highway 52 Drainage Crossing                   | \$250,000    | \$0         | \$5,000,000  | \$0          | \$0         | <b>\$5,250,000</b>  |
| 100395 NWRP to HWY 52 & WCR5 (reimb)                  | \$1,050,000  | \$1,050,000 | \$1,050,000  | \$1,050,000  | \$1,050,000 | <b>\$5,250,000</b>  |
| 100001 Water Meters - Replacements                    | \$836,605    | \$1,048,553 | \$715,204    | \$1,002,427  | \$939,678   | <b>\$4,542,467</b>  |
| 267506 Upsizing Waterlines - Developer Reimbursements | \$1,000,000  | \$0         | \$1,500,000  | \$0          | \$2,000,000 | <b>\$4,500,000</b>  |
| 247014 NWRP Improvements                              | \$750,000    | \$1,000,000 | \$1,250,000  | \$500,000    | \$750,000   | <b>\$4,250,000</b>  |
| 257523 Airport Drainage Improvements                  | \$0          | \$0         | \$405,000    | \$3,100,000  | \$0         | <b>\$3,505,000</b>  |
| 257513 NISP Conveyance Easement Acquisitions          | \$662,500    | \$662,500   | \$662,500    | \$662,500    | \$662,500   | <b>\$3,312,500</b>  |
| -- LRMWTF Plant 2 Membrane Replacements               | \$0          | \$0         | \$1,500,000  | \$0          | \$1,500,000 | <b>\$3,000,000</b>  |



| Project No. / Category                                   | FY2026              | FY2027              | FY2028              | FY2029              | FY2030              | Total                |
|----------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| 267505 Replace AC from Airport Drive East to end of AC   | \$0                 | \$400,000           | \$1,950,000         | \$0                 | \$0                 | <b>\$2,350,000</b>   |
| 247013 Solar at NWRF                                     | \$2,256,458         | \$0                 | \$0                 | \$0                 | \$0                 | <b>\$2,256,458</b>   |
| 257522 111th Street Improvements                         | \$1,100,000         | \$1,000,000         | \$0                 | \$0                 | \$0                 | <b>\$2,100,000</b>   |
| 100002 Water Meters - New                                | \$357,194           | \$367,303           | \$377,412           | \$384,991           | \$395,035           | <b>\$1,881,935</b>   |
| 100417 Convert Re-Use to Zone 1 Potable                  | \$0                 | \$1,750,000         | \$0                 | \$0                 | \$0                 | <b>\$1,750,000</b>   |
| 257520 Culvert Replacement                               | \$530,000           | \$288,700           | \$296,600           | \$304,600           | \$312,500           | <b>\$1,732,400</b>   |
| 257510 Meter Pit Relocation                              | \$283,600           | \$291,600           | \$299,600           | \$307,600           | \$315,700           | <b>\$1,498,100</b>   |
| -- County Line Road AC Line Replacement                  | \$0                 | \$400,000           | \$700,000           | \$0                 | \$0                 | <b>\$1,100,000</b>   |
| 257502 Erie Lake Repairs                                 | \$1,000,000         | \$0                 | \$0                 | \$0                 | \$0                 | <b>\$1,000,000</b>   |
| 100115 Sewer Rehabilitation                              | \$380,000           | \$0                 | \$0                 | \$390,000           | \$0                 | <b>\$770,000</b>     |
| 257516 NWRF Equipment Replacements                       | \$100,000           | \$100,000           | \$100,000           | \$100,000           | \$100,000           | <b>\$500,000</b>     |
| 257506 LRMWTF Upgrades                                   | \$100,000           | \$100,000           | \$100,000           | \$100,000           | \$100,000           | <b>\$500,000</b>     |
| 257501 LRMWTF Equipment Replacements                     | \$100,000           | \$100,000           | \$100,000           | \$100,000           | \$100,000           | <b>\$500,000</b>     |
| 267508 Coal Creek - North of Kenosha                     | \$150,000           | \$150,000           | \$150,000           | \$0                 | \$0                 | <b>\$450,000</b>     |
| 267503 LRMWTF PLC Replacements                           | \$225,000           | \$225,000           | \$0                 | \$0                 | \$0                 | <b>\$450,000</b>     |
| 150000 Briggs Alleyway Storm Water Improvements          | \$400,000           | \$0                 | \$0                 | \$0                 | \$0                 | <b>\$400,000</b>     |
| 247010 Low Water Landscape Conversion at Town Facilities | \$50,000            | \$50,000            | \$50,000            | \$50,000            | \$50,000            | <b>\$250,000</b>     |
| 267502 Storm Pipe Rehab                                  | \$41,200            | \$42,400            | \$43,600            | \$44,800            | \$46,000            | <b>\$218,000</b>     |
| -- LRMWTF Radio Network - SCADA                          | \$0                 | \$200,000           | \$0                 | \$0                 | \$0                 | <b>\$200,000</b>     |
| 267504 Reuse System Improvements                         | \$50,000            | \$0                 | \$50,000            | \$0                 | \$50,000            | <b>\$150,000</b>     |
| 257517 NWRF Instrument Replacements                      | \$25,000            | \$25,000            | \$25,000            | \$25,000            | \$25,000            | <b>\$125,000</b>     |
| 257521 Storm Structure Rehabilitation                    | \$21,200            | \$21,800            | \$22,400            | \$23,000            | \$23,600            | <b>\$112,000</b>     |
| 257503 Valve Rehabilitation                              | \$54,400            | \$11,200            | \$11,600            | \$11,900            | \$12,200            | <b>\$101,300</b>     |
| 257507 LRMWTF Instrument Replacements                    | \$20,000            | \$20,000            | \$20,000            | \$20,000            | \$20,000            | <b>\$100,000</b>     |
| 257504 Hydrant Meter Replacements                        | \$18,300            | \$18,700            | \$19,100            | \$19,500            | \$19,900            | <b>\$95,500</b>      |
| 267507 Upsize Sanitary Sewer in WCR 7                    | \$76,410            | \$0                 | \$0                 | \$0                 | \$0                 | <b>\$76,410</b>      |
| 100225 Coal Creek From Levee to RR Tracks                | \$75,000            | \$0                 | \$0                 | \$0                 | \$0                 | <b>\$75,000</b>      |
| -- NWTF Upgrades                                         | \$0                 | \$0                 | \$20,000            | \$20,000            | \$20,000            | <b>\$60,000</b>      |
| 257511 PRV Replacement Plan                              | \$11,200            | \$11,500            | \$11,800            | \$12,200            | \$6,300             | <b>\$53,000</b>      |
| <b>Total Utilities (Water/Sewer/Storm)</b>               | <b>\$56,348,590</b> | <b>\$29,984,856</b> | <b>\$51,092,371</b> | <b>\$65,573,126</b> | <b>\$36,742,638</b> | <b>\$239,741,581</b> |

## Building and Facilities

| Project No. / Category                 | FY2026               | FY2027          | FY2028              | FY2029     | FY2030              | Total                |
|----------------------------------------|----------------------|-----------------|---------------------|------------|---------------------|----------------------|
| 100365 Water Treatment Facility - New  | \$151,683,000        | \$0             | \$24,421,000        | \$0        | \$7,384,000         | <b>\$183,488,000</b> |
| 100391 PD - Courts Expansion           | \$47,266,850         | \$0             | \$0                 | \$0        | \$0                 | <b>\$47,266,850</b>  |
| 100328 LAWSC Expansion                 | \$0                  | \$0             | \$0                 | \$0        | \$3,049,730         | <b>\$3,049,730</b>   |
| 100392 Erie Community Center Addition  | \$1,016,620          | \$0             | \$0                 | \$0        | \$0                 | <b>\$1,016,620</b>   |
| 247003 ECC Replacement RTU(s)          | \$325,000            | \$0             | \$0                 | \$0        | \$0                 | <b>\$325,000</b>     |
| 267002 Briggs Street Median - Circle K | \$154,000            | \$0             | \$0                 | \$0        | \$0                 | <b>\$154,000</b>     |
| 100353 Office Remodeling               | \$100,000            | \$50,000        | \$0                 | \$0        | \$0                 | <b>\$150,000</b>     |
| <b>Total Building and Facilities</b>   | <b>\$200,545,470</b> | <b>\$50,000</b> | <b>\$24,421,000</b> | <b>\$0</b> | <b>\$10,433,730</b> | <b>\$235,450,200</b> |



**Transportation/Streets**

| Project No. / Category                             | FY2026              | FY2027             | FY2028             | FY2029              | FY2030             | Total               |
|----------------------------------------------------|---------------------|--------------------|--------------------|---------------------|--------------------|---------------------|
| 100378 Street Maintenance Projects                 | \$4,500,000         | \$4,500,000        | \$4,500,000        | \$5,500,000         | \$6,000,000        | <b>\$25,000,000</b> |
| 100387 CLR - Erie Parkway to Telleen               | \$8,000,000         | \$0                | \$0                | \$0                 | \$0                | <b>\$8,000,000</b>  |
| 100346 CLR - Bonnell to Austin                     | \$0                 | \$0                | \$0                | \$3,500,000         | \$0                | <b>\$3,500,000</b>  |
| 257005 CLR & EP Ultimate Intersection Improvements | \$125,000           | \$2,500,000        | \$0                | \$0                 | \$0                | <b>\$2,625,000</b>  |
| 100379 Concrete Maintenance Program                | \$400,000           | \$450,000          | \$500,000          | \$550,000           | \$600,000          | <b>\$2,500,000</b>  |
| 100347 CLR Shoulders - SH52 to Cheesman            | \$450,000           | \$1,800,000        | \$0                | \$0                 | \$0                | <b>\$2,250,000</b>  |
| 100423 Traffic Signal Improvements                 | \$963,725           | \$264,187          | \$109,396          | \$114,865           | \$120,608          | <b>\$1,572,781</b>  |
| 260000 ADA Transition Plan                         | \$100,000           | \$250,000          | \$275,000          | \$302,500           | \$332,750          | <b>\$1,260,250</b>  |
| 100170 Traffic Calming                             | \$0                 | \$100,000          | \$100,000          | \$100,000           | \$100,000          | <b>\$400,000</b>    |
| 243001 Bus Stop Construction                       | \$378,000           | \$0                | \$0                | \$0                 | \$0                | <b>\$378,000</b>    |
| 100166 Parking Lot Maintenance                     | \$70,000            | \$60,000           | \$63,000           | \$69,300            | \$76,230           | <b>\$338,530</b>    |
| 100177 Traffic Mitigation                          | \$50,000            | \$50,000           | \$50,000           | \$50,000            | \$50,000           | <b>\$250,000</b>    |
| 100369 Town Center - North Roundabout              | \$100,000           | \$0                | \$0                | \$0                 | \$0                | <b>\$100,000</b>    |
| <b>Total Transportation/Streets</b>                | <b>\$15,136,725</b> | <b>\$9,974,187</b> | <b>\$5,597,396</b> | <b>\$10,186,665</b> | <b>\$7,279,588</b> | <b>\$48,174,561</b> |

**Parks & Rec**

| Project No. / Category                                  | FY2026              | FY2027             | FY2028             | FY2029             | FY2030             | Total               |
|---------------------------------------------------------|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| 111100 Morgan Hill                                      | \$3,675,000         | \$0                | \$0                | \$0                | \$0                | <b>\$3,675,000</b>  |
| 100292 Compass Park                                     | \$3,375,000         | \$0                | \$0                | \$0                | \$0                | <b>\$3,375,000</b>  |
| 245001 Sunset Area Plan                                 | \$0                 | \$893,974          | \$1,127,736        | \$1,000,000        | \$0                | <b>\$3,021,710</b>  |
| 265001 Coal Creek Trail - Reach 2 & 4                   | \$1,700,000         | \$0                | \$0                | \$0                | \$0                | <b>\$1,700,000</b>  |
| 100426 Country Fields Park Renovation                   | \$0                 | \$0                | \$100,000          | \$300,000          | \$1,050,000        | <b>\$1,450,000</b>  |
| 115001 Page Property                                    | \$1,263,194         | \$0                | \$0                | \$0                | \$0                | <b>\$1,263,194</b>  |
| -- Page Property Trail                                  | \$0                 | \$100,000          | \$1,000,000        | \$0                | \$0                | <b>\$1,100,000</b>  |
| 100147 Playground Replacements                          | \$662,625           | \$0                | \$400,000          | \$0                | \$0                | <b>\$1,062,625</b>  |
| 265003 Coal Creek North - Open Space Restoration        | \$163,756           | \$189,315          | \$158,514          | \$151,063          | \$0                | <b>\$662,648</b>    |
| 100146 Parking Lot Improvements                         | \$393,750           | \$0                | \$0                | \$180,000          | \$0                | <b>\$573,750</b>    |
| 100273 Trail Connectors                                 | \$480,000           | \$40,000           | \$0                | \$0                | \$0                | <b>\$520,000</b>    |
| 100145 Irrigation Upgrades                              | \$375,000           | \$0                | \$90,000           | \$0                | \$10,000           | <b>\$475,000</b>    |
| 100022 Erie Community Park                              | \$473,800           | \$0                | \$0                | \$0                | \$0                | <b>\$473,800</b>    |
| 100154 ECC Improvements                                 | \$0                 | \$173,000          | \$86,000           | \$90,000           | \$100,000          | <b>\$449,000</b>    |
| 265002 Coal Creek Trail - Erie Airport Taxiway Crossing | \$0                 | \$400,000          | \$0                | \$0                | \$0                | <b>\$400,000</b>    |
| 265004 Drainage Trail Re-Alignment                      | \$0                 | \$300,000          | \$0                | \$0                | \$0                | <b>\$300,000</b>    |
| 100367 Park Fixture Replacements                        | \$50,000            | \$165,000          | \$70,000           | \$0                | \$0                | <b>\$285,000</b>    |
| 100109 Trail Signage Program                            | \$60,000            | \$90,000           | \$100,000          | \$0                | \$0                | <b>\$250,000</b>    |
| -- Wise Homestead Open Space                            | \$0                 | \$200,000          | \$0                | \$0                | \$0                | <b>\$200,000</b>    |
| 100246 ECC Pool Maintenance                             | \$26,600            | \$107,000          | \$0                | \$0                | \$0                | <b>\$133,600</b>    |
| 265007 Boneyard Redesign                                | \$110,000           | \$0                | \$0                | \$0                | \$0                | <b>\$110,000</b>    |
| -- Agricultural Lease Program Improvements              | \$0                 | \$100,000          | \$0                | \$0                | \$0                | <b>\$100,000</b>    |
| 100318 Coal Creek Disc Golf Course                      | \$90,000            | \$0                | \$0                | \$0                | \$0                | <b>\$90,000</b>     |
| 100257 Coal Creek Park Redevelopment                    | \$83,950            | \$0                | \$0                | \$0                | \$0                | <b>\$83,950</b>     |
| 255001 Coal Creek Center - Open Space Restoration       | \$51,757            | \$0                | \$0                | \$0                | \$0                | <b>\$51,757</b>     |
| 100368 POST Infrastructure Maintenance & Replacement    | \$40,000            | \$0                | \$0                | \$0                | \$0                | <b>\$40,000</b>     |
| <b>Total Parks &amp; Rec</b>                            | <b>\$13,074,432</b> | <b>\$2,758,289</b> | <b>\$3,132,250</b> | <b>\$1,721,063</b> | <b>\$1,160,000</b> | <b>\$21,846,034</b> |



**Other Capital Projects**

| <b>Project No. / Category</b>                  | <b>FY2026</b>      | <b>FY2027</b>      | <b>FY2028</b>      | <b>FY2029</b>    | <b>FY2030</b>    | <b>Total</b>        |
|------------------------------------------------|--------------------|--------------------|--------------------|------------------|------------------|---------------------|
| 257011 Mine Mitigation                         | \$7,000,000        | \$0                | \$0                | \$0              | \$0              | <b>\$7,000,000</b>  |
| 100234 Facilities Energy Performance           | \$150,000          | \$1,950,000        | \$1,050,000        | \$0              | \$0              | <b>\$3,150,000</b>  |
| 100410 Public Art and Placemaking Program      | \$170,625          | \$177,767          | \$143,756          | \$142,559        | \$162,209        | <b>\$796,916</b>    |
| -- Runway 16 - 32 Reconstruction               | \$0                | \$0                | \$43,056           | \$550,000        | \$0              | <b>\$593,056</b>    |
| 100295 Mechanical Replacements                 | \$42,525           | \$44,652           | \$46,884           | \$49,228         | \$51,689         | <b>\$234,978</b>    |
| 100329 Facility Safety & Life Cycle Projects   | \$205,308          | \$0                | \$0                | \$0              | \$0              | <b>\$205,308</b>    |
| -- New Server FY2026                           | \$140,000          | \$0                | \$0                | \$0              | \$0              | <b>\$140,000</b>    |
| 100327 Electric Vehicle Charging Stations      | \$10,000           | \$10,000           | \$10,000           | \$10,000         | \$10,000         | <b>\$50,000</b>     |
| 100168 Pavement Maintenance - Ramp and Taxiway | \$33,334           | \$0                | \$0                | \$0              | \$0              | <b>\$33,334</b>     |
| -- Other Equipment - Fleet                     | \$10,500           | \$0                | \$0                | \$0              | \$0              | <b>\$10,500</b>     |
| <b>Total Other Capital Projects</b>            | <b>\$7,762,292</b> | <b>\$2,182,419</b> | <b>\$1,293,696</b> | <b>\$751,787</b> | <b>\$223,898</b> | <b>\$12,214,092</b> |

**New Heavy Equipment**

| <b>Category</b>                                              | <b>FY2026</b>      | <b>FY2027</b> | <b>FY2028</b> | <b>FY2029</b> | <b>FY2030</b> | <b>Total</b>       |
|--------------------------------------------------------------|--------------------|---------------|---------------|---------------|---------------|--------------------|
| Public Works Fleet Requests - New Equipment                  | \$685,717          | \$0           | \$0           | \$0           | \$0           | <b>\$685,717</b>   |
| Utilities Drainage Operations Fleet Requests - New Equipment | \$421,520          | \$0           | \$0           | \$0           | \$0           | <b>\$421,520</b>   |
| Utilities Distribution Fleet Requests - New Equipment        | \$177,359          | \$0           | \$0           | \$0           | \$0           | <b>\$177,359</b>   |
| Parks & Rec Fleet Requests - New Equipment                   | \$34,768           | \$0           | \$0           | \$0           | \$0           | <b>\$34,768</b>    |
| <b>Total New Heavy Equipment</b>                             | <b>\$1,319,364</b> | <b>\$0</b>    | <b>\$0</b>    | <b>\$0</b>    | <b>\$0</b>    | <b>\$1,319,364</b> |

**Other Equipment**

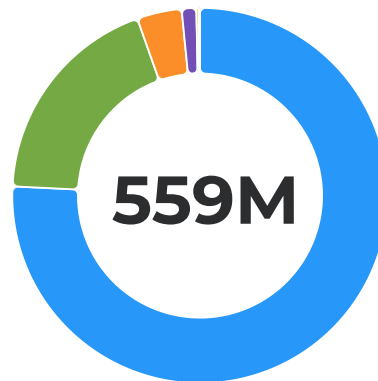
| <b>Category</b>                                                | <b>FY2026</b>   | <b>FY2027</b> | <b>FY2028</b> | <b>FY2029</b> | <b>FY2030</b>   | <b>Total</b>    |
|----------------------------------------------------------------|-----------------|---------------|---------------|---------------|-----------------|-----------------|
| Recreation Equipment                                           | \$36,000        | \$0           | \$0           | \$0           | \$0             | <b>\$36,000</b> |
| Power Turf Renovation/Turf 60" Sports Turf Resurfacing Machine | \$22,794        | \$0           | \$0           | \$0           | \$0             | <b>\$22,794</b> |
| K9 Police Dog                                                  | \$0             | \$0           | \$0           | \$0           | \$20,000        | <b>\$20,000</b> |
| Hotsy/1075BE/Mobile Hot Water Pressure Washer                  | \$17,558        | \$0           | \$0           | \$0           | \$0             | <b>\$17,558</b> |
| <b>Total Other Equipment</b>                                   | <b>\$76,352</b> | <b>\$0</b>    | <b>\$0</b>    | <b>\$0</b>    | <b>\$20,000</b> | <b>\$96,352</b> |

**Replacement Heavy Equipment**

| <b>Category</b>                                    | <b>FY2026</b>   | <b>FY2027</b> | <b>FY2028</b> | <b>FY2029</b> | <b>FY2030</b> | <b>Total</b>    |
|----------------------------------------------------|-----------------|---------------|---------------|---------------|---------------|-----------------|
| Parks & Rec Fleet Requests - Replacement Equipment | \$67,325        | \$0           | \$0           | \$0           | \$0           | <b>\$67,325</b> |
| <b>Total Replacement Heavy Equipment</b>           | <b>\$67,325</b> | <b>\$0</b>    | <b>\$0</b>    | <b>\$0</b>    | <b>\$0</b>    | <b>\$67,325</b> |

# Capital Improvement Plan - Departments

## FY26 - FY30 Capital Costs by Department



|                        |                      |        |
|------------------------|----------------------|--------|
| Utilities              | <b>\$423,588,960</b> | 75.79% |
| Public Works           | <b>\$105,042,098</b> | 18.79% |
| Parks & Recreation     | <b>\$21,558,201</b>  | 3.86%  |
| Economic Development   | <b>\$7,000,000</b>   | 1.25%  |
| Risk                   | <b>\$1,260,250</b>   | 0.23%  |
| Environmental Services | <b>\$300,000</b>     | 0.05%  |
| Information Technology | <b>\$140,000</b>     | 0.03%  |
| Police                 | <b>\$20,000</b>      | 0.00%  |

### Utilities

| Project No. / Category                                 | FY2026        | FY2027      | FY2028       | FY2029       | FY2030      | Total                |
|--------------------------------------------------------|---------------|-------------|--------------|--------------|-------------|----------------------|
| 100365 Water Treatment Facility - New                  | \$151,683,000 | \$0         | \$24,421,000 | \$0          | \$7,384,000 | <b>\$183,488,000</b> |
| 100007 NISP                                            | \$4,858,750   | \$7,600,000 | \$7,200,000  | \$8,300,000  | \$9,400,000 | <b>\$37,358,750</b>  |
| 247015 Sewer Trunk Line - Erie Gateway                 | \$0           | \$6,162,600 | \$16,096,455 | \$9,363,508  | \$1,901,125 | <b>\$33,523,688</b>  |
| -- Future upgrades to NWRf                             | \$0           | \$2,500,000 | \$0          | \$25,000,000 | \$0         | <b>\$27,500,000</b>  |
| 100364 Zone 3 Water Tank                               | \$19,091,872  | \$0         | \$0          | \$0          | \$0         | <b>\$19,091,872</b>  |
| 100062 Coal Creek Improvements                         | \$0           | \$400,000   | \$8,000,000  | \$500,000    | \$9,000,000 | <b>\$17,900,000</b>  |
| 100005 Windy Gap Firming Project                       | \$2,869,000   | \$3,488,000 | \$3,216,100  | \$3,181,100  | \$3,143,100 | <b>\$15,897,300</b>  |
| 100394 Coal Creek Reach 2 and 4                        | \$11,554,901  | \$0         | \$0          | \$0          | \$0         | <b>\$11,554,901</b>  |
| -- LRMWTF GAC Expansion                                | \$0           | \$0         | \$0          | \$11,000,000 | \$0         | <b>\$11,000,000</b>  |
| 257505 LRMWTF Plant 1 Filter System Upgrade            | \$6,000,000   | \$0         | \$0          | \$0          | \$0         | <b>\$6,000,000</b>   |
| 267501 Old Town Outfall Capacity Improvement           | \$0           | \$500,000   | \$150,000    | \$0          | \$4,800,000 | <b>\$5,450,000</b>   |
| 257524 Highway 52 Drainage Crossing                    | \$250,000     | \$0         | \$5,000,000  | \$0          | \$0         | <b>\$5,250,000</b>   |
| 100395 NWRf to HWY 52 & WCR5 (reimb)                   | \$1,050,000   | \$1,050,000 | \$1,050,000  | \$1,050,000  | \$1,050,000 | <b>\$5,250,000</b>   |
| 100001 Water Meters - Replacements                     | \$836,605     | \$1,048,553 | \$715,204    | \$1,002,427  | \$939,678   | <b>\$4,542,467</b>   |
| 267506 Upsizing Waterlines - Developer Reimbursements  | \$1,000,000   | \$0         | \$1,500,000  | \$0          | \$2,000,000 | <b>\$4,500,000</b>   |
| 247014 NWRf Improvements                               | \$750,000     | \$1,000,000 | \$1,250,000  | \$500,000    | \$750,000   | <b>\$4,250,000</b>   |
| 257523 Airport Drainage Improvements                   | \$0           | \$0         | \$405,000    | \$3,100,000  | \$0         | <b>\$3,505,000</b>   |
| 257513 NISP Conveyance Easement Acquisitions           | \$662,500     | \$662,500   | \$662,500    | \$662,500    | \$662,500   | <b>\$3,312,500</b>   |
| -- LRMWTF Plant 2 Membrane Replacements                | \$0           | \$0         | \$1,500,000  | \$0          | \$1,500,000 | <b>\$3,000,000</b>   |
| 267505 Replace AC from Airport Drive East to end of AC | \$0           | \$400,000   | \$1,950,000  | \$0          | \$0         | <b>\$2,350,000</b>   |

| Project No. / Category                          | FY2026               | FY2027              | FY2028              | FY2029              | FY2030              | Total                |
|-------------------------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| 247013 Solar at NWRP                            | \$2,256,458          | \$0                 | \$0                 | \$0                 | \$0                 | \$2,256,458          |
| 257522 111th Street Improvements                | \$1,100,000          | \$1,000,000         | \$0                 | \$0                 | \$0                 | \$2,100,000          |
| 100002 Water Meters - New                       | \$357,194            | \$367,303           | \$377,412           | \$384,991           | \$395,035           | \$1,881,935          |
| 100417 Convert Re-Use to Zone 1 Potable         | \$0                  | \$1,750,000         | \$0                 | \$0                 | \$0                 | \$1,750,000          |
| 257520 Culvert Replacement                      | \$530,000            | \$288,700           | \$296,600           | \$304,600           | \$312,500           | \$1,732,400          |
| 257510 Meter Pit Relocation                     | \$283,600            | \$291,600           | \$299,600           | \$307,600           | \$315,700           | \$1,498,100          |
| -- County Line Road AC Line Replacement         | \$0                  | \$400,000           | \$700,000           | \$0                 | \$0                 | \$1,100,000          |
| 257502 Erie Lake Repairs                        | \$1,000,000          | \$0                 | \$0                 | \$0                 | \$0                 | \$1,000,000          |
| 100115 Sewer Rehabilitation                     | \$380,000            | \$0                 | \$0                 | \$390,000           | \$0                 | \$770,000            |
| 257516 NWRP Equipment Replacements              | \$100,000            | \$100,000           | \$100,000           | \$100,000           | \$100,000           | \$500,000            |
| 257506 LRMWTF Upgrades                          | \$100,000            | \$100,000           | \$100,000           | \$100,000           | \$100,000           | \$500,000            |
| 257501 LRMWTF Equipment Replacements            | \$100,000            | \$100,000           | \$100,000           | \$100,000           | \$100,000           | \$500,000            |
| 267508 Coal Creek - North of Kenosha            | \$150,000            | \$150,000           | \$150,000           | \$0                 | \$0                 | \$450,000            |
| 267503 LRMWTF PLC Replacements                  | \$225,000            | \$225,000           | \$0                 | \$0                 | \$0                 | \$450,000            |
| -- Utilities Drainage Operations                | \$421,520            | \$0                 | \$0                 | \$0                 | \$0                 | \$421,520            |
| Fleet Requests - New Equipment                  |                      |                     |                     |                     |                     |                      |
| 150000 Briggs Alleyway Storm Water Improvements | \$400,000            | \$0                 | \$0                 | \$0                 | \$0                 | \$400,000            |
| 267502 Storm Pipe Rehab                         | \$41,200             | \$42,400            | \$43,600            | \$44,800            | \$46,000            | \$218,000            |
| -- LRMWTF Radio Network -SCADA                  | \$0                  | \$200,000           | \$0                 | \$0                 | \$0                 | \$200,000            |
| -- Utilities Distribution Fleet                 | \$177,359            | \$0                 | \$0                 | \$0                 | \$0                 | \$177,359            |
| Requests - New Equipment                        |                      |                     |                     |                     |                     |                      |
| 267504 Reuse System Improvements                | \$50,000             | \$0                 | \$50,000            | \$0                 | \$50,000            | \$150,000            |
| 257517 NWRP Instrument Replacements             | \$25,000             | \$25,000            | \$25,000            | \$25,000            | \$25,000            | \$125,000            |
| 257521 Storm Structure Rehabilitation           | \$21,200             | \$21,800            | \$22,400            | \$23,000            | \$23,600            | \$112,000            |
| 257503 Valve Rehabilitation                     | \$54,400             | \$11,200            | \$11,600            | \$11,900            | \$12,200            | \$101,300            |
| 257507 LRMWTF Instrument Replacements           | \$20,000             | \$20,000            | \$20,000            | \$20,000            | \$20,000            | \$100,000            |
| 257504 Hydrant Meter Replacements               | \$18,300             | \$18,700            | \$19,100            | \$19,500            | \$19,900            | \$95,500             |
| 267507 Upsize Sanitary Sewer in WCR 7           | \$76,410             | \$0                 | \$0                 | \$0                 | \$0                 | \$76,410             |
| 100225 Coal Creek From Levee to RR Tracks       | \$75,000             | \$0                 | \$0                 | \$0                 | \$0                 | \$75,000             |
| -- NWTf Upgrades                                | \$0                  | \$0                 | \$20,000            | \$20,000            | \$20,000            | \$60,000             |
| 257511 PRV Replacement Plan                     | \$11,200             | \$11,500            | \$11,800            | \$12,200            | \$6,300             | \$53,000             |
| -- Other Equipment - Fleet                      | \$10,500             | \$0                 | \$0                 | \$0                 | \$0                 | \$10,500             |
| <b>Total Utilities</b>                          | <b>\$208,590,969</b> | <b>\$29,934,856</b> | <b>\$75,463,371</b> | <b>\$65,523,126</b> | <b>\$44,076,638</b> | <b>\$423,588,960</b> |

## Public Works

| Project No. / Category                             | FY2026       | FY2027      | FY2028      | FY2029      | FY2030      | Total        |
|----------------------------------------------------|--------------|-------------|-------------|-------------|-------------|--------------|
| 100391 PD - Courts Expansion                       | \$47,266,850 | \$0         | \$0         | \$0         | \$0         | \$47,266,850 |
| 100378 Street Maintenance Projects                 | \$4,500,000  | \$4,500,000 | \$4,500,000 | \$5,500,000 | \$6,000,000 | \$25,000,000 |
| 100387 CLR - Erie Parkway to Telleen               | \$8,000,000  | \$0         | \$0         | \$0         | \$0         | \$8,000,000  |
| 100346 CLR - Bonnell to Austin                     | \$0          | \$0         | \$0         | \$3,500,000 | \$0         | \$3,500,000  |
| 100234 Facilities Energy Performance               | \$150,000    | \$1,950,000 | \$1,050,000 | \$0         | \$0         | \$3,150,000  |
| 100328 LAWSC Expansion                             | \$0          | \$0         | \$0         | \$0         | \$3,049,730 | \$3,049,730  |
| 257005 CLR & EP Ultimate Intersection Improvements | \$125,000    | \$2,500,000 | \$0         | \$0         | \$0         | \$2,625,000  |
| 100379 Concrete Maintenance Program                | \$400,000    | \$450,000   | \$500,000   | \$550,000   | \$600,000   | \$2,500,000  |





| Project No. / Category                         | FY2026              | FY2027              | FY2028             | FY2029              | FY2030              | Total                |
|------------------------------------------------|---------------------|---------------------|--------------------|---------------------|---------------------|----------------------|
| 100347 CLR Shoulders - SH52 to Cheesman        | \$450,000           | \$1,800,000         | \$0                | \$0                 | \$0                 | \$2,250,000          |
| 100423 Traffic Signal Improvements             | \$963,725           | \$264,187           | \$109,396          | \$114,865           | \$120,608           | \$1,572,781          |
| 115001 Page Property                           | \$1,263,194         | \$0                 | \$0                | \$0                 | \$0                 | \$1,263,194          |
| 100392 Erie Community Center Addition          | \$1,016,620         | \$0                 | \$0                | \$0                 | \$0                 | \$1,016,620          |
| -- Public Works Fleet Requests - New Equipment | \$685,717           | \$0                 | \$0                | \$0                 | \$0                 | \$685,717            |
| -- Runway 16 - 32 Reconstruction               | \$0                 | \$0                 | \$43,056           | \$550,000           | \$0                 | \$593,056            |
| 100170 Traffic Calming                         | \$0                 | \$100,000           | \$100,000          | \$100,000           | \$100,000           | \$400,000            |
| 243001 Bus Stop Construction                   | \$378,000           | \$0                 | \$0                | \$0                 | \$0                 | \$378,000            |
| 100166 Parking Lot Maintenance                 | \$70,000            | \$60,000            | \$63,000           | \$69,300            | \$76,230            | \$338,530            |
| 247003 ECC Replacement RTU(s)                  | \$325,000           | \$0                 | \$0                | \$0                 | \$0                 | \$325,000            |
| 100177 Traffic Mitigation                      | \$50,000            | \$50,000            | \$50,000           | \$50,000            | \$50,000            | \$250,000            |
| 100295 Mechanical Replacements                 | \$42,525            | \$44,652            | \$46,884           | \$49,228            | \$51,689            | \$234,978            |
| 100329 Facility Safety & Life Cycle Projects   | \$205,308           | \$0                 | \$0                | \$0                 | \$0                 | \$205,308            |
| 267002 Briggs Street Median - Circle K         | \$154,000           | \$0                 | \$0                | \$0                 | \$0                 | \$154,000            |
| 100353 Office Remodeling                       | \$100,000           | \$50,000            | \$0                | \$0                 | \$0                 | \$150,000            |
| 100369 Town Center - North Roundabout          | \$100,000           | \$0                 | \$0                | \$0                 | \$0                 | \$100,000            |
| 100168 Pavement Maintenance - Ramp and Taxiway | \$33,334            | \$0                 | \$0                | \$0                 | \$0                 | \$33,334             |
| <b>Total Public Works</b>                      | <b>\$66,279,273</b> | <b>\$11,768,839</b> | <b>\$6,462,336</b> | <b>\$10,483,393</b> | <b>\$10,048,257</b> | <b>\$105,042,098</b> |

## Parks & Recreation

| Project No. / Category                                  | FY2026      | FY2027    | FY2028      | FY2029      | FY2030      | Total       |
|---------------------------------------------------------|-------------|-----------|-------------|-------------|-------------|-------------|
| 111100 Morgan Hill                                      | \$3,675,000 | \$0       | \$0         | \$0         | \$0         | \$3,675,000 |
| 100292 Compass Park                                     | \$3,375,000 | \$0       | \$0         | \$0         | \$0         | \$3,375,000 |
| 245001 Sunset Area Plan                                 | \$0         | \$893,974 | \$1,127,736 | \$1,000,000 | \$0         | \$3,021,710 |
| 265001 Coal Creek Trail - Reach 2 & 4                   | \$1,700,000 | \$0       | \$0         | \$0         | \$0         | \$1,700,000 |
| 100426 Country Fields Park Renovation                   | \$0         | \$0       | \$100,000   | \$300,000   | \$1,050,000 | \$1,450,000 |
| -- Page Property Trail                                  | \$0         | \$100,000 | \$1,000,000 | \$0         | \$0         | \$1,100,000 |
| 100147 Playground Replacements                          | \$662,625   | \$0       | \$400,000   | \$0         | \$0         | \$1,062,625 |
| 100410 Public Art and Placemaking Program               | \$170,625   | \$177,767 | \$143,756   | \$142,559   | \$162,209   | \$796,916   |
| 265003 Coal Creek North - Open Space Restoration        | \$163,756   | \$189,315 | \$158,514   | \$151,063   | \$0         | \$662,648   |
| 100146 Parking Lot Improvements                         | \$393,750   | \$0       | \$0         | \$180,000   | \$0         | \$573,750   |
| 100273 Trail Connectors                                 | \$480,000   | \$40,000  | \$0         | \$0         | \$0         | \$520,000   |
| 100145 Irrigation Upgrades                              | \$375,000   | \$0       | \$90,000    | \$0         | \$10,000    | \$475,000   |
| 100022 Erie Community Park                              | \$473,800   | \$0       | \$0         | \$0         | \$0         | \$473,800   |
| 100154 ECC Improvements                                 | \$0         | \$173,000 | \$86,000    | \$90,000    | \$100,000   | \$449,000   |
| 265002 Coal Creek Trail - Erie Airport Taxiway Crossing | \$0         | \$400,000 | \$0         | \$0         | \$0         | \$400,000   |
| 265004 Drainage Trail Re-Alignment                      | \$0         | \$300,000 | \$0         | \$0         | \$0         | \$300,000   |
| 100367 Park Fixture Replacements                        | \$50,000    | \$165,000 | \$70,000    | \$0         | \$0         | \$285,000   |
| 100109 Trail Signage Program                            | \$60,000    | \$90,000  | \$100,000   | \$0         | \$0         | \$250,000   |
| -- Wise Homestead Open Space                            | \$0         | \$200,000 | \$0         | \$0         | \$0         | \$200,000   |
| 100246 ECC Pool Maintenance                             | \$26,600    | \$107,000 | \$0         | \$0         | \$0         | \$133,600   |
| 265007 Boneyard Redesign                                | \$110,000   | \$0       | \$0         | \$0         | \$0         | \$110,000   |
| -- Agricultural Lease Program Improvements              | \$0         | \$100,000 | \$0         | \$0         | \$0         | \$100,000   |
| 100318 Coal Creek Disc Golf Course                      | \$90,000    | \$0       | \$0         | \$0         | \$0         | \$90,000    |
| 100257 Coal Creek Park Redevelopment                    | \$83,950    | \$0       | \$0         | \$0         | \$0         | \$83,950    |



| Project No. / Category              |                                                                | FY2026              | FY2027             | FY2028             | FY2029             | FY2030             | Total               |
|-------------------------------------|----------------------------------------------------------------|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| --                                  | Parks & Rec Fleet Requests - Replacement Equipment             | \$67,325            | \$0                | \$0                | \$0                | \$0                | <b>\$67,325</b>     |
| 255001                              | Coal Creek Center - Open Space Restoration                     | \$51,757            | \$0                | \$0                | \$0                | \$0                | <b>\$51,757</b>     |
| 100368                              | POST Infrastructure Maintenance & Replacement                  | \$40,000            | \$0                | \$0                | \$0                | \$0                | <b>\$40,000</b>     |
| --                                  | Recreation Equipment                                           | \$36,000            | \$0                | \$0                | \$0                | \$0                | <b>\$36,000</b>     |
| --                                  | Parks & Rec Fleet Requests - New Equipment                     | \$34,768            | \$0                | \$0                | \$0                | \$0                | <b>\$34,768</b>     |
| --                                  | Power Turf Renovation/Turf 60" Sports Turf Resurfacing Machine | \$22,794            | \$0                | \$0                | \$0                | \$0                | <b>\$22,794</b>     |
| --                                  | Hotsy/1075BE/Mobile Hot Water Pressure Washer                  | \$17,558            | \$0                | \$0                | \$0                | \$0                | <b>\$17,558</b>     |
| <b>Total Parks &amp; Recreation</b> |                                                                | <b>\$12,160,308</b> | <b>\$2,936,056</b> | <b>\$3,276,006</b> | <b>\$1,863,622</b> | <b>\$1,322,209</b> | <b>\$21,558,201</b> |

## Economic Development

| Project No. / Category            |                 | FY2026             | FY2027     | FY2028     | FY2029     | FY2030     | Total              |
|-----------------------------------|-----------------|--------------------|------------|------------|------------|------------|--------------------|
| 257011                            | Mine Mitigation | \$7,000,000        | \$0        | \$0        | \$0        | \$0        | <b>\$7,000,000</b> |
| <b>Total Economic Development</b> |                 | <b>\$7,000,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$7,000,000</b> |

## Risk

| Project No. / Category |                     | FY2026           | FY2027           | FY2028           | FY2029           | FY2030           | Total              |
|------------------------|---------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| 260000                 | ADA Transition Plan | \$100,000        | \$250,000        | \$275,000        | \$302,500        | \$332,750        | <b>\$1,260,250</b> |
| <b>Total Risk</b>      |                     | <b>\$100,000</b> | <b>\$250,000</b> | <b>\$275,000</b> | <b>\$302,500</b> | <b>\$332,750</b> | <b>\$1,260,250</b> |

## Environmental Services

| Project No. / Category              |                                                   | FY2026          | FY2027          | FY2028          | FY2029          | FY2030          | Total            |
|-------------------------------------|---------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| 247010                              | Low Water Landscape Conversion at Town Facilities | \$50,000        | \$50,000        | \$50,000        | \$50,000        | \$50,000        | <b>\$250,000</b> |
| 100327                              | Electric Vehicle Charging Stations                | \$10,000        | \$10,000        | \$10,000        | \$10,000        | \$10,000        | <b>\$50,000</b>  |
| <b>Total Environmental Services</b> |                                                   | <b>\$60,000</b> | <b>\$60,000</b> | <b>\$60,000</b> | <b>\$60,000</b> | <b>\$60,000</b> | <b>\$300,000</b> |

## Information Technology

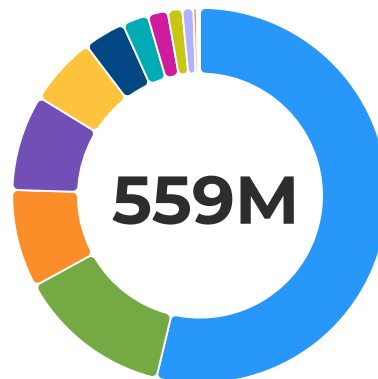
| Category                            |  | FY2026           | FY2027     | FY2028     | FY2029     | FY2030     | Total            |
|-------------------------------------|--|------------------|------------|------------|------------|------------|------------------|
| New Server FY2026                   |  | \$140,000        | \$0        | \$0        | \$0        | \$0        | <b>\$140,000</b> |
| <b>Total Information Technology</b> |  | <b>\$140,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$140,000</b> |

## Police

| Category            |  | FY2026     | FY2027     | FY2028     | FY2029     | FY2030          | Total           |
|---------------------|--|------------|------------|------------|------------|-----------------|-----------------|
| K9 Police Dog       |  | \$0        | \$0        | \$0        | \$0        | \$20,000        | <b>\$20,000</b> |
| <b>Total Police</b> |  | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$20,000</b> | <b>\$20,000</b> |

# Capital Improvement Plan - Expenditures

## FY26 - FY30 Expenditures by Fund



|                                          |               |        |
|------------------------------------------|---------------|--------|
| Water Fund - 500                         | \$300,408,083 | 53.75% |
| Wastewater Fund - 510                    | \$74,251,556  | 13.29% |
| Police Facility Impact Fund - 325        | \$47,266,850  | 8.46%  |
| Capital Improvement Fund - 110           | \$46,136,438  | 8.25%  |
| Storm Drainage Operating Fund - 520      | \$33,168,821  | 5.93%  |
| Transportation Impact Fund - 300         | \$19,975,000  | 3.57%  |
| Storm Drainage Impact Fund - 340         | \$12,500,000  | 2.24%  |
| Trails & Natural Areas Fund - 210        | \$9,731,115   | 1.74%  |
| Parks Improvement Impact Fund - 320      | \$7,000,000   | 1.25%  |
| Public Facilities Impact Fund - 310      | \$5,329,544   | 0.95%  |
| Conservation Trust Fund - 220            | \$1,612,550   | 0.29%  |
| Fleet & Equipment Acquisition Fund - 400 | \$828,162     | 0.15%  |
| Airport Fund - 530                       | \$626,390     | 0.11%  |
| Tree Impact Fund - 330                   | \$75,000      | 0.01%  |

### Water Fund - 500

| Project No. / Category                                | FY2026        | FY2027      | FY2028       | FY2029       | FY2030      | Total         |
|-------------------------------------------------------|---------------|-------------|--------------|--------------|-------------|---------------|
| 100365 Water Treatment Facility - New                 | \$151,683,000 | \$0         | \$24,421,000 | \$0          | \$7,384,000 | \$183,488,000 |
| 100007 NISP                                           | \$4,858,750   | \$7,600,000 | \$7,200,000  | \$8,300,000  | \$9,400,000 | \$37,358,750  |
| 100364 Zone 3 Water Tank                              | \$19,091,872  | \$0         | \$0          | \$0          | \$0         | \$19,091,872  |
| 100005 Windy Gap Firming Project                      | \$2,869,000   | \$3,488,000 | \$3,216,100  | \$3,181,100  | \$3,143,100 | \$15,897,300  |
| -- LRMWTF GAC Expansion                               | \$0           | \$0         | \$0          | \$11,000,000 | \$0         | \$11,000,000  |
| 257505 LRMWTF Plant 1 Filter System Upgrade           | \$6,000,000   | \$0         | \$0          | \$0          | \$0         | \$6,000,000   |
| 100001 Water Meters - Replacements                    | \$836,605     | \$1,048,553 | \$715,204    | \$1,002,427  | \$939,678   | \$4,542,467   |
| 267506 Upsizing Waterlines - Developer Reimbursements | \$1,000,000   | \$0         | \$1,500,000  | \$0          | \$2,000,000 | \$4,500,000   |
| 257513 NISP Conveyance Easement Acquisitions          | \$662,500     | \$662,500   | \$662,500    | \$662,500    | \$662,500   | \$3,312,500   |



| Project No. / Category                                   | FY2026               | FY2027              | FY2028              | FY2029              | FY2030              | Total                |
|----------------------------------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| -- LRMWTF Plant 2 Membrane Replacements                  | \$0                  | \$0                 | \$1,500,000         | \$0                 | \$1,500,000         | <b>\$3,000,000</b>   |
| 267505 Replace AC from Airport Drive East to end of AC   | \$0                  | \$400,000           | \$1,950,000         | \$0                 | \$0                 | <b>\$2,350,000</b>   |
| 100002 Water Meters - New                                | \$357,194            | \$367,303           | \$377,412           | \$384,991           | \$395,035           | <b>\$1,881,935</b>   |
| 100417 Convert Re-Use to Zone 1 Potable                  | \$0                  | \$1,750,000         | \$0                 | \$0                 | \$0                 | <b>\$1,750,000</b>   |
| 257510 Meter Pit Relocation                              | \$283,600            | \$291,600           | \$299,600           | \$307,600           | \$315,700           | <b>\$1,498,100</b>   |
| -- County Line Road AC Line Replacement                  | \$0                  | \$400,000           | \$700,000           | \$0                 | \$0                 | <b>\$1,100,000</b>   |
| 257502 Erie Lake Repairs                                 | \$1,000,000          | \$0                 | \$0                 | \$0                 | \$0                 | <b>\$1,000,000</b>   |
| 257506 LRMWTF Upgrades                                   | \$100,000            | \$100,000           | \$100,000           | \$100,000           | \$100,000           | <b>\$500,000</b>     |
| 257501 LRMWTF Equipment Replacements                     | \$100,000            | \$100,000           | \$100,000           | \$100,000           | \$100,000           | <b>\$500,000</b>     |
| 267503 LRMWTF PLC Replacements                           | \$225,000            | \$225,000           | \$0                 | \$0                 | \$0                 | <b>\$450,000</b>     |
| 247010 Low Water Landscape Conversion at Town Facilities | \$50,000             | \$50,000            | \$50,000            | \$50,000            | \$50,000            | <b>\$250,000</b>     |
| -- LRMWTF Radio Network - SCADA                          | \$0                  | \$200,000           | \$0                 | \$0                 | \$0                 | <b>\$200,000</b>     |
| -- Utilities Distribution Fleet Requests - New Equipment | \$177,359            | \$0                 | \$0                 | \$0                 | \$0                 | <b>\$177,359</b>     |
| 267504 Reuse System Improvements                         | \$50,000             | \$0                 | \$50,000            | \$0                 | \$50,000            | <b>\$150,000</b>     |
| 257503 Valve Rehabilitation                              | \$54,400             | \$11,200            | \$11,600            | \$11,900            | \$12,200            | <b>\$101,300</b>     |
| 257507 LRMWTF Instrument Replacements                    | \$20,000             | \$20,000            | \$20,000            | \$20,000            | \$20,000            | <b>\$100,000</b>     |
| 257504 Hydrant Meter Replacements                        | \$18,300             | \$18,700            | \$19,100            | \$19,500            | \$19,900            | <b>\$95,500</b>      |
| -- NWTF Upgrades                                         | \$0                  | \$0                 | \$20,000            | \$20,000            | \$20,000            | <b>\$60,000</b>      |
| 257511 PRV Replacement Plan                              | \$11,200             | \$11,500            | \$11,800            | \$12,200            | \$6,300             | <b>\$53,000</b>      |
| <b>Total Water Fund - 500</b>                            | <b>\$189,448,780</b> | <b>\$16,744,356</b> | <b>\$42,924,316</b> | <b>\$25,172,218</b> | <b>\$26,118,413</b> | <b>\$300,408,083</b> |

### Wastewater Fund - 510

| Project No. / Category                 | FY2026             | FY2027              | FY2028              | FY2029              | FY2030             | Total               |
|----------------------------------------|--------------------|---------------------|---------------------|---------------------|--------------------|---------------------|
| 247015 Sewer Trunk Line - Erie Gateway | \$0                | \$6,162,600         | \$16,096,455        | \$9,363,508         | \$1,901,125        | <b>\$33,523,688</b> |
| -- Future upgrades to NWRf             | \$0                | \$2,500,000         | \$0                 | \$25,000,000        | \$0                | <b>\$27,500,000</b> |
| 100395 NWRf to HWY 52 & WCR5 (reimb)   | \$1,050,000        | \$1,050,000         | \$1,050,000         | \$1,050,000         | \$1,050,000        | <b>\$5,250,000</b>  |
| 247014 NWRf Improvements               | \$750,000          | \$1,000,000         | \$1,250,000         | \$500,000           | \$750,000          | <b>\$4,250,000</b>  |
| 247013 Solar at NWRf                   | \$2,256,458        | \$0                 | \$0                 | \$0                 | \$0                | <b>\$2,256,458</b>  |
| 100115 Sewer Rehabilitation            | \$380,000          | \$0                 | \$0                 | \$390,000           | \$0                | <b>\$770,000</b>    |
| 257516 NWRf Equipment Replacements     | \$100,000          | \$100,000           | \$100,000           | \$100,000           | \$100,000          | <b>\$500,000</b>    |
| 257517 NWRf Instrument Replacements    | \$25,000           | \$25,000            | \$25,000            | \$25,000            | \$25,000           | <b>\$125,000</b>    |
| 267507 Upsize Sanitary Sewer in WCR 7  | \$76,410           | \$0                 | \$0                 | \$0                 | \$0                | <b>\$76,410</b>     |
| <b>Total Wastewater Fund - 510</b>     | <b>\$4,637,868</b> | <b>\$10,837,600</b> | <b>\$18,521,455</b> | <b>\$36,428,508</b> | <b>\$3,826,125</b> | <b>\$74,251,556</b> |

### Police Facility Impact Fund - 325

| Project No. / Category                         | FY2026              | FY2027     | FY2028     | FY2029     | FY2030     | Total               |
|------------------------------------------------|---------------------|------------|------------|------------|------------|---------------------|
| 100391 PD - Courts Expansion                   | \$47,266,850        | \$0        | \$0        | \$0        | \$0        | <b>\$47,266,850</b> |
| <b>Total Police Facility Impact Fund - 325</b> | <b>\$47,266,850</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$47,266,850</b> |

### Capital Improvement Fund - 110

| Project No. / Category             | FY2026      | FY2027      | FY2028      | FY2029      | FY2030      | Total               |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| 100378 Street Maintenance Projects | \$4,500,000 | \$4,500,000 | \$4,500,000 | \$5,500,000 | \$6,000,000 | <b>\$25,000,000</b> |



| Project No. / Category                               | FY2026              | FY2027             | FY2028             | FY2029             | FY2030             | Total               |
|------------------------------------------------------|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| 257011 Mine Mitigation                               | \$7,000,000         | \$0                | \$0                | \$0                | \$0                | \$7,000,000         |
| 100234 Facilities Energy Performance                 | \$150,000           | \$1,950,000        | \$1,050,000        | \$0                | \$0                | \$3,150,000         |
| 100379 Concrete Maintenance Program                  | \$400,000           | \$450,000          | \$500,000          | \$550,000          | \$600,000          | \$2,500,000         |
| 100423 Traffic Signal Improvements                   | \$963,725           | \$264,187          | \$109,396          | \$114,865          | \$120,608          | \$1,572,781         |
| 260000 ADA Transition Plan                           | \$100,000           | \$250,000          | \$275,000          | \$302,500          | \$332,750          | \$1,260,250         |
| 100147 Playground Replacements                       | \$662,625           | \$0                | \$400,000          | \$0                | \$0                | \$1,062,625         |
| 100410 Public Art and Placemaking Program            | \$170,625           | \$177,767          | \$143,756          | \$142,559          | \$162,209          | \$796,916           |
| 100154 ECC Improvements                              | \$0                 | \$173,000          | \$86,000           | \$90,000           | \$100,000          | \$449,000           |
| 100170 Traffic Calming                               | \$0                 | \$100,000          | \$100,000          | \$100,000          | \$100,000          | \$400,000           |
| 243001 Bus Stop Construction                         | \$378,000           | \$0                | \$0                | \$0                | \$0                | \$378,000           |
| 100166 Parking Lot Maintenance                       | \$70,000            | \$60,000           | \$63,000           | \$69,300           | \$76,230           | \$338,530           |
| 247003 ECC Replacement RTU(s)                        | \$325,000           | \$0                | \$0                | \$0                | \$0                | \$325,000           |
| 100367 Park Fixture Replacements                     | \$50,000            | \$165,000          | \$70,000           | \$0                | \$0                | \$285,000           |
| 100177 Traffic Mitigation                            | \$50,000            | \$50,000           | \$50,000           | \$50,000           | \$50,000           | \$250,000           |
| 100295 Mechanical Replacements                       | \$42,525            | \$44,652           | \$46,884           | \$49,228           | \$51,689           | \$234,978           |
| 100329 Facility Safety & Life Cycle Projects         | \$205,308           | \$0                | \$0                | \$0                | \$0                | \$205,308           |
| 267002 Briggs Street Median - Circle K               | \$154,000           | \$0                | \$0                | \$0                | \$0                | \$154,000           |
| 100353 Office Remodeling                             | \$100,000           | \$50,000           | \$0                | \$0                | \$0                | \$150,000           |
| -- New Server FY2026                                 | \$140,000           | \$0                | \$0                | \$0                | \$0                | \$140,000           |
| 100246 ECC Pool Maintenance                          | \$26,600            | \$107,000          | \$0                | \$0                | \$0                | \$133,600           |
| 265007 Boneyard Redesign                             | \$110,000           | \$0                | \$0                | \$0                | \$0                | \$110,000           |
| 100257 Coal Creek Park Redevelopment                 | \$83,950            | \$0                | \$0                | \$0                | \$0                | \$83,950            |
| 100327 Electric Vehicle Charging Stations            | \$10,000            | \$10,000           | \$10,000           | \$10,000           | \$10,000           | \$50,000            |
| 100368 POST Infrastructure Maintenance & Replacement | \$40,000            | \$0                | \$0                | \$0                | \$0                | \$40,000            |
| -- Recreation Equipment                              | \$36,000            | \$0                | \$0                | \$0                | \$0                | \$36,000            |
| -- K9 Police Dog                                     | \$0                 | \$0                | \$0                | \$0                | \$20,000           | \$20,000            |
| -- Other Equipment - Fleet                           | \$10,500            | \$0                | \$0                | \$0                | \$0                | \$10,500            |
| <b>Total Capital Improvement Fund - 110</b>          | <b>\$15,778,858</b> | <b>\$8,351,606</b> | <b>\$7,404,036</b> | <b>\$6,978,452</b> | <b>\$7,623,486</b> | <b>\$46,136,438</b> |

### Storm Drainage Operating Fund - 520

| Project No. / Category                           | FY2026             | FY2027             | FY2028              | FY2029             | FY2030             | Total               |
|--------------------------------------------------|--------------------|--------------------|---------------------|--------------------|--------------------|---------------------|
| 100062 Coal Creek Improvements                   | \$0                | \$400,000          | \$8,000,000         | \$500,000          | \$9,000,000        | \$17,900,000        |
| 257524 Highway 52 Drainage Crossing              | \$250,000          | \$0                | \$5,000,000         | \$0                | \$0                | \$5,250,000         |
| 257523 Airport Drainage Improvements             | \$0                | \$0                | \$405,000           | \$3,100,000        | \$0                | \$3,505,000         |
| 257522 111th Street Improvements                 | \$1,100,000        | \$1,000,000        | \$0                 | \$0                | \$0                | \$2,100,000         |
| 257520 Culvert Replacement                       | \$530,000          | \$288,700          | \$296,600           | \$304,600          | \$312,500          | \$1,732,400         |
| 100394 Coal Creek Reach 2 and 4                  | \$1,404,901        | \$0                | \$0                 | \$0                | \$0                | \$1,404,901         |
| 267508 Coal Creek - North of Kenosha             | \$150,000          | \$150,000          | \$150,000           | \$0                | \$0                | \$450,000           |
| -- Utilities Drainage Operations                 | \$421,520          | \$0                | \$0                 | \$0                | \$0                | \$421,520           |
| -- Fleet Requests - New Equipment                |                    |                    |                     |                    |                    |                     |
| 267502 Storm Pipe Rehab                          | \$41,200           | \$42,400           | \$43,600            | \$44,800           | \$46,000           | \$218,000           |
| 257521 Storm Structure Rehabilitation            | \$21,200           | \$21,800           | \$22,400            | \$23,000           | \$23,600           | \$112,000           |
| 100225 Coal Creek From Levee to RR Tracks        | \$75,000           | \$0                | \$0                 | \$0                | \$0                | \$75,000            |
| <b>Total Storm Drainage Operating Fund - 520</b> | <b>\$3,993,821</b> | <b>\$1,902,900</b> | <b>\$13,917,600</b> | <b>\$3,972,400</b> | <b>\$9,382,100</b> | <b>\$33,168,821</b> |

### Transportation Impact Fund - 300

| Project No. / Category               | FY2026      | FY2027 | FY2028 | FY2029 | FY2030 | Total       |
|--------------------------------------|-------------|--------|--------|--------|--------|-------------|
| 100387 CLR - Erie Parkway to Telleen | \$8,000,000 | \$0    | \$0    | \$0    | \$0    | \$8,000,000 |



| Project No. / Category                        |                                             | FY2026              | FY2027             | FY2028     | FY2029             | FY2030     | Total               |
|-----------------------------------------------|---------------------------------------------|---------------------|--------------------|------------|--------------------|------------|---------------------|
| 100394                                        | Coal Creek Reach 2 and 4                    | \$3,500,000         | \$0                | \$0        | \$0                | \$0        | \$3,500,000         |
| 100346                                        | CLR - Bonnell to Austin                     | \$0                 | \$0                | \$0        | \$3,500,000        | \$0        | \$3,500,000         |
| 257005                                        | CLR & EP Ultimate Intersection Improvements | \$125,000           | \$2,500,000        | \$0        | \$0                | \$0        | \$2,625,000         |
| 100347                                        | CLR Shoulders - SH52 to Cheesman            | \$450,000           | \$1,800,000        | \$0        | \$0                | \$0        | \$2,250,000         |
| 100369                                        | Town Center - North Roundabout              | \$100,000           | \$0                | \$0        | \$0                | \$0        | \$100,000           |
| <b>Total Transportation Impact Fund - 300</b> |                                             | <b>\$12,175,000</b> | <b>\$4,300,000</b> | <b>\$0</b> | <b>\$3,500,000</b> | <b>\$0</b> | <b>\$19,975,000</b> |

### Storm Drainage Impact Fund - 340

| Project No. / Category                        |                                          | FY2026             | FY2027           | FY2028           | FY2029     | FY2030             | Total               |
|-----------------------------------------------|------------------------------------------|--------------------|------------------|------------------|------------|--------------------|---------------------|
| 100394                                        | Coal Creek Reach 2 and 4                 | \$6,650,000        | \$0              | \$0              | \$0        | \$0                | \$6,650,000         |
| 267501                                        | Old Town Outfall Capacity Improvement    | \$0                | \$500,000        | \$150,000        | \$0        | \$4,800,000        | \$5,450,000         |
| 150000                                        | Briggs Alleyway Storm Water Improvements | \$400,000          | \$0              | \$0              | \$0        | \$0                | \$400,000           |
| <b>Total Storm Drainage Impact Fund - 340</b> |                                          | <b>\$7,050,000</b> | <b>\$500,000</b> | <b>\$150,000</b> | <b>\$0</b> | <b>\$4,800,000</b> | <b>\$12,500,000</b> |

### Trails & Natural Areas Fund - 210

| Project No. / Category                             |                                                  | FY2026             | FY2027             | FY2028             | FY2029             | FY2030             | Total              |
|----------------------------------------------------|--------------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 245001                                             | Sunset Area Plan                                 | \$0                | \$893,974          | \$1,127,736        | \$1,000,000        | \$0                | \$3,021,710        |
| 265001                                             | Coal Creek Trail - Reach 2 & 4                   | \$1,700,000        | \$0                | \$0                | \$0                | \$0                | \$1,700,000        |
| 100426                                             | Country Fields Park Renovation                   | \$0                | \$0                | \$100,000          | \$300,000          | \$1,025,000        | \$1,425,000        |
| --                                                 | Page Property Trail                              | \$0                | \$100,000          | \$1,000,000        | \$0                | \$0                | \$1,100,000        |
| 265003                                             | Coal Creek North - Open Space Restoration        | \$163,756          | \$189,315          | \$158,514          | \$151,063          | \$0                | \$662,648          |
| 100273                                             | Trail Connectors                                 | \$480,000          | \$40,000           | \$0                | \$0                | \$0                | \$520,000          |
| 265002                                             | Coal Creek Trail - Erie Airport Taxiway Crossing | \$0                | \$400,000          | \$0                | \$0                | \$0                | \$400,000          |
| 265004                                             | Drainage Trail Re-Alignment                      | \$0                | \$300,000          | \$0                | \$0                | \$0                | \$300,000          |
| 100109                                             | Trail Signage Program                            | \$60,000           | \$90,000           | \$100,000          | \$0                | \$0                | \$250,000          |
| --                                                 | Wise Homestead Open Space                        | \$0                | \$200,000          | \$0                | \$0                | \$0                | \$200,000          |
| --                                                 | Agricultural Lease Program Improvements          | \$0                | \$100,000          | \$0                | \$0                | \$0                | \$100,000          |
| 255001                                             | Coal Creek Center - Open Space Restoration       | \$51,757           | \$0                | \$0                | \$0                | \$0                | \$51,757           |
| <b>Total Trails &amp; Natural Areas Fund - 210</b> |                                                  | <b>\$2,455,513</b> | <b>\$2,313,289</b> | <b>\$2,486,250</b> | <b>\$1,451,063</b> | <b>\$1,025,000</b> | <b>\$9,731,115</b> |

### Parks Improvement Impact Fund - 320

| Project No. / Category                           |              | FY2026             | FY2027     | FY2028     | FY2029     | FY2030     | Total              |
|--------------------------------------------------|--------------|--------------------|------------|------------|------------|------------|--------------------|
| 111100                                           | Morgan Hill  | \$3,650,000        | \$0        | \$0        | \$0        | \$0        | \$3,650,000        |
| 100292                                           | Compass Park | \$3,350,000        | \$0        | \$0        | \$0        | \$0        | \$3,350,000        |
| <b>Total Parks Improvement Impact Fund - 320</b> |              | <b>\$7,000,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$7,000,000</b> |

### Public Facilities Impact Fund - 310

| Project No. / Category                           |                                | FY2026             | FY2027     | FY2028     | FY2029     | FY2030             | Total              |
|--------------------------------------------------|--------------------------------|--------------------|------------|------------|------------|--------------------|--------------------|
| 100328                                           | LAWSC Expansion                | \$0                | \$0        | \$0        | \$0        | \$3,049,730        | \$3,049,730        |
| 115001                                           | Page Property                  | \$1,263,194        | \$0        | \$0        | \$0        | \$0                | \$1,263,194        |
| 100392                                           | Erie Community Center Addition | \$1,016,620        | \$0        | \$0        | \$0        | \$0                | \$1,016,620        |
| <b>Total Public Facilities Impact Fund - 310</b> |                                | <b>\$2,279,814</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$3,049,730</b> | <b>\$5,329,544</b> |



**Conservation Trust Fund - 220**

| <b>Project No. / Category</b>              | <b>FY2026</b>      | <b>FY2027</b> | <b>FY2028</b>   | <b>FY2029</b>    | <b>FY2030</b>   | <b>Total</b>       |
|--------------------------------------------|--------------------|---------------|-----------------|------------------|-----------------|--------------------|
| 100146      Parking Lot Improvements       | \$393,750          | \$0           | \$0             | \$180,000        | \$0             | <b>\$573,750</b>   |
| 100145      Irrigation Upgrades            | \$375,000          | \$0           | \$90,000        | \$0              | \$10,000        | <b>\$475,000</b>   |
| 100022      Erie Community Park            | \$473,800          | \$0           | \$0             | \$0              | \$0             | <b>\$473,800</b>   |
| 100318      Coal Creek Disc Golf Course    | \$90,000           | \$0           | \$0             | \$0              | \$0             | <b>\$90,000</b>    |
| <b>Total Conservation Trust Fund - 220</b> | <b>\$1,332,550</b> | <b>\$0</b>    | <b>\$90,000</b> | <b>\$180,000</b> | <b>\$10,000</b> | <b>\$1,612,550</b> |

**Fleet & Equipment Acquisition Fund - 400**

| <b>Category</b>                                                | <b>FY2026</b>    | <b>FY2027</b> | <b>FY2028</b> | <b>FY2029</b> | <b>FY2030</b> | <b>Total</b>     |
|----------------------------------------------------------------|------------------|---------------|---------------|---------------|---------------|------------------|
| Public Works Fleet Requests - New Equipment                    | \$685,717        | \$0           | \$0           | \$0           | \$0           | <b>\$685,717</b> |
| Parks & Rec Fleet Requests - Replacement Equipment             | \$67,325         | \$0           | \$0           | \$0           | \$0           | <b>\$67,325</b>  |
| Parks & Rec Fleet Requests - New Equipment                     | \$34,768         | \$0           | \$0           | \$0           | \$0           | <b>\$34,768</b>  |
| Power Turf Renovation/Turf 60" Sports Turf Resurfacing Machine | \$22,794         | \$0           | \$0           | \$0           | \$0           | <b>\$22,794</b>  |
| Hotsy/1075BE/Mobile Hot Water Pressure Washer                  | \$17,558         | \$0           | \$0           | \$0           | \$0           | <b>\$17,558</b>  |
| <b>Total Fleet &amp; Equipment Acquisition Fund - 400</b>      | <b>\$828,162</b> | <b>\$0</b>    | <b>\$0</b>    | <b>\$0</b>    | <b>\$0</b>    | <b>\$828,162</b> |

**Airport Fund - 530**

| <b>Project No. / Category</b>                       | <b>FY2026</b>   | <b>FY2027</b> | <b>FY2028</b>   | <b>FY2029</b>    | <b>FY2030</b> | <b>Total</b>     |
|-----------------------------------------------------|-----------------|---------------|-----------------|------------------|---------------|------------------|
| --      Runway 16 - 32 Reconstruction               | \$0             | \$0           | \$43,056        | \$550,000        | \$0           | <b>\$593,056</b> |
| 100168      Pavement Maintenance - Ramp and Taxiway | \$33,334        | \$0           | \$0             | \$0              | \$0           | <b>\$33,334</b>  |
| <b>Total Airport Fund - 530</b>                     | <b>\$33,334</b> | <b>\$0</b>    | <b>\$43,056</b> | <b>\$550,000</b> | <b>\$0</b>    | <b>\$626,390</b> |

**Tree Impact Fund - 330**

| <b>Project No. / Category</b>              | <b>FY2026</b>   | <b>FY2027</b> | <b>FY2028</b> | <b>FY2029</b> | <b>FY2030</b>   | <b>Total</b>    |
|--------------------------------------------|-----------------|---------------|---------------|---------------|-----------------|-----------------|
| 111100      Morgan Hill                    | \$25,000        | \$0           | \$0           | \$0           | \$0             | <b>\$25,000</b> |
| 100292      Compass Park                   | \$25,000        | \$0           | \$0           | \$0           | \$0             | <b>\$25,000</b> |
| 100426      Country Fields Park Renovation | \$0             | \$0           | \$0           | \$0           | \$25,000        | <b>\$25,000</b> |
| <b>Total Tree Impact Fund - 330</b>        | <b>\$50,000</b> | <b>\$0</b>    | <b>\$0</b>    | <b>\$0</b>    | <b>\$25,000</b> | <b>\$75,000</b> |

# Capital Projects

## Capital Projects

| Project No. / Project Name | Years                                            | Departments | Type               | Total                         |              |
|----------------------------|--------------------------------------------------|-------------|--------------------|-------------------------------|--------------|
| 257522                     | 111th Street Improvements                        | 2026 - 2027 | Utilities          | Utilities (Water/Sewer/Storm) | \$2,100,000  |
| 260000                     | ADA Transition Plan                              | 2026 - 2030 | Risk               | Transportation/Streets        | \$1,260,250  |
| --                         | Agricultural Lease Program Improvements          | 2027        | Parks & Recreation | Parks & Rec                   | \$100,000    |
| 257523                     | Airport Drainage Improvements                    | 2028 - 2029 | Utilities          | Utilities (Water/Sewer/Storm) | \$3,505,000  |
| 265007                     | Boneyard Redesign                                | 2026        | Parks & Recreation | Parks & Rec                   | \$110,000    |
| 150000                     | Briggs Alleyway Storm Water Improvements         | 2026        | Utilities          | Utilities (Water/Sewer/Storm) | \$400,000    |
| 267002                     | Briggs Street Median - Circle K                  | 2026        | Public Works       | Building and Facilities       | \$154,000    |
| 243001                     | Bus Stop Construction                            | 2026        | Public Works       | Transportation/Streets        | \$378,000    |
| 100346                     | CLR - Bonnell to Austin                          | 2029        | Public Works       | Transportation/Streets        | \$3,500,000  |
| 100387                     | CLR - Erie Parkway to Telleen                    | 2026        | Public Works       | Transportation/Streets        | \$8,000,000  |
| 257005                     | CLR & EP Ultimate Intersection Improvements      | 2026 - 2027 | Public Works       | Transportation/Streets        | \$2,625,000  |
| 100347                     | CLR Shoulders - SH52 to Cheesman                 | 2026 - 2027 | Public Works       | Transportation/Streets        | \$2,250,000  |
| 267508                     | Coal Creek - North of Kenosha                    | 2026 - 2028 | Utilities          | Utilities (Water/Sewer/Storm) | \$450,000    |
| 255001                     | Coal Creek Center - Open Space Restoration       | 2026        | Parks & Recreation | Parks & Rec                   | \$51,757     |
| 100318                     | Coal Creek Disc Golf Course                      | 2026        | Parks & Recreation | Parks & Rec                   | \$90,000     |
| 100225                     | Coal Creek From Levee to RR Tracks               | 2026        | Utilities          | Utilities (Water/Sewer/Storm) | \$75,000     |
| 100062                     | Coal Creek Improvements                          | 2027 - 2030 | Utilities          | Utilities (Water/Sewer/Storm) | \$17,900,000 |
| 265003                     | Coal Creek North - Open Space Restoration        | 2026 - 2029 | Parks & Recreation | Parks & Rec                   | \$662,648    |
| 100257                     | Coal Creek Park Redevelopment                    | 2026        | Parks & Recreation | Parks & Rec                   | \$83,950     |
| 100394                     | Coal Creek Reach 2 and 4                         | 2026        | Utilities          | Utilities (Water/Sewer/Storm) | \$11,554,901 |
| 265002                     | Coal Creek Trail - Erie Airport Taxiway Crossing | 2027        | Parks & Recreation | Parks & Rec                   | \$400,000    |
| 265001                     | Coal Creek Trail - Reach 2 & 4                   | 2026        | Parks & Recreation | Parks & Rec                   | \$1,700,000  |
| 100292                     | Compass Park                                     | 2026        | Parks & Recreation | Parks & Rec                   | \$3,375,000  |
| 100379                     | Concrete Maintenance Program                     | 2026 - 2030 | Public Works       | Transportation/Streets        | \$2,500,000  |
| 100417                     | Convert Re-Use to Zone 1 Potable                 | 2027        | Utilities          | Utilities (Water/Sewer/Storm) | \$1,750,000  |
| 100426                     | Country Fields Park Renovation                   | 2028 - 2030 | Parks & Recreation | Parks & Rec                   | \$1,450,000  |
| --                         | County Line Road AC Line Replacement             | 2027 - 2028 | Utilities          | Utilities (Water/Sewer/Storm) | \$1,100,000  |
| 257520                     | Culvert Replacement                              | 2026 - 2030 | Utilities          | Utilities (Water/Sewer/Storm) | \$1,732,400  |



| Project No. / Project Name | Years                                             | Departments | Type                   | Total                         |              |
|----------------------------|---------------------------------------------------|-------------|------------------------|-------------------------------|--------------|
| 265004                     | Drainage Trail Re-Alignment                       | 2027        | Parks & Recreation     | Parks & Rec                   | \$300,000    |
| 100154                     | ECC Improvements                                  | 2026 - 2030 | Parks & Recreation     | Parks & Rec                   | \$449,000    |
| 100246                     | ECC Pool Maintenance                              | 2026 - 2027 | Parks & Recreation     | Parks & Rec                   | \$133,600    |
| 247003                     | ECC Replacement RTU(s)                            | 2026        | Public Works           | Building and Facilities       | \$325,000    |
| 100327                     | Electric Vehicle Charging Stations                | 2026 - 2030 | Environmental Services | Other Capital Projects        | \$50,000     |
| 100392                     | Erie Community Center Addition                    | 2026        | Public Works           | Building and Facilities       | \$1,016,620  |
| 100022                     | Erie Community Park                               | 2026        | Parks & Recreation     | Parks & Rec                   | \$473,800    |
| 257502                     | Erie Lake Repairs                                 | 2026        | Utilities              | Utilities (Water/Sewer/Storm) | \$1,000,000  |
| 100234                     | Facilities Energy Performance                     | 2026 - 2028 | Public Works           | Other Capital Projects        | \$3,150,000  |
| 100329                     | Facility Safety & Life Cycle Projects             | 2026        | Public Works           | Other Capital Projects        | \$205,308    |
| --                         | Future upgrades to NWRf                           | 2027 - 2029 | Utilities              | Utilities (Water/Sewer/Storm) | \$27,500,000 |
| 257524                     | Highway 52 Drainage Crossing                      | 2026 - 2028 | Utilities              | Utilities (Water/Sewer/Storm) | \$5,250,000  |
| --                         | Hotsy/1075BE/Mobile Hot Water Pressure Washer     | 2026        | Parks & Recreation     | Other Equipment               | \$17,558     |
| 257504                     | Hydrant Meter Replacements                        | 2026 - 2030 | Utilities              | Utilities (Water/Sewer/Storm) | \$95,500     |
| 100145                     | Irrigation Upgrades                               | 2026 - 2030 | Parks & Recreation     | Parks & Rec                   | \$475,000    |
| --                         | K9 Police Dog                                     | 2030        | Police                 | Other Equipment               | \$20,000     |
| 100328                     | LAWSC Expansion                                   | 2030        | Public Works           | Building and Facilities       | \$3,049,730  |
| 247010                     | Low Water Landscape Conversion at Town Facilities | 2026 - 2030 | Environmental Services | Utilities (Water/Sewer/Storm) | \$250,000    |
| 257501                     | LRMWTF Equipment Replacements                     | 2026 - 2030 | Utilities              | Utilities (Water/Sewer/Storm) | \$500,000    |
| --                         | LRMWTF GAC Expansion                              | 2029        | Utilities              | Utilities (Water/Sewer/Storm) | \$11,000,000 |
| 257507                     | LRMWTF Instrument Replacements                    | 2026 - 2030 | Utilities              | Utilities (Water/Sewer/Storm) | \$100,000    |
| 257505                     | LRMWTF Plant 1 Filter System Upgrade              | 2026        | Utilities              | Utilities (Water/Sewer/Storm) | \$6,000,000  |
| --                         | LRMWTF Plant 2 Membrane Replacements              | 2028 - 2030 | Utilities              | Utilities (Water/Sewer/Storm) | \$3,000,000  |
| 267503                     | LRMWTF PLC Replacements                           | 2026 - 2027 | Utilities              | Utilities (Water/Sewer/Storm) | \$450,000    |
| --                         | LRMWTF Radio Network - SCADA                      | 2027        | Utilities              | Utilities (Water/Sewer/Storm) | \$200,000    |
| 257506                     | LRMWTF Upgrades                                   | 2026 - 2030 | Utilities              | Utilities (Water/Sewer/Storm) | \$500,000    |
| 100295                     | Mechanical Replacements                           | 2026 - 2030 | Public Works           | Other Capital Projects        | \$234,978    |
| 257510                     | Meter Pit Relocation                              | 2026 - 2030 | Utilities              | Utilities (Water/Sewer/Storm) | \$1,498,100  |
| 257011                     | Mine Mitigation                                   | 2026        | Economic Development   | Other Capital Projects        | \$7,000,000  |
| 111100                     | Morgan Hill                                       | 2026        | Parks & Recreation     | Parks & Rec                   | \$3,675,000  |
| --                         | New Server FY2026                                 | 2026        | Information Technology | Other Capital Projects        | \$140,000    |





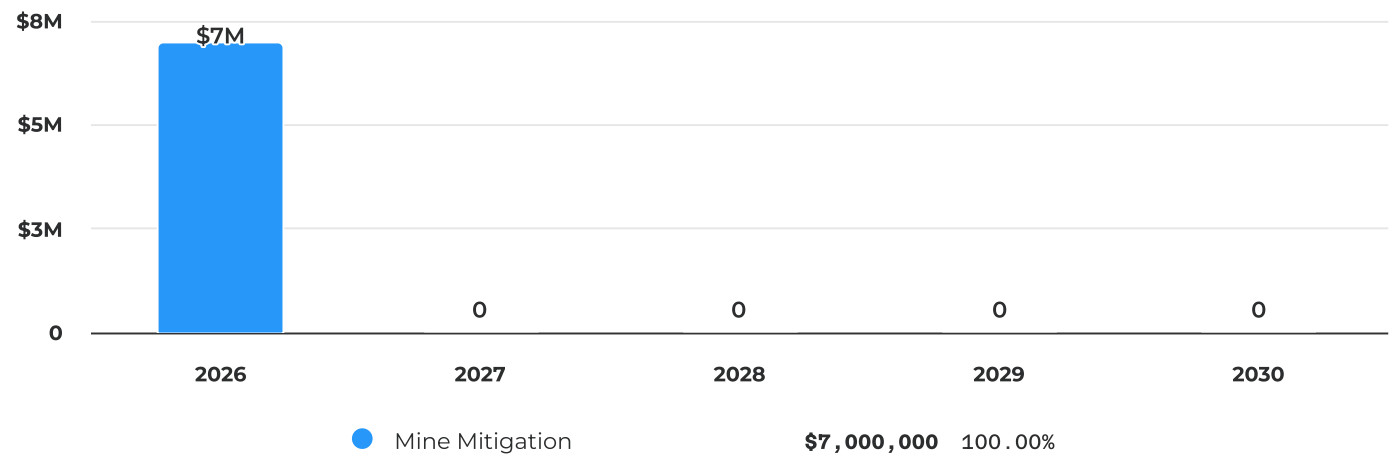
| Project No. / Project Name                                        | Years       | Departments        | Type                             | Total        |
|-------------------------------------------------------------------|-------------|--------------------|----------------------------------|--------------|
| 100007 NISP                                                       | 2026 - 2030 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$37,358,750 |
| 257513 NISP Conveyance Easement Acquisitions                      | 2026 - 2030 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$3,312,500  |
| 257516 NWRP Equipment Replacements                                | 2026 - 2030 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$500,000    |
| 247014 NWRP Improvements                                          | 2026 - 2030 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$4,250,000  |
| 257517 NWRP Instrument Replacements                               | 2026 - 2030 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$125,000    |
| 100395 NWRP to HWY 52 & WCR5 (reimb)                              | 2026 - 2030 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$5,250,000  |
| -- NWRP Upgrades                                                  | 2028 - 2030 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$60,000     |
| 100353 Office Remodeling                                          | 2026 - 2027 | Public Works       | Building and Facilities          | \$150,000    |
| 267501 Old Town Outfall Capacity Improvement                      | 2027 - 2030 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$5,450,000  |
| -- Other Equipment - Fleet                                        | 2026        | Utilities          | Other Capital Projects           | \$10,500     |
| 115001 Page Property                                              | 2026        | Public Works       | Parks & Rec                      | \$1,263,194  |
| -- Page Property Trail                                            | 2027 - 2028 | Parks & Recreation | Parks & Rec                      | \$1,100,000  |
| 100367 Park Fixture Replacements                                  | 2026 - 2028 | Parks & Recreation | Parks & Rec                      | \$285,000    |
| 100146 Parking Lot Improvements                                   | 2026 - 2029 | Parks & Recreation | Parks & Rec                      | \$573,750    |
| 100166 Parking Lot Maintenance                                    | 2026 - 2030 | Public Works       | Transportation/Streets           | \$338,530    |
| -- Parks & Rec Fleet Requests - New Equipment                     | 2026        | Parks & Recreation | New Heavy Equipment              | \$34,768     |
| -- Parks & Rec Fleet Requests - Replacement Equipment             | 2026        | Parks & Recreation | Replacement Heavy Equipment      | \$67,325     |
| 100168 Pavement Maintenance - Ramp and Taxiway                    | 2026        | Public Works       | Other Capital Projects           | \$33,334     |
| 100391 PD - Courts Expansion                                      | 2026        | Public Works       | Building and Facilities          | \$47,266,850 |
| 100147 Playground Replacements                                    | 2026 - 2028 | Parks & Recreation | Parks & Rec                      | \$1,062,625  |
| 100368 POST Infrastructure Maintenance & Replacement              | 2026        | Parks & Recreation | Parks & Rec                      | \$40,000     |
| -- Power Turf Renovation/Turf 60" Sports Turf Resurfacing Machine | 2026        | Parks & Recreation | Other Equipment                  | \$22,794     |
| 257511 PRV Replacement Plan                                       | 2026 - 2030 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$53,000     |
| 100410 Public Art and Placemaking Program                         | 2026 - 2030 | Parks & Recreation | Other Capital Projects           | \$796,916    |
| -- Public Works Fleet Requests - New Equipment                    | 2026        | Public Works       | New Heavy Equipment              | \$685,717    |
| -- Recreation Equipment                                           | 2026        | Parks & Recreation | Other Equipment                  | \$36,000     |
| 267505 Replace AC from Airport Drive East to end of AC            | 2027 - 2028 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$2,350,000  |
| 267504 Reuse System Improvements                                  | 2026 - 2030 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$150,000    |
| -- Runway 16 - 32 Reconstruction                                  | 2028 - 2029 | Public Works       | Other Capital Projects           | \$593,056    |
| 100115 Sewer Rehabilitation                                       | 2026 - 2029 | Utilities          | Utilities<br>(Water/Sewer/Storm) | \$770,000    |

| Project No. / Project Name                                      | Years       | Departments        | Type                          | Total         |
|-----------------------------------------------------------------|-------------|--------------------|-------------------------------|---------------|
| 247015 Sewer Trunk Line - Erie Gateway                          | 2027 - 2030 | Utilities          | Utilities (Water/Sewer/Storm) | \$33,523,688  |
| 247013 Solar at NWRP                                            | 2026        | Utilities          | Utilities (Water/Sewer/Storm) | \$2,256,458   |
| 267502 Storm Pipe Rehab                                         | 2026 - 2030 | Utilities          | Utilities (Water/Sewer/Storm) | \$218,000     |
| 257521 Storm Structure Rehabilitation                           | 2026 - 2030 | Utilities          | Utilities (Water/Sewer/Storm) | \$112,000     |
| 100378 Street Maintenance Projects                              | 2026 - 2030 | Public Works       | Transportation/Streets        | \$25,000,000  |
| 245001 Sunset Area Plan                                         | 2027 - 2029 | Parks & Recreation | Parks & Rec                   | \$3,021,710   |
| 100369 Town Center - North Roundabout                           | 2026        | Public Works       | Transportation/Streets        | \$100,000     |
| 100170 Traffic Calming                                          | 2027 - 2030 | Public Works       | Transportation/Streets        | \$400,000     |
| 100177 Traffic Mitigation                                       | 2026 - 2030 | Public Works       | Transportation/Streets        | \$250,000     |
| 100423 Traffic Signal Improvements                              | 2026 - 2030 | Public Works       | Transportation/Streets        | \$1,572,781   |
| 100273 Trail Connectors                                         | 2026 - 2027 | Parks & Recreation | Parks & Rec                   | \$520,000     |
| 100109 Trail Signage Program                                    | 2026 - 2028 | Parks & Recreation | Parks & Rec                   | \$250,000     |
| 267507 Upsize Sanitary Sewer in WCR 7                           | 2026        | Utilities          | Utilities (Water/Sewer/Storm) | \$76,410      |
| 267506 Upsizing Waterlines - Developer Reimbursements           | 2026 - 2030 | Utilities          | Utilities (Water/Sewer/Storm) | \$4,500,000   |
| -- Utilities Distribution Fleet Requests - New Equipment        | 2026        | Utilities          | New Heavy Equipment           | \$177,359     |
| -- Utilities Drainage Operations Fleet Requests - New Equipment | 2026        | Utilities          | New Heavy Equipment           | \$421,520     |
| 257503 Valve Rehabilitation                                     | 2026 - 2030 | Utilities          | Utilities (Water/Sewer/Storm) | \$101,300     |
| 100002 Water Meters - New                                       | 2026 - 2030 | Utilities          | Utilities (Water/Sewer/Storm) | \$1,881,935   |
| 100001 Water Meters - Replacements                              | 2026 - 2030 | Utilities          | Utilities (Water/Sewer/Storm) | \$4,542,467   |
| 100365 Water Treatment Facility - New                           | 2026 - 2030 | Utilities          | Building and Facilities       | \$183,488,000 |
| 100005 Windy Gap Firming Project                                | 2026 - 2030 | Utilities          | Utilities (Water/Sewer/Storm) | \$15,897,300  |
| -- Wise Homestead Open Space                                    | 2027        | Parks & Recreation | Parks & Rec                   | \$200,000     |
| 100364 Zone 3 Water Tank                                        | 2026        | Utilities          | Utilities (Water/Sewer/Storm) | \$19,091,872  |



# Economic Development

## FY26 - FY30 Economic Development Projects



### Summary of Requests

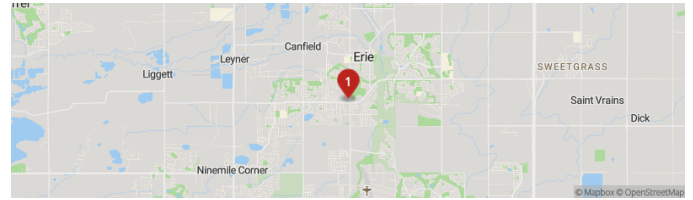
| Project No. / Category    |                 | FY2026      | FY2027 | FY2028 | FY2029 | FY2030 | Total       |
|---------------------------|-----------------|-------------|--------|--------|--------|--------|-------------|
| 257011                    | Mine Mitigation | \$7,000,000 | \$0    | \$0    | \$0    | \$0    | \$7,000,000 |
| Total Summary of Requests |                 | \$7,000,000 | \$0    | \$0    | \$0    | \$0    | \$7,000,000 |

# Mine Mitigation

## Overview

|                           |                      |
|---------------------------|----------------------|
| Department                | Economic Development |
| Project Number            | 257011               |
| Estimated Start Date      | 03/1/2026            |
| Estimated Completion Date | 09/1/2026            |

## Project Location



## Description

Mitigating underground abandoned coal mines on the 20-acre Town-owned property in Erie Town Center (NWC of Erie Parkway and E. County Line Rd.), to remediate blighting conditions and facilitate the development of this key property. Initial estimates from CTL Thompson and Keller Engineering conservatively estimated the cost to fill the voided mine shafts and chambers with concrete grout mixture, stabilizing the soils and allowing development to occur on this property and the adjacent area east of County Line Road and west of the Erie Community Center parking lot.

## Details

**Useful Life:** 25

### Grant Information

Pursuing various grant applications from the Mine Reclamation Fund, Colorado Brownfields program, and other eligible programs. No grants secured at this time.

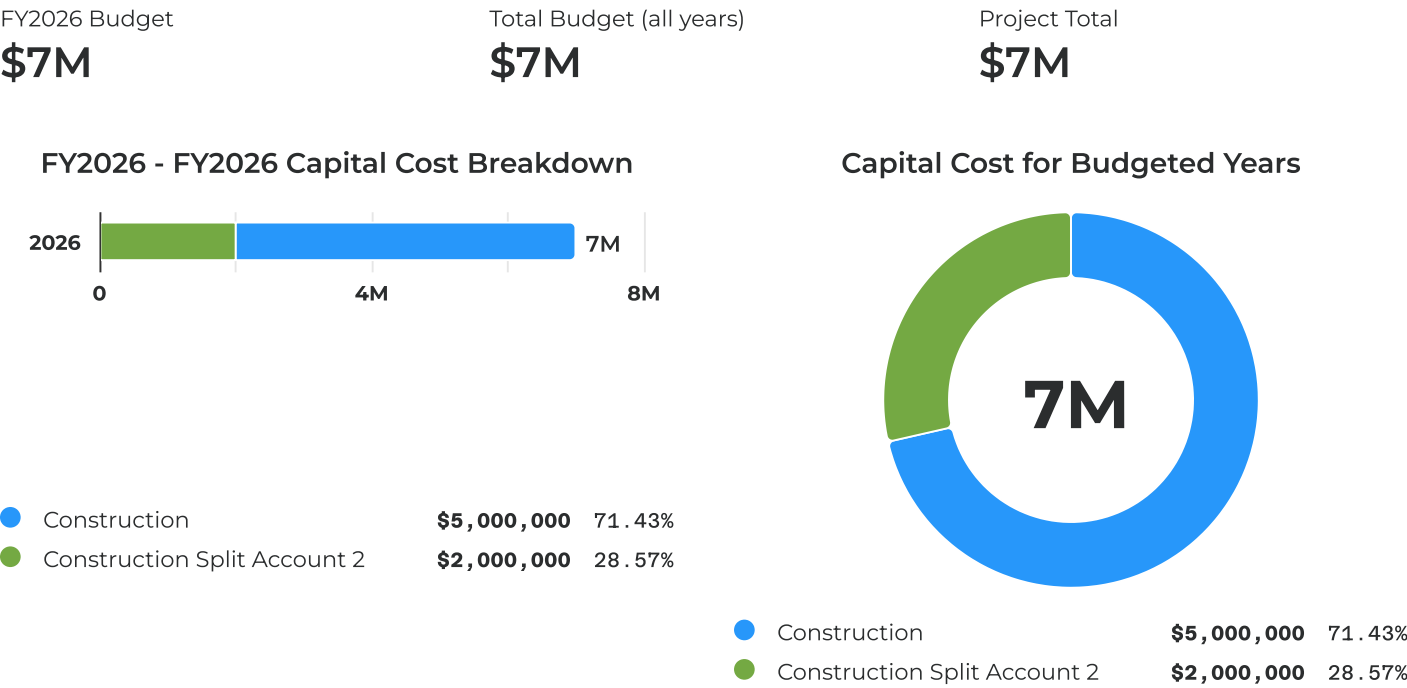
## Supplemental Attachments

 [Mine Subsidence Assumptions](#)

 [Keller Rough Pricing Estimates](#)

 [CTL Thompson- Mine Shaft Exploration](#)

Capital Cost



Detailed Breakdown

| Category                     | FY2026<br>Proposed | Total       |
|------------------------------|--------------------|-------------|
| Construction                 | \$5,000,000        | \$5,000,000 |
| Construction Split Account 2 | \$2,000,000        | \$2,000,000 |
| Total                        | \$7,000,000        | \$7,000,000 |



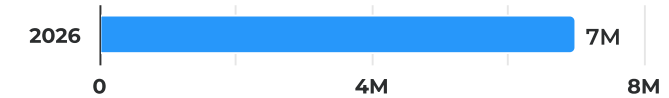
Funding Sources

FY2026 Budget  
**\$7M**

Total Budget (all years)  
**\$7M**

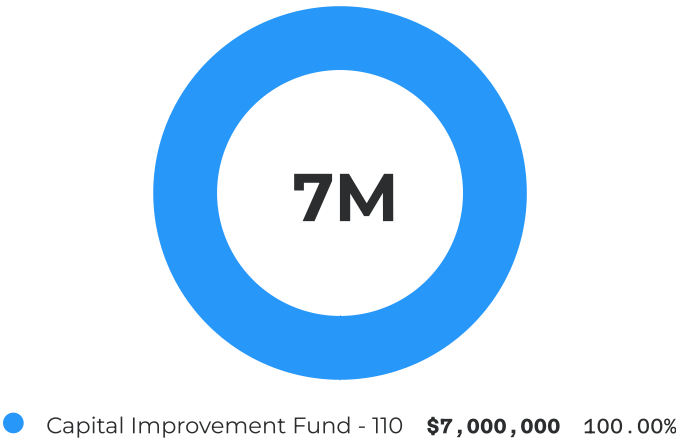
Project Total  
**\$7M**

FY2026 - FY2026 Funding Sources Breakdown



● Capital Improvement Fund - 110 **\$7,000,000** 100.00%

Funding Sources for Budgeted Years

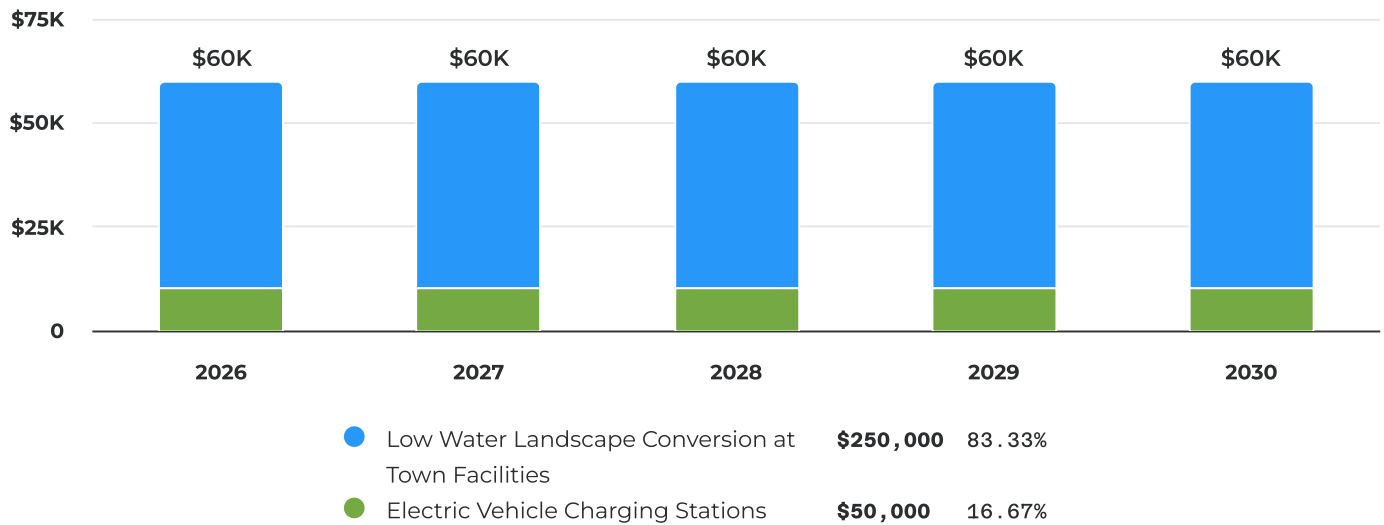


Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | Total       |
|--------------------------------|---------------------------|-------------|
| Capital Improvement Fund - 110 | \$7,000,000               | \$7,000,000 |
| Total                          | \$7,000,000               | \$7,000,000 |

# Environmental Services

## FY26 - FY30 Environmental Services Projects



## Summary of Requests

| Project No. / Category    |                                                   | FY2026   | FY2027   | FY2028   | FY2029   | FY2030   | Total     |
|---------------------------|---------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 247010                    | Low Water Landscape Conversion at Town Facilities | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$250,000 |
| 100327                    | Electric Vehicle Charging Stations                | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$50,000  |
| Total Summary of Requests |                                                   | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$300,000 |

# Electric Vehicle Charging Stations

## Overview

|                                  |                        |
|----------------------------------|------------------------|
| <b>Department</b>                | Environmental Services |
| <b>Project Number</b>            | 100327                 |
| <b>Estimated Start Date</b>      | 01/1/2019              |
| <b>Estimated Completion Date</b> | 12/31/2034             |

## Description

In support of Sustainability Plan goals and the recently adopted EV Procurement Policy, these funds support the increased adoption of Electric Vehicles into Town fleet as well as resident and town staff EV adoption. Town facility locations that will be ready for EV charger installations in 2025 include Town Hall church parking lot (2 level 2 EV chargers, approx \$45,000), LAWSC which is currently limited by electrical capacity, Schofield Farms (waiting on overall lot planning and identified EV charger location), Water Treatment Plant, Waste Water Treatment Plant, and any new Parks facility locations. Additionally, residential EV charger locations such as the Erie Public Library are being explored with a focus on private/public partnerships with residents and TOE businesses, utilizing the ChargeAhead and other grant opportunities. These funds are essential to supporting town wide EV adoption as we don't want charging limitations to be the reason that a department can not replace an existing vehicle with an EV.

2026 planned charging stations include NWRF, WTP, PD, and other public areas including ROW locations (i.e. Briggs) throughout Town. The Sustainability Division will actively pursue grants (Charge Ahead, Fleet Zero, and Xcel funding) where possible.

## Details

**Type of Project:** Other

**Useful Life:** 5-25

### Grant Information

We will target various grants to support EV procurement and infrastructure, including the ChargeAhead, FleetZero, CDPHE grants and others.

2025--received Charge Ahead Grant that will help with \$72,500 in costs. Charge Ahead 2025 Grant project number is 252503.

## Supplemental Attachments

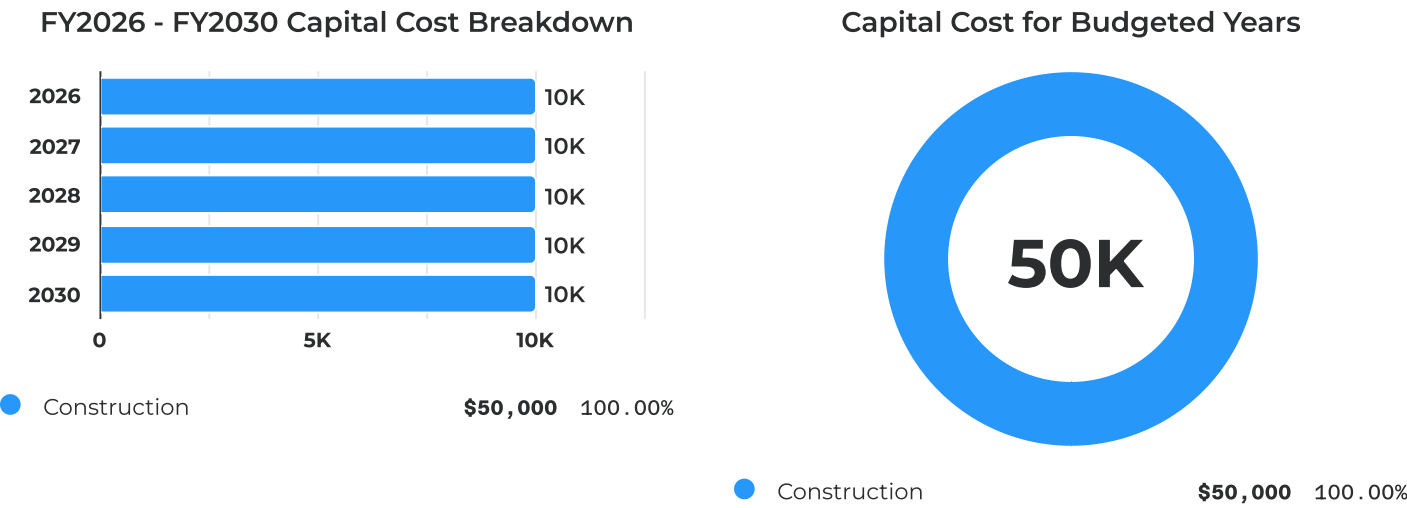
 [EVs 2025\\_Estimates.xlsx](#)

Capital Cost

FY2026 Budget  
**\$10K**

Total Budget (all years)  
**\$50K**

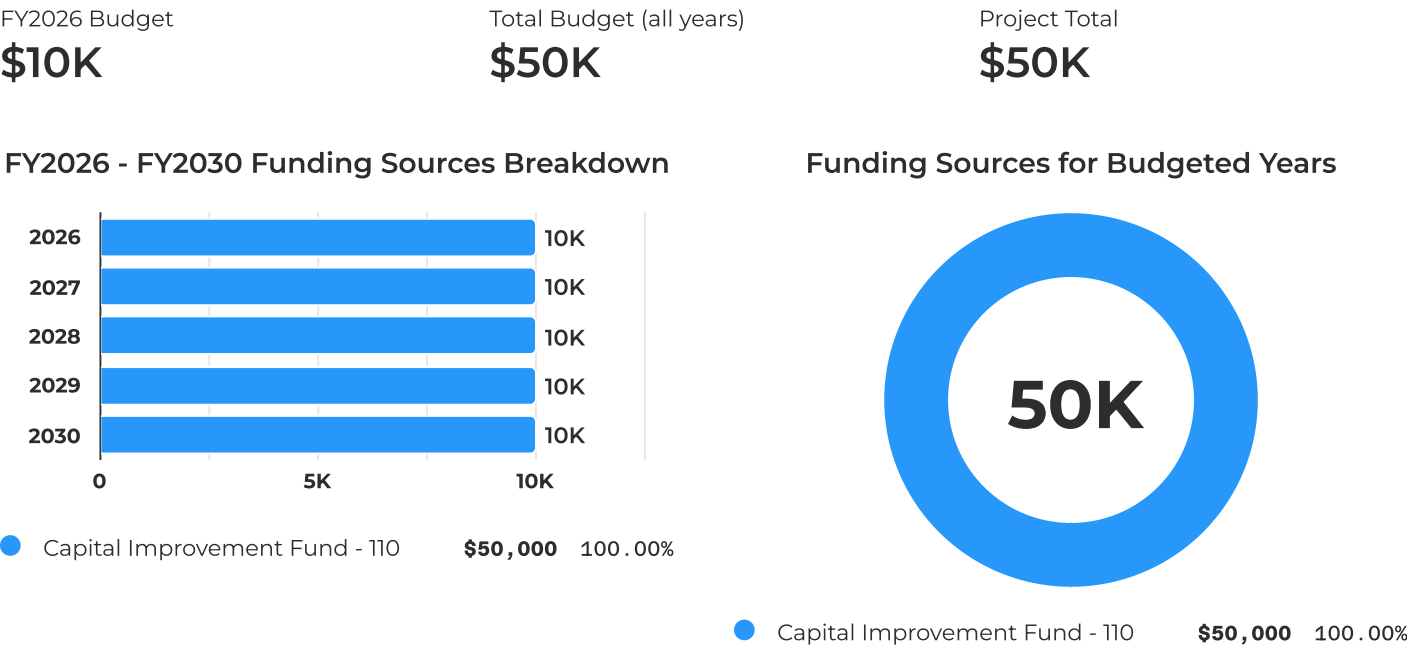
Project Total  
**\$50K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Construction | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$50,000 |
| Total        | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$50,000 |

Funding Sources



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Capital Improvement Fund - 110 | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$50,000 |
| Total                          | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$50,000 |

Operational Costs

FY2026 Budget

\$10K

Total Budget (all years)

\$50K

Project Total

\$50K

Detailed Breakdown

| Category            | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|---------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| General Maintenance | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$50,000 |
| Total               | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | \$50,000 |



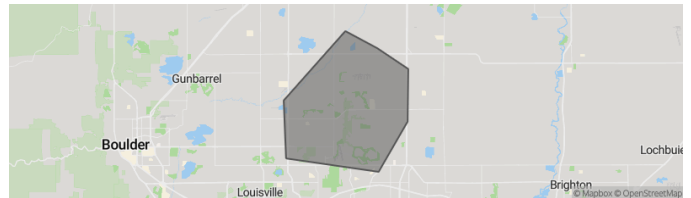


# Low Water Landscape Conversion at Town Facilities

## Overview

|                                  |                        |
|----------------------------------|------------------------|
| <b>Department</b>                | Environmental Services |
| <b>Project Number</b>            | 247010                 |
| <b>Estimated Start Date</b>      | 01/1/2024              |
| <b>Estimated Completion Date</b> | 12/31/2034             |

## Project Location



## Description

These funds support the start and continuation of water wise landscape conversion on town-owned property. The funds will replace water intensive landscape and non-essential turf with lower water use-plantings and landscape to support water conservation while showcasing water-wise practices for residents. Town of Erie landscape conversion funds are new in 2024, beginning with the grant paired (WaterSMART and state of Colorado turf grant) LAWSC 24,000 sq. ft. turf conversation project and scaling to new locations and bigger projects from there. The team will take advantage of grant opportunities where possible and maximize resident outreach and education where beneficial. As groups such as Northern Water (current goal of replacing 30% non-essential turf) and eventually the Town, increase their water conservation goals, these funds will support and make feasible water savings while showcasing the town's dedication and efforts towards sustainability and water conservation.

Locations being explored in 2025 include completing the LAWSC conversion project, exploring Town Hall, Police Department, Water Treatment Plant and any park areas that are currently non-essential turf and not used for sports or other turf-necessary activities.

2026: These funds will support the continuation of the LAWSC turf conversion project (~24,000 sq ft) which has been slowed down due to grant uncertainty with the federal government as well as project complexity. Additional potential projects include spaces at the Erie Community Center, Town Hall, and Police Department.

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 100

## Grant Information

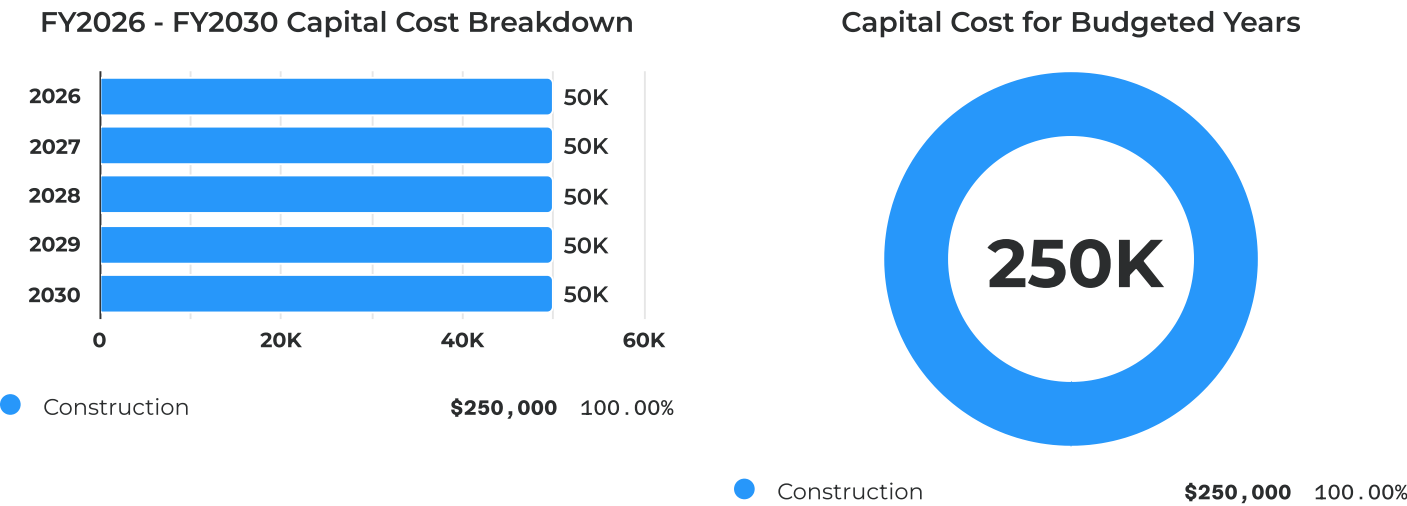
The Town will target appropriate grants as available including from the Federal government and the state of Colorado.

Capital Cost

FY2026 Budget  
**\$50K**

Total Budget (all years)  
**\$250K**

Project Total  
**\$250K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total            |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------|
| Construction | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | <b>\$250,000</b> |
| Total        | <b>\$50,000</b>           | <b>\$50,000</b>           | <b>\$50,000</b>           | <b>\$50,000</b>           | <b>\$50,000</b>           | <b>\$250,000</b> |

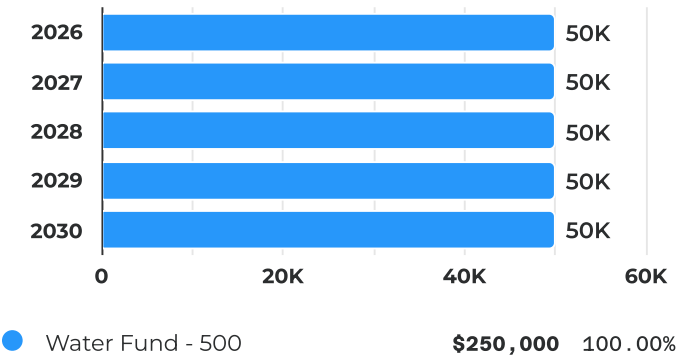
Funding Sources

FY2026 Budget  
**\$50K**

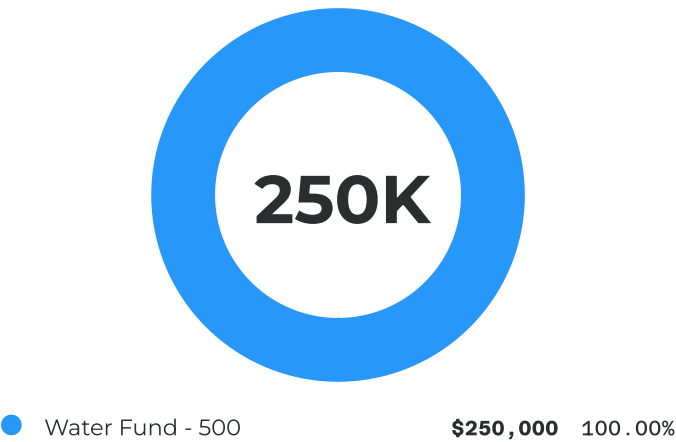
Total Budget (all years)  
**\$250K**

Project Total  
**\$250K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years

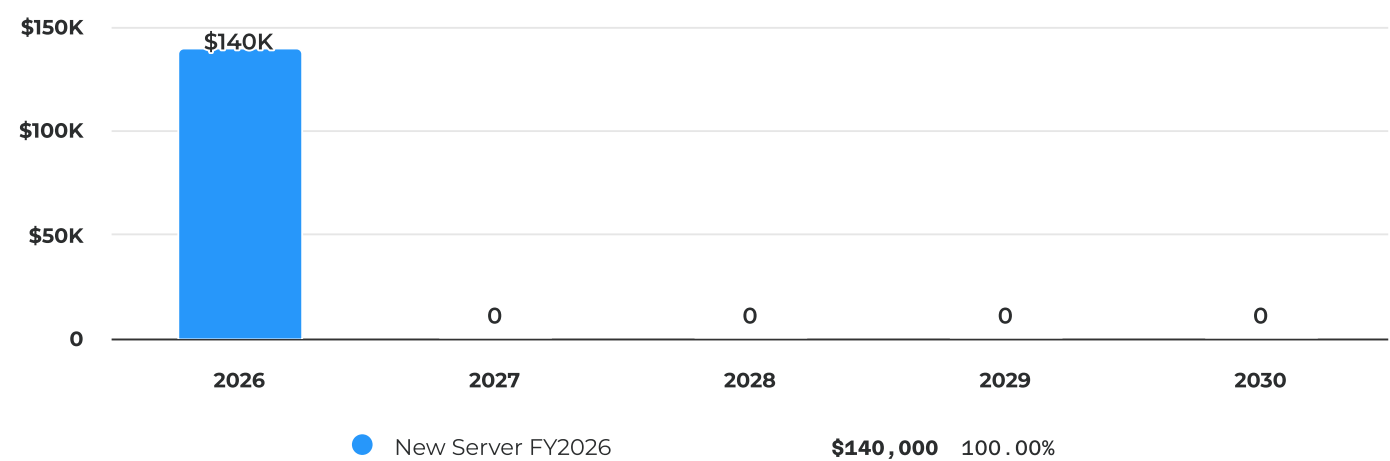


Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Water Fund - 500 | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$250,000 |
| Total            | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$250,000 |

# Information Technology

FY26 - FY30 Information Technology Projects



Summary of Requests

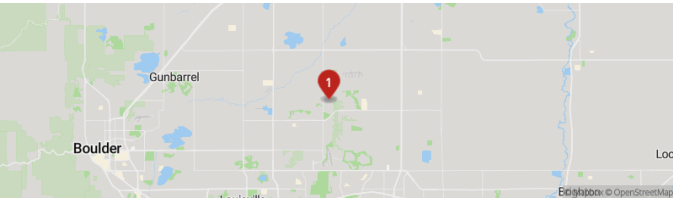
| Category                  | FY2026    | FY2027 | FY2028 | FY2029 | FY2030 | Total     |
|---------------------------|-----------|--------|--------|--------|--------|-----------|
| New Server FY2026         | \$140,000 | \$0    | \$0    | \$0    | \$0    | \$140,000 |
| Total Summary of Requests | \$140,000 | \$0    | \$0    | \$0    | \$0    | \$140,000 |

# New Server FY2026

## Overview

|                           |                        |
|---------------------------|------------------------|
| Department                | Information Technology |
| Estimated Start Date      | 01/1/2026              |
| Estimated Completion Date | 06/30/2026             |

## Project Location



## Description

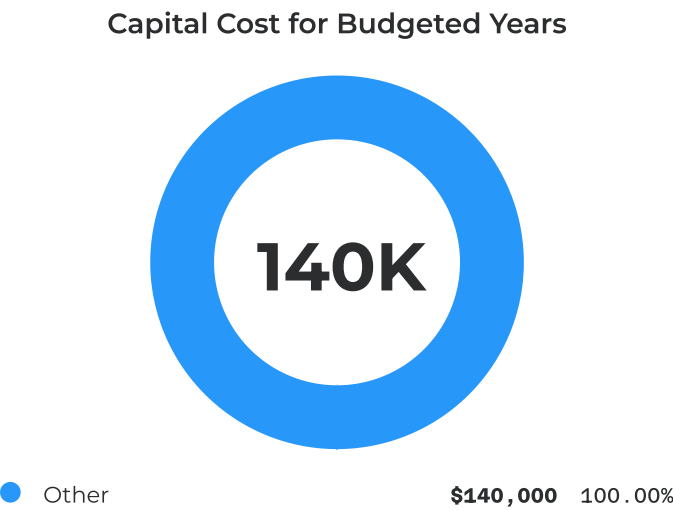
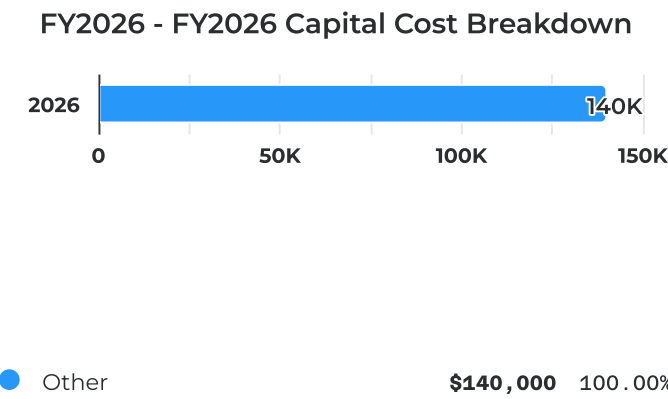
Anticipated new server costs in FY2026. The server will be 7 years old in March 2026 and will need to be replaced.

## Details

|                  |       |              |   |
|------------------|-------|--------------|---|
| Type of Project: | Other | Useful Life: | 7 |
|------------------|-------|--------------|---|

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$140K        | \$140K                   | \$140K        |

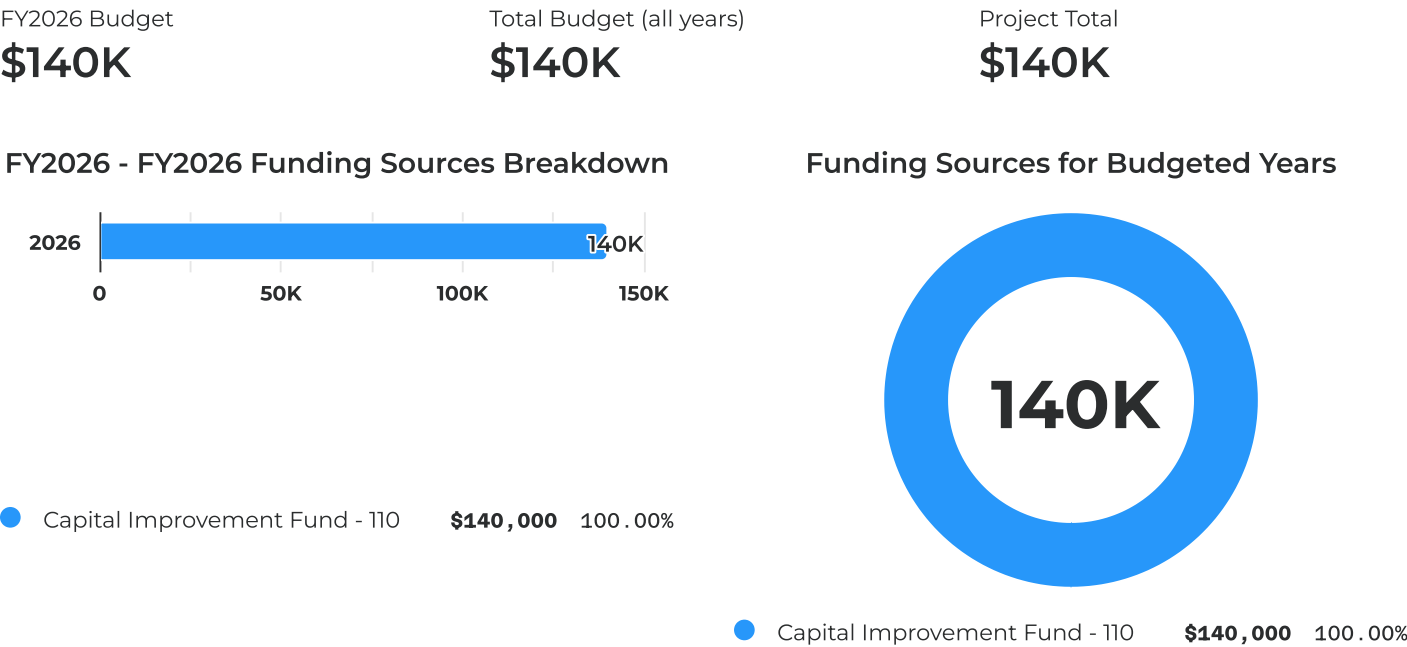


## Detailed Breakdown

| Category | FY2026 Proposed | Total     |
|----------|-----------------|-----------|
| Other    | \$140,000       | \$140,000 |
| Total    | \$140,000       | \$140,000 |



Funding Sources



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$140,000                 | \$140,000 |
| Total                          | \$140,000                 | \$140,000 |

Operational Costs

FY2026 Budget

\$10K

Total Budget (all years)

\$10K

Project Total

\$10K

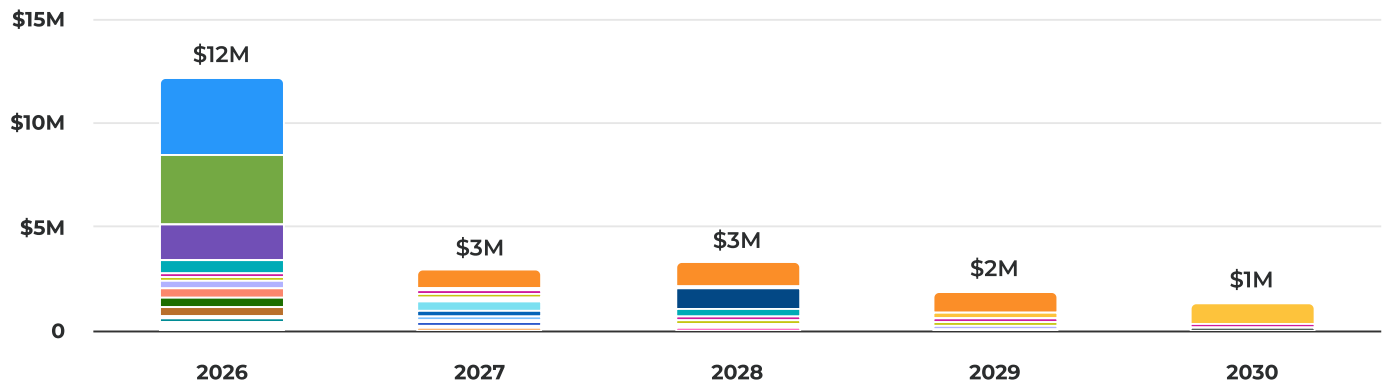
Detailed Breakdown

| Category                                    | FY2026<br><i>Proposed</i> | Total    |
|---------------------------------------------|---------------------------|----------|
| Other (please specify in description above) | \$10,000                  | \$10,000 |
| Total                                       | \$10,000                  | \$10,000 |



# Parks & Recreation

## FY26 - FY30 Parks & Recreation Projects



|                                                      |             |        |
|------------------------------------------------------|-------------|--------|
| ● Morgan Hill                                        | \$3,675,000 | 17.05% |
| ● Compass Park                                       | \$3,375,000 | 15.66% |
| ● Sunset Area Plan                                   | \$3,021,710 | 14.02% |
| ● Coal Creek Trail - Reach 2 & 4                     | \$1,700,000 | 7.89%  |
| ● Country Fields Park Renovation                     | \$1,450,000 | 6.73%  |
| ● Page Property Trail                                | \$1,100,000 | 5.10%  |
| ● Playground Replacements                            | \$1,062,625 | 4.93%  |
| ● Public Art and Placemaking Program                 | \$796,916   | 3.70%  |
| ● Coal Creek North - Open Space Restoration          | \$662,648   | 3.07%  |
| ● Parking Lot Improvements                           | \$573,750   | 2.66%  |
| ● Trail Connectors                                   | \$520,000   | 2.41%  |
| ● Irrigation Upgrades                                | \$475,000   | 2.20%  |
| ● Erie Community Park                                | \$473,800   | 2.20%  |
| ● ECC Improvements                                   | \$449,000   | 2.08%  |
| ● Coal Creek Trail - Erie Airport Taxiway Crossing   | \$400,000   | 1.86%  |
| ● Drainage Trail Re-Alignment                        | \$300,000   | 1.39%  |
| ● Park Fixture Replacements                          | \$285,000   | 1.32%  |
| ● Trail Signage Program                              | \$250,000   | 1.16%  |
| ● Wise Homestead Open Space                          | \$200,000   | 0.93%  |
| ● ECC Pool Maintenance                               | \$133,600   | 0.62%  |
| ● Boneyard Redesign                                  | \$110,000   | 0.51%  |
| ● Agricultural Lease Program Improvements            | \$100,000   | 0.46%  |
| ● Coal Creek Disc Golf Course                        | \$90,000    | 0.42%  |
| ● Coal Creek Park Redevelopment                      | \$83,950    | 0.39%  |
| ● Parks & Rec Fleet Requests - Replacement Equipment | \$67,325    | 0.31%  |

|                                                                  |                 |       |
|------------------------------------------------------------------|-----------------|-------|
| ● Coal Creek Center - Open Space Restoration                     | <b>\$51,757</b> | 0.24% |
| ● POST Infrastructure Maintenance & Replacement                  | <b>\$40,000</b> | 0.19% |
| ● Recreation Equipment                                           | <b>\$36,000</b> | 0.17% |
| ● Parks & Rec Fleet Requests - New Equipment                     | <b>\$34,768</b> | 0.16% |
| ● Power Turf Renovation/Turf 60" Sports Turf Resurfacing Machine | <b>\$22,794</b> | 0.11% |
| ● Hotsy/1075BE/Mobile Hot Water Pressure Washer                  | <b>\$17,558</b> | 0.08% |

## Summary of Requests

| Project No. / Category                                            | FY2026      | FY2027    | FY2028      | FY2029      | FY2030      | Total              |
|-------------------------------------------------------------------|-------------|-----------|-------------|-------------|-------------|--------------------|
| 111100 Morgan Hill                                                | \$3,675,000 | \$0       | \$0         | \$0         | \$0         | <b>\$3,675,000</b> |
| 100292 Compass Park                                               | \$3,375,000 | \$0       | \$0         | \$0         | \$0         | <b>\$3,375,000</b> |
| 245001 Sunset Area Plan                                           | \$0         | \$893,974 | \$1,127,736 | \$1,000,000 | \$0         | <b>\$3,021,710</b> |
| 265001 Coal Creek Trail - Reach 2 & 4                             | \$1,700,000 | \$0       | \$0         | \$0         | \$0         | <b>\$1,700,000</b> |
| 100426 Country Fields Park Renovation                             | \$0         | \$0       | \$100,000   | \$300,000   | \$1,050,000 | <b>\$1,450,000</b> |
| -- Page Property Trail                                            | \$0         | \$100,000 | \$1,000,000 | \$0         | \$0         | <b>\$1,100,000</b> |
| 100147 Playground Replacements                                    | \$662,625   | \$0       | \$400,000   | \$0         | \$0         | <b>\$1,062,625</b> |
| 100410 Public Art and Placemaking Program                         | \$170,625   | \$177,767 | \$143,756   | \$142,559   | \$162,209   | <b>\$796,916</b>   |
| 265003 Coal Creek North - Open Space Restoration                  | \$163,756   | \$189,315 | \$158,514   | \$151,063   | \$0         | <b>\$662,648</b>   |
| 100146 Parking Lot Improvements                                   | \$393,750   | \$0       | \$0         | \$180,000   | \$0         | <b>\$573,750</b>   |
| 100273 Trail Connectors                                           | \$480,000   | \$40,000  | \$0         | \$0         | \$0         | <b>\$520,000</b>   |
| 100145 Irrigation Upgrades                                        | \$375,000   | \$0       | \$90,000    | \$0         | \$10,000    | <b>\$475,000</b>   |
| 100022 Erie Community Park                                        | \$473,800   | \$0       | \$0         | \$0         | \$0         | <b>\$473,800</b>   |
| 100154 ECC Improvements                                           | \$0         | \$173,000 | \$86,000    | \$90,000    | \$100,000   | <b>\$449,000</b>   |
| 265002 Coal Creek Trail - Erie Airport Taxiway Crossing           | \$0         | \$400,000 | \$0         | \$0         | \$0         | <b>\$400,000</b>   |
| 265004 Drainage Trail Re-Alignment                                | \$0         | \$300,000 | \$0         | \$0         | \$0         | <b>\$300,000</b>   |
| 100367 Park Fixture Replacements                                  | \$50,000    | \$165,000 | \$70,000    | \$0         | \$0         | <b>\$285,000</b>   |
| 100109 Trail Signage Program                                      | \$60,000    | \$90,000  | \$100,000   | \$0         | \$0         | <b>\$250,000</b>   |
| -- Wise Homestead Open Space                                      | \$0         | \$200,000 | \$0         | \$0         | \$0         | <b>\$200,000</b>   |
| 100246 ECC Pool Maintenance                                       | \$26,600    | \$107,000 | \$0         | \$0         | \$0         | <b>\$133,600</b>   |
| 265007 Boneyard Redesign                                          | \$110,000   | \$0       | \$0         | \$0         | \$0         | <b>\$110,000</b>   |
| -- Agricultural Lease Program Improvements                        | \$0         | \$100,000 | \$0         | \$0         | \$0         | <b>\$100,000</b>   |
| 100318 Coal Creek Disc Golf Course                                | \$90,000    | \$0       | \$0         | \$0         | \$0         | <b>\$90,000</b>    |
| 100257 Coal Creek Park Redevelopment                              | \$83,950    | \$0       | \$0         | \$0         | \$0         | <b>\$83,950</b>    |
| -- Parks & Rec Fleet Requests - Replacement Equipment             | \$67,325    | \$0       | \$0         | \$0         | \$0         | <b>\$67,325</b>    |
| 255001 Coal Creek Center - Open Space Restoration                 | \$51,757    | \$0       | \$0         | \$0         | \$0         | <b>\$51,757</b>    |
| 100368 POST Infrastructure Maintenance & Replacement              | \$40,000    | \$0       | \$0         | \$0         | \$0         | <b>\$40,000</b>    |
| -- Recreation Equipment                                           | \$36,000    | \$0       | \$0         | \$0         | \$0         | <b>\$36,000</b>    |
| -- Parks & Rec Fleet Requests - New Equipment                     | \$34,768    | \$0       | \$0         | \$0         | \$0         | <b>\$34,768</b>    |
| -- Power Turf Renovation/Turf 60" Sports Turf Resurfacing Machine | \$22,794    | \$0       | \$0         | \$0         | \$0         | <b>\$22,794</b>    |
| -- Hotsy/1075BE/Mobile Hot Water Pressure Washer                  | \$17,558    | \$0       | \$0         | \$0         | \$0         | <b>\$17,558</b>    |



| Project No. / Category    | FY2026       | FY2027      | FY2028      | FY2029      | FY2030      | Total        |
|---------------------------|--------------|-------------|-------------|-------------|-------------|--------------|
| Total Summary of Requests | \$12,160,308 | \$2,936,056 | \$3,276,006 | \$1,863,622 | \$1,322,209 | \$21,558,201 |

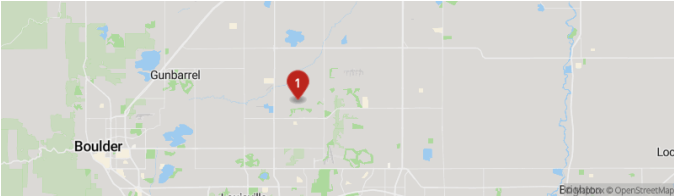
# Agricultural Lease Program Improvements

Overview

Project Location

Department

Parks & Recreation



## Description

This line represents same-year improvements to infrastructure on Town-owned open spaces that support agricultural leases. These include items like ditch work/infrastructure, structures if needed, and other improvements required to ensure that these open space types remain productive.

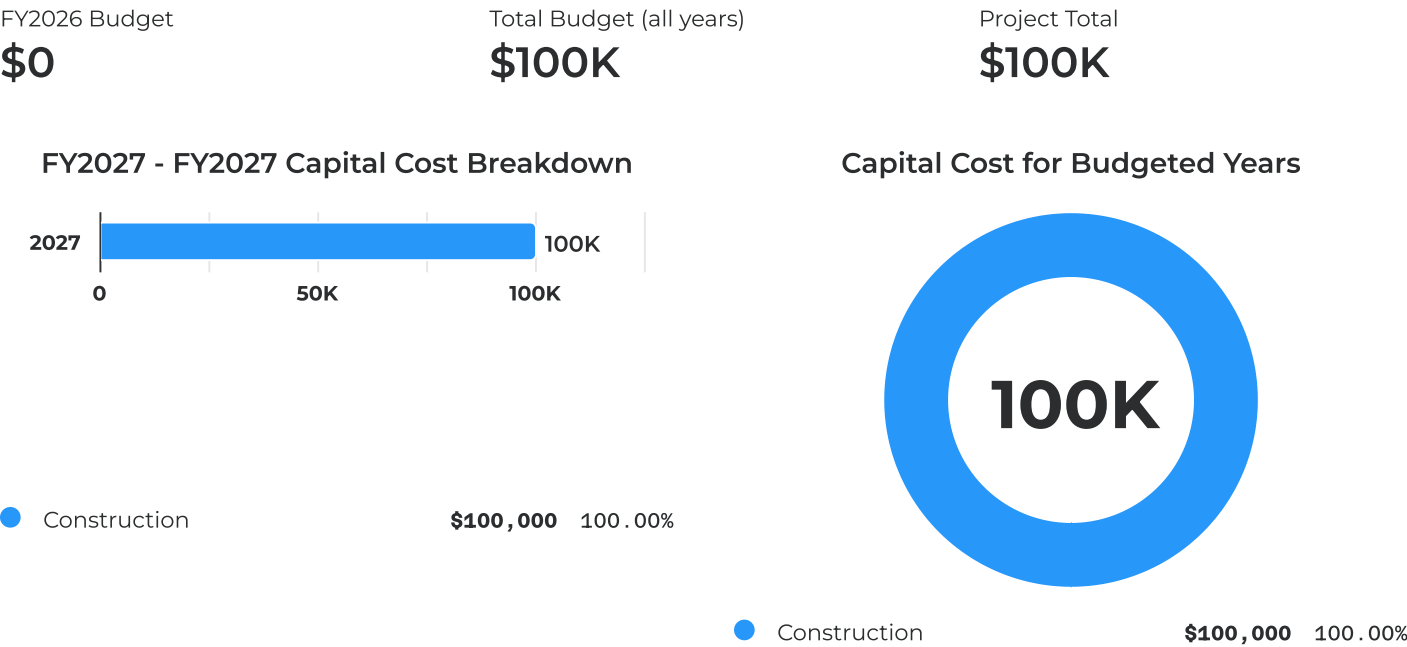
2027: Wise Homestead Head Gate (replacement) - Priority 1 - \$100,000

## Details

Type of Project: Parks & Rec

Useful Life: 20-40 years

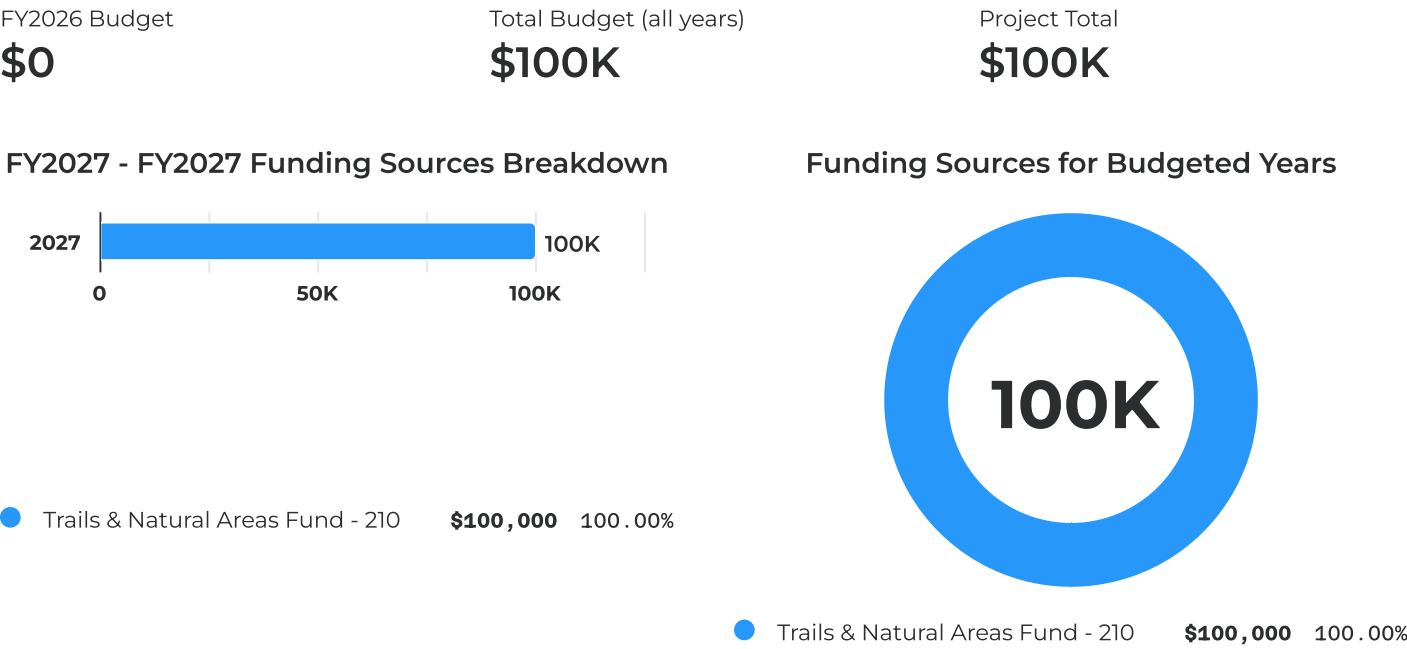
Capital Cost



Detailed Breakdown

| Category     | FY2027<br><i>Proposed</i> | Total     |
|--------------|---------------------------|-----------|
| Construction | \$100,000                 | \$100,000 |
| Total        | \$100,000                 | \$100,000 |

Funding Sources



Detailed Breakdown

| Category                          | FY2027<br><i>Proposed</i> | Total     |
|-----------------------------------|---------------------------|-----------|
| Trails & Natural Areas Fund - 210 | \$100,000                 | \$100,000 |
| Total                             | \$100,000                 | \$100,000 |

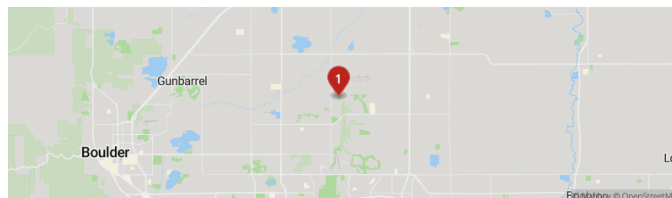


# Boneyard Redesign

## Overview

|                       |                    |
|-----------------------|--------------------|
| <b>Department</b>     | Parks & Recreation |
| <b>Project Number</b> | 265007             |

## Project Location



## Description

Due to construction associated with the Coal Creek Reach 2 Project, the Boneyard Dog Park at Reliance Park—one of the Town’s most heavily used amenities—will undergo necessary modifications to its current footprint. The project will require the southern perimeter fence to be relocated, which will alter the circulation and overall flow of the dog park.

As part of these impacts:

- A new section of perimeter fencing will be installed (provided by the Reach 2 construction project),
- Existing trails, trees, and irrigation infrastructure will need to be shifted north,
- The impacted area will require reseeding to restore native grasses.

In addition to the construction impacts, ongoing high use at the dog park has contributed to degradation of the native turf. To address this, the front section of the dog park will be redeveloped with crusher fines surfacing. This improvement will enhance user safety, reduce mud accumulation, minimize weed pressure and herbicide use, and promote long-term sustainability of the site.

All redevelopment work—excluding the new fencing—will be completed in-house by Parks & Open Space Division staff, providing significant cost savings to the Town. Allocated project funds will be used to procure the necessary materials to complete the improvements.

The Division has received much support for converting the entrance third of the property into crusher fines material.

- **Crusher fines**
  - Estimated 2,000 tons (80,000 SF @ 6" depth)
  - \$40/ton = **\$80,000**
- **Geotextile fabric**
  - Estimated total = **\$15,000**
- **Anchoring pins**
  - Estimated total = **\$300**
- **Native seed**
  - \$400/acre × 3 acres = **\$1,200**
- **Multiport “octopus” drip heads**
  - 40 units × \$30 = **\$1,200**
- **Drip tubing, bug caps, poly, emitters**

- Estimated 2,000 feet of poly and misc. parts = **\$1,500**
- **Tree fencing cages**
  - 20 linear feet per tree = **\$920**

**Total Estimated Material Cost: \$110,000**

**Details**

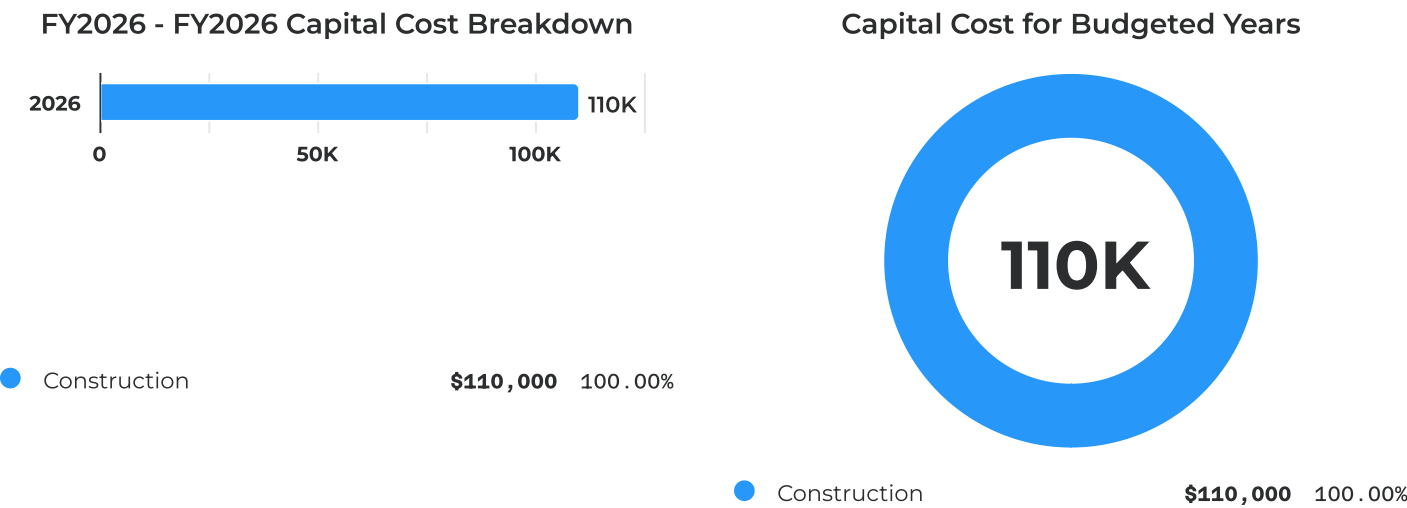
**Type of Project:** Parks & Rec **Useful Life:** 20

**Capital Cost**

FY2026 Budget  
**\$110K**

Total Budget (all years)  
**\$110K**

Project Total  
**\$110K**



**Detailed Breakdown**

| Category     | FY2026<br><i>Proposed</i> | Total     |
|--------------|---------------------------|-----------|
| Construction | \$110,000                 | \$110,000 |
| Total        | \$110,000                 | \$110,000 |

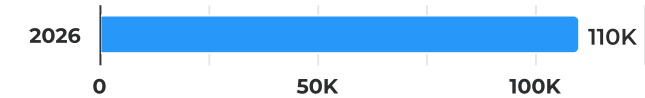
Funding Sources

FY2026 Budget  
**\$110K**

Total Budget (all years)  
**\$110K**

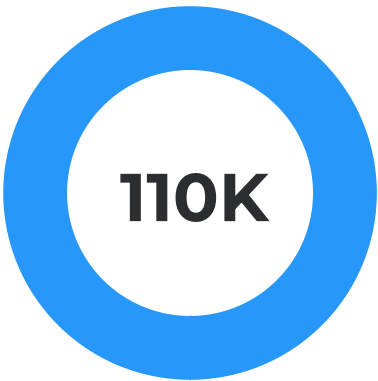
Project Total  
**\$110K**

FY2026 - FY2026 Funding Sources Breakdown



● Capital Improvement Fund - 110      **\$110,000**    100.00%

Funding Sources for Budgeted Years



● Capital Improvement Fund - 110      **\$110,000**    100.00%

Detailed Breakdown

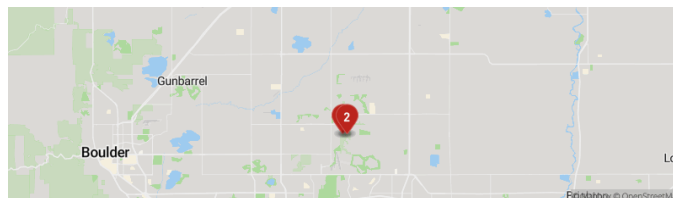
| Category                       | FY2026<br><i>Proposed</i> | Total            |
|--------------------------------|---------------------------|------------------|
| Capital Improvement Fund - 110 | \$110,000                 | <b>\$110,000</b> |
| Total                          | <b>\$110,000</b>          | <b>\$110,000</b> |

# Coal Creek Center - Open Space Restoration

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Project Number</b>            | 255001             |
| <b>Estimated Start Date</b>      | 04/1/2024          |
| <b>Estimated Completion Date</b> | 11/1/2027          |

## Project Location



## Description

Beginning late April 2024 (weather pending), the Town will be continuing an ecological restoration project in Coal Creek Open Space that initially began in May of 2023 under Project 100437. As this project has become larger and more defined we are moving it into its own project in 2025. In 2025 an additional 10.5 acres of land was added to the original 14 acre project scope. The project location is southeast of the Erie Commons neighborhood on both the west and east sides of the Vista Pointe neighborhood, approximately southeast of the end of Bonnell Avenue. All the work will take place on Town owned and maintained open space.

The goal of the project is to restore the land to a better functioning native landscape. The restored property will ultimately need less mowing and less herbicide to maintain, reducing the overall maintenance burden/cost while improving the landscape integrity and function.

Long term, the project will provide much improved ecological services including:

- Increased wildlife habitat
- Increased native plant species diversity
- Better overall aesthetics
- Lower noxious weed infestation
- Reduction in prairie dog activity

Work is expected to continue through 2027. Residents will see activity off and on depending on the season, weather, and the maintenance task. In the early to mid stages of the project (2023-2026) residents may see large farm equipment operating on the site. The remainder of the project (2027) will be tackled with smaller riding equipment or hand held equipment mostly performing weed management tasks.

Restoration for each area (A & B) of this project is anticipated to take 3-4 years of work. The breakdown of the project timeline is below:

- 2023 - Area A (year 1) - planning and weed management - COMPLETE
- 2024 - Area A (year 2); Area B (year 1) - construction (Area A) and weed management (Area B) - COMPLETE
- 2025 - Area A (year 3); Area B (year 2) - construction (Area A) and weed management (Areas A & B) - ONGOING
- 2026 - Area A (year 4); Area B (year 3) - weed management (Area A) and construction (Area B) - PLANNED



- 2027 - Area B (year 4) - weed management - PROPOSED

Details

Type of Project: Parks & Rec

Supplemental Attachments

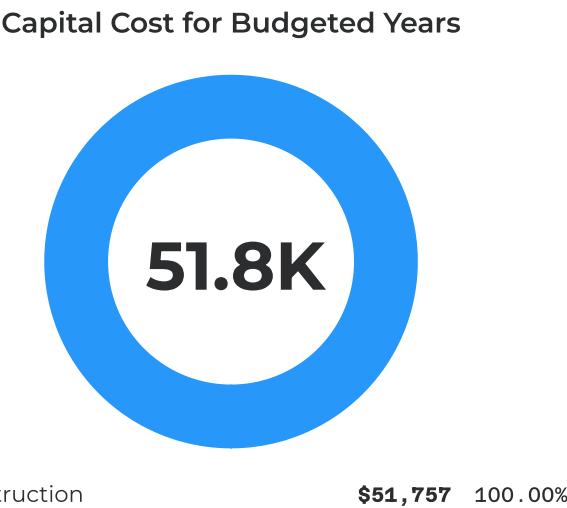
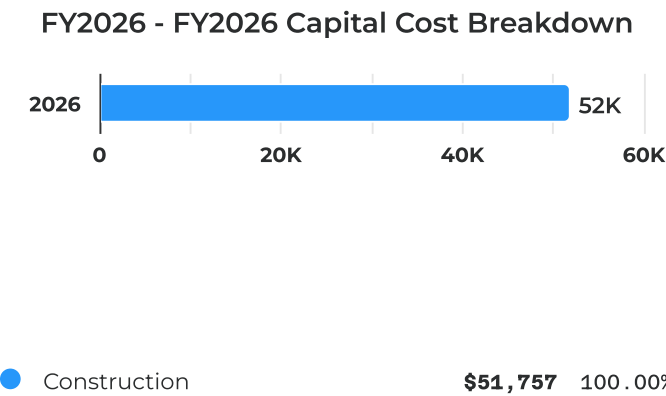
-  [Overview\\_Coal Creek OS Center\\_2024\\_0322.pdf](#)
-  [2\) Spring Construction Cost\\_Coal Creek Center OS\\_2024\\_0322.pdf](#)
-  [3\) Summer-Fall Construction Cost\\_Coal Creek Center OS\\_2024\\_0322.pdf](#)
-  [2026 Weed Management cost estimate](#)
-  [2026 Adaptive Management cost estimate](#)

Capital Cost

FY2026 Budget  
**\$51.8K**

Total Budget (all years)  
**\$51.8K**

Project Total  
**\$51.8K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total    |
|--------------|---------------------------|----------|
| Construction | \$51,757                  | \$51,757 |
| Total        | \$51,757                  | \$51,757 |

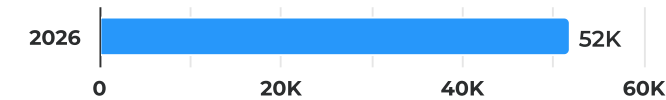
Funding Sources

FY2026 Budget  
**\$51.8K**

Total Budget (all years)  
**\$51.8K**

Project Total  
**\$51.8K**

FY2026 - FY2026 Funding Sources Breakdown



● Trails & Natural Areas Fund - 210      **\$51,757**    100.00%

Funding Sources for Budgeted Years



● Trails & Natural Areas Fund - 210      **\$51,757**    100.00%

Detailed Breakdown

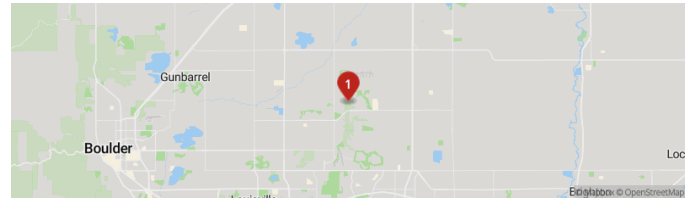
| Category                          | FY2026<br><i>Proposed</i> | Total           |
|-----------------------------------|---------------------------|-----------------|
| Trails & Natural Areas Fund - 210 | \$51,757                  | <b>\$51,757</b> |
| Total                             | <b>\$51,757</b>           | <b>\$51,757</b> |

# Coal Creek Disc Golf Course

## Overview

|                       |                    |
|-----------------------|--------------------|
| <b>Department</b>     | Parks & Recreation |
| <b>Project Number</b> | 100318             |

## Project Location



## Description

Due to the Coal Creek Park Pedestrian Bridge and Colliers Hill Trail Connector construction projects, the existing disc golf course footprint at Coal Creek Open Space will be impacted. These projects will fragment the current course layout, necessitating the redesign, reorientation, and reinstallation of several disc golf holes and tee pads. In addition to the course redesign, new signage will need to be developed and installed. Furthermore, secondary pin location anchors will be identified and installed to allow for flexible course configurations in the future.

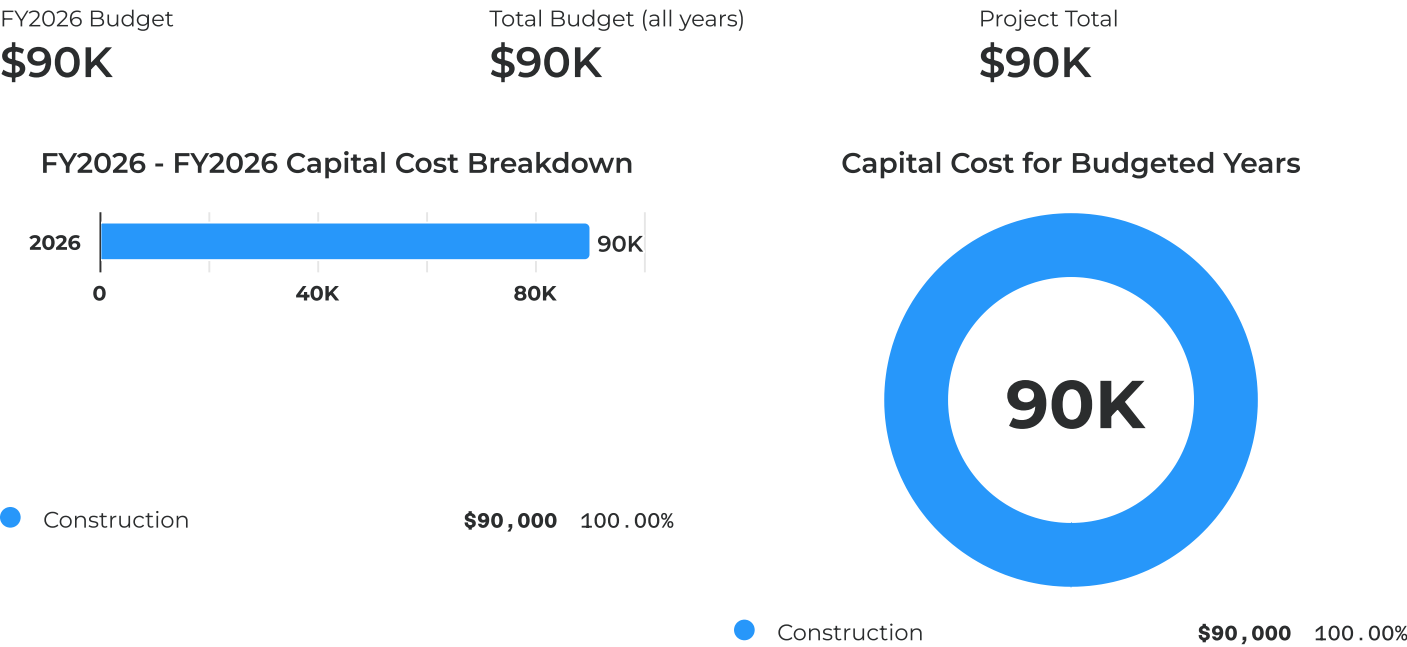
2026: \$90,000

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 30 plus years

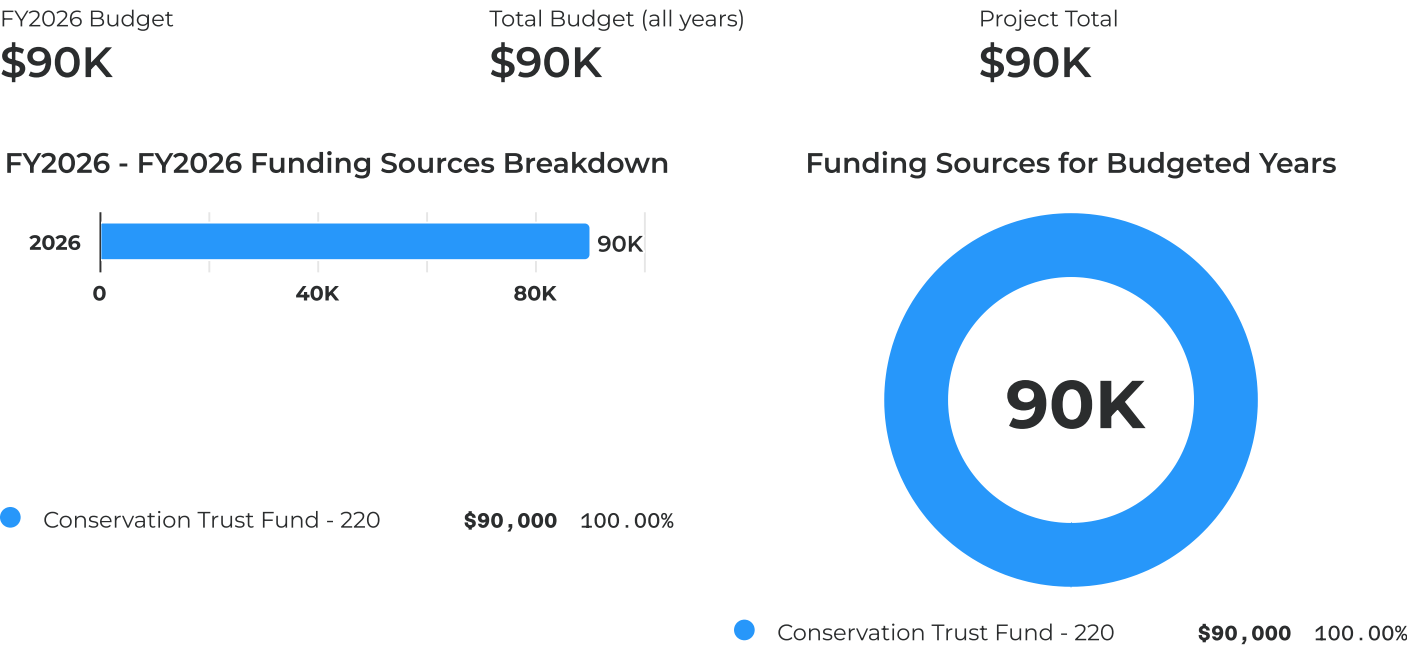
Capital Cost



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total    |
|--------------|---------------------------|----------|
| Construction | \$90,000                  | \$90,000 |
| Total        | \$90,000                  | \$90,000 |

Funding Sources



Detailed Breakdown

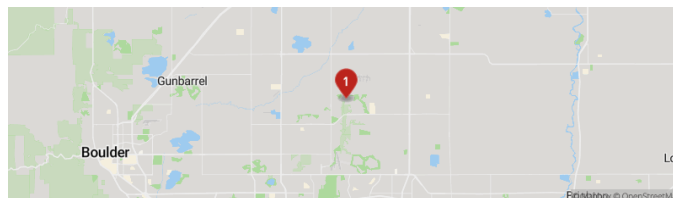
| Category                      | FY2026<br><i>Proposed</i> | Total    |
|-------------------------------|---------------------------|----------|
| Conservation Trust Fund - 220 | \$90,000                  | \$90,000 |
| Total                         | \$90,000                  | \$90,000 |

# Coal Creek North - Open Space Restoration

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Project Number</b>            | 265003             |
| <b>Estimated Start Date</b>      | 04/1/2026          |
| <b>Estimated Completion Date</b> | 11/1/2029          |

## Project Location



## Description

The project location is north of the Mount Pleasant Cemetery and west of the Collier's Hill neighborhood. All the work will take place on Town owned and maintained open space.

The goal of the project is to restore the land to a better functioning native landscape. The restored property will ultimately need less mowing and less herbicide to maintain, reducing the overall maintenance burden/cost while improving the landscape integrity and function.

Long term, the project will provide much improved ecological services including:

- Increased wildlife habitat
- Increased native plant species diversity
- Better overall aesthetics
- Lower noxious weed infestation
- Reduction in prairie dog activity

Work is expected to start in 2026 and continue through 2029. Residents will see activity off and on depending on the season, weather, and the maintenance task. In the early to mid stages of the project (2027-2028) residents may see large farm equipment operating on the site. The remainder of the project (2029) will be tackled with smaller riding equipment or hand held equipment.

Restoration for the entire site is anticipated to take approximately 4 years of work.

### • 2026 - Proposed activities

- Adaptive Management Planning (soil sampling and site visits)
- Spring and Summer weed management
- Fall revegetation and construction activities

### • 2027 - Proposed activities

- Adaptive Management Planning (soil sampling and site visits)
- Spring and Summer weed management
- Fall revegetation and construction activities

- **2028 - Proposed activities**
  - Adaptive Management Planning (site visits)
  - Spring, Summer, and Fall weed management
- **2029 - Proposed activities**
  - Adaptive Management Planning (site visits)
  - Spring, Summer, and Fall weed management

Details

Type of Project: Parks & Rec

Supplemental Attachments

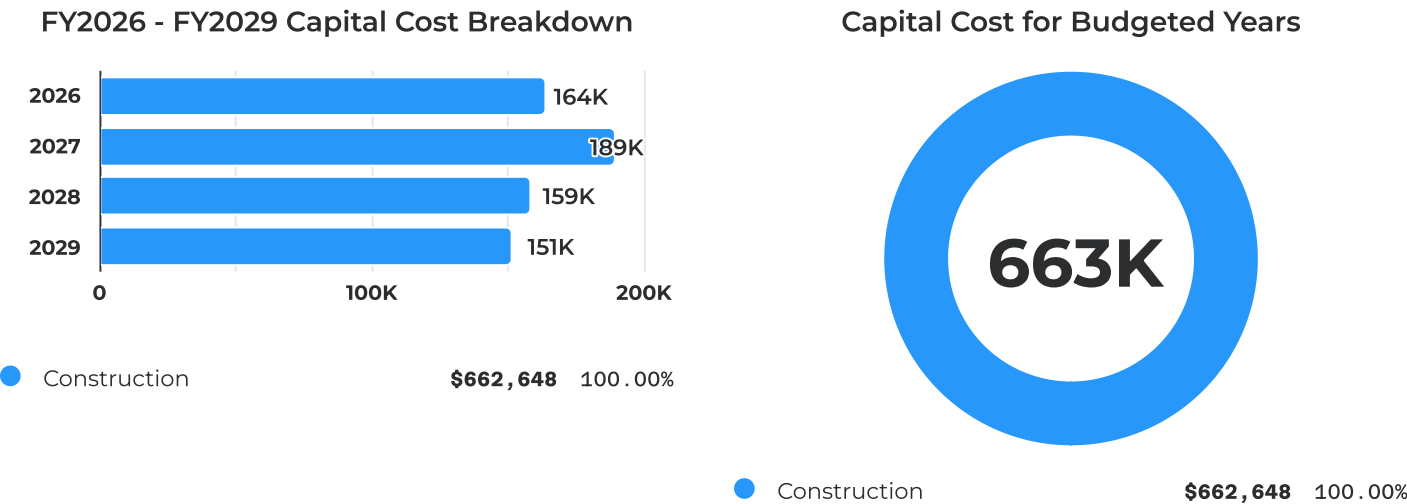
-  [Cost estimate Coal Creek OS North 2026-29](#)
-  [Treatment areas map](#)
-  [Treatment plots map](#)

Capital Cost

FY2026 Budget  
**\$164K**

Total Budget (all years)  
**\$663K**

Project Total  
**\$663K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$163,756                 | \$189,315                 | \$158,514                 | \$151,063                 | \$662,648 |
| Total        | \$163,756                 | \$189,315                 | \$158,514                 | \$151,063                 | \$662,648 |

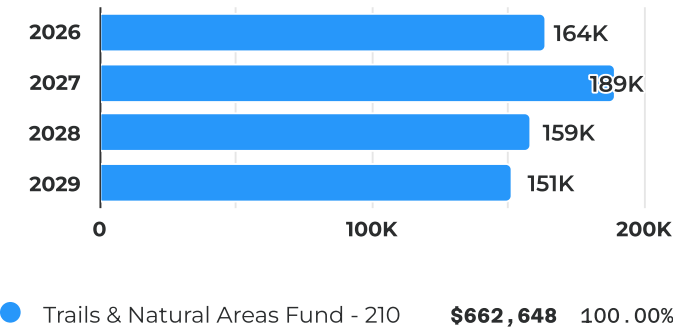
Funding Sources

FY2026 Budget  
**\$164K**

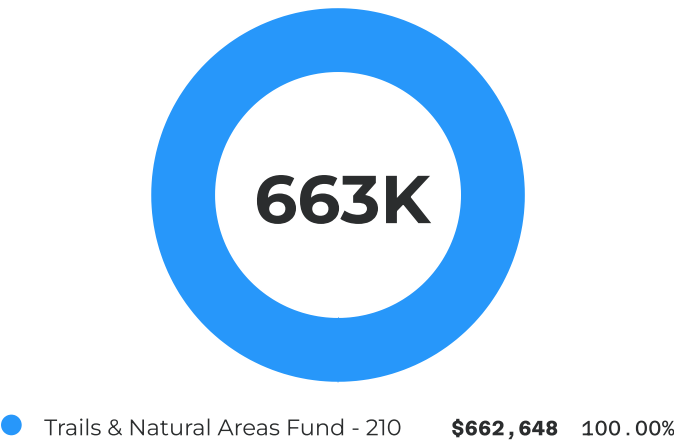
Total Budget (all years)  
**\$663K**

Project Total  
**\$663K**

FY2026 - FY2029 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category                          | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total     |
|-----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Trails & Natural Areas Fund - 210 | \$163,756                 | \$189,315                 | \$158,514                 | \$151,063                 | \$662,648 |
| Total                             | \$163,756                 | \$189,315                 | \$158,514                 | \$151,063                 | \$662,648 |



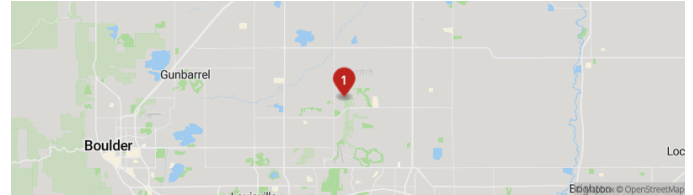
# Coal Creek Park Redevelopment

## Overview

|                           |                    |
|---------------------------|--------------------|
| Department                | Parks & Recreation |
| Project Number            | 100257             |
| Estimated Start Date      | 06/2/2025          |
| Estimated Completion Date | 07/31/2025         |

## Project Location

575 Kattell Street



## Description

This 2025 project is for a dumpster enclosure at Coal Creek Park.

2026 - Add temperature control systems to the Splash Pad shed/Zamboni Building since staff work in that space year round to check on Splash Pad and Ice Rink operations (\$48,000,insulation + \$25,000 mini split system x 15% contingency - \$83,950)

- The project will be completed from March 2026 - May 2026

## Details

Type of Project: Parks & Rec

Useful Life: 25

## Supplemental Attachments



ROM, insulation of CCP shed



ROM, mini split system at CCP shed

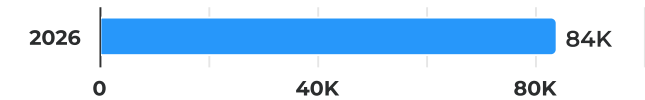
Capital Cost

FY2026 Budget  
**\$84K**

Total Budget (all years)  
**\$84K**

Project Total  
**\$84K**

FY2026 - FY2026 Capital Cost Breakdown



● Construction **\$83,950** 100.00%

Capital Cost for Budgeted Years

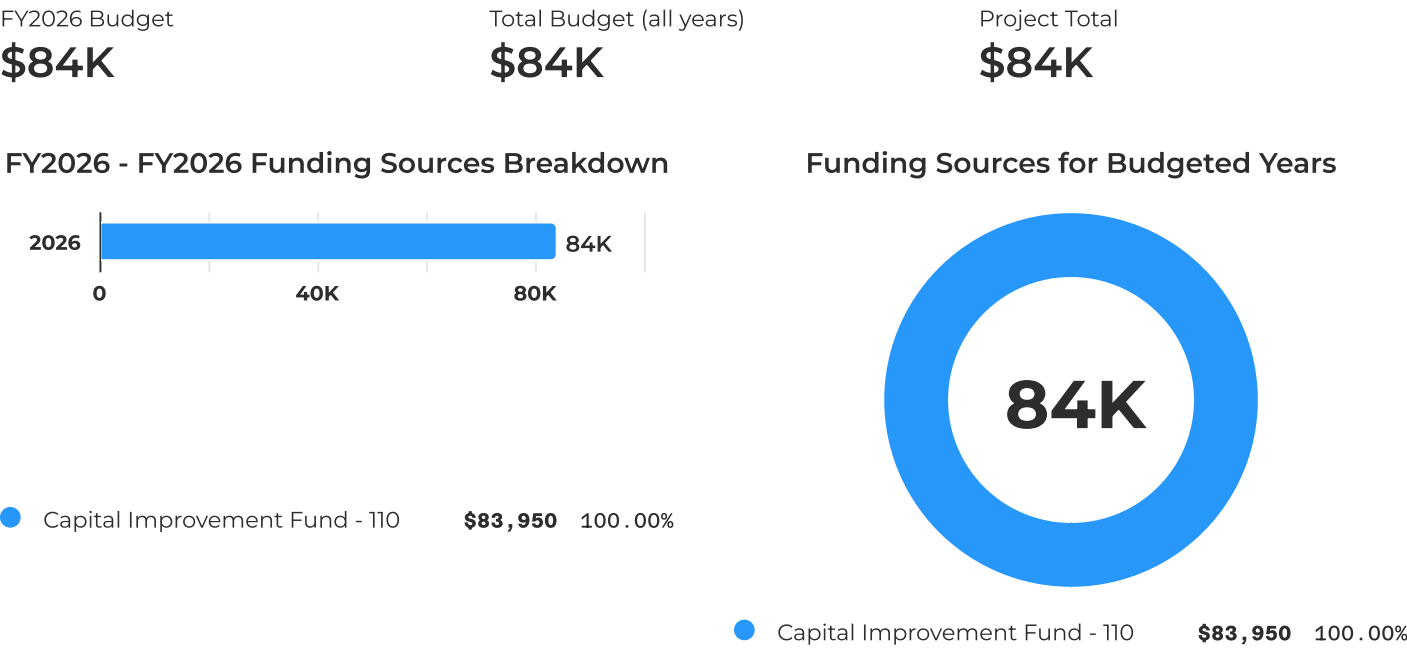


● Construction **\$83,950** 100.00%

Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total    |
|--------------|---------------------------|----------|
| Construction | \$83,950                  | \$83,950 |
| Total        | \$83,950                  | \$83,950 |

Funding Sources



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | Total    |
|--------------------------------|---------------------------|----------|
| Capital Improvement Fund - 110 | \$83,950                  | \$83,950 |
| Total                          | \$83,950                  | \$83,950 |

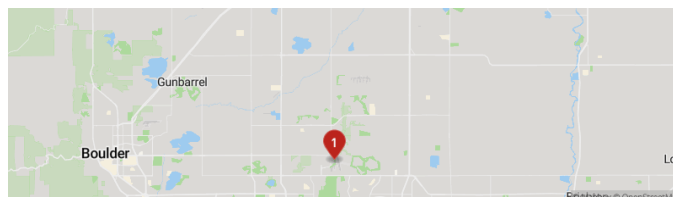
# Coal Creek Trail - Erie Airport Taxiway Crossing

## Overview

**Department** Parks & Recreation

**Project Number** 265002

## Project Location



## Description

During high water events, the Coal Creek Regional Trail floods the underpass underneath the taxiway at Erie Airport. Not only does this closure cut access off for the users of the trail, sediment build-up requires Parks & Open Space staff to conduct a two-to three-day cleanup of the area after each event.

In 2024/2025, staff engaged Kimley-Horn, a Landscape Architecture Design Firm, to evaluate the feasibility of elevating the trail in this area away from the creek and create an at-grade crossing at the existing taxiway at the airport. The taxiway is an access point to the airport for several off-airport businesses. The trail crossing will have signage, warning both aircraft and trail users, and the trail design will include physical barriers to slow users before crossing the taxiway.

Note: Design & Engineering costs have been allocated in the 2025 Trail Connectors project (100273). Funds included in this project are for construction.

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 30

## Supplemental Attachments



[2025-0605-90%-Coal Creek OPC.pdf](#)

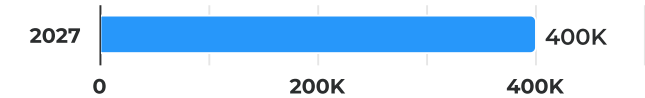
Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$400K**

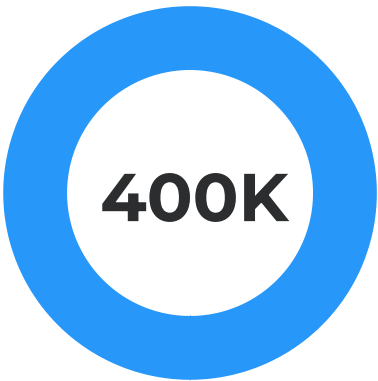
Project Total  
**\$400K**

FY2027 - FY2027 Capital Cost Breakdown



● Construction **\$400,000** 100.00%

Capital Cost for Budgeted Years



● Construction **\$400,000** 100.00%

Detailed Breakdown

| Category     | FY2027<br><i>Proposed</i> | Total     |
|--------------|---------------------------|-----------|
| Construction | \$400,000                 | \$400,000 |
| Total        | \$400,000                 | \$400,000 |

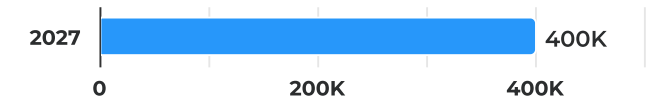
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$400K**

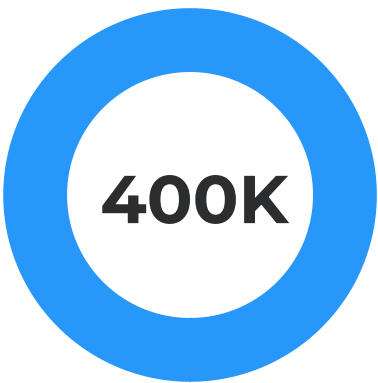
Project Total  
**\$400K**

FY2027 - FY2027 Funding Sources Breakdown



● Trails & Natural Areas Fund - 210    **\$400,000**    100.00%

Funding Sources for Budgeted Years



● Trails & Natural Areas Fund - 210    **\$400,000**    100.00%

Detailed Breakdown

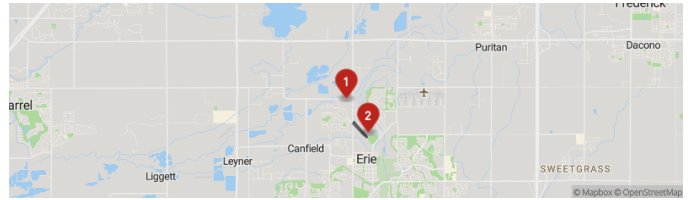
| Category                          | FY2027<br><i>Proposed</i> | Total     |
|-----------------------------------|---------------------------|-----------|
| Trails & Natural Areas Fund - 210 | \$400,000                 | \$400,000 |
| Total                             | \$400,000                 | \$400,000 |

# Coal Creek Trail - Reach 2 & 4

## Overview

|                           |                    |
|---------------------------|--------------------|
| Department                | Parks & Recreation |
| Project Number            | 265001             |
| Estimated Start Date      | 01/1/2026          |
| Estimated Completion Date | 08/31/2027         |

## Project Location



## Description

The Coal Creek flood mitigation project (Coal Creek Reach 2 & 4) cannot pay for trail design and construction. The trail connection from Reliance Park west to Reach 3 and the future trail crossing at Reach 4 at Kenosha Road are high priorities for OSTAB and staff. The project also includes a pedestrian bridge connection over Coal Creek connecting Reliance Park to Erie Wetlands. 2026 budget will fund construction for this project.

## Details

**Type of Project:** Parks & Rec

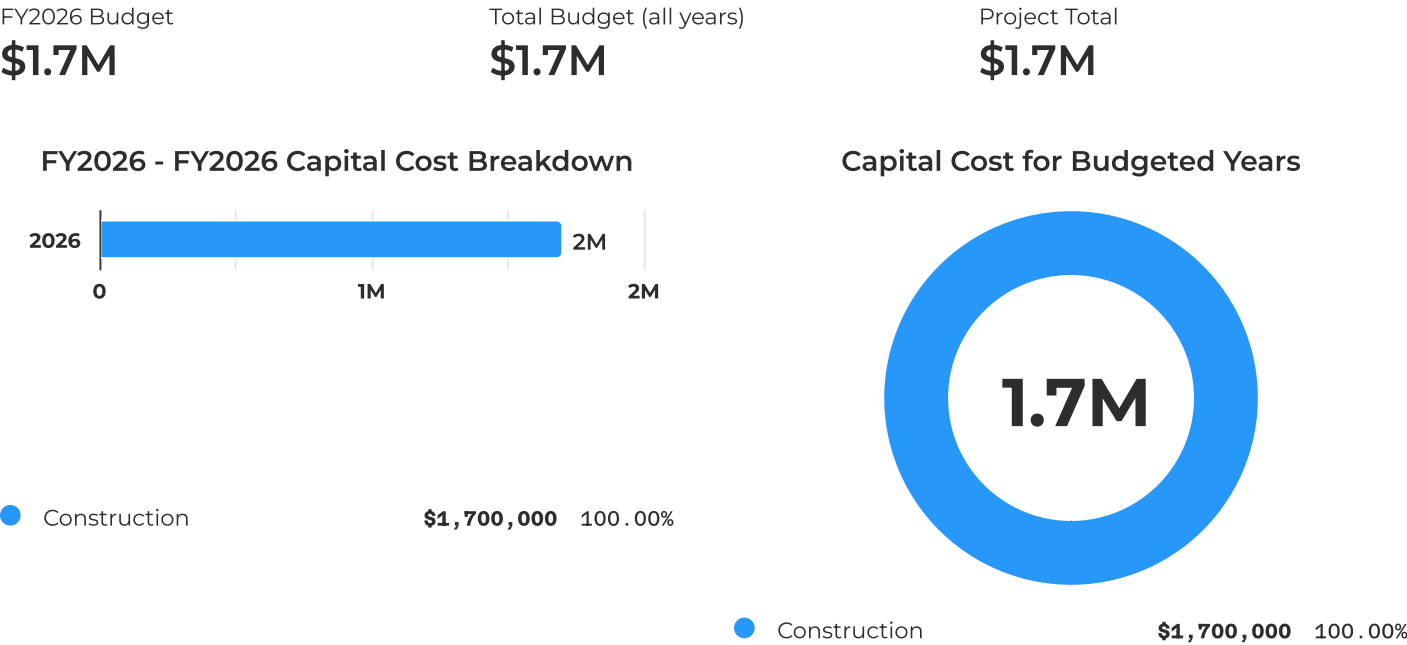
**Useful Life:** 30-50 years

## Supplemental Attachments

 [Cost Estimate](#)

 [Reach 2 Exhibit.pdf](#)

Capital Cost



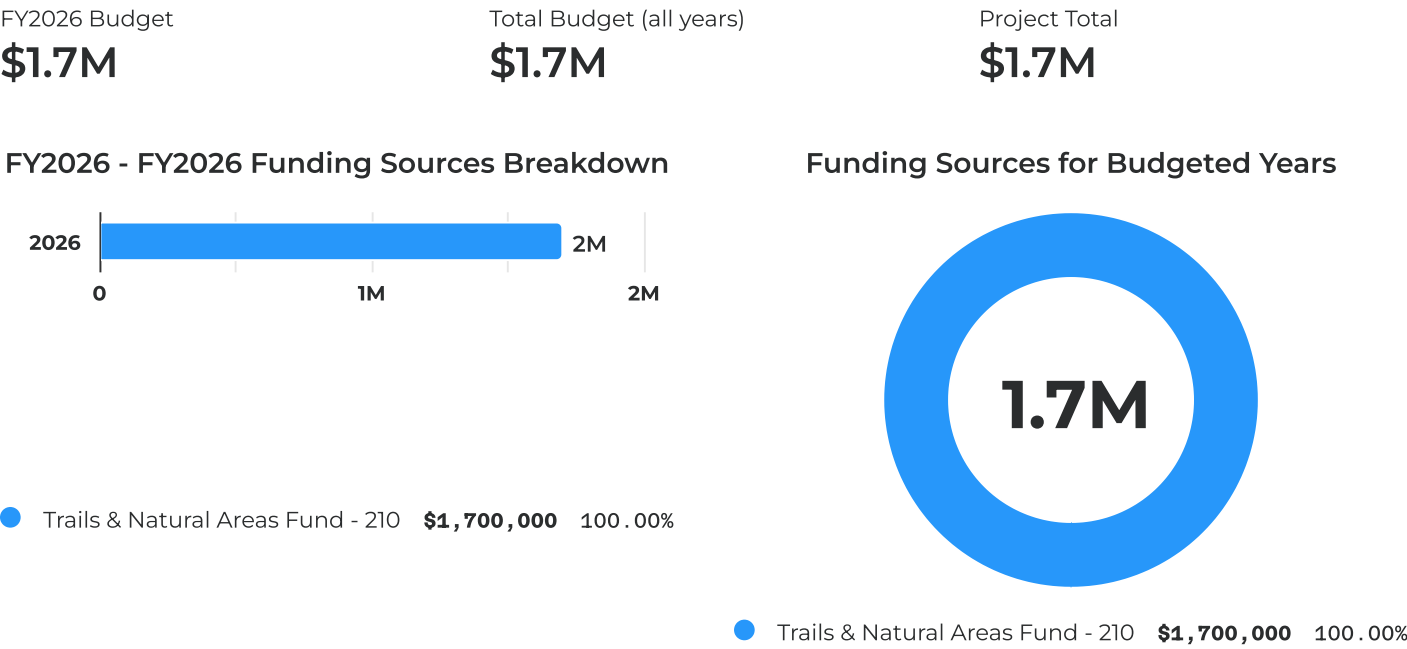
Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total       |
|--------------|---------------------------|-------------|
| Construction | \$1,700,000               | \$1,700,000 |
| Total        | \$1,700,000               | \$1,700,000 |





Funding Sources



Detailed Breakdown

| Category                          | FY2026<br><i>Proposed</i> | Total       |
|-----------------------------------|---------------------------|-------------|
| Trails & Natural Areas Fund - 210 | \$1,700,000               | \$1,700,000 |
| Total                             | \$1,700,000               | \$1,700,000 |

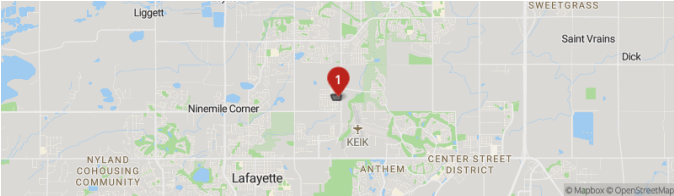


# Compass Park

## Overview

|                           |                    |
|---------------------------|--------------------|
| Department                | Parks & Recreation |
| Project Number            | 100292             |
| Estimated Start Date      | 02/1/2027          |
| Estimated Completion Date | 12/29/2028         |

## Project Location



## Description

The Compass subdivision includes a 10-acre tract dedicated for a neighborhood park. To estimate construction costs, the Town developed with extensive community involvement a concept plan for the park. Council approved that plan in 2023. In 2024, staff completed 100% design development. 2026 funds will be used to complete construction drawings and begin the first phase of construction. This project will align with the Morgan Hill neighborhood park project and will occur in phases based on available funding.

## Details

Type of Project: Parks & Rec

Useful Life: 30-50 years

### Grant Information

Project could be eligible for Great Outdoors Colorado, Land and Water Conservation Funds, or Energy Impact Awareness Fund dollars.

## Supplemental Attachments

-  [Compass Neighborhood Park Agreement](#)
-  [CompassPark\\_FinalConceptualDesigns.pdf](#)

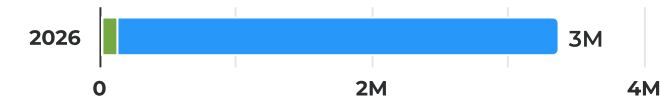
Capital Cost

FY2026 Budget  
**\$3.38M**

Total Budget (all years)  
**\$3.38M**

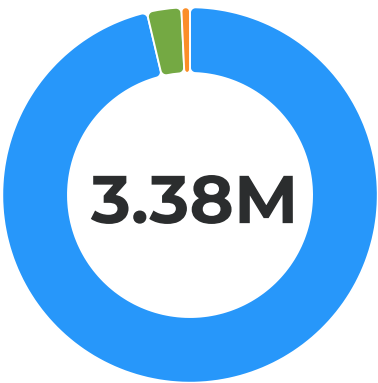
Project Total  
**\$3.38M**

FY2026 - FY2026 Capital Cost Breakdown



|                              |             |        |
|------------------------------|-------------|--------|
| Construction                 | \$3,250,000 | 96.30% |
| Engineering/Planning         | \$100,000   | 2.96%  |
| Construction Split Account 2 | \$25,000    | 0.74%  |

Capital Cost for Budgeted Years



|                              |             |        |
|------------------------------|-------------|--------|
| Construction                 | \$3,250,000 | 96.30% |
| Engineering/Planning         | \$100,000   | 2.96%  |
| Construction Split Account 2 | \$25,000    | 0.74%  |

Detailed Breakdown

| Category                     | FY2026<br><i>Proposed</i> | Total       |
|------------------------------|---------------------------|-------------|
| Construction                 | \$3,250,000               | \$3,250,000 |
| Engineering/Planning         | \$100,000                 | \$100,000   |
| Construction Split Account 2 | \$25,000                  | \$25,000    |
| Total                        | \$3,375,000               | \$3,375,000 |

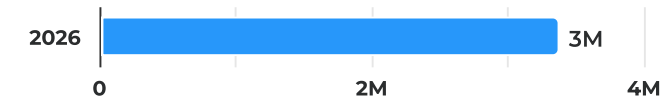
Funding Sources

FY2026 Budget  
**\$3.38M**

Total Budget (all years)  
**\$3.38M**

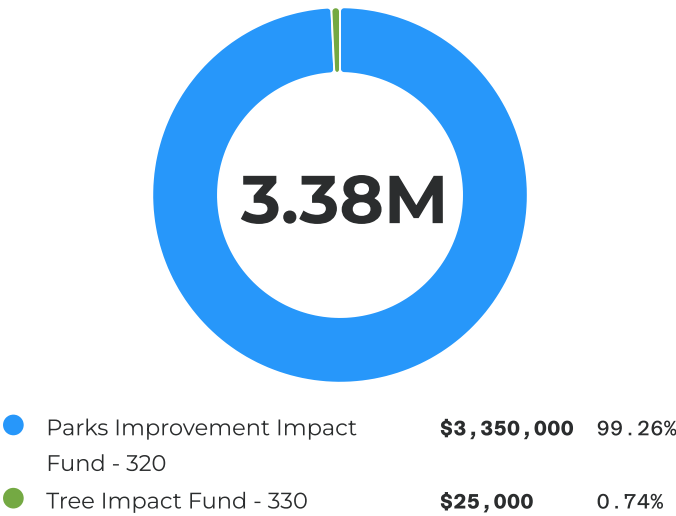
Project Total  
**\$3.38M**

FY2026 - FY2026 Funding Sources Breakdown



- Parks Improvement Impact Fund - 320 **\$3,350,000** 99.26%
- Tree Impact Fund - 330 **\$25,000** 0.74%

Funding Sources for Budgeted Years



Detailed Breakdown

| Category                            | FY2026<br><i>Proposed</i> | Total       |
|-------------------------------------|---------------------------|-------------|
| Parks Improvement Impact Fund - 320 | \$3,350,000               | \$3,350,000 |
| Tree Impact Fund - 330              | \$25,000                  | \$25,000    |
| Total                               | \$3,375,000               | \$3,375,000 |

Operational Costs

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$128K**

Project Total  
**\$128K**

Detailed Breakdown

| Category            | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|---------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Utilities           | \$15,000                  | \$15,000                  | \$15,000                  | \$15,000                  | \$60,000  |
| General Maintenance | \$12,000                  | \$12,000                  | \$12,000                  | \$12,000                  | \$48,000  |
| Other               | \$5,000                   | \$5,000                   | \$5,000                   | \$5,000                   | \$20,000  |
| Total               | \$32,000                  | \$32,000                  | \$32,000                  | \$32,000                  | \$128,000 |

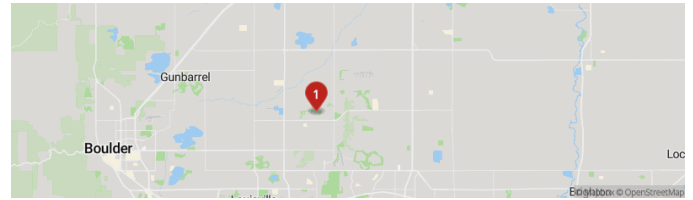


# Country Fields Park Renovation

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Project Number</b>            | 100426             |
| <b>Estimated Start Date</b>      | 01/1/2027          |
| <b>Estimated Completion Date</b> | 12/31/2029         |

## Project Location



## Description

This project involves the redesign and redevelopment of Country Fields Park. The playground was updated 2021, but due to the aging infrastructure, the upcoming developments in Canyon Creek Fillings 7 and 8 and Lafferty, and need for more programmable space, Country Fields, now one of the oldest parks in our system, is in need of updating to maintain our level of service in this sector of Erie.

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 30-50

## Grant Information

A project redevelopment like this is a good candidate for GOCO funds, depending on if other projects in Erie are awarded and when.

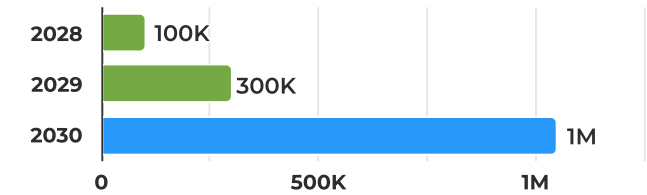
Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$1.45M**

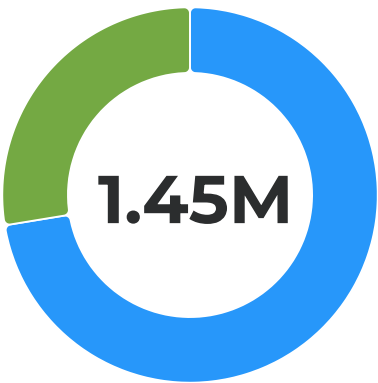
Project Total  
**\$1.45M**

FY2028 - FY2030 Capital Cost Breakdown



- Construction **\$1,050,000** 72.41%
- Engineering/Planning **\$400,000** 27.59%

Capital Cost for Budgeted Years



- Construction **\$1,050,000** 72.41%
- Engineering/Planning **\$400,000** 27.59%

Detailed Breakdown

| Category             | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|----------------------|---------------------------|---------------------------|---------------------------|-------------|
| Construction         | \$0                       | \$0                       | \$1,050,000               | \$1,050,000 |
| Engineering/Planning | \$100,000                 | \$300,000                 | \$0                       | \$400,000   |
| Total                | \$100,000                 | \$300,000                 | \$1,050,000               | \$1,450,000 |

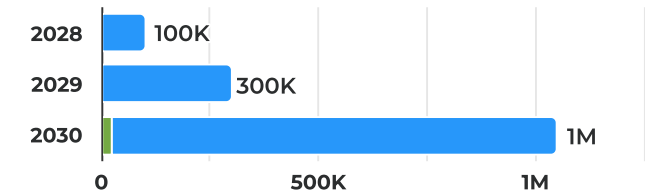
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$1.45M**

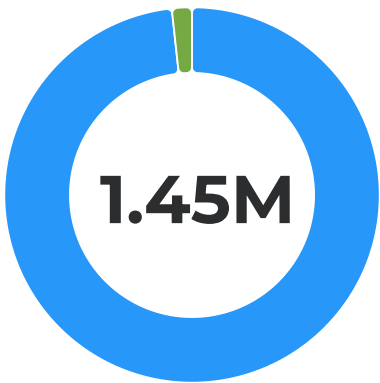
Project Total  
**\$1.45M**

FY2028 - FY2030 Funding Sources Breakdown



- Trails & Natural Areas Fund - 210 **\$1,425,000** 98.28%
- Tree Impact Fund - 330 **\$25,000** 1.72%

Funding Sources for Budgeted Years



- Trails & Natural Areas Fund - 210 **\$1,425,000** 98.28%
- Tree Impact Fund - 330 **\$25,000** 1.72%

Detailed Breakdown

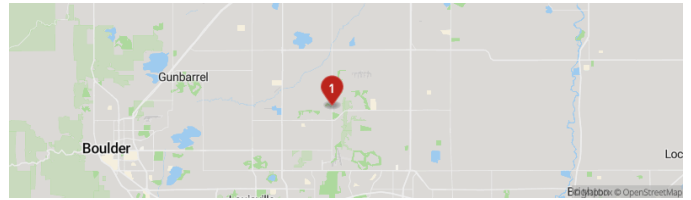
| Category                          | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|-----------------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Trails & Natural Areas Fund - 210 | \$100,000                 | \$300,000                 | \$1,025,000               | \$1,425,000 |
| Tree Impact Fund - 330            | \$0                       | \$0                       | \$25,000                  | \$25,000    |
| Total                             | \$100,000                 | \$300,000                 | \$1,050,000               | \$1,450,000 |

# Drainage Trail Re-Alignment

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Project Number</b>            | 265004             |
| <b>Estimated Start Date</b>      | 01/3/2028          |
| <b>Estimated Completion Date</b> | 12/29/2028         |

## Project Location



## Description

Parks & Recreation has been partnering with Public Works Utilities and Mile High Flood District (MHFD) on storm drainage and trail improvements along the Drainage Trail (east and west of County Line Road) and Boulder Ditch Pond 1045A. The corridor runs along the south side of the RTD right-of-way.

Mile High Flood District has been working with Muller Engineering on improvements to the storm drainage as part of their maintenance program and have also included trail improvements as part of the package. The trail is currently in the drainage dwale and floods frequently. It's the desire of the Town to relocate the trail out of the drainage swale and in the RTD right-of-way to prevent flooding and the need to close the trail.

MHFD will fund the storm drainage maintenance portion of the project and the Town will fund the trail improvements. The Town has not yet entered into an agreement with MHFD to administer the project; However, Town staff has been involved in the design. This project earmarks funds for the project to align with MHFD when the project is ready for implementation.

Since timing of actual execution of any agreement with MHFD is unknown, staff is not identifying a year in which these funds are needed.

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 50 years

## Grant Information

The Rails to Trails Conservancy is a potential grant opportunity if an agreement with RTD to utilize their right-of-way is reached.

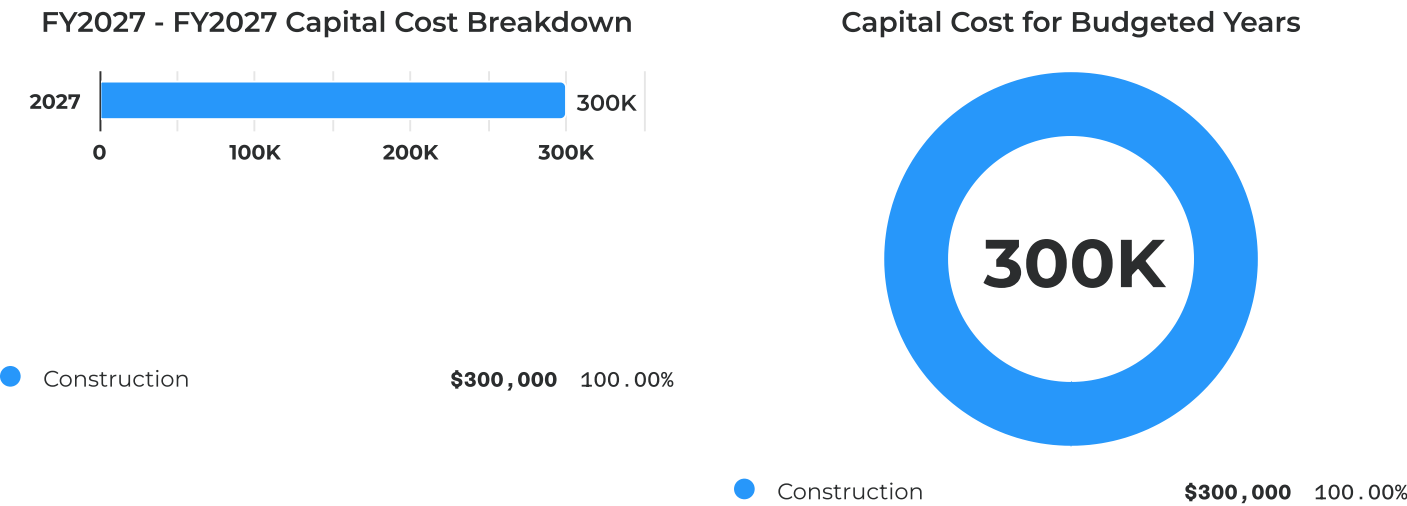


Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$300K**

Project Total  
**\$300K**



Detailed Breakdown

| Category     | FY2027<br><i>Proposed</i> | Total     |
|--------------|---------------------------|-----------|
| Construction | \$300,000                 | \$300,000 |
| Total        | \$300,000                 | \$300,000 |

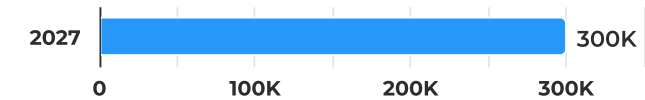
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$300K**

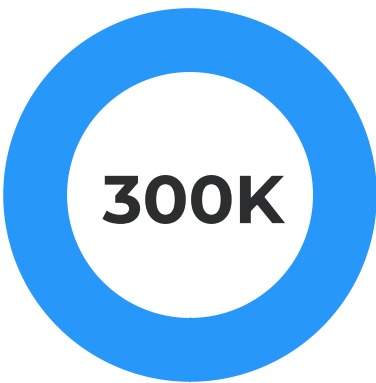
Project Total  
**\$300K**

FY2027 - FY2027 Funding Sources Breakdown



● Trails & Natural Areas Fund - 210    **\$300,000**    100.00%

Funding Sources for Budgeted Years



● Trails & Natural Areas Fund - 210    **\$300,000**    100.00%

Detailed Breakdown

| Category                          | FY2027<br><i>Proposed</i> | Total            |
|-----------------------------------|---------------------------|------------------|
| Trails & Natural Areas Fund - 210 | \$300,000                 | <b>\$300,000</b> |
| <b>Total</b>                      | <b>\$300,000</b>          | <b>\$300,000</b> |

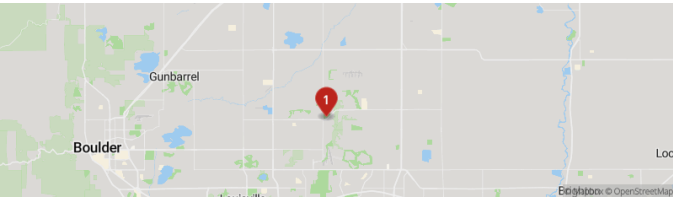
# ECC Improvements

## Overview

|                |                    |
|----------------|--------------------|
| Department     | Parks & Recreation |
| Project Number | 100154             |

## Project Location

Erie Community Center



## Description

This line item covers general FF&E (Fixtures, Furniture & Equipment) needed for daily operations at the ECC. Items include repair/remodeling of areas as part of the Recreation's ten-year capital plan.

### ~~2024- Rail Painting, Security Cameras, Columbine Lounge Furniture~~

- ~~Columbine Lounge Furniture: completed February 2024~~
- ~~Security Cameras and Rail Painting project will be completed the last week of August, 2024~~

### 2027 - Gym scoreboards, AV upgrade (173,000)

- Projects will be completed the last week of August, 2027

### 2028- Climbing floor replacement, LVT in Lloyd, new ice machine, upgrade original security cameras (86,000)

- Projects will be completed the last week of August, 2028

### 2029- Replace carpet and partition walls (\$90,000)

- Projects will be completed the last week of August, 2029

### 2030 - New gym floor (\$100,000)

## Details

|                  |             |              |        |
|------------------|-------------|--------------|--------|
| Type of Project: | Parks & Rec | Useful Life: | Varies |
|------------------|-------------|--------------|--------|

## Supplemental Attachments

-  [Bathroom Remodels ROM](#)
-  [Erie Community Center - Server Consolidation and Additional Storage.pdf](#)
-  [Racquetball Court remodel ROM](#)

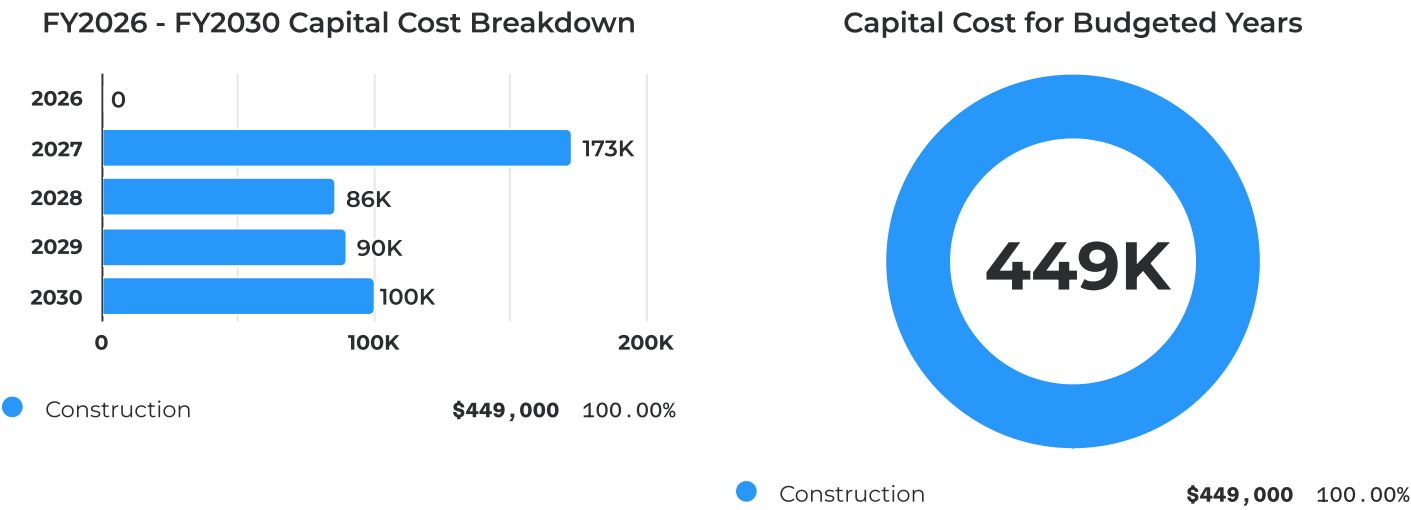
 [Equipment for racquetball court conversion](#)

Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$449K**

Project Total  
**\$449K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$0                       | \$173,000                 | \$86,000                  | \$90,000                  | \$100,000                 | \$449,000 |
| Total        | \$0                       | \$173,000                 | \$86,000                  | \$90,000                  | \$100,000                 | \$449,000 |

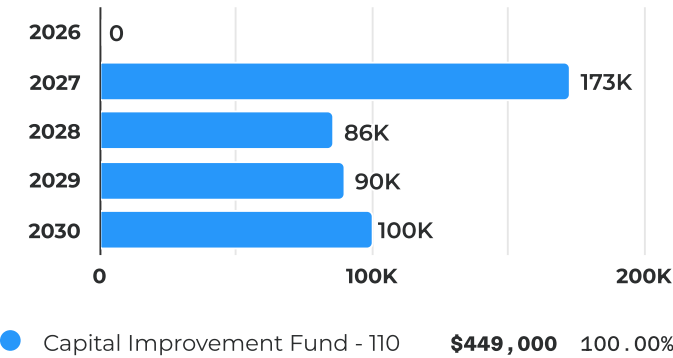
Funding Sources

FY2026 Budget  
**\$0**

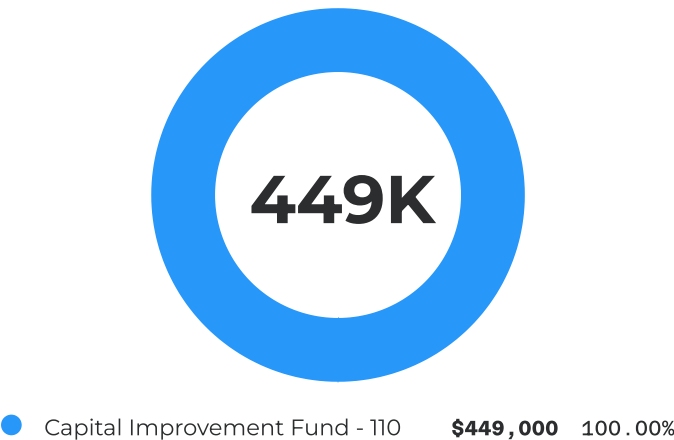
Total Budget (all years)  
**\$449K**

Project Total  
**\$449K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$0                       | \$173,000                 | \$86,000                  | \$90,000                  | \$100,000                 | \$449,000 |
| Total                          | \$0                       | \$173,000                 | \$86,000                  | \$90,000                  | \$100,000                 | \$449,000 |

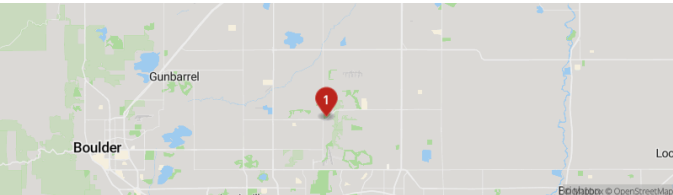
# ECC Pool Maintenance

## Overview

|                |                    |
|----------------|--------------------|
| Department     | Parks & Recreation |
| Project Number | 100246             |

## Project Location

450 Powers Street



## Description

This line item covers major repair/replacement of aquatic components at the ECC based on Recreation's ten year capital replacement plan.

2024-Replace Acoustical Panels,

- Project will be completed the last week of August, 2024

2025-Resurface Slide (\$66,400 x 15% contingency = \$76,360)

- Project will be completed the last week of August, 2025

2026 - Replace Main Pool and Hot Tub Controllers (\$12,875 x 2 x 3% contingency = \$26,600)

- Project will be completed the last week of August, 2026

2027-Pool Replaster with new rails & ladders (\$107,000)

- Project will be completed the last week of August, 2027

## Details

Type of Project: Parks & Rec

Useful Life: 7 years for 2025 project, 10 years for 2026 project, at least 10 years for 2027 project

## Supplemental Attachments

 [Slideways Quote](#)  
Quote for 2025 slide resurface project

 [ACS controller quote](#)

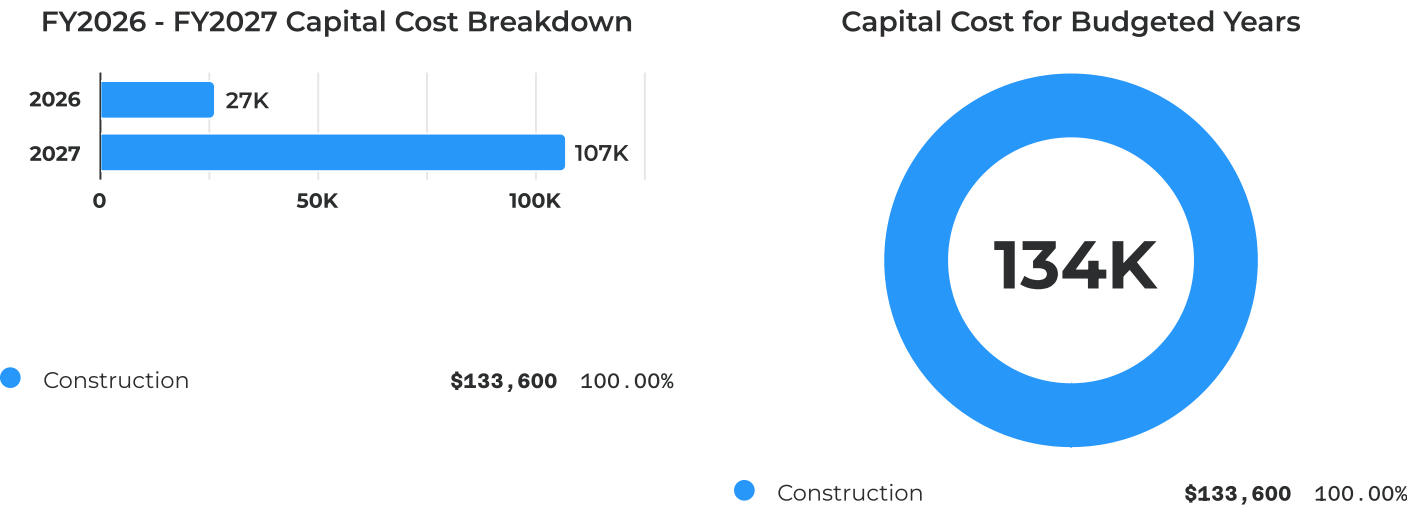
 [CEM Controller quote](#)

Capital Cost

FY2026 Budget  
**\$26.6K**

Total Budget (all years)  
**\$134K**

Project Total  
**\$134K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|-----------|
| Construction | \$26,600                  | \$107,000                 | \$133,600 |
| Total        | \$26,600                  | \$107,000                 | \$133,600 |

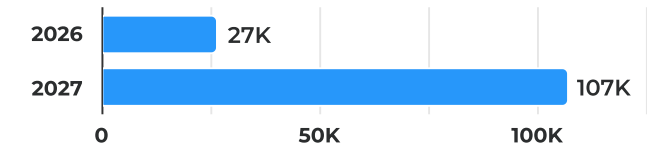
Funding Sources

FY2026 Budget  
**\$26.6K**

Total Budget (all years)  
**\$134K**

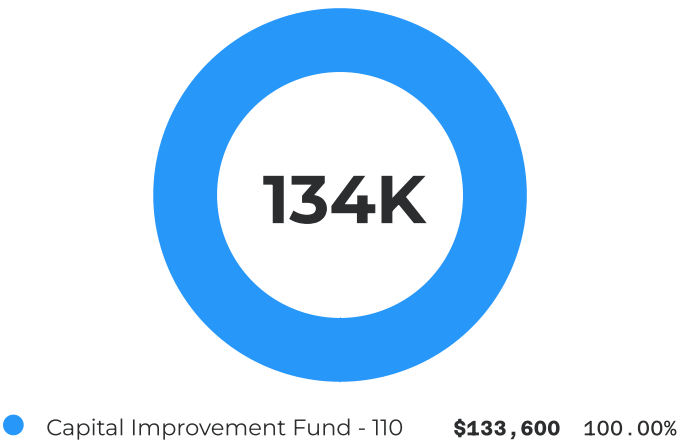
Project Total  
**\$134K**

FY2026 - FY2027 Funding Sources Breakdown



● Capital Improvement Fund - 110    **\$133,600**    100.00%

Funding Sources for Budgeted Years



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$26,600                  | \$107,000                 | \$133,600 |
| Total                          | \$26,600                  | \$107,000                 | \$133,600 |

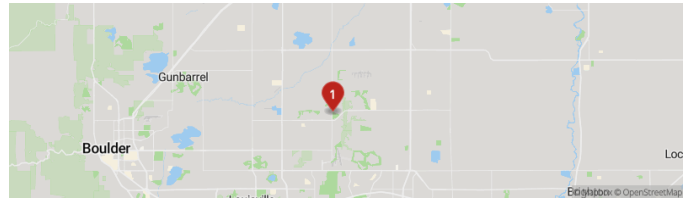


# Erie Community Park

## Overview

|                           |                    |
|---------------------------|--------------------|
| Department                | Parks & Recreation |
| Project Number            | 100022             |
| Estimated Start Date      | 01/1/2025          |
| Estimated Completion Date | 12/31/2026         |

## Project Location



## Description

With the increased size of Erie Community Park now that it's completely built out, there is a need for more storage of maintenance equipment and snowmaking equipment. Additionally, Recreation staff needs storage for equipment, requiring a new structure. Currently, they are renting storage space. The design for the expansion of the current building and net new building is already complete.

2025 - Current maintenance building expansion and upgrade of electrical infrastructure

2026 - New storage facility

## Details

Type of Project: Parks & Rec

Useful Life: 30 - 50

## Supplemental Attachments

 [Proposal for Maintenance Building Expansion](#)

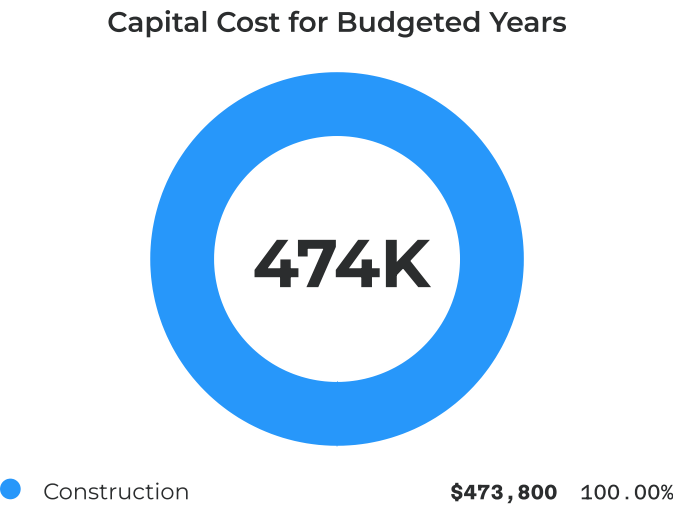
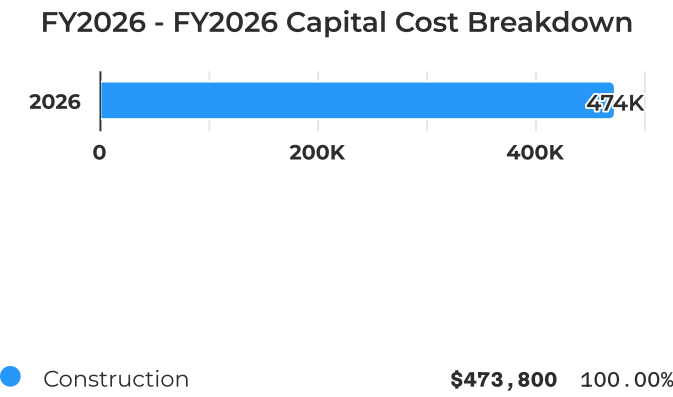
 [Estimate for New Electric Service](#)

Capital Cost

FY2026 Budget  
**\$474K**

Total Budget (all years)  
**\$474K**

Project Total  
**\$474K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total            |
|--------------|---------------------------|------------------|
| Construction | \$473,800                 | <b>\$473,800</b> |
| Total        | <b>\$473,800</b>          | <b>\$473,800</b> |

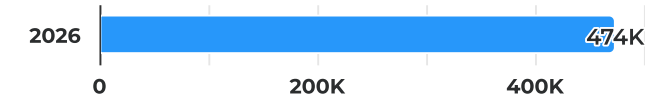
Funding Sources

FY2026 Budget  
**\$474K**

Total Budget (all years)  
**\$474K**

Project Total  
**\$474K**

FY2026 - FY2026 Funding Sources Breakdown



● Conservation Trust Fund - 220      **\$473,800**    100.00%

Funding Sources for Budgeted Years



● Conservation Trust Fund - 220      **\$473,800**    100.00%

Detailed Breakdown

| Category                      | FY2026<br><i>Proposed</i> | Total            |
|-------------------------------|---------------------------|------------------|
| Conservation Trust Fund - 220 | \$473,800                 | <b>\$473,800</b> |
| <b>Total</b>                  | <b>\$473,800</b>          | <b>\$473,800</b> |

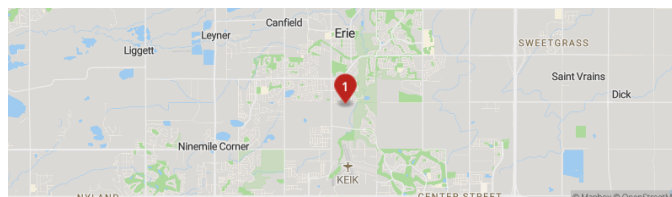
# Hotsy/1075BE/Mobile Hot Water Pressure Washer

## Overview

### Department

Parks &amp; Recreation

## Project Location



## Request Description

1075BE Hotsy Gas Engine Hot Water Pressure Washer is a compact yet powerful cleaning solution designed for both versatility and high performance. This model stands out with its robust roll cage design and the ability to convert into a skid unit, portable wheel setup, or trailer mount, ensuring it meets the demands of any job site. Its compact design does not compromise on power or functionality, ensuring a professional-grade performance for any cleaning task. With a dependable belt-driven Gas Engine, it delivers an impressive 4.0 GPM at 3500 PSI. This unit would allow for more efficient and effective cleaning of our parks and open space shelters, picnic benches, trash and recycling cans, as well as aid in the clean up of graffiti. The need for a mobile unit with hot water capabilities is growing, as our trail network and park acreage grows. Currently, we only have the ability to power wash with cold water and only in locations where we have access to a spigot or irrigation quick-coupler. This Hotsy unit will allow for mobile hot water pressure washing anywhere in Town. Hotsy is the only brand that provides authorized service, sales, and warranty work in Colorado.

## Details

**New Purchase or Replacement:** New

**Useful Life:** 10 or more years

## Supplemental attachments

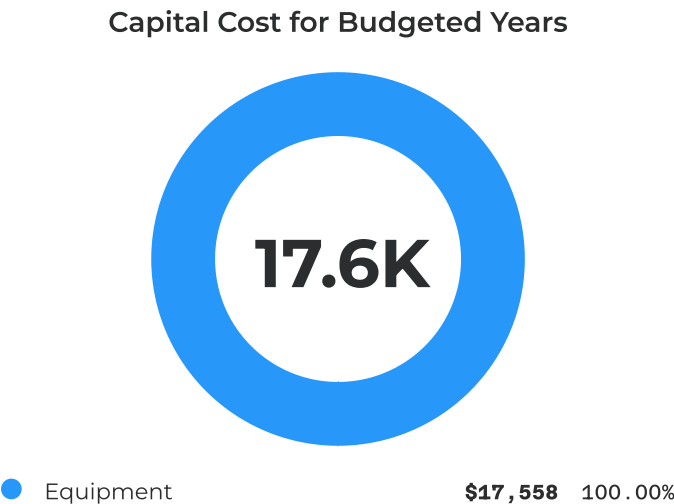
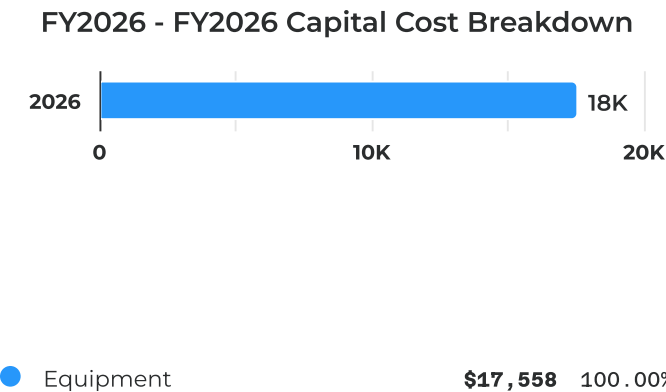
 [Price Quote](#)

Capital Cost

FY2026 Budget  
**\$17.6K**

Total Budget (all years)  
**\$17.6K**

Project Total  
**\$17.6K**



Detailed Breakdown

| Category  | FY2026<br><i>Proposed</i> | Total    |
|-----------|---------------------------|----------|
| Equipment | \$17,558                  | \$17,558 |
| Total     | \$17,558                  | \$17,558 |

## Funding Sources

FY2026 Budget

**\$17.6K**

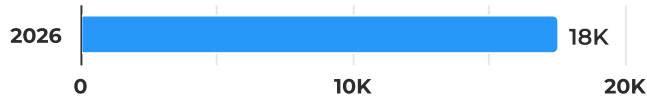
Total Budget (all years)

**\$17.6K**

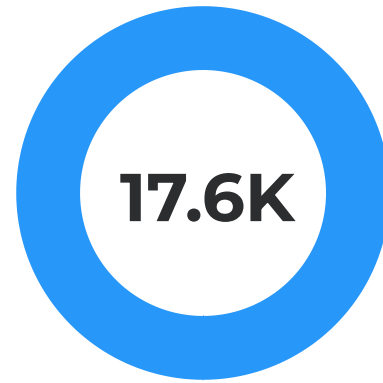
Project Total

**\$17.6K**

### FY2026 - FY2026 Funding Sources Breakdown



### Funding Sources for Budgeted Years



● Fleet & Equipment Acquisition **\$17,558** 100.00%  
Fund - 400

● Fleet & Equipment Acquisition **\$17,558** 100.00%  
Fund - 400

### Detailed Breakdown

| Category                                 | FY2026<br><i>Proposed</i> | Total           |
|------------------------------------------|---------------------------|-----------------|
| Fleet & Equipment Acquisition Fund - 400 | \$17,558                  | <b>\$17,558</b> |
| <b>Total</b>                             | <b>\$17,558</b>           | <b>\$17,558</b> |

## Operational Costs

FY2026 Budget

**\$0**

Total Budget (all years)

**\$2K**

Project Total

**\$2K**

### Detailed Breakdown

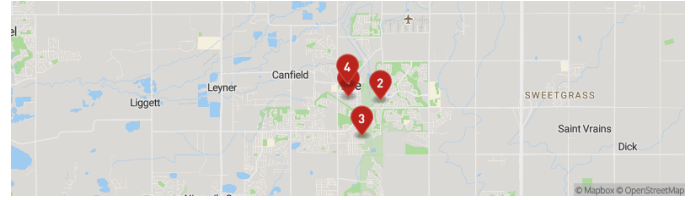
| Category     | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total          |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------|
| Maintenance  | \$500                     | \$500                     | \$500                     | \$500                     | <b>\$2,000</b> |
| <b>Total</b> | <b>\$500</b>              | <b>\$500</b>              | <b>\$500</b>              | <b>\$500</b>              | <b>\$2,000</b> |

# Irrigation Upgrades

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Project Number</b>            | 100145             |
| <b>Estimated Start Date</b>      | 06/1/2026          |
| <b>Estimated Completion Date</b> | 08/3/2026          |

## Project Location



## Description

Funds are allocated to improve irrigation systems in parks, open space, and select Town facilities. Projects may include the installation of new irrigation infrastructure as well as critical upgrades to aging systems. As the infrastructure in parks and other Town-owned/town-maintained properties continues to age, full-system replacements are often more cost-effective and reliable than ongoing temporary repairs. Aging systems become increasingly inefficient and demand more frequent maintenance, often on a daily basis. Investing in comprehensive replacements helps ensure efficient water use, supports proper care of Town assets, and maintains the high level of service expected for park and open space maintenance.

(1) 2026 - Linear Park Mainline - \$225,000 (12.5 % contingency included) - P&OS Division Priority 1

This scope of work involves the installation of a new irrigation mainline system, including tapping into the municipal water main, installing new underground infrastructure, and setting up future-ready connection points along High Street, between Wells Street and Carr Street. The work includes excavation, utility coordination, street crossing methods, and system protection to ensure long-term functionality and compliance with local utility standards.

This is a high priority for the Tree Advisory Board. This is also consistent with older plans that were developed for Linear Park showing a tree-lined trail corridor.

(2) 2026 - Serene Park Potable Tap/Backflow (back-up system) - \$150,000 - P&OS Division Priority 2

(3) 2028 - Lehigh Park (new 2 wire system, new valve boxes, new controller) - P&OS Division Priority 3 - \$90,000

(4) 2030 - Coal Miners Park - P&OS Division Priority 4 - \$100,00

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 20 - 30 years

### Grant Information

N/A

Supplemental Attachments

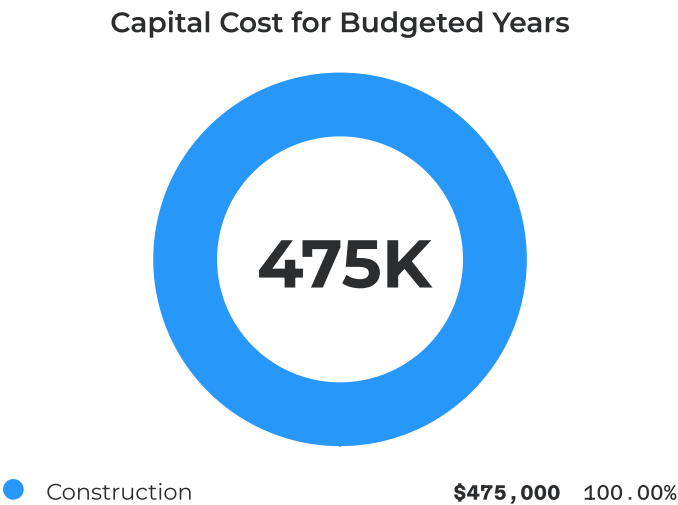
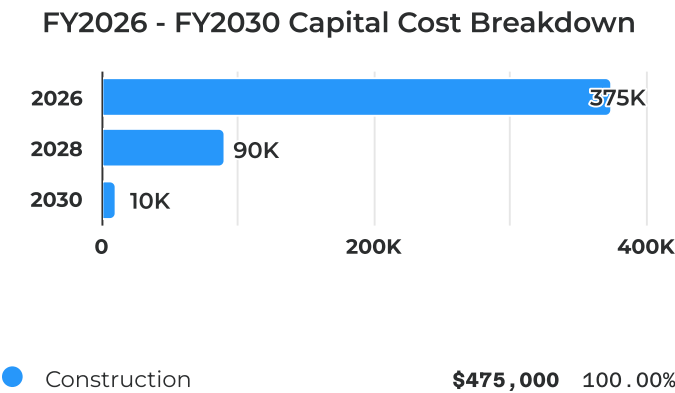
 [25185 - TOE - Loinear Park Irrigation Impr - ROM \(1\).pdf](#)

Capital Cost

FY2026 Budget  
**\$375K**

Total Budget (all years)  
**\$475K**

Project Total  
**\$475K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$375,000                 | \$90,000                  | \$10,000                  | \$475,000 |
| Total        | \$375,000                 | \$90,000                  | \$10,000                  | \$475,000 |



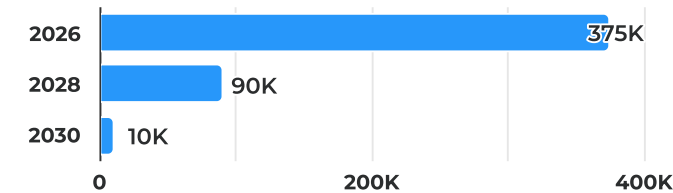
Funding Sources

FY2026 Budget  
**\$375K**

Total Budget (all years)  
**\$475K**

Project Total  
**\$475K**

FY2026 - FY2030 Funding Sources Breakdown



● Conservation Trust Fund - 220      **\$475,000**    100.00%

Funding Sources for Budgeted Years



● Conservation Trust Fund - 220      **\$475,000**    100.00%

Detailed Breakdown

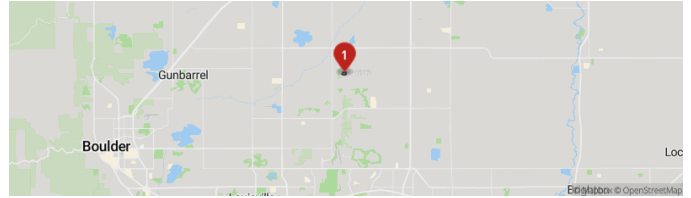
| Category                      | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|-------------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Conservation Trust Fund - 220 | \$375,000                 | \$90,000                  | \$10,000                  | \$475,000 |
| Total                         | \$375,000                 | \$90,000                  | \$10,000                  | \$475,000 |

# Morgan Hill

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Project Number</b>            | 111100             |
| <b>Estimated Start Date</b>      | 01/1/2026          |
| <b>Estimated Completion Date</b> | 12/31/2029         |

## Project Location



## Description

The Morgan Hill subdivision includes a 14-acre tract dedicated for a neighborhood park. To estimate construction costs, the Town developed with extensive community involvement a concept plan for the park. Council approved that plan in 2023. 2026 funds will be used to complete the design and begin the first phase of construction. This project will align with the Compass neighborhood park project in phases based on available funding.

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 30 - 50

### Grant Information

Possible grant contributions include Great Outdoors Colorado, Land & Water Conservation Funds, and Energy Impact Awareness Funds.

## Supplemental Attachments

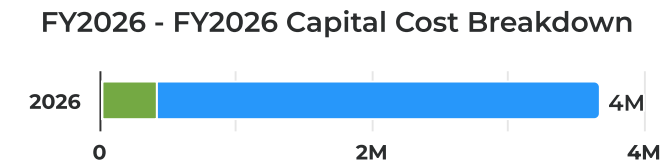
 [MorganHillPark\\_FinalConceptualDesigns.pdf](#)

Capital Cost

FY2026 Budget  
**\$3.68M**

Total Budget (all years)  
**\$3.68M**

Project Total  
**\$3.68M**



Capital Cost for Budgeted Years



|                              |             |        |
|------------------------------|-------------|--------|
| Construction                 | \$3,250,000 | 88.44% |
| Engineering/Planning         | \$400,000   | 10.88% |
| Construction Split Account 2 | \$25,000    | 0.68%  |

|                              |             |        |
|------------------------------|-------------|--------|
| Construction                 | \$3,250,000 | 88.44% |
| Engineering/Planning         | \$400,000   | 10.88% |
| Construction Split Account 2 | \$25,000    | 0.68%  |

Detailed Breakdown

| Category                     | FY2026<br>Proposed | Total       |
|------------------------------|--------------------|-------------|
| Construction                 | \$3,250,000        | \$3,250,000 |
| Engineering/Planning         | \$400,000          | \$400,000   |
| Construction Split Account 2 | \$25,000           | \$25,000    |
| Total                        | \$3,675,000        | \$3,675,000 |

## Funding Sources

FY2026 Budget

**\$3.68M**

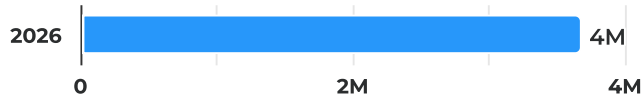
Total Budget (all years)

**\$3.68M**

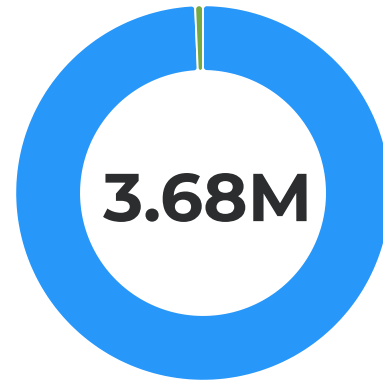
Project Total

**\$3.68M**

### FY2026 - FY2026 Funding Sources Breakdown



### Funding Sources for Budgeted Years



|                                       |                    |        |
|---------------------------------------|--------------------|--------|
| ● Parks Improvement Impact Fund - 320 | <b>\$3,650,000</b> | 99.32% |
| ● Tree Impact Fund - 330              | <b>\$25,000</b>    | 0.68%  |

|                                       |                    |        |
|---------------------------------------|--------------------|--------|
| ● Parks Improvement Impact Fund - 320 | <b>\$3,650,000</b> | 99.32% |
| ● Tree Impact Fund - 330              | <b>\$25,000</b>    | 0.68%  |

### Detailed Breakdown

| Category                            | FY2026<br><i>Proposed</i> | Total              |
|-------------------------------------|---------------------------|--------------------|
| Parks Improvement Impact Fund - 320 | \$3,650,000               | <b>\$3,650,000</b> |
| Tree Impact Fund - 330              | \$25,000                  | <b>\$25,000</b>    |
| <b>Total</b>                        | <b>\$3,675,000</b>        | <b>\$3,675,000</b> |

## Operational Costs

FY2026 Budget

**\$0**

Total Budget (all years)

**\$140K**

Project Total

**\$140K**

### Detailed Breakdown

| Category            | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total            |
|---------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------|
| Utilities           | \$20,000                  | \$20,000                  | \$20,000                  | \$20,000                  | <b>\$80,000</b>  |
| General Maintenance | \$10,000                  | \$10,000                  | \$10,000                  | \$10,000                  | <b>\$40,000</b>  |
| Other               | \$5,000                   | \$5,000                   | \$5,000                   | \$5,000                   | <b>\$20,000</b>  |
| <b>Total</b>        | <b>\$35,000</b>           | <b>\$35,000</b>           | <b>\$35,000</b>           | <b>\$35,000</b>           | <b>\$140,000</b> |

# Page Property Trail

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Estimated Start Date</b>      | 01/1/2027          |
| <b>Estimated Completion Date</b> | 12/29/2028         |

## Project Location



## Description

The Town purchased a 46-acre property along the Coal Creek corridor known as the Page property in 2023. It was a joint purchase with affordable housing and open space funds with the goal of integrating open space and housing uses on the site to maximize community benefit. Planning & Development, Affordable Housing and Parks & Recreation are working jointly with a consultant team to develop a Concept Plan for the property in 2025. Based on the outcome of the plan, the Town will then move toward implementation of what is approved.

Since the need for a trail connection on the open space portion of the property has been identified throughout the process, this project is intended to earmark funding for design and construction of the trail in the event that it becomes a Town-initiated project. If a housing subdivision project is also initiated on the property, the Town will coordinate efforts in order to construct the trails in the most efficient way.

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 30-50 years

### Grant Information

This project would be eligible for a Colorado Parks & Wildlife Non-Motorized Trail Grant.

## Supplemental Attachments

 [Page Property Trails.pdf](#)

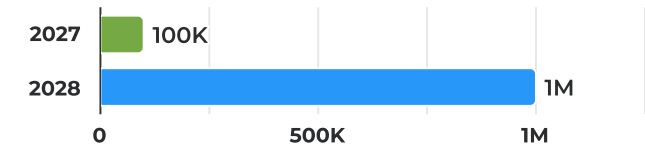
Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$1.1M**

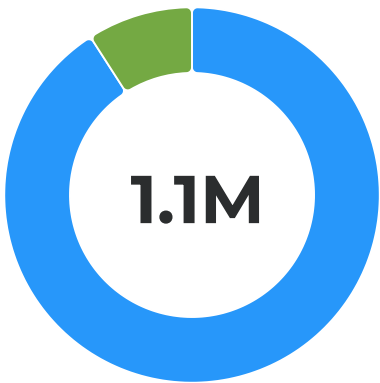
Project Total  
**\$1.1M**

FY2027 - FY2028 Capital Cost Breakdown



- Construction **\$1,000,000** 90.91%
- Engineering/Planning **\$100,000** 9.09%

Capital Cost for Budgeted Years



- Construction **\$1,000,000** 90.91%
- Engineering/Planning **\$100,000** 9.09%

Detailed Breakdown

| Category             | FY2027<br>Proposed | FY2028<br>Proposed | Total       |
|----------------------|--------------------|--------------------|-------------|
| Construction         | \$0                | \$1,000,000        | \$1,000,000 |
| Engineering/Planning | \$100,000          | \$0                | \$100,000   |
| Total                | \$100,000          | \$1,000,000        | \$1,100,000 |

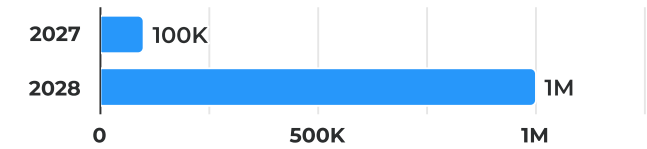
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$1.1M**

Project Total  
**\$1.1M**

FY2027 - FY2028 Funding Sources Breakdown



● Trails & Natural Areas Fund - 210 **\$1,100,000** 100.00%

Funding Sources for Budgeted Years



● Trails & Natural Areas Fund - 210 **\$1,100,000** 100.00%

Detailed Breakdown

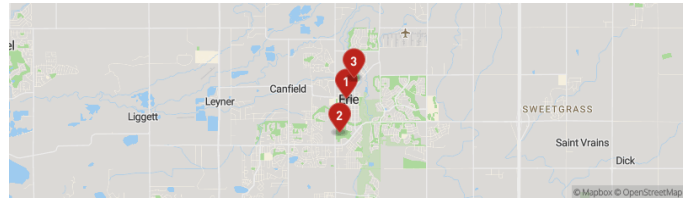
| Category                          | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total       |
|-----------------------------------|---------------------------|---------------------------|-------------|
| Trails & Natural Areas Fund - 210 | \$100,000                 | \$1,000,000               | \$1,100,000 |
| Total                             | \$100,000                 | \$1,000,000               | \$1,100,000 |

# Park Fixture Replacements

## Overview

|                       |                    |
|-----------------------|--------------------|
| <b>Department</b>     | Parks & Recreation |
| <b>Project Number</b> | 100367             |

## Project Location



## Description

This line item is used for above ground fixtures or amenities needing major repair or replacement in Town parks. Including items such as restroom enclosures, shade structures, storage facilities, park-specific signage, fencing, benches, tables, ballfield improvements, etc.

Miscellaneous:

2025 - Fencing at Ballpark at ECP (replacement/painting) - \$450,000; Park Lighting at Longs Peak Park (replacement) Priority 2 - \$140,000 (Completed 2025)

(1) 2026 - Volleyball Court - Coal Miners Park (upgrade) - P&OS Division Priority 1 - \$50,000

The existing edging border around the volleyball court has exceeded its safe and useful life. It is no longer level or properly aligned, resulting in safety concerns for users and complications during routine maintenance (see image section below). To address this, the deteriorated edging will be fully removed and replaced with new, durable border materials. Additionally, fresh sand material will be added to the court to restore proper playing conditions.

(3) 2027 - Ballfield Fence Replacement Reliance Park - P&OS Division Priority 3 - \$100,000

Court Surfacing:

(2) 2027 - South Tennis Courts at ECP (resurface) - P&OS Division Priority 2 - \$65,000

(4) 2028- Pickleball Courts - Columbine Mine Park (resurface) - P&OS Division Priority 4 - \$70,000



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## Images



thumbnail\_IMG\_0122.jpg

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## Details

**Type of Project:** Parks & Rec

**Useful Life:** 20-30 years

### Grant Information

N/A

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## Supplemental Attachments

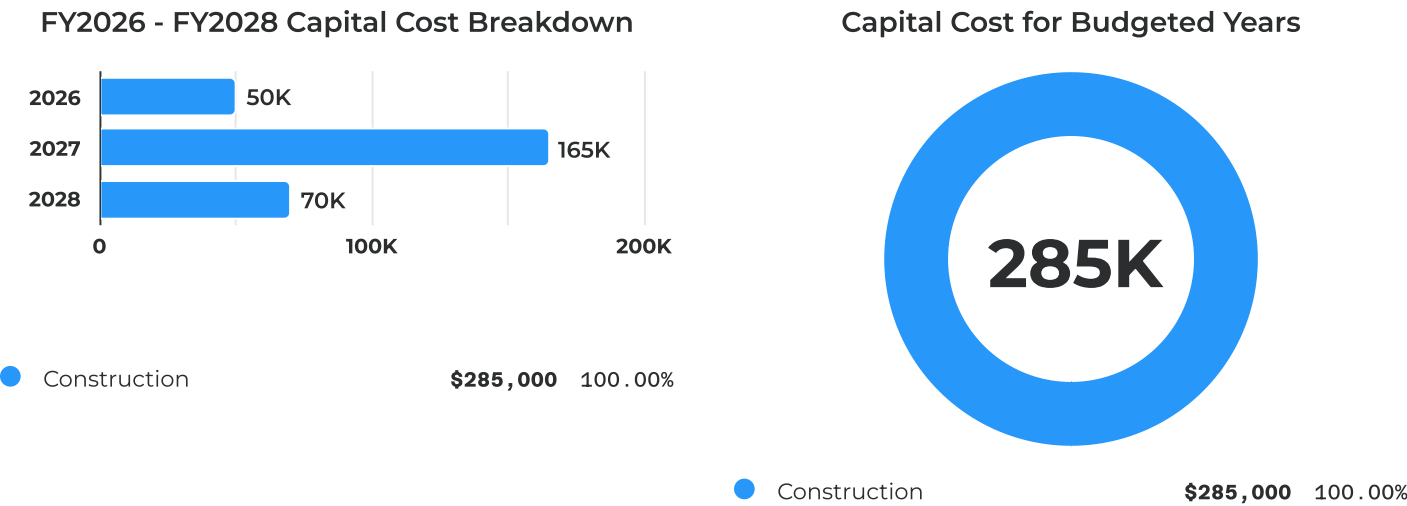
 [24104 - CO - TOE - Ballpark Fence RR - ROM.pdf](#)

Capital Cost

FY2026 Budget  
**\$50K**

Total Budget (all years)  
**\$285K**

Project Total  
**\$285K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$50,000                  | \$165,000                 | \$70,000                  | \$285,000 |
| Total        | \$50,000                  | \$165,000                 | \$70,000                  | \$285,000 |

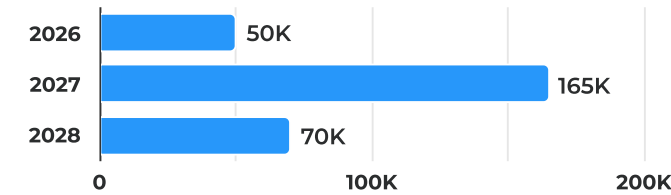
Funding Sources

FY2026 Budget  
**\$50K**

Total Budget (all years)  
**\$285K**

Project Total  
**\$285K**

FY2026 - FY2028 Funding Sources Breakdown



● Capital Improvement Fund - 110    **\$285,000**    100.00%

Funding Sources for Budgeted Years



● Capital Improvement Fund - 110    **\$285,000**    100.00%

Detailed Breakdown

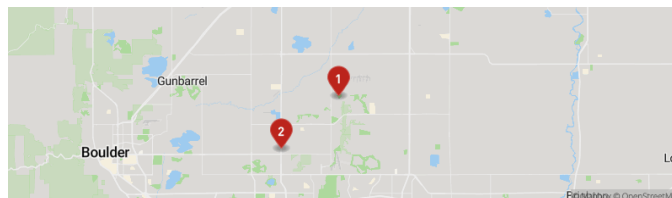
| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total            |
|--------------------------------|---------------------------|---------------------------|---------------------------|------------------|
| Capital Improvement Fund - 110 | \$50,000                  | \$165,000                 | \$70,000                  | <b>\$285,000</b> |
| Total                          | <b>\$50,000</b>           | <b>\$165,000</b>          | <b>\$70,000</b>           | <b>\$285,000</b> |

# Parking Lot Improvements

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Project Number</b>            | 100146             |
| <b>Estimated Start Date</b>      | 02/2/2026          |
| <b>Estimated Completion Date</b> | 03/2/2026          |

## Project Location



## Description

Non-paved asphalt parking lot upgrades and improvements

2024: Disc Golf Course \$168,750 (completed)

(1) 2026: Reliance Park Parking Lot (convert to paved asphalt) - \$393,750 (12.5% contingency included) - P&OS Division Priority 1

This project includes full design, demolition, grading, and construction of a new parking lot, including ADA-accessible spaces and curb infrastructure. The scope covers both architectural and civil engineering services, along with all necessary site preparation, base material installation, asphalt paving, striping, and compliance with current accessibility standards.

This project will double the current parking lot capacity and bring the site into compliance with ADA parking requirements. It will significantly improve the surface conditions for one of the Parks & Open Space Division's most heavily used amenities—Boneyard Dog Park/Reliance Park. The upgraded lot will also increase parking availability for special events held at the park and provide much-needed overflow parking for downtown events. Additionally, it will serve as a northern regional trailhead for the Coal Creek Regional Trail system. Replacing the existing gravel lot will help reduce rutting, dust, and the ongoing maintenance associated with repairing potholes and surface degradation. This is a regular request from amenity users of the site.

(2) 2029: Thomas Reservoir Parking Lot (convert to paved asphalt) - \$180,000 - P&OS Division Priority 2

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 25-30 years

Supplemental Attachments

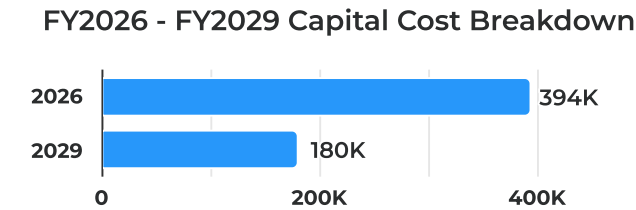
 [25184 - TOE - Reliance Park Paving Design - ROM \(1\).pdf](#)

Capital Cost

FY2026 Budget  
**\$394K**

Total Budget (all years)  
**\$574K**

Project Total  
**\$574K**



Capital Cost for Budgeted Years



● Construction **\$573,750** 100.00%

● Construction **\$573,750** 100.00%

Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total            |
|--------------|---------------------------|---------------------------|------------------|
| Construction | \$393,750                 | \$180,000                 | <b>\$573,750</b> |
| Total        | <b>\$393,750</b>          | <b>\$180,000</b>          | <b>\$573,750</b> |

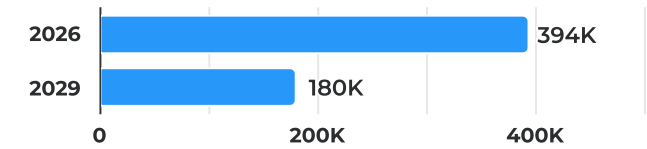
Funding Sources

FY2026 Budget  
**\$394K**

Total Budget (all years)  
**\$574K**

Project Total  
**\$574K**

FY2026 - FY2029 Funding Sources Breakdown



● Conservation Trust Fund - 220      **\$573,750**    100.00%

Funding Sources for Budgeted Years



● Conservation Trust Fund - 220      **\$573,750**    100.00%

Detailed Breakdown

| Category                      | FY2026<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total            |
|-------------------------------|---------------------------|---------------------------|------------------|
| Conservation Trust Fund - 220 | \$393,750                 | \$180,000                 | <b>\$573,750</b> |
| Total                         | <b>\$393,750</b>          | <b>\$180,000</b>          | <b>\$573,750</b> |

# Parks & Rec Fleet Requests - New Equipment

## Overview

**Department** Parks & Recreation

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## Request Description

2026/John Deere/Gator XUV 845M: Transporting FTE and growing number of PT open space and parks staff for daily maintenance operations, transporting herbicide spray equipment for noxious weed control, transporting power washer equipment (specifically designed to fit this size unit) to and from job sites, parks and open space trail network snow removal operations. This has been spec'd with a plow compatible with our other XUV units to support parks and trails plowing operations. These units are able to safely fit on our smaller trails for plowing and other maintenance operations These units are a great alternative to full size trucks in smaller/tight areas that the Division maintains. Total: 34,767.23. See attached quote.

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## Supplemental attachments

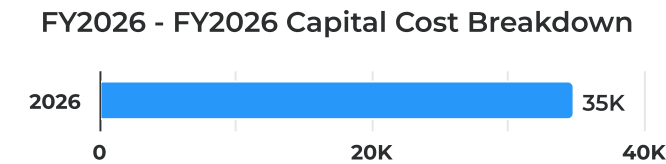
 [E7 - Potestio 32759591.pdf](#)

Capital Cost

FY2026 Budget  
**\$34.8K**

Total Budget (all years)  
**\$34.8K**

Project Total  
**\$34.8K**



Capital Cost for Budgeted Years



● Equipment **\$34,768** 100.00%

● Equipment **\$34,768** 100.00%

Detailed Breakdown

| Category  | FY2026<br><i>Proposed</i> | Total    |
|-----------|---------------------------|----------|
| Equipment | \$34,768                  | \$34,768 |
| Total     | \$34,768                  | \$34,768 |



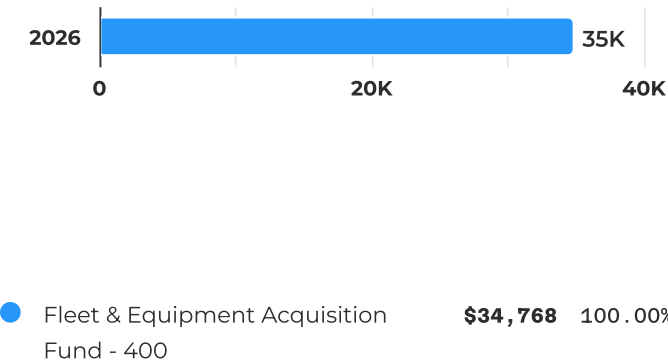
Funding Sources

FY2026 Budget  
**\$34.8K**

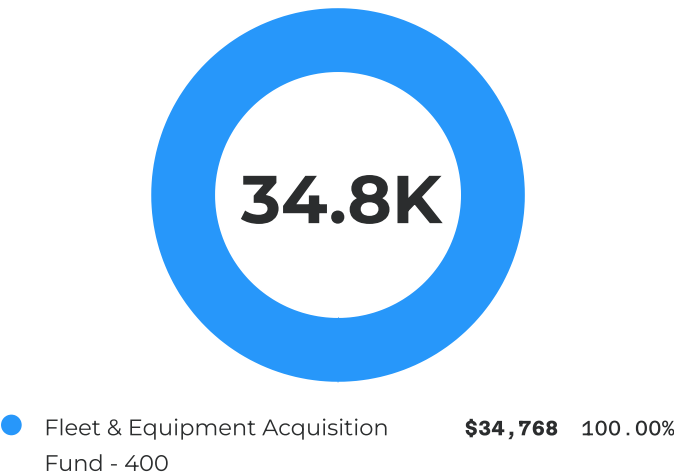
Total Budget (all years)  
**\$34.8K**

Project Total  
**\$34.8K**

FY2026 - FY2026 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category                                 | FY2026<br><i>Proposed</i> | Total    |
|------------------------------------------|---------------------------|----------|
| Fleet & Equipment Acquisition Fund - 400 | \$34,768                  | \$34,768 |
| Total                                    | \$34,768                  | \$34,768 |

# Parks & Rec Fleet Requests - Replacement Equipment

## Overview

**Department** Parks & Recreation

## Request Description

2026/John Deere/Z965R EFI Ztrak (replacing Unit 341): This unit suffered a catastrophic engine failure in October 2024. Fleet has put much effort, time, and money into the unit trying for repairs at dealerships, but none have worked. Fleet recommends a replacement unit for the 2026 budget. See attached quote: \$17,322.23.

2026/Toro/Field Pro 6040 (replacing Unit 333): \$50,001.39. See attached quote.

## Details

**Replacement Equipment Number:** Units 333 and 341

## Supplemental attachments

 [E5 - Potestio 32960130.pdf](#)

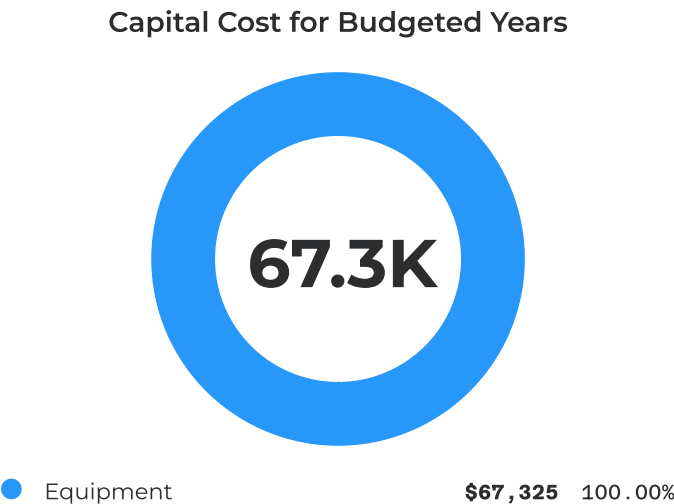
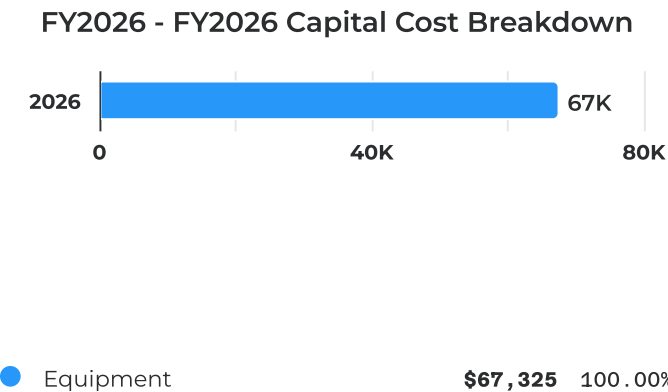
 [E6 - LL Johnson quote.pdf](#)

Capital Cost

FY2026 Budget  
**\$67.3K**

Total Budget (all years)  
**\$67.3K**

Project Total  
**\$67.3K**



Detailed Breakdown

| Category  | FY2026<br><i>Proposed</i> | Total    |
|-----------|---------------------------|----------|
| Equipment | \$67,325                  | \$67,325 |
| Total     | \$67,325                  | \$67,325 |

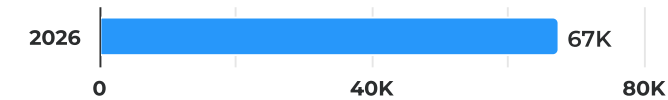
Funding Sources

FY2026 Budget  
**\$67.3K**

Total Budget (all years)  
**\$67.3K**

Project Total  
**\$67.3K**

FY2026 - FY2026 Funding Sources Breakdown



● Fleet & Equipment Acquisition Fund - 400 **\$67,325** 100.00%

Funding Sources for Budgeted Years



● Fleet & Equipment Acquisition Fund - 400 **\$67,325** 100.00%

Detailed Breakdown

| Category                                 | FY2026<br><i>Proposed</i> | Total    |
|------------------------------------------|---------------------------|----------|
| Fleet & Equipment Acquisition Fund - 400 | \$67,325                  | \$67,325 |
| Total                                    | \$67,325                  | \$67,325 |

# Playground Replacements

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Project Number</b>            | 100147             |
| <b>Estimated Start Date</b>      | 03/2/2026          |
| <b>Estimated Completion Date</b> | 06/15/2026         |

## Project Location



## Description

Replacement of aging playground equipment and surfacing at various Town parks. Upgrades are necessary due to end-of-life components, safety concerns, or damage that renders equipment unsuitable for continued public use.

2025 - Reliance Park Playground Replacement (entire) - \$350,000

(1) 2026 - Mini Miners Playground Replacement - \$122,625 (12.5% contingency included) - P&OS Division Priority 1A

(2) 2026 - Coal Miners Park Playground Replacement - \$540,000 (12.5% contingency included) - P&OS Division Priority 1B

(3) 2028 - Erie Community Park Replacement - \$400,000 - P&OS Division Priority 2

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 20 years

### Grant Information

N/A

## Supplemental Attachments

 [20250530124118801 \(1\).pdf](#)

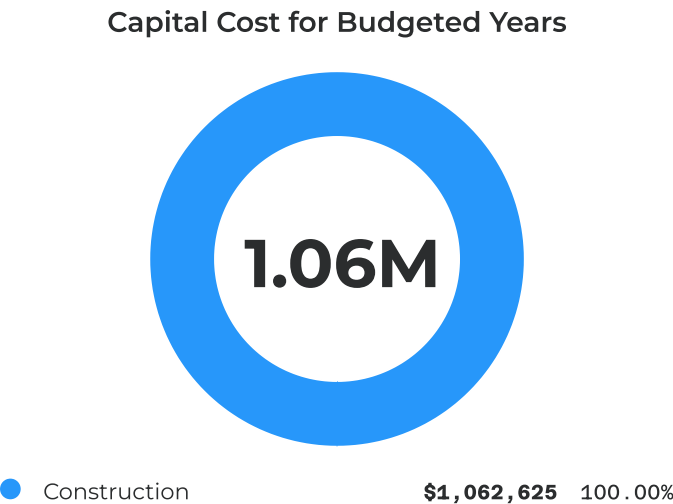
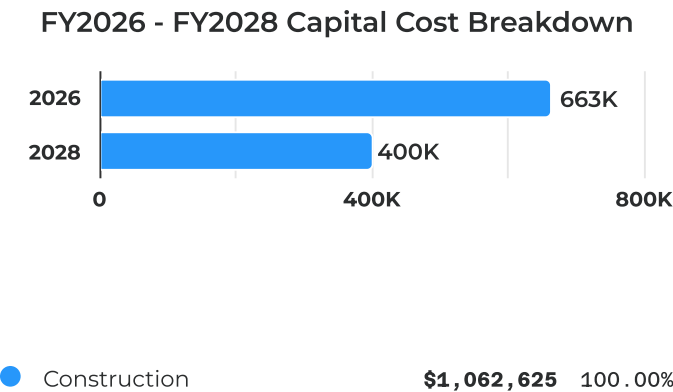
 [20250530124029880 \(1\).pdf](#)

Capital Cost

FY2026 Budget  
**\$663K**

Total Budget (all years)  
**\$1.06M**

Project Total  
**\$1.06M**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total       |
|--------------|---------------------------|---------------------------|-------------|
| Construction | \$662,625                 | \$400,000                 | \$1,062,625 |
| Total        | \$662,625                 | \$400,000                 | \$1,062,625 |

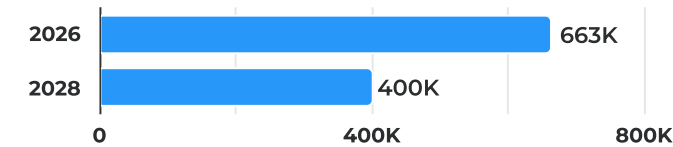
Funding Sources

FY2026 Budget  
**\$663K**

Total Budget (all years)  
**\$1.06M**

Project Total  
**\$1.06M**

FY2026 - FY2028 Funding Sources Breakdown



● Capital Improvement Fund - 110 **\$1,062,625** 100.00%

Funding Sources for Budgeted Years



● Capital Improvement Fund - 110 **\$1,062,625** 100.00%

Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total       |
|--------------------------------|---------------------------|---------------------------|-------------|
| Capital Improvement Fund - 110 | \$662,625                 | \$400,000                 | \$1,062,625 |
| Total                          | \$662,625                 | \$400,000                 | \$1,062,625 |

# POST Infrastructure Maintenance & Replacement

## Overview

**Department** Parks & Recreation

**Project Number** 100368

## Project Location



## Description

This line item is used for infrastructure projects at Town parks in order to maintain level of service for amenities.

Concrete Repairs:

2025 - Longs Peak Park Shelter (concrete replacement) - \$45,000 (Completed 2025)

Signage:

2026 - Erie Wetland Signage (new) - - \$40,000 - P&OS Division Priority 1

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 20-40 years

**Grant Information**

N/A



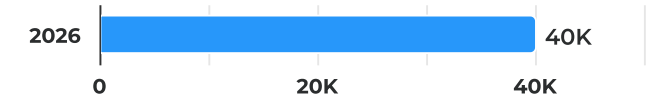
Capital Cost

FY2026 Budget  
**\$40K**

Total Budget (all years)  
**\$40K**

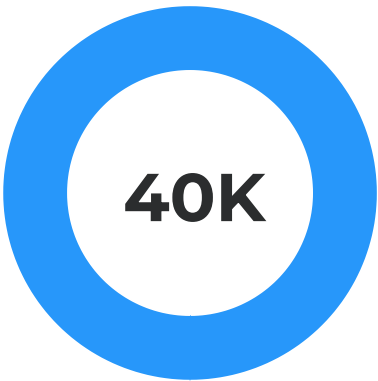
Project Total  
**\$40K**

FY2026 - FY2026 Capital Cost Breakdown



● Construction **\$40,000** 100.00%

Capital Cost for Budgeted Years



● Construction **\$40,000** 100.00%

Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total    |
|--------------|---------------------------|----------|
| Construction | \$40,000                  | \$40,000 |
| Total        | \$40,000                  | \$40,000 |

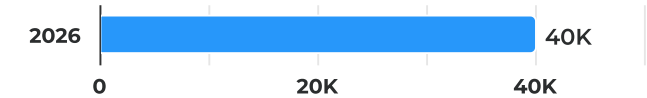
Funding Sources

FY2026 Budget  
**\$40K**

Total Budget (all years)  
**\$40K**

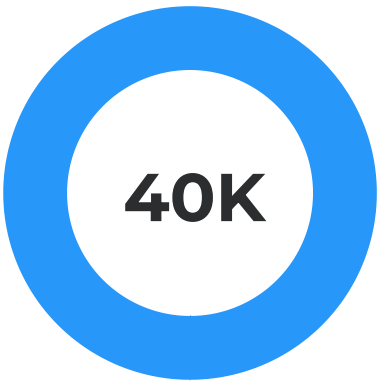
Project Total  
**\$40K**

FY2026 - FY2026 Funding Sources Breakdown



● Capital Improvement Fund - 110      **\$40,000**    100.00%

Funding Sources for Budgeted Years



● Capital Improvement Fund - 110      **\$40,000**    100.00%

Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | Total    |
|--------------------------------|---------------------------|----------|
| Capital Improvement Fund - 110 | \$40,000                  | \$40,000 |
| Total                          | \$40,000                  | \$40,000 |

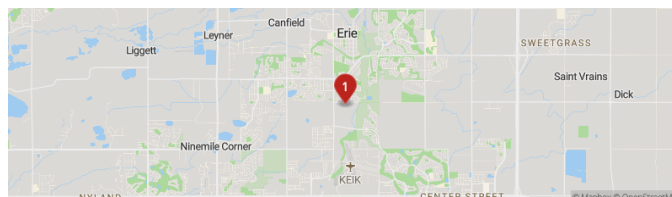
# Power Turf Renovation/Turf 60" Sports Turf Resurfacing Machine

## Overview

### Department

Parks &amp; Recreation

## Project Location



## Request Description

This is the only type of equipment produced that performs this specific task. The Turf Renovator 60" is the most versatile tractor PTO powered machine on the market. In one pass it does the job of many pieces of equipment. It de-thatches, aerates, vertical mows, softens and levels turf all while maintaining a healthy root structure for the turf to recover quickly and thrive. With one tractor and an operator, an area the size of an entire football field can be done in 2-3 hours. With the 5/8" blade spacing and a 60" wide swath, the process can infinitely adjusted down to a depth of 2" allowing for de-thatching, aeration, vertical mowing, baseball lip infield removal, and turf leveling to be accomplished with one machine. This will help us keep our heavily used athletic fields in good condition after heavy months of continuous use through the playing seasons.

## Details

**New Purchase or Replacement:** New**Useful Life:** 10 or more years

## Supplemental attachments

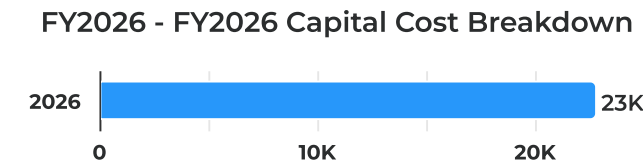
[Price Quote](#)

Capital Cost

FY2026 Budget  
**\$22.8K**

Total Budget (all years)  
**\$22.8K**

Project Total  
**\$22.8K**



Capital Cost for Budgeted Years



● Equipment **\$22,794** 100.00%

● Equipment **\$22,794** 100.00%

Detailed Breakdown

| Category  | FY2026<br><i>Proposed</i> | Total    |
|-----------|---------------------------|----------|
| Equipment | \$22,794                  | \$22,794 |
| Total     | \$22,794                  | \$22,794 |

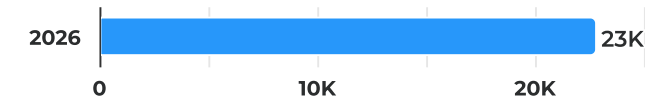
Funding Sources

FY2026 Budget  
**\$22.8K**

Total Budget (all years)  
**\$22.8K**

Project Total  
**\$22.8K**

FY2026 - FY2026 Funding Sources Breakdown



● Fleet & Equipment Acquisition **\$22,794** 100.00%  
Fund - 400

Funding Sources for Budgeted Years



● Fleet & Equipment Acquisition **\$22,794** 100.00%  
Fund - 400

Detailed Breakdown

| Category                                 | FY2026<br>Proposed | Total    |
|------------------------------------------|--------------------|----------|
| Fleet & Equipment Acquisition Fund - 400 | \$22,794           | \$22,794 |
| Total                                    | \$22,794           | \$22,794 |

Operational Costs

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$4K**

Project Total  
**\$4K**

Detailed Breakdown

| Category    | FY2027<br>Proposed | FY2028<br>Proposed | FY2029<br>Proposed | FY2030<br>Proposed | Total   |
|-------------|--------------------|--------------------|--------------------|--------------------|---------|
| Maintenance | \$1,000            | \$1,000            | \$1,000            | \$1,000            | \$4,000 |
| Total       | \$1,000            | \$1,000            | \$1,000            | \$1,000            | \$4,000 |

# Public Art and Placemaking Program

## Overview

**Department** Parks & Recreation

**Project Number** 100410

---

## Description

The Art & Placemaking Plan is scheduled to be adopted in 2024. The budget item provides funding for a biennial public art installation.

2025: Funds needed for Wings to Dreams and Canary Trail Art for other costs associated with the installation of Public Art such as landscaping, signage, etc.

2026:

- Public Art piece at E County Line Rd & Austin Ave Roundabout: \$170,625

In the future, 2% of the total CIF estimates will be calculated to establish project budgets and priorities.

---

## Details

**Type of Project:** Other

**Useful Life:** 20

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## Supplemental Attachments

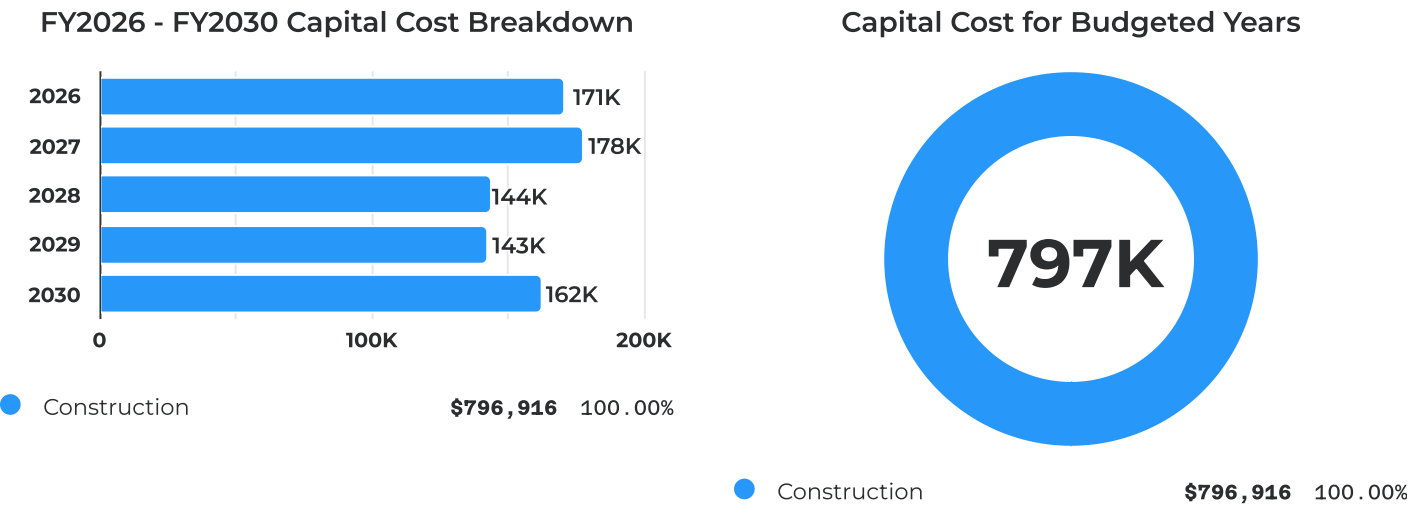
 [Public Art ideas](#)

Capital Cost

FY2026 Budget  
**\$171K**

Total Budget (all years)  
**\$797K**

Project Total  
**\$797K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$170,625                 | \$177,767                 | \$143,756                 | \$142,559                 | \$162,209                 | \$796,916 |
| Total        | \$170,625                 | \$177,767                 | \$143,756                 | \$142,559                 | \$162,209                 | \$796,916 |

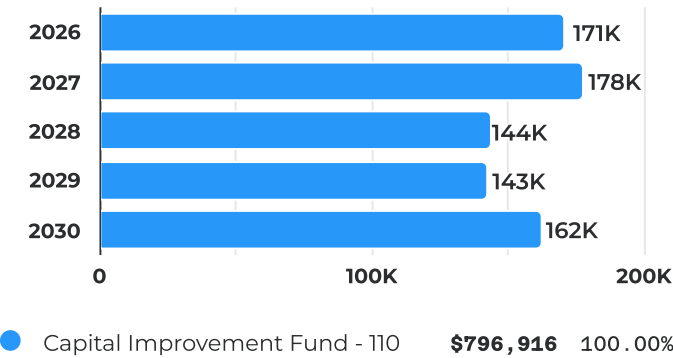
Funding Sources

FY2026 Budget  
**\$171K**

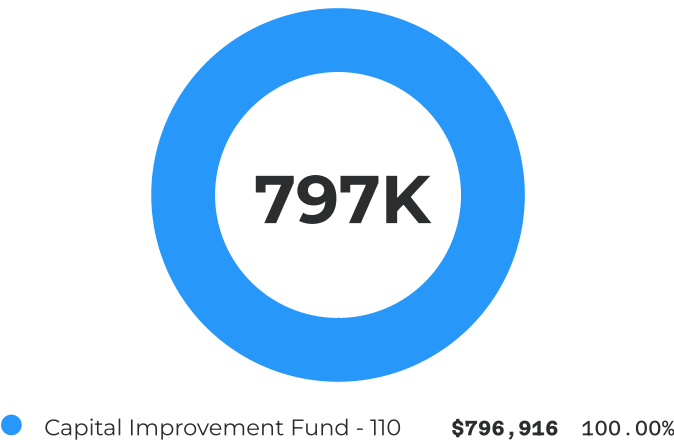
Total Budget (all years)  
**\$797K**

Project Total  
**\$797K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$170,625                 | \$177,767                 | \$143,756                 | \$142,559                 | \$162,209                 | \$796,916 |
| Total                          | \$170,625                 | \$177,767                 | \$143,756                 | \$142,559                 | \$162,209                 | \$796,916 |



# Recreation Equipment

## Overview

**Department** Parks & Recreation

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## Request Description

2026:

Lifefitness Elliptical 24" screen - \$11,330

Lifefitness Elliptical 24" screen - \$11,330

Lifefitness PowerMill 16" screen - \$13,290

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## Details

**New Purchase or Replacement:** Replacement

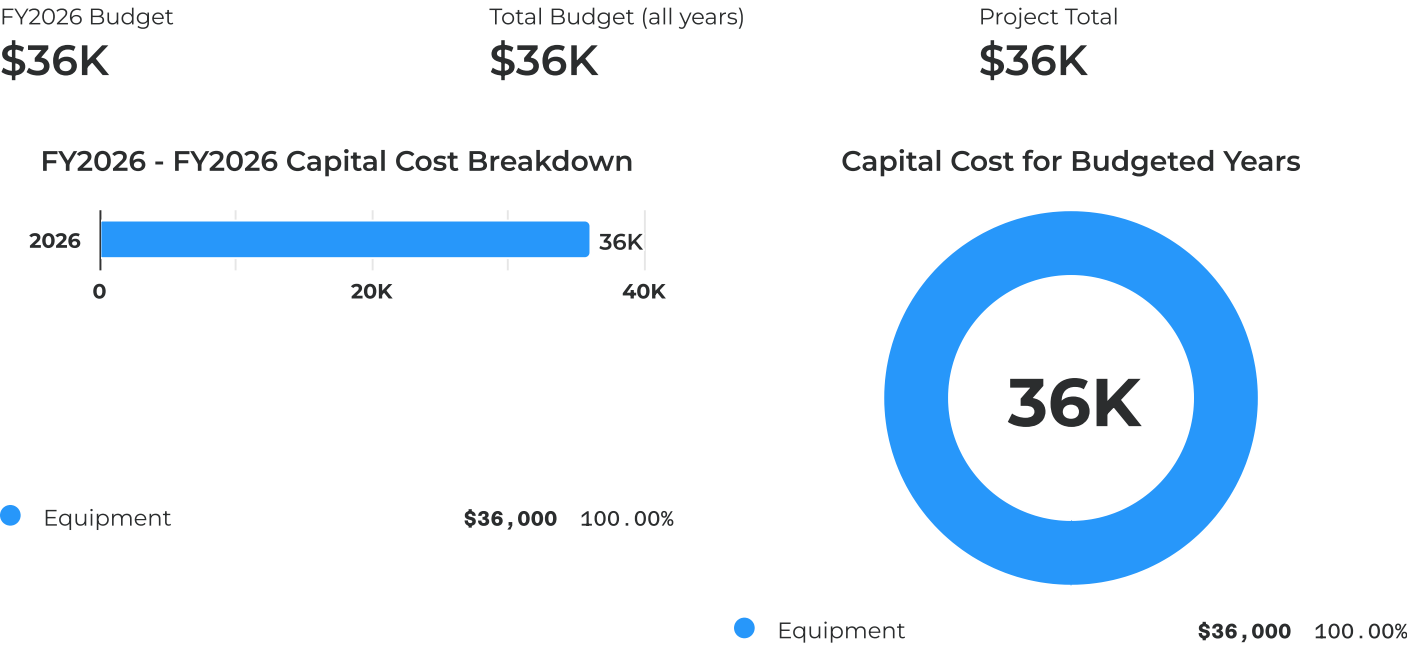
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## Supplemental attachments

 [Elliptical Quote](#)

 [Powermill quote](#)

Capital Cost



Detailed Breakdown

| Category  | FY2026<br><i>Proposed</i> | Total    |
|-----------|---------------------------|----------|
| Equipment | \$36,000                  | \$36,000 |
| Total     | \$36,000                  | \$36,000 |

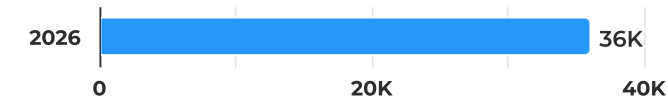
Funding Sources

FY2026 Budget  
**\$36K**

Total Budget (all years)  
**\$36K**

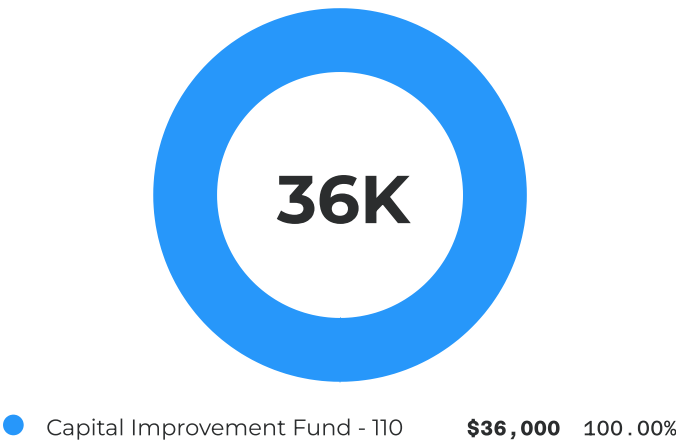
Project Total  
**\$36K**

FY2026 - FY2026 Funding Sources Breakdown



● Capital Improvement Fund - 110      **\$36,000**    100.00%

Funding Sources for Budgeted Years



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | Total           |
|--------------------------------|---------------------------|-----------------|
| Capital Improvement Fund - 110 | \$36,000                  | <b>\$36,000</b> |
| Total                          | <b>\$36,000</b>           | <b>\$36,000</b> |

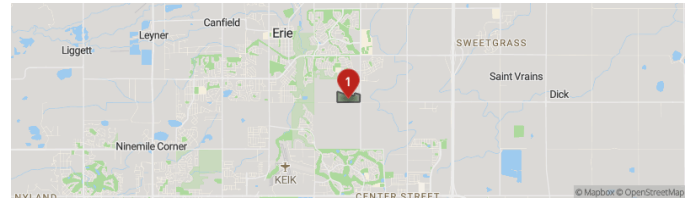


# Sunset Area Plan

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Project Number</b>            | 245001             |
| <b>Estimated Start Date</b>      | 01/1/2025          |
| <b>Estimated Completion Date</b> | 12/29/2028         |

## Project Location



## Description

The Erie Singletrack Trails at Sunset Open Space offer 3.15 miles of trails that cater to riders seeking a downhill riding experience with rollers, jumps, and tabletops. Trails are marked for all skill levels and are designated as either beginner, intermediate, or advanced. The singletrack trail network is built on Town-owned open space offering fantastic views of the Front Range. The project area is north of WCR 6 and west of WCR 5.

To the north is the Sunset development, a 250-lot single-family home development. As part of the development, the developer is constructing a 10' wide trail connection on the west side of the development to the southern border of the development and is also dedicating a 3.5 acre tract for future park development.

### Scope:

It is the desire of the Town to provide trail connections to the Sunset development and an east/west multi-use trail connection, providing connectivity for all abilities of trail users. The plan will be implemented in phases and will ultimately connect the Coal Creek Regional Trail, the Erie Singletrack trailhead, the Sunset development, and the Westerly development which will fill a huge gap in trail connectivity in this area of Town.

The first phase of the project is currently funded and underway and includes the following:

- A 10' wide east/west concrete trail along the WCR 6 corridor from WCR 5 to the Coal Creek Multi-Use Trails.
- Pedestrian crossing improvements at the WCR 5 intersection leading to trails in the Westerly development.
- A north/south concrete shared use path along the west side of WCR 5 connecting to the Sunset development.

Future phasing of the project will include:

- North/south 10' wide concrete trail connection to the Sunset development on the west side of Sunset Open Space.
- Parking lot & trailhead improvements.
- Future bike skills park on dedicated parcel in the Sunset development, including a connection to the Erie Singletrack trailhead.
- A multi-use (10' wide concrete) trail connection from the west end of WCR 6 to the Coal Creek Regional Trail.
- Trail wayfinding signage as well as signage adjustments needed for Erie Singletracks.

As part of Filing 2 of the Sunset development, the Town and the developer have agreed in principal to dedication of approximately 3.5 acres to be developed into a Town-owned/maintained park. The vision for this park is to be an extension of the Erie Singletracks with a small dirt pump track and/or skills course with practice terrain such as skinny's, beams, logs, stairs, rock garden/root garden, etc.), as well as consideration of additional parking, signage, and other amenities. The goal for

the park would be to provide beginner-level terrain to prepare young, beginner riders for the full singletrack experience. A 10' wide trail connection is also desired from this location south to the Erie Singletracks parking lot.

The current Erie Singletrack Track parking lot is currently soft surface. The Town desires a study to increase the size of the existing parking lot, updating to asphalt surface (with appropriate drainage considerations), and possible for plumbed restrooms, enlarged maintenance building, and additional shade shelter.

The Town began initial design work for the additional trail segments and the terrain park in fall of 2023. All new trail connections will be 10' wide concrete and will follow Town specifications.

---

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 30-50 years

### Grant Information

Received a Planning grant (Non-Motorized Trails Planning Grant) for this project: sponsored funding \$45K, Town Match \$11,250.

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## Supplemental Attachments



Sunset Trail OPC\_Draft



Sunset Area Plan Map Exhibit.pdf

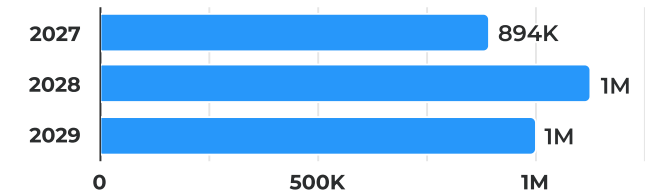
Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$3.02M**

Project Total  
**\$3.02M**

FY2027 - FY2029 Capital Cost Breakdown



● Construction **\$3,021,710** 100.00%

Capital Cost for Budgeted Years



● Construction **\$3,021,710** 100.00%

Detailed Breakdown

| Category     | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total       |
|--------------|---------------------------|---------------------------|---------------------------|-------------|
| Construction | \$893,974                 | \$1,127,736               | \$1,000,000               | \$3,021,710 |
| Total        | \$893,974                 | \$1,127,736               | \$1,000,000               | \$3,021,710 |

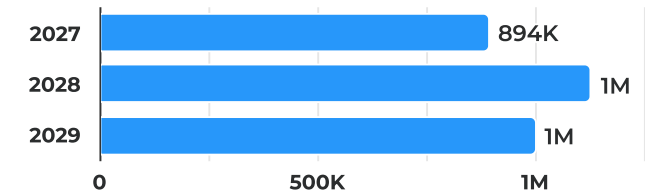
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$3.02M**

Project Total  
**\$3.02M**

FY2027 - FY2029 Funding Sources Breakdown



Funding Sources for Budgeted Years



● Trails & Natural Areas Fund - 210 **\$3,021,710** 100.00%

● Trails & Natural Areas Fund - 210 **\$3,021,710** 100.00%

Detailed Breakdown

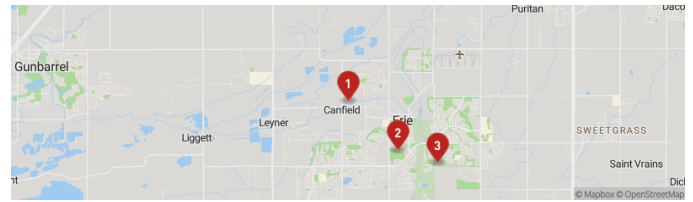
| Category                          | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total       |
|-----------------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Trails & Natural Areas Fund - 210 | \$893,974                 | \$1,127,736               | \$1,000,000               | \$3,021,710 |
| Total                             | \$893,974                 | \$1,127,736               | \$1,000,000               | \$3,021,710 |

# Trail Connectors

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Project Number</b>            | 100273             |
| <b>Estimated Start Date</b>      | 06/1/2026          |
| <b>Estimated Completion Date</b> | 07/20/2026         |

## Project Location



## Description

Trails maintained by Parks & Recreation serve not just as recreational trails, but as alternate modes of transportation for students and commuters.

Future projects that will be completed in the calendar year include:

2025 - Arapahoe Ridge Trail (replacement) - \$240,000 (Completed in 2025)

(1) 2026 - Allan Farms Open Space Trail Connections - \$300,000 - P&OS Division Priority 1

Boulder County Parks & Open Space is moving forward with implementation of trails in Prairie Run Open Space that will connect into Allan Farms west of the Kenosha Farm subdivision. In order for the Boulder County trails to tie into Erie's system, the Town plans to implement trail connections on Allan Farms as well as Kenosha Farm. The trails on the open space will be 8' wide crusher fines and will transition to concrete at the Lombardi Street crossing. The Allan Farms and Kenosha Farm properties currently have agricultural and oil and gas access roads that will need to be re-aligned to accommodate safe trail use. Design of the trails and access roads, as well as structural improvements for the oil & gas access roads will occur in 2025 and completion of the trails will occur in 2026.

(2) - Design and trail easement acquisition for the east Compass connection to Coal Creek Regional Trail. This project would contemplate the acquisition of a trail easement and installation of approximately 580 linear feet of crusher fines trail on private property. At the terminus of the crusher fines trail where Town ownership begins, the surface would transition to a 10' concrete trail for another 1,732 linear feet and tie into the existing walk at the bridge on Vista Parkway.

(3) 2026 - Erie Community Park Trail (upgrade) (convert to concrete from Mitchell field to Maxwell Street) - \$70,000 - P&OS Division Priority 2

Rough order of magnitude pricing outlines removal of an existing crusher fines pathway and the installation of a new 6-inch thick, 4000 PSI concrete sidewalk totaling approximately 3,200 square feet. The work is intended to improve pedestrian access, provide long-term durability, and reduce ongoing maintenance requirements. The new sidewalk will be finished with a broom texture for slip resistance and constructed in accordance with applicable local codes and standards. All subgrade will be properly compacted, and all debris will be removed from the site upon project completion.

(4) 2027 - Highlands OS Trail (upgrade) - \$40,000 - P&OS Division Priority 3

This project consists of replacing a 2-foot-wide strip of crusher fines with new 4000 PSI concrete along an existing sidewalk, covering approximately 1,440 square feet. Due to the current slope, the crusher fines material erodes and distributes onto the



road down slope. The purpose of the work is to enhance edge stability, reduce maintenance, and provide a clean, durable walking surface that integrates seamlessly with the existing sidewalk. The new concrete will be broom finished to match the existing conditions, and crusher fines will be redistributed along the edges for a clean transition.

---

## Details

**Type of Project:** Parks & Rec

**Useful Life:** 20-40 years

### Grant Information

Potential grants include GOCO, or Federal TIIP funds.

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## Supplemental Attachments



25180 - Comm Park Field Entry Concrete - ROM.pdf



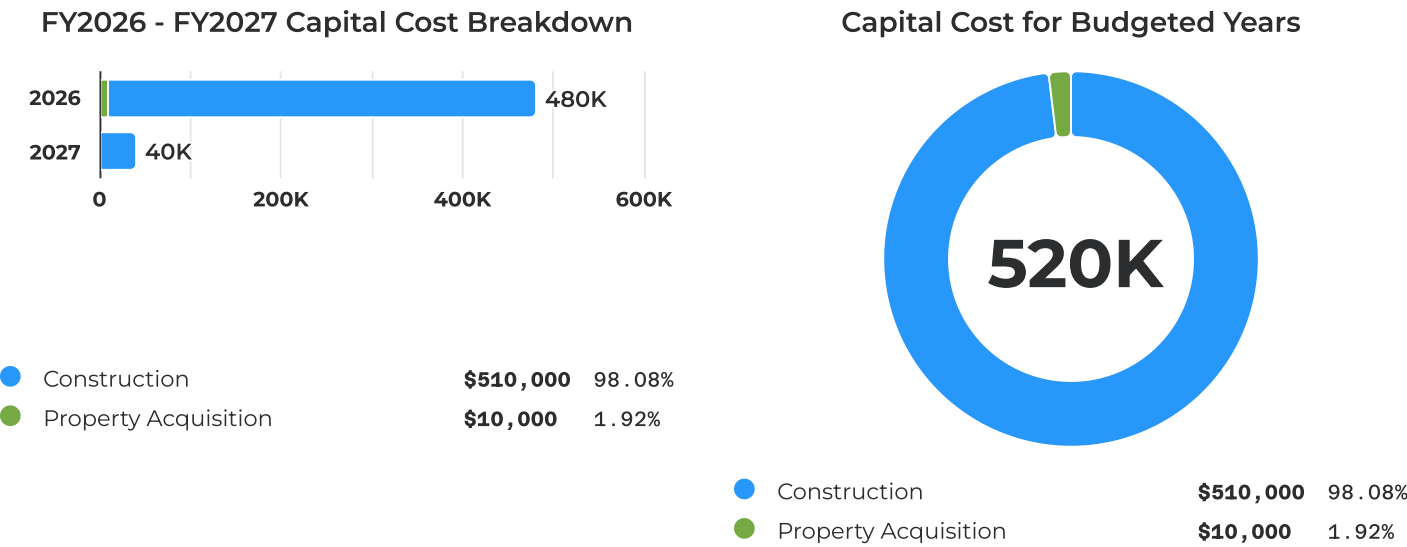
25182 - Highland Trail Improvements 2ft Conc - ROM.pdf

Capital Cost

FY2026 Budget  
**\$480K**

Total Budget (all years)  
**\$520K**

Project Total  
**\$520K**



Detailed Breakdown

| Category             | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total     |
|----------------------|---------------------------|---------------------------|-----------|
| Construction         | \$470,000                 | \$40,000                  | \$510,000 |
| Property Acquisition | \$10,000                  | \$0                       | \$10,000  |
| Total                | \$480,000                 | \$40,000                  | \$520,000 |



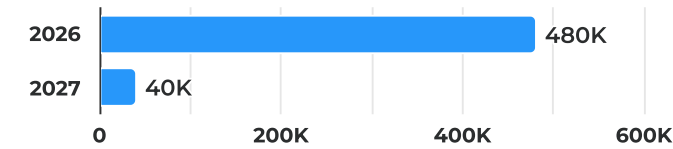
Funding Sources

FY2026 Budget  
**\$480K**

Total Budget (all years)  
**\$520K**

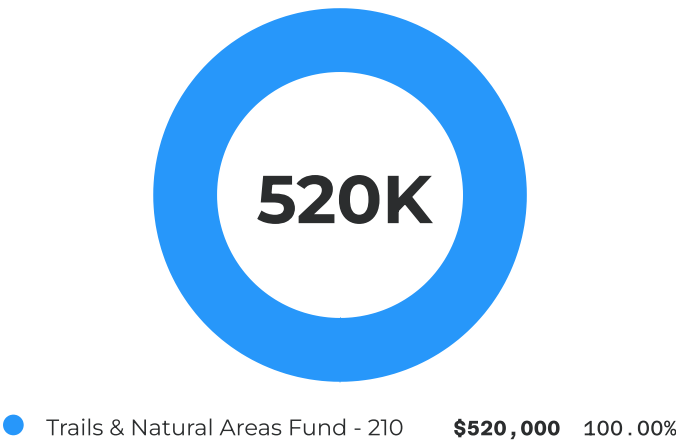
Project Total  
**\$520K**

FY2026 - FY2027 Funding Sources Breakdown



● Trails & Natural Areas Fund - 210    **\$520,000**    100.00%

Funding Sources for Budgeted Years



Detailed Breakdown

| Category                          | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total     |
|-----------------------------------|---------------------------|---------------------------|-----------|
| Trails & Natural Areas Fund - 210 | \$480,000                 | \$40,000                  | \$520,000 |
| Total                             | \$480,000                 | \$40,000                  | \$520,000 |

# Trail Signage Program

## Overview

**Department** Parks & Recreation

**Project Number** 100109

---

## Description

The Trail Wayfinding Plan was completed in 2019. These projects implement the recommendations from that plan to enhance wayfinding on the Town's trail system. This is a multi-year project.

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## Details

**Type of Project:** Parks & Rec

**Useful Life:** 20

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## Supplemental Attachments



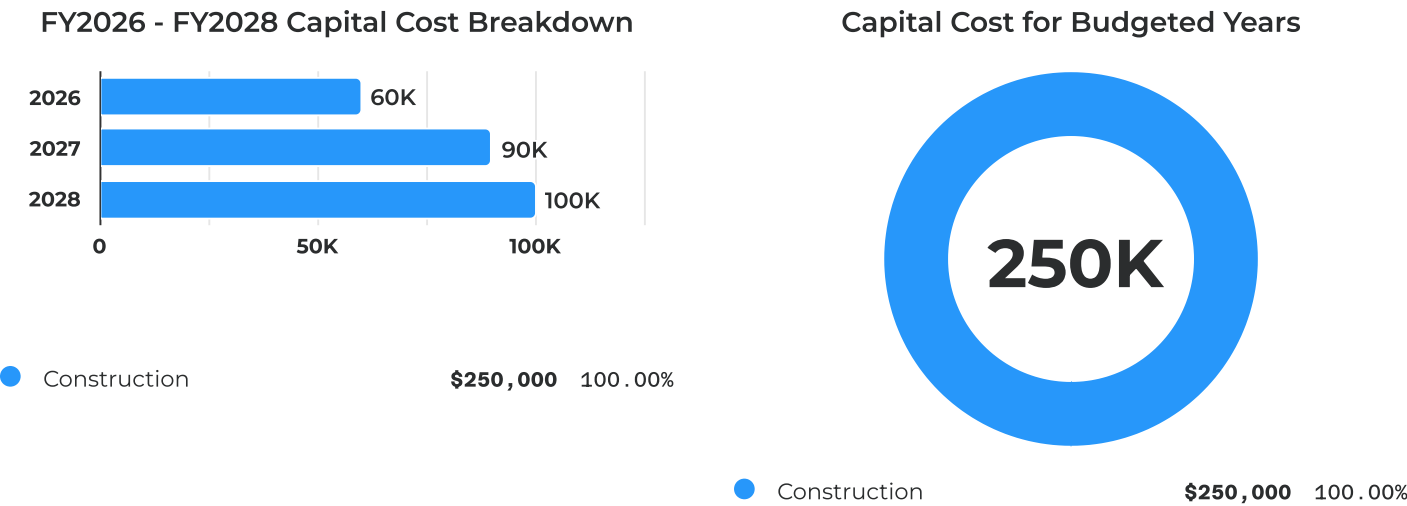
[Coal Creek Corridor Sign Plan](#)

Capital Cost

FY2026 Budget  
**\$60K**

Total Budget (all years)  
**\$250K**

Project Total  
**\$250K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$60,000                  | \$90,000                  | \$100,000                 | \$250,000 |
| Total        | \$60,000                  | \$90,000                  | \$100,000                 | \$250,000 |

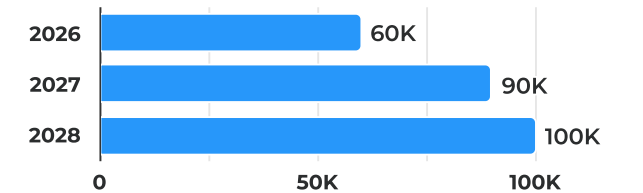
Funding Sources

FY2026 Budget  
**\$60K**

Total Budget (all years)  
**\$250K**

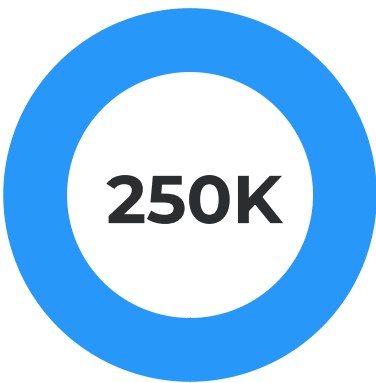
Project Total  
**\$250K**

FY2026 - FY2028 Funding Sources Breakdown



● Trails & Natural Areas Fund - 210    **\$250,000**    100.00%

Funding Sources for Budgeted Years



● Trails & Natural Areas Fund - 210    **\$250,000**    100.00%

Detailed Breakdown

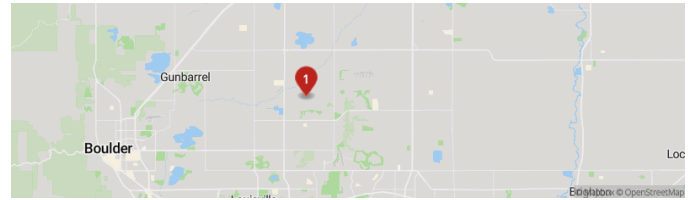
| Category                          | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total            |
|-----------------------------------|---------------------------|---------------------------|---------------------------|------------------|
| Trails & Natural Areas Fund - 210 | \$60,000                  | \$90,000                  | \$100,000                 | <b>\$250,000</b> |
| Total                             | <b>\$60,000</b>           | <b>\$90,000</b>           | <b>\$100,000</b>          | <b>\$250,000</b> |

# Wise Homestead Open Space

## Overview

|                                  |                    |
|----------------------------------|--------------------|
| <b>Department</b>                | Parks & Recreation |
| <b>Estimated Start Date</b>      | 01/1/2027          |
| <b>Estimated Completion Date</b> | 12/31/2027         |

## Project Location



## Description

The Wise Homestead Open Space is a 170-acre open space west of 119th Street and south of Jaspar Road. The property is primarily agricultural and also has ecological & cultural value as well as wildlife habitat. Additionally, as regional trail planning progresses with Boulder County including the BERT (Boulder to Erie Regional Trail) and Prairie Run Open Space north of Jaspar Road, Wise Homestead Open Space will also provide important trail connectivity in the area.

In order to align with the various planning efforts occurring, it's important for the Town to have a plan in place for Wise Homestead Open Space. This project earmarks funds to develop a Concept Plan for the site. Implementation funding will be requested when costs are developed.

## Details

**Type of Project:** Parks & Rec

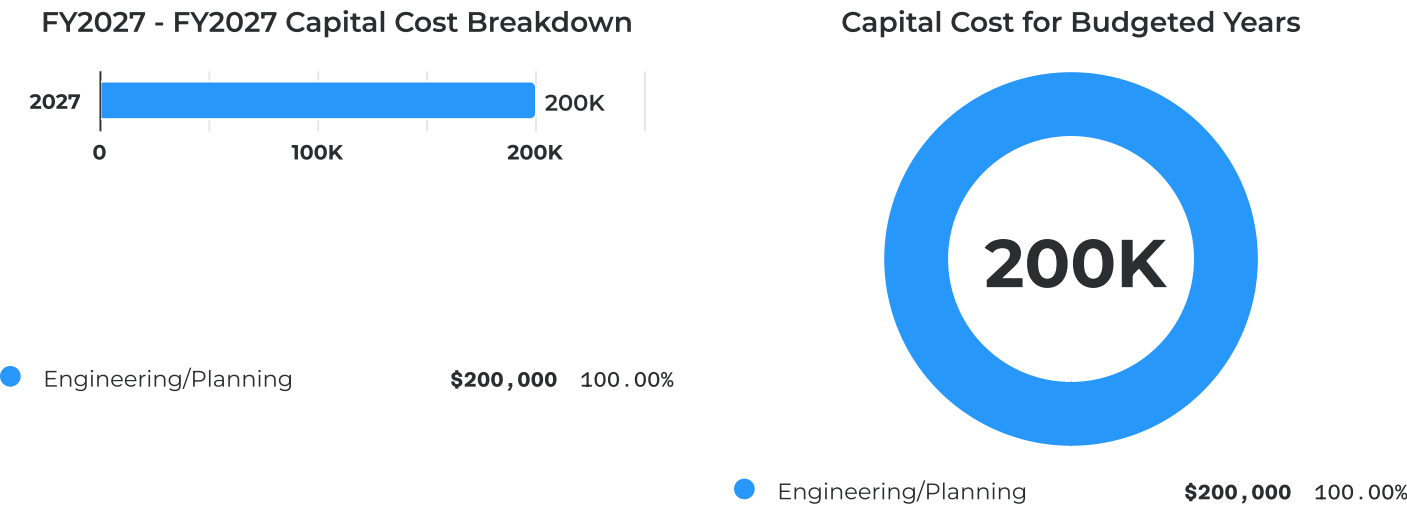
**Useful Life:** 50 years

Capital Cost

FY2026 Budget  
\$0

Total Budget (all years)  
\$200K

Project Total  
\$200K



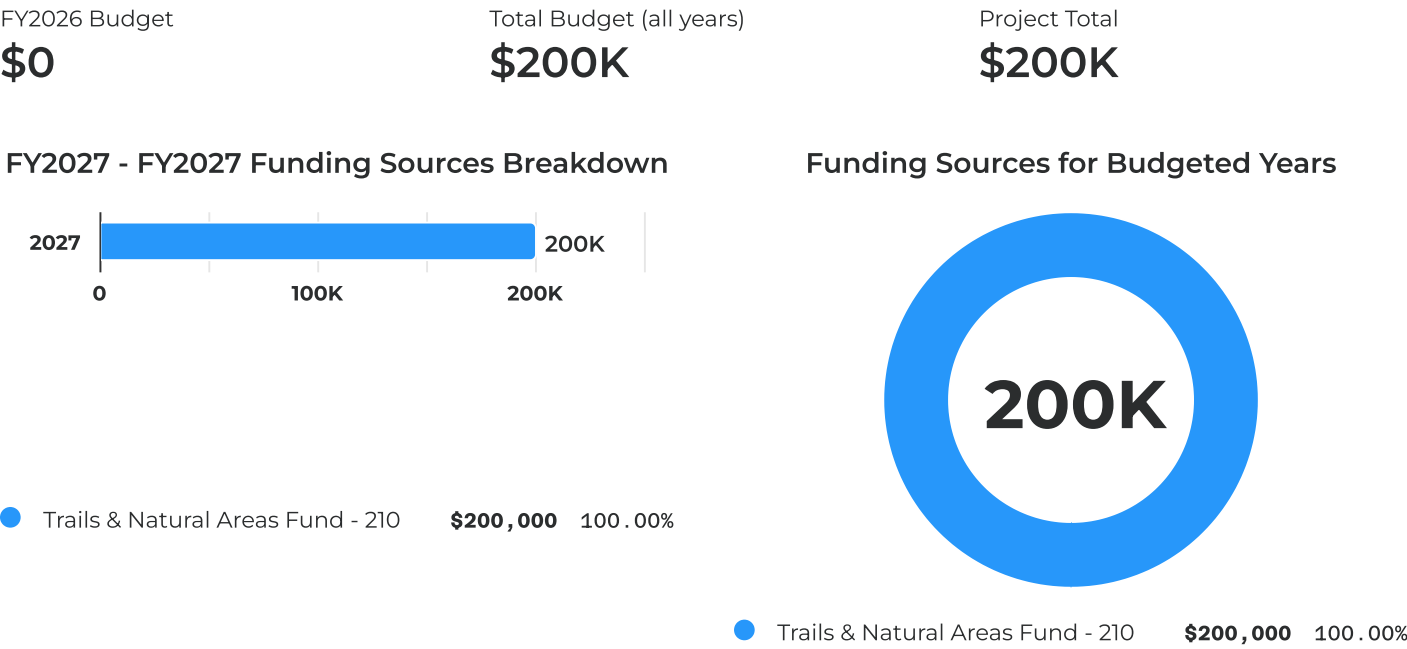
Detailed Breakdown

| Category             | FY2027<br><i>Proposed</i> | Total     |
|----------------------|---------------------------|-----------|
| Engineering/Planning | \$200,000                 | \$200,000 |
| Total                | \$200,000                 | \$200,000 |





Funding Sources



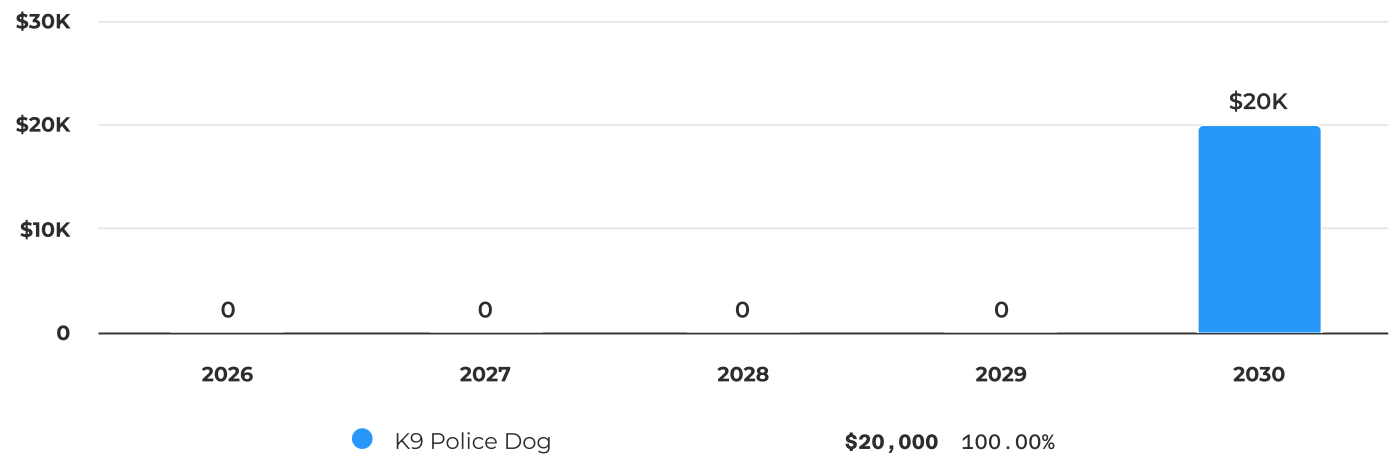
Detailed Breakdown

| Category                          | FY2027<br><i>Proposed</i> | Total     |
|-----------------------------------|---------------------------|-----------|
| Trails & Natural Areas Fund - 210 | \$200,000                 | \$200,000 |
| Total                             | \$200,000                 | \$200,000 |



# Police

## FY26 - FY30 Police Projects



## Summary of Requests

| Category                  | FY2026 | FY2027 | FY2028 | FY2029 | FY2030   | Total    |
|---------------------------|--------|--------|--------|--------|----------|----------|
| K9 Police Dog             | \$0    | \$0    | \$0    | \$0    | \$20,000 | \$20,000 |
| Total Summary of Requests | \$0    | \$0    | \$0    | \$0    | \$20,000 | \$20,000 |

# K9 Police Dog

## Overview

Department

Police

## Request Description

This request is to purchase another K9 dog and ballistic vest for the dog.

## Details

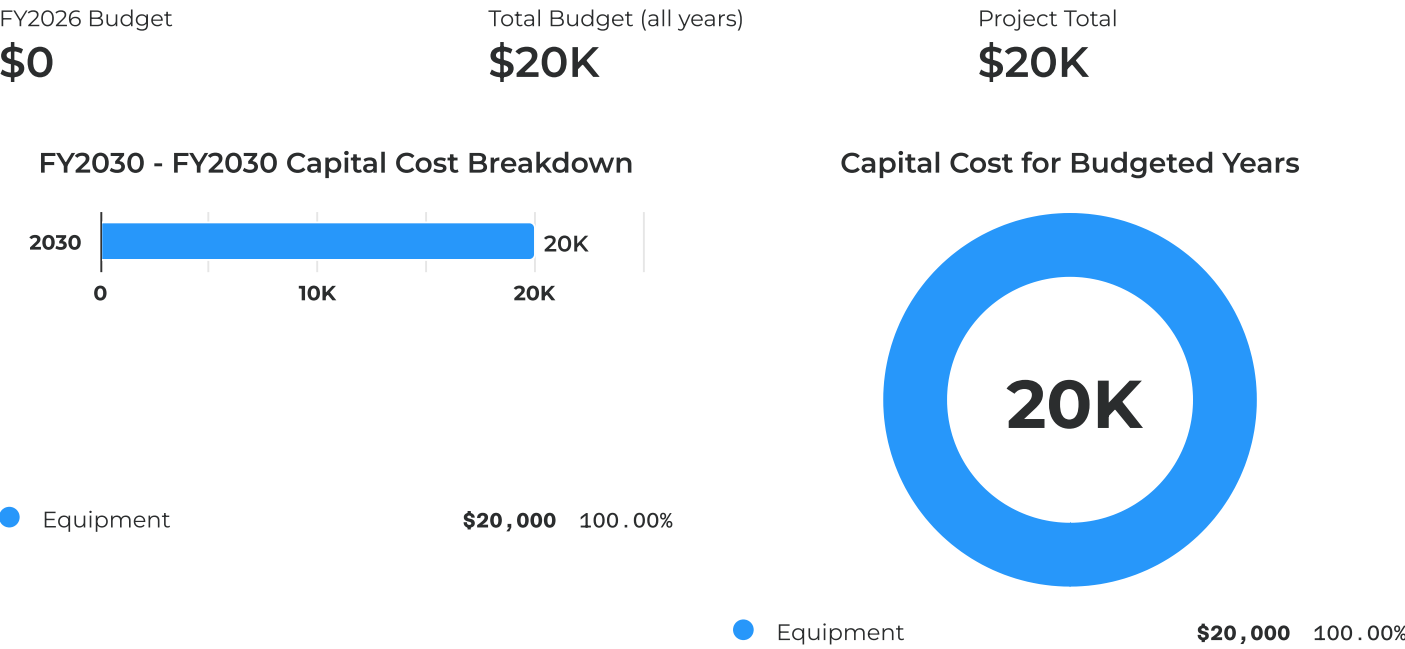
New Purchase or Replacement: New

Useful Life: 9

## Grant Information

There is a grant through AKC which we can apply for which would help with the cost up to \$7500, though this is not a guarantee.

## Capital Cost



## Detailed Breakdown

| Category  | FY2030<br><i>Proposed</i> | Total    |
|-----------|---------------------------|----------|
| Equipment | \$20,000                  | \$20,000 |
| Total     | \$20,000                  | \$20,000 |

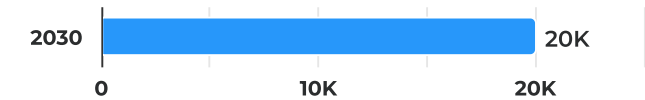
Funding Sources

FY2026 Budget  
\$0

Total Budget (all years)  
\$20K

Project Total  
\$20K

FY2030 - FY2030 Funding Sources Breakdown



● Capital Improvement Fund - 110    \$20,000    100.00%

Funding Sources for Budgeted Years



● Capital Improvement Fund - 110    \$20,000    100.00%

Detailed Breakdown

| Category                       | FY2030<br>Proposed | Total    |
|--------------------------------|--------------------|----------|
| Capital Improvement Fund - 110 | \$20,000           | \$20,000 |
| Total                          | \$20,000           | \$20,000 |

Operational Costs

FY2026 Budget  
\$0

Total Budget (all years)  
\$5K

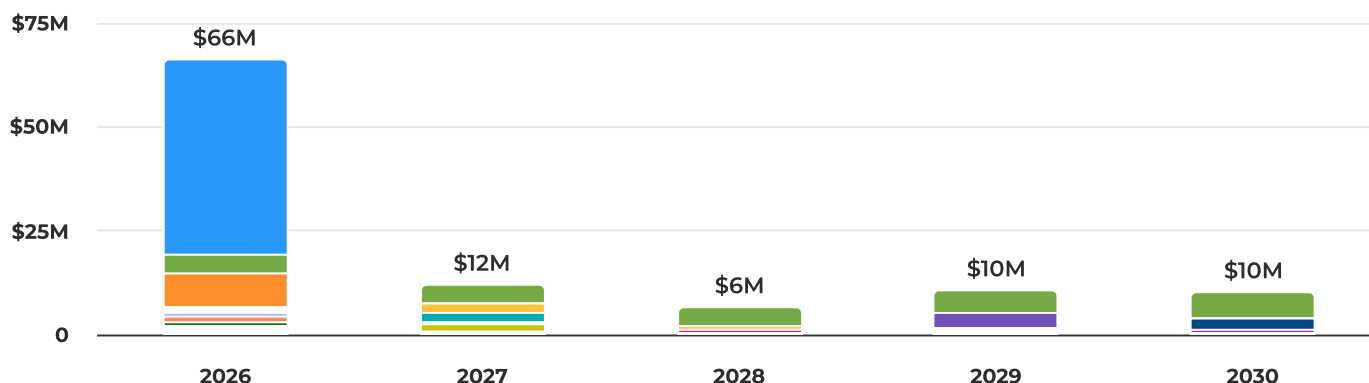
Project Total  
\$5K

Detailed Breakdown

| Category    | FY2030<br>Proposed | Total   |
|-------------|--------------------|---------|
| Maintenance | \$5,000            | \$5,000 |
| Total       | \$5,000            | \$5,000 |

# Public Works

## FY26 - FY30 Public Works Projects



|                                             |              |        |
|---------------------------------------------|--------------|--------|
| PD - Courts Expansion                       | \$47,266,850 | 45.00% |
| Street Maintenance Projects                 | \$25,000,000 | 23.80% |
| CLR - Erie Parkway to Telleen               | \$8,000,000  | 7.62%  |
| CLR - Bonnell to Austin                     | \$3,500,000  | 3.33%  |
| Facilities Energy Performance               | \$3,150,000  | 3.00%  |
| LAWSC Expansion                             | \$3,049,730  | 2.90%  |
| CLR & EP Ultimate Intersection Improvements | \$2,625,000  | 2.50%  |
| Concrete Maintenance Program                | \$2,500,000  | 2.38%  |
| CLR Shoulders - SH52 to Cheesman            | \$2,250,000  | 2.14%  |
| Traffic Signal Improvements                 | \$1,572,781  | 1.50%  |
| Page Property                               | \$1,263,194  | 1.20%  |
| Erie Community Center Addition              | \$1,016,620  | 0.97%  |
| Public Works Fleet Requests - New Equipment | \$685,717    | 0.65%  |
| Runway 16 - 32 Reconstruction               | \$593,056    | 0.56%  |
| Traffic Calming                             | \$400,000    | 0.38%  |
| Bus Stop Construction                       | \$378,000    | 0.36%  |
| Parking Lot Maintenance                     | \$338,530    | 0.32%  |
| ECC Replacement RTU(s)                      | \$325,000    | 0.31%  |
| Traffic Mitigation                          | \$250,000    | 0.24%  |
| Mechanical Replacements                     | \$234,978    | 0.22%  |
| Facility Safety & Life Cycle Projects       | \$205,308    | 0.20%  |
| Briggs Street Median - Circle K             | \$154,000    | 0.15%  |
| Office Remodeling                           | \$150,000    | 0.14%  |
| Town Center - North Roundabout              | \$100,000    | 0.10%  |
| Pavement Maintenance - Ramp and Taxiway     | \$33,334     | 0.03%  |

**Summary of Requests**

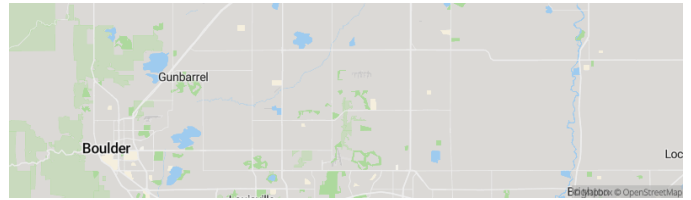
| <b>Project No. / Category</b>                      | <b>FY2026</b>       | <b>FY2027</b>       | <b>FY2028</b>      | <b>FY2029</b>       | <b>FY2030</b>       | <b>Total</b>         |
|----------------------------------------------------|---------------------|---------------------|--------------------|---------------------|---------------------|----------------------|
| 100391 PD - Courts Expansion                       | \$47,266,850        | \$0                 | \$0                | \$0                 | \$0                 | <b>\$47,266,850</b>  |
| 100378 Street Maintenance Projects                 | \$4,500,000         | \$4,500,000         | \$4,500,000        | \$5,500,000         | \$6,000,000         | <b>\$25,000,000</b>  |
| 100387 CLR - Erie Parkway to Telleen               | \$8,000,000         | \$0                 | \$0                | \$0                 | \$0                 | <b>\$8,000,000</b>   |
| 100346 CLR - Bonnell to Austin                     | \$0                 | \$0                 | \$0                | \$3,500,000         | \$0                 | <b>\$3,500,000</b>   |
| 100234 Facilities Energy Performance               | \$150,000           | \$1,950,000         | \$1,050,000        | \$0                 | \$0                 | <b>\$3,150,000</b>   |
| 100328 LAWSC Expansion                             | \$0                 | \$0                 | \$0                | \$0                 | \$3,049,730         | <b>\$3,049,730</b>   |
| 257005 CLR & EP Ultimate Intersection Improvements | \$125,000           | \$2,500,000         | \$0                | \$0                 | \$0                 | <b>\$2,625,000</b>   |
| 100379 Concrete Maintenance Program                | \$400,000           | \$450,000           | \$500,000          | \$550,000           | \$600,000           | <b>\$2,500,000</b>   |
| 100347 CLR Shoulders - SH52 to Cheesman            | \$450,000           | \$1,800,000         | \$0                | \$0                 | \$0                 | <b>\$2,250,000</b>   |
| 100423 Traffic Signal Improvements                 | \$963,725           | \$264,187           | \$109,396          | \$114,865           | \$120,608           | <b>\$1,572,781</b>   |
| 115001 Page Property                               | \$1,263,194         | \$0                 | \$0                | \$0                 | \$0                 | <b>\$1,263,194</b>   |
| 100392 Erie Community Center Addition              | \$1,016,620         | \$0                 | \$0                | \$0                 | \$0                 | <b>\$1,016,620</b>   |
| -- Public Works Fleet Requests - New Equipment     | \$685,717           | \$0                 | \$0                | \$0                 | \$0                 | <b>\$685,717</b>     |
| -- Runway 16 - 32 Reconstruction                   | \$0                 | \$0                 | \$43,056           | \$550,000           | \$0                 | <b>\$593,056</b>     |
| 100170 Traffic Calming                             | \$0                 | \$100,000           | \$100,000          | \$100,000           | \$100,000           | <b>\$400,000</b>     |
| 243001 Bus Stop Construction                       | \$378,000           | \$0                 | \$0                | \$0                 | \$0                 | <b>\$378,000</b>     |
| 100166 Parking Lot Maintenance                     | \$70,000            | \$60,000            | \$63,000           | \$69,300            | \$76,230            | <b>\$338,530</b>     |
| 247003 ECC Replacement RTU(s)                      | \$325,000           | \$0                 | \$0                | \$0                 | \$0                 | <b>\$325,000</b>     |
| 100177 Traffic Mitigation                          | \$50,000            | \$50,000            | \$50,000           | \$50,000            | \$50,000            | <b>\$250,000</b>     |
| 100295 Mechanical Replacements                     | \$42,525            | \$44,652            | \$46,884           | \$49,228            | \$51,689            | <b>\$234,978</b>     |
| 100329 Facility Safety & Life Cycle Projects       | \$205,308           | \$0                 | \$0                | \$0                 | \$0                 | <b>\$205,308</b>     |
| 267002 Briggs Street Median - Circle K             | \$154,000           | \$0                 | \$0                | \$0                 | \$0                 | <b>\$154,000</b>     |
| 100353 Office Remodeling                           | \$100,000           | \$50,000            | \$0                | \$0                 | \$0                 | <b>\$150,000</b>     |
| 100369 Town Center - North Roundabout              | \$100,000           | \$0                 | \$0                | \$0                 | \$0                 | <b>\$100,000</b>     |
| 100168 Pavement Maintenance - Ramp and Taxiway     | \$33,334            | \$0                 | \$0                | \$0                 | \$0                 | <b>\$33,334</b>      |
| <b>Total Summary of Requests</b>                   | <b>\$66,279,273</b> | <b>\$11,768,839</b> | <b>\$6,462,336</b> | <b>\$10,483,393</b> | <b>\$10,048,257</b> | <b>\$105,042,098</b> |

# Briggs Street Median - Circle K

## Overview

|                      |              |
|----------------------|--------------|
| Department           | Public Works |
| Project Number       | 267002       |
| Estimated Start Date | 01/1/2026    |

## Project Location



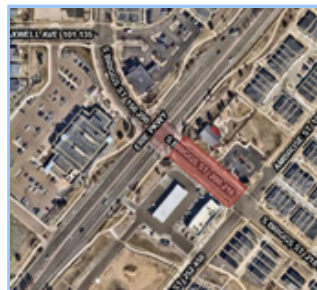
## Description

Install a median in the middle of Briggs Street along the Right-in / Right-out access and associated signage to resolve illegal left turns and address safety issues associated with the access. The Town was attempting to have the developer pay for this and construct, but this was not identified in their original DA. They did develop a design drawing and got a contractor quote which is the basis for the funding request. Due to the cost increases both known and unknown. The construction cost was escalated by around \$26,000 dollars. This is around a 35% increase. Cost escalation is generally higher for smaller projects due to higher costs just to mobilize. The design that was previously done is not owned by the Town and therefore we will need to develop our own design and update due to any change in standards. Additional contingency was added due to any unknowns for the project.

## Images



Plan



Aerial

## Details

**Type of Project:** Transportation/Streets

**Useful Life:** 25

Capital Cost

FY2026 Budget  
**\$154K**

Total Budget (all years)  
**\$154K**

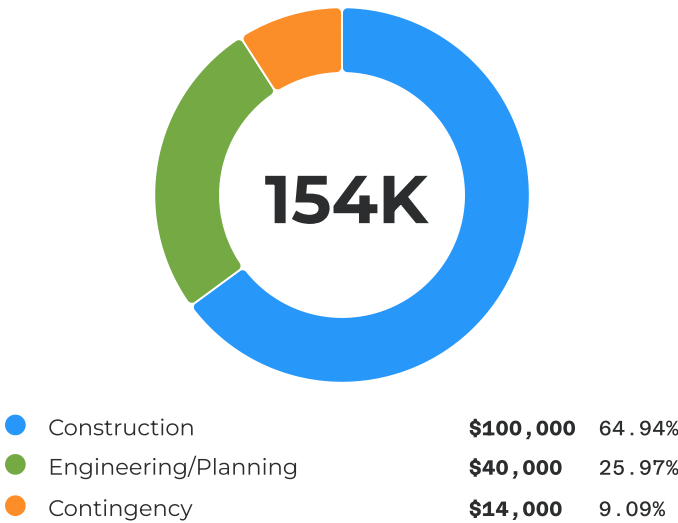
Project Total  
**\$154K**

FY2026 - FY2026 Capital Cost Breakdown



|                      |           |        |
|----------------------|-----------|--------|
| Construction         | \$100,000 | 64.94% |
| Engineering/Planning | \$40,000  | 25.97% |
| Contingency          | \$14,000  | 9.09%  |

Capital Cost for Budgeted Years



Detailed Breakdown

| Category             | FY2026<br><i>Proposed</i> | Total            |
|----------------------|---------------------------|------------------|
| Construction         | \$100,000                 | \$100,000        |
| Engineering/Planning | \$40,000                  | \$40,000         |
| Contingency          | \$14,000                  | \$14,000         |
| <b>Total</b>         | <b>\$154,000</b>          | <b>\$154,000</b> |



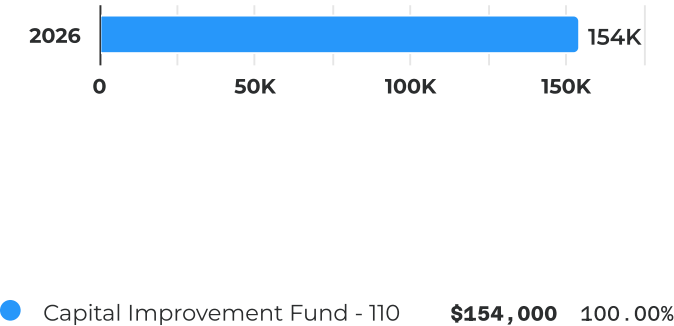
Funding Sources

FY2026 Budget  
**\$154K**

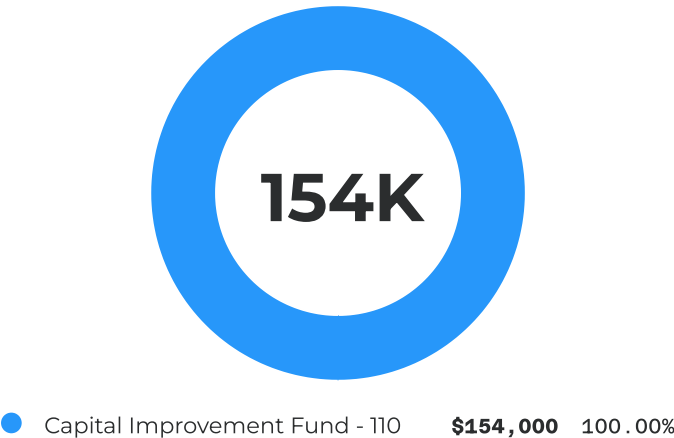
Total Budget (all years)  
**\$154K**

Project Total  
**\$154K**

FY2026 - FY2026 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | Total            |
|--------------------------------|---------------------------|------------------|
| Capital Improvement Fund - 110 | \$154,000                 | <b>\$154,000</b> |
| Total                          | <b>\$154,000</b>          | <b>\$154,000</b> |

# Bus Stop Construction

## Overview

**Department** Public Works

**Project Number** 243001

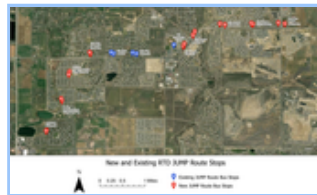
## Description

To support the extension of the RTD JUMP re-route and extension through Erie, the team is working to design bus stops with amenities that match the character of the neighborhoods/communities. The project will install the foundational concrete elements and add the amenities based on right-of-way availability and site conditions. The average cost is \$21K per bus stop and 18 bus stops are going through the design process currently. The funds will be used for construction upon completion of the design.

## Images



Example Bus Stop



Map of Locations

## Details

**Type of Project:** Transportation/Streets

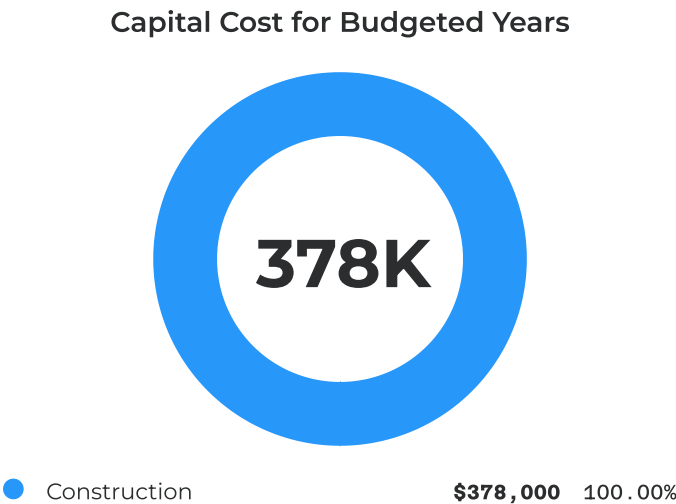
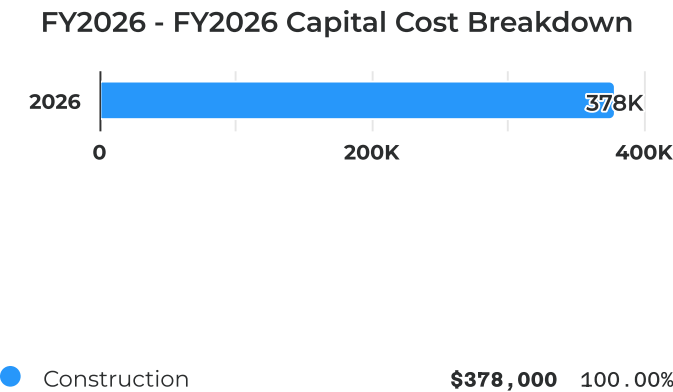
**Useful Life:** 25

Capital Cost

FY2026 Budget  
**\$378K**

Total Budget (all years)  
**\$378K**

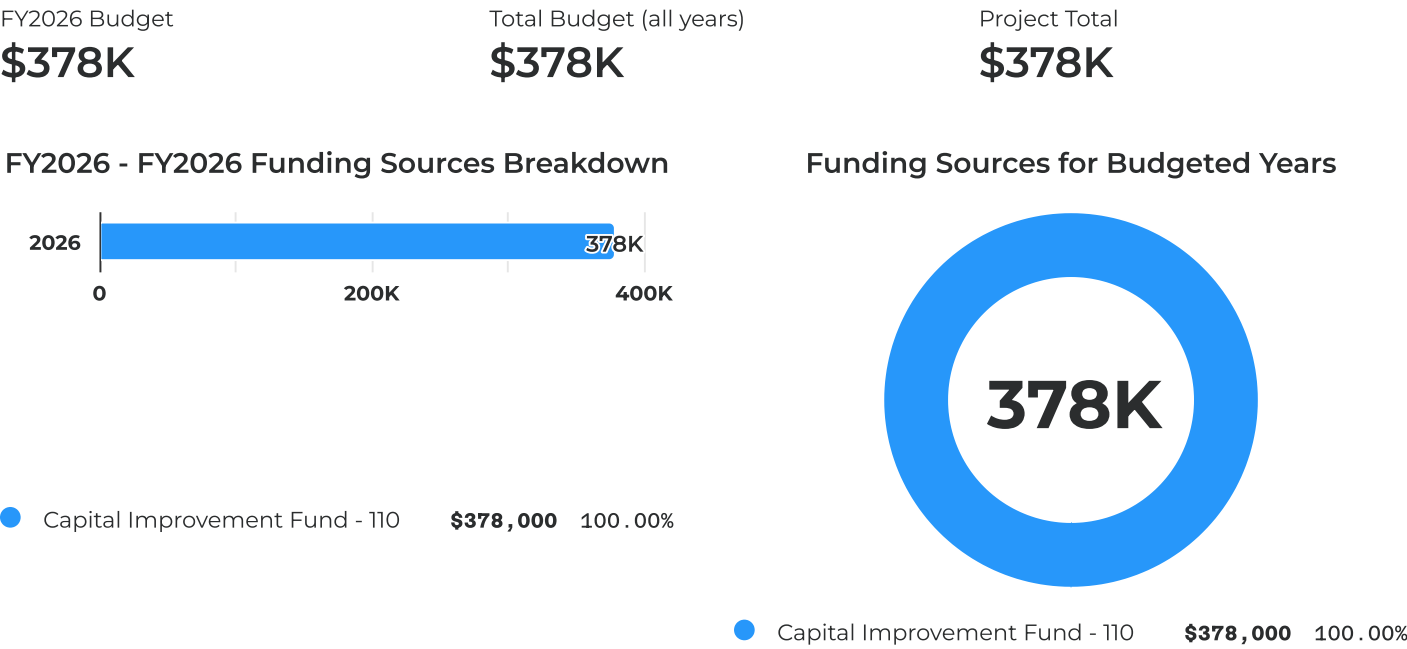
Project Total  
**\$378K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total     |
|--------------|---------------------------|-----------|
| Construction | \$378,000                 | \$378,000 |
| Total        | \$378,000                 | \$378,000 |

Funding Sources



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$378,000                 | \$378,000 |
| Total                          | \$378,000                 | \$378,000 |

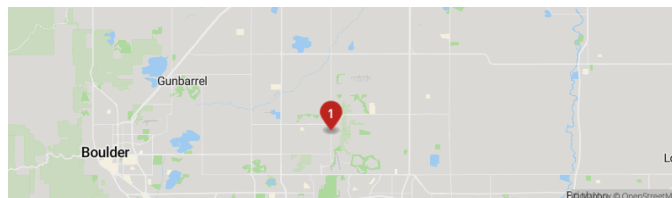


# CLR - Bonnell to Austin

## Overview

|                           |              |
|---------------------------|--------------|
| Department                | Public Works |
| Project Number            | 100346       |
| Estimated Start Date      | 01/1/2029    |
| Estimated Completion Date | 12/31/2030   |

## Project Location



## Description

Canyon Creek F6 provided cash-in-lieu of construction for 1/2 of County Line Road adjacent to their development. With the recent residential development, the need for improvements to County Line is warranted from Bonnell Avenue to Erie Parkway. The ROW exists on the east side of County Line. Additional ROW will be required south of Bonnell for roadway transition. The proposed roadway section will be two lanes each direction, center median with turn lanes at intersections, sidewalks and landscaping. The design was awarded in 2015 for Bonnell to Erie Parkway, but only the section from Austin to Erie Parkway was finalized. Due to budget constraints, the improvements are proposed in sections, with the first half being from Austin Ave to Erie Parkway, and the second from Bonnell Ave to Austin Ave.

## Details

**Type of Project:** Transportation/Streets

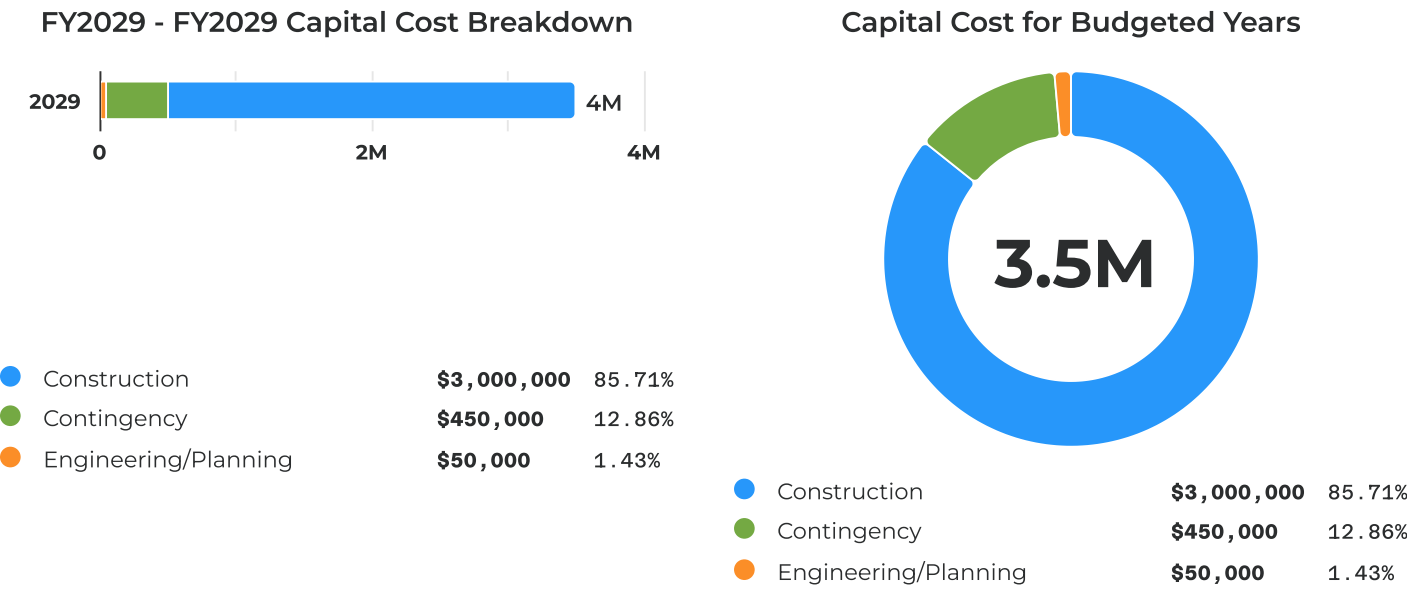
**Useful Life:** 100

Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$3.5M**

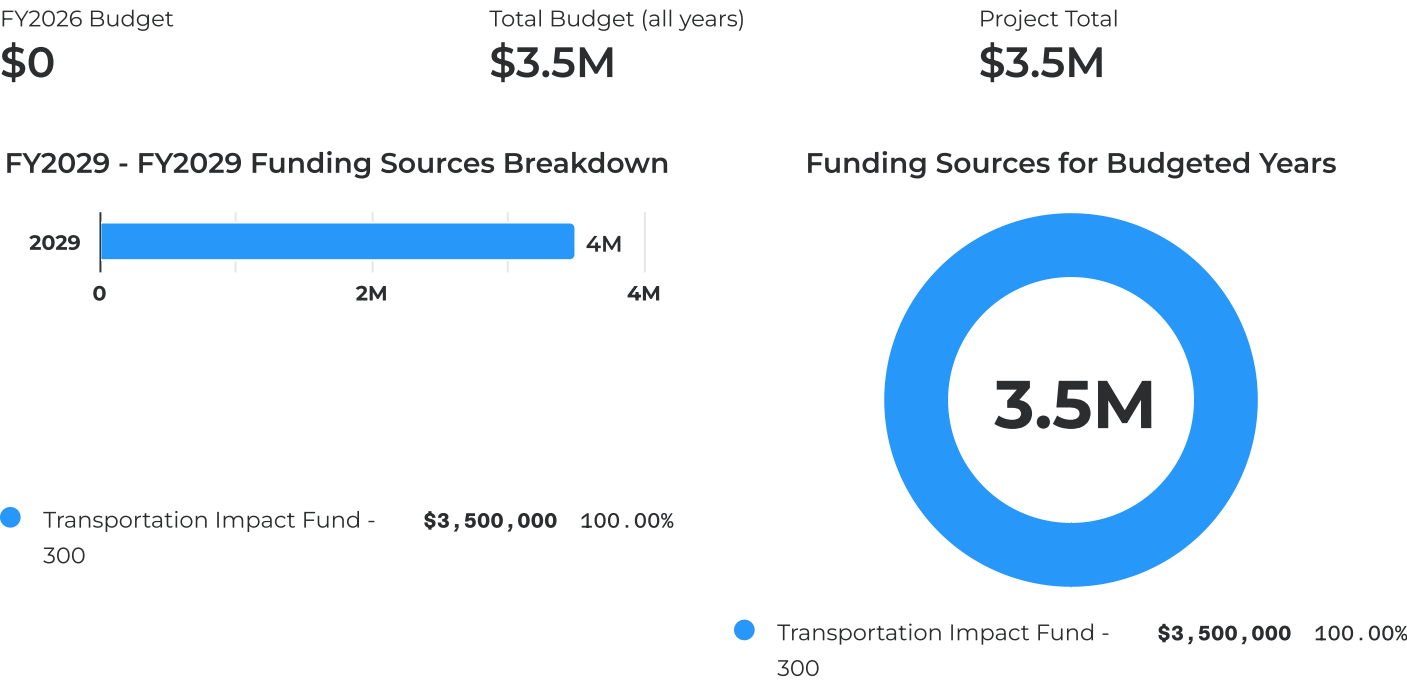
Project Total  
**\$3.5M**



Detailed Breakdown

| Category             | FY2029<br><i>Proposed</i> | Total              |
|----------------------|---------------------------|--------------------|
| Construction         | \$3,000,000               | <b>\$3,000,000</b> |
| Contingency          | \$450,000                 | <b>\$450,000</b>   |
| Engineering/Planning | \$50,000                  | <b>\$50,000</b>    |
| <b>Total</b>         | <b>\$3,500,000</b>        | <b>\$3,500,000</b> |

Funding Sources



Detailed Breakdown

| Category                         | FY2029<br><i>Proposed</i> | Total       |
|----------------------------------|---------------------------|-------------|
| Transportation Impact Fund - 300 | \$3,500,000               | \$3,500,000 |
| Total                            | \$3,500,000               | \$3,500,000 |

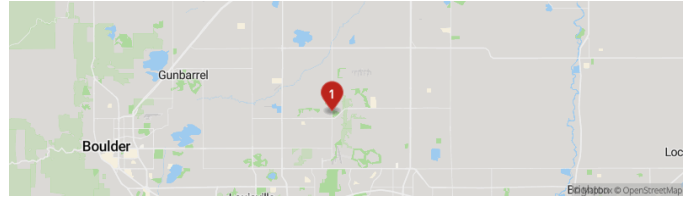


# CLR - Erie Parkway to Telleen

## Overview

|                           |              |
|---------------------------|--------------|
| Department                | Public Works |
| Project Number            | 100387       |
| Estimated Start Date      | 01/1/2022    |
| Estimated Completion Date | 12/31/2027   |

## Project Location



## Description

County Line Road (CLR) will be widened from Erie Parkway to Telleen in alignment with the Town Center and Town Transportation Mobility Plan. This is one of two phases for widening of CLR between Austin and Telleen. The budget includes design and construction of the underpass identified in the Town Center Strategic Plan.

## Images



CLR current SB



County Line Road current - northbound

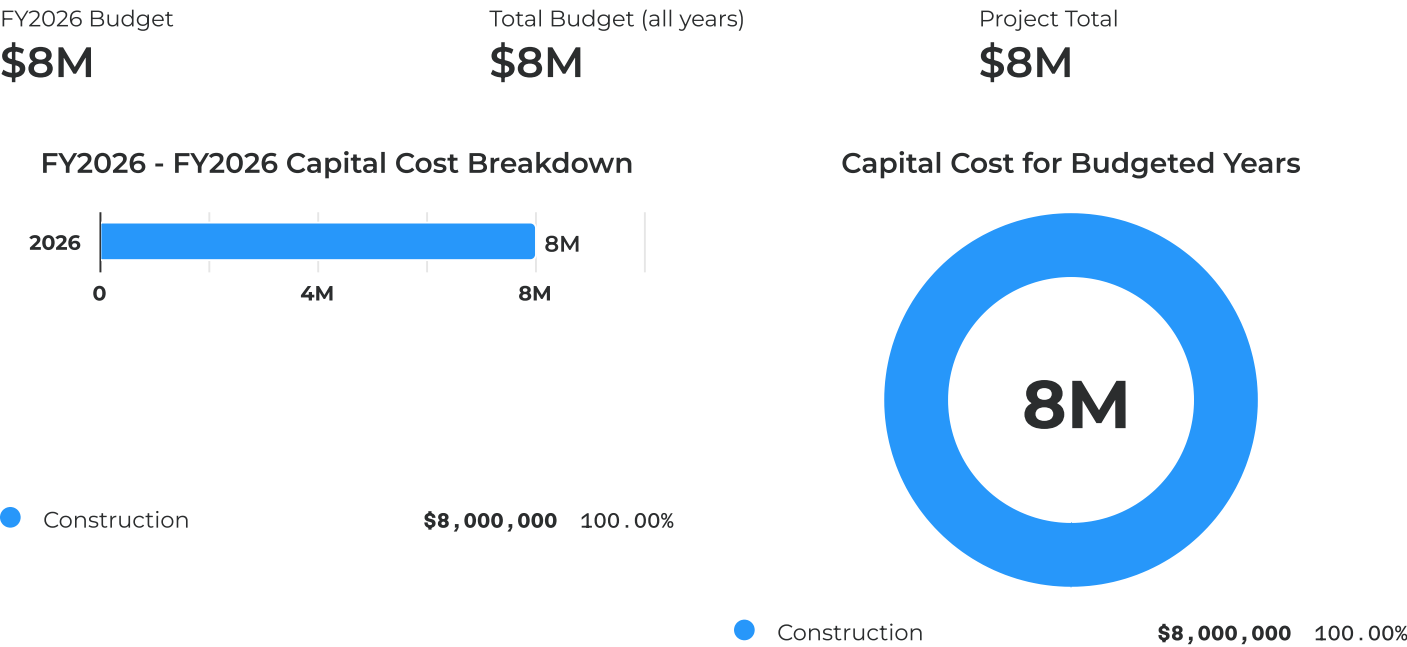
## Details

**Type of Project:** Transportation/Streets

**Useful Life:** 70



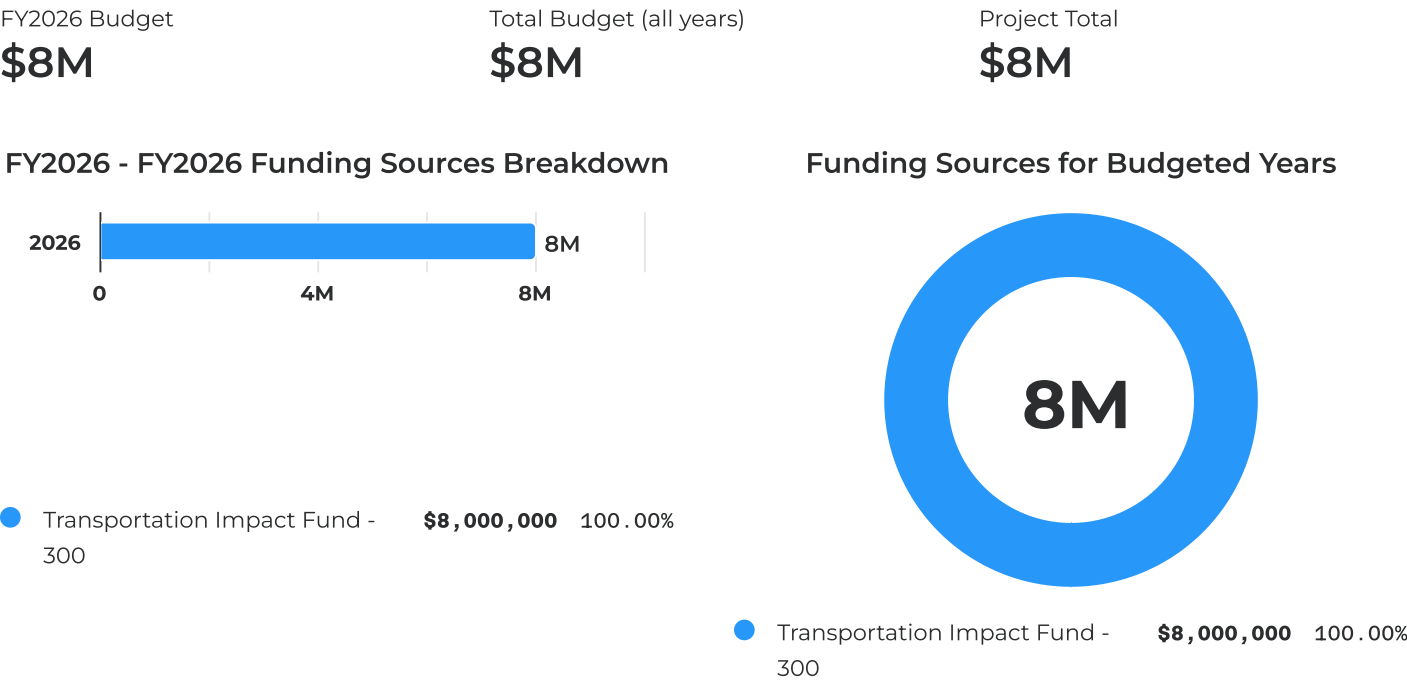
Capital Cost



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total       |
|--------------|---------------------------|-------------|
| Construction | \$8,000,000               | \$8,000,000 |
| Total        | \$8,000,000               | \$8,000,000 |

Funding Sources



Detailed Breakdown

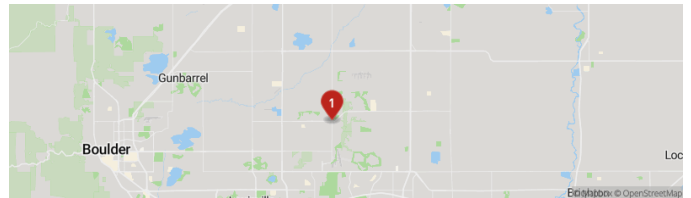
| Category                         | FY2026<br><i>Proposed</i> | Total       |
|----------------------------------|---------------------------|-------------|
| Transportation Impact Fund - 300 | \$8,000,000               | \$8,000,000 |
| Total                            | \$8,000,000               | \$8,000,000 |

# CLR & EP Ultimate Intersection Improvements

## Overview

|                           |              |
|---------------------------|--------------|
| Department                | Public Works |
| Project Number            | 257005       |
| Estimated Start Date      | 01/1/2025    |
| Estimated Completion Date | 12/31/2027   |

## Project Location



## Description

Design the ultimate intersection improvements to improve safety for pedestrians and bicyclists, and make turning movements safer and more efficient.

## Images



CLR-EP Intersection Detail

## Details

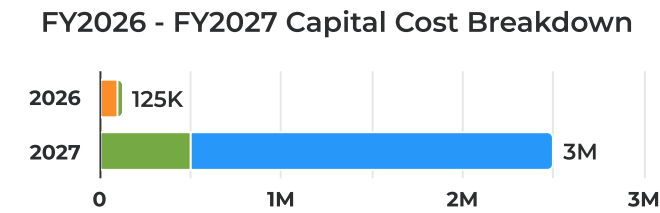
**Type of Project:** Transportation/Streets

Capital Cost

FY2026 Budget  
**\$125K**

Total Budget (all years)  
**\$2.63M**

Project Total  
**\$2.63M**



Capital Cost for Budgeted Years



|                      |             |        |
|----------------------|-------------|--------|
| Construction         | \$2,000,000 | 76.19% |
| Contingency          | \$525,000   | 20.00% |
| Property Acquisition | \$100,000   | 3.81%  |

|                      |             |        |
|----------------------|-------------|--------|
| Construction         | \$2,000,000 | 76.19% |
| Contingency          | \$525,000   | 20.00% |
| Property Acquisition | \$100,000   | 3.81%  |

Detailed Breakdown

| Category             | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total       |
|----------------------|---------------------------|---------------------------|-------------|
| Construction         | \$0                       | \$2,000,000               | \$2,000,000 |
| Contingency          | \$25,000                  | \$500,000                 | \$525,000   |
| Property Acquisition | \$100,000                 | \$0                       | \$100,000   |
| Total                | \$125,000                 | \$2,500,000               | \$2,625,000 |

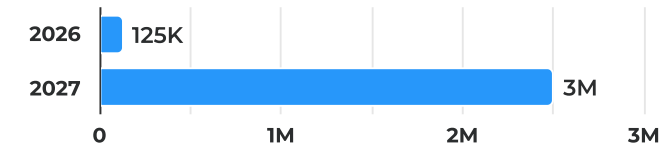
Funding Sources

FY2026 Budget  
**\$125K**

Total Budget (all years)  
**\$2.63M**

Project Total  
**\$2.63M**

FY2026 - FY2027 Funding Sources Breakdown



● Transportation Impact Fund - 300    **\$2,625,000**    100.00%

Funding Sources for Budgeted Years



● Transportation Impact Fund - 300    **\$2,625,000**    100.00%

Detailed Breakdown

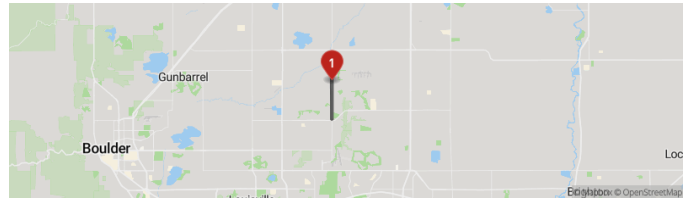
| Category                         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total       |
|----------------------------------|---------------------------|---------------------------|-------------|
| Transportation Impact Fund - 300 | \$125,000                 | \$2,500,000               | \$2,625,000 |
| Total                            | \$125,000                 | \$2,500,000               | \$2,625,000 |

# CLR Shoulders - SH52 to Cheesman

## Overview

|                           |              |
|---------------------------|--------------|
| Department                | Public Works |
| Project Number            | 100347       |
| Estimated Start Date      | 01/1/2026    |
| Estimated Completion Date | 12/31/2027   |

## Project Location



## Description

Design and construction of 4-foot shoulders south from the SH 52 County Line Road intersection to Cheesman Street to provide a safe access for bicycles along County Line Road. Additional right of way may be required, it is anticipated that construction easements will be needed. This project should be re-evaluated based on the recent County Line Road Strategic Plan that Boulder County is completing, and the need for a new bridge for Coal Creek.

## Details

**Type of Project:** Transportation/Streets

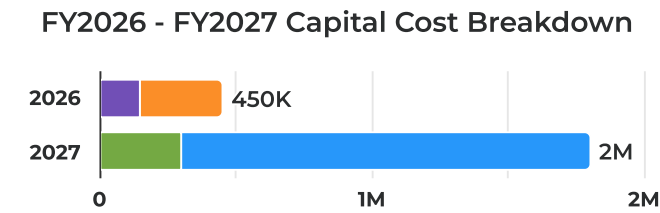
**Useful Life:** 30

Capital Cost

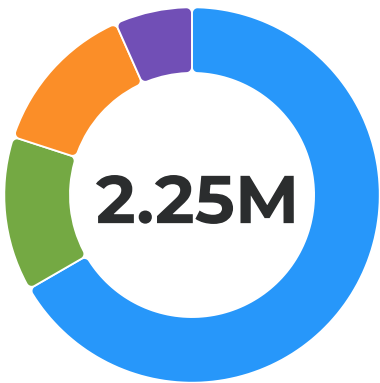
FY2026 Budget  
**\$450K**

Total Budget (all years)  
**\$2.25M**

Project Total  
**\$2.25M**



Capital Cost for Budgeted Years



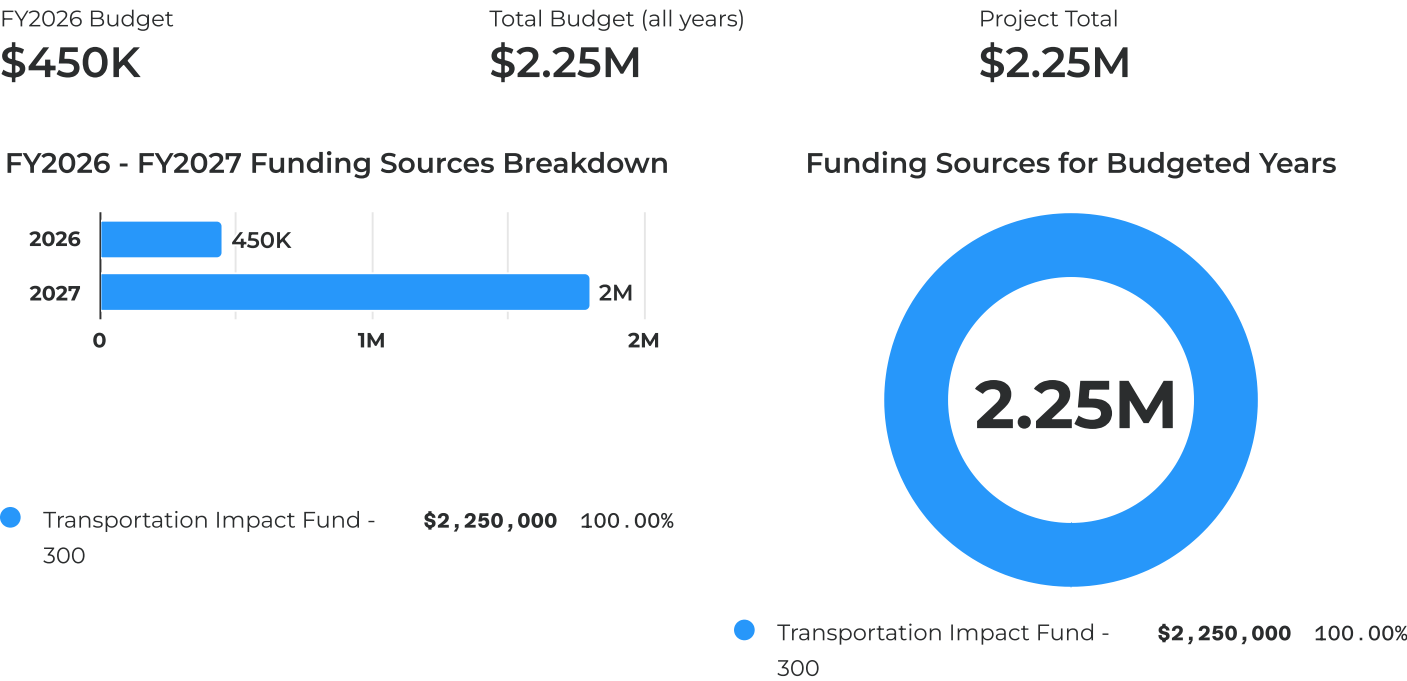
|                      |             |        |
|----------------------|-------------|--------|
| Construction         | \$1,500,000 | 66.67% |
| Contingency          | \$300,000   | 13.33% |
| Engineering/Planning | \$300,000   | 13.33% |
| Easements            | \$150,000   | 6.67%  |

|                      |             |        |
|----------------------|-------------|--------|
| Construction         | \$1,500,000 | 66.67% |
| Contingency          | \$300,000   | 13.33% |
| Engineering/Planning | \$300,000   | 13.33% |
| Easements            | \$150,000   | 6.67%  |

Detailed Breakdown

| Category             | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total       |
|----------------------|---------------------------|---------------------------|-------------|
| Construction         | \$0                       | \$1,500,000               | \$1,500,000 |
| Contingency          | \$0                       | \$300,000                 | \$300,000   |
| Engineering/Planning | \$300,000                 | \$0                       | \$300,000   |
| Easements            | \$150,000                 | \$0                       | \$150,000   |
| Total                | \$450,000                 | \$1,800,000               | \$2,250,000 |

Funding Sources



Detailed Breakdown

| Category                         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total       |
|----------------------------------|---------------------------|---------------------------|-------------|
| Transportation Impact Fund - 300 | \$450,000                 | \$1,800,000               | \$2,250,000 |
| Total                            | \$450,000                 | \$1,800,000               | \$2,250,000 |





# Concrete Maintenance Program

## Overview

**Department** Public Works

**Project Number** 100379

## Description

The Concrete Replacement Program Initiative aims to enhance the infrastructure and esthetics of residential areas within the Town of Erie by systematically replacing aging and deteriorating concrete surfaces. This comprehensive project addresses sidewalks, curbs, and drain pans; ensuring safer pathways for pedestrians, smoother traffic flow, and an overall improvement in the quality of life for residents. The Town has been using a "fix on report" system where concrete areas are repaired/replaced when reported and evaluated with the rejectable conditions criteria and safety factors. We develop the scope annually based on the budget amount received. The plan moving forward is evaluating areas of deferred maintenance and catching up on the backlog balanced with trying to stay current on concrete coming out of warranty. The goal is to eventually become more stable with the amount requested and be able to keep up with annual maintenance with a defined budget.

## Images



Curb and Gutter



Sidewalk Ramp Tripping Hazard



Unlevel with Storm Drain



Cracked Drain Pan

## Details

**Type of Project:** Transportation/Streets

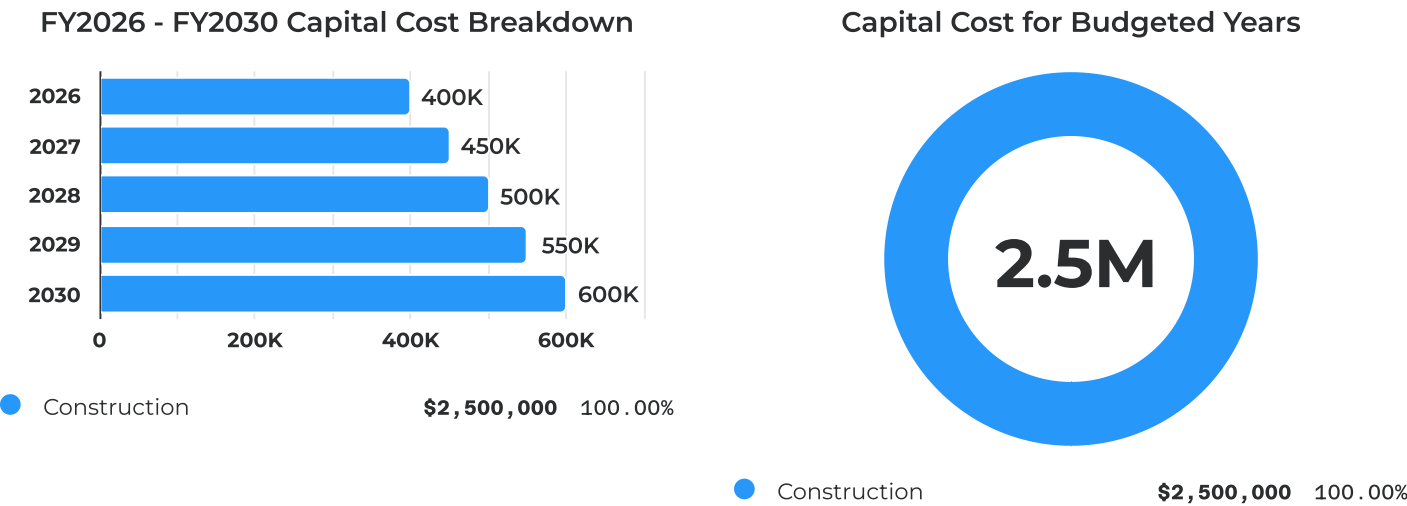
**Useful Life:** 10-20

Capital Cost

FY2026 Budget  
**\$400K**

Total Budget (all years)  
**\$2.5M**

Project Total  
**\$2.5M**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Construction | \$400,000                 | \$450,000                 | \$500,000                 | \$550,000                 | \$600,000                 | \$2,500,000 |
| Total        | \$400,000                 | \$450,000                 | \$500,000                 | \$550,000                 | \$600,000                 | \$2,500,000 |

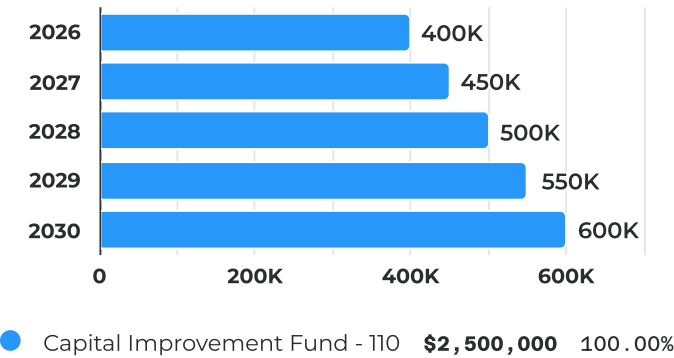
Funding Sources

FY2026 Budget  
**\$400K**

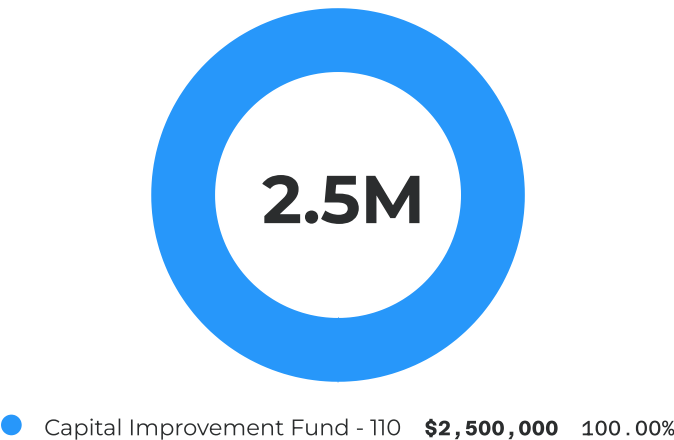
Total Budget (all years)  
**\$2.5M**

Project Total  
**\$2.5M**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

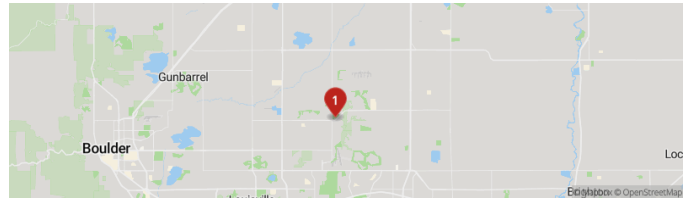
| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Capital Improvement Fund - 110 | \$400,000                 | \$450,000                 | \$500,000                 | \$550,000                 | \$600,000                 | \$2,500,000 |
| Total                          | \$400,000                 | \$450,000                 | \$500,000                 | \$550,000                 | \$600,000                 | \$2,500,000 |

# ECC Replacement RTU(s)

## Overview

|                           |              |
|---------------------------|--------------|
| Department                | Public Works |
| Project Number            | 247003       |
| Estimated Start Date      | 01/1/2024    |
| Estimated Completion Date | 12/31/2026   |

## Project Location



## Description

Design, engineer, and permit to replace 15-year-old multi-zone HVAC rooftop unit 3 and 1 (2024) RTU 2 (2025) RTU 4 retrofit to electric (2026) with all electric units at ECC due to increase in maintenance costs and reliability and to align with Town's Sustainability plan. Based on rough estimates for TH RTU costs.

2025 update: currently preparing a thermal upgrade project for ECC in conjunction with roof replacement that will replace three units in 2025.

## Images



ECC rooftop

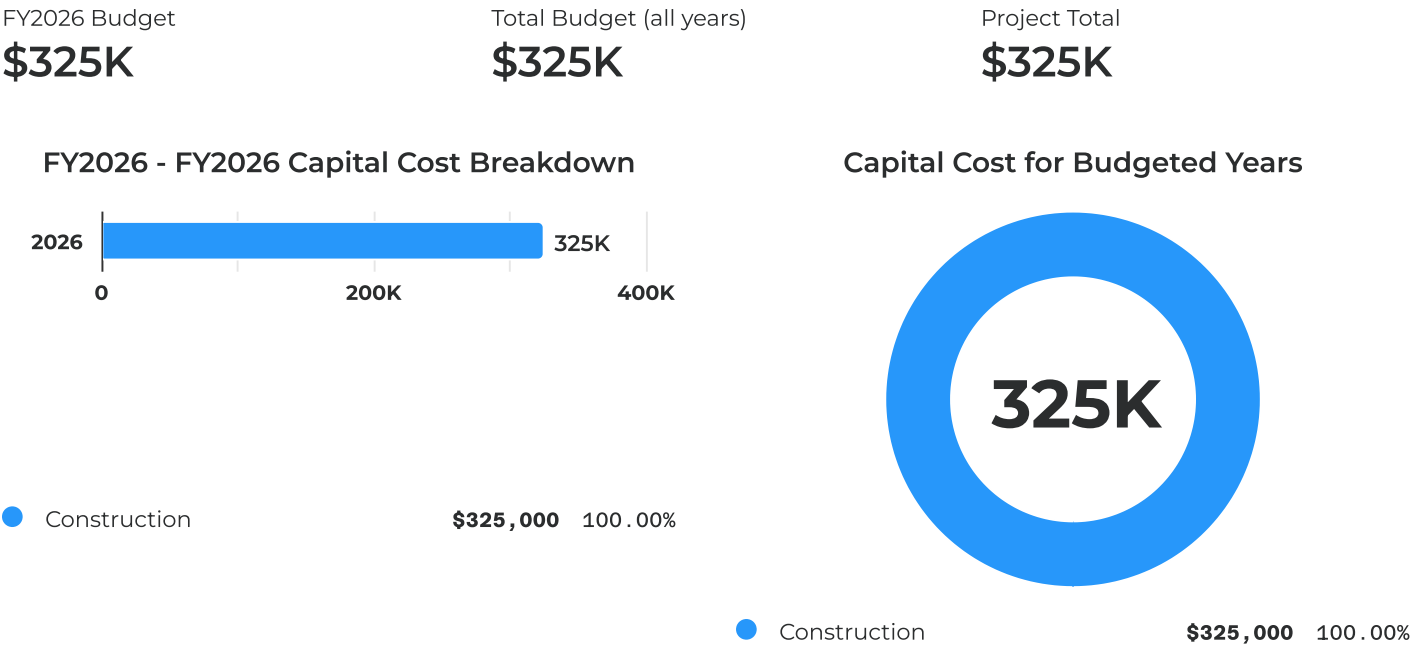
## Details

**Type of Project:** Buildings/Facilities

Supplemental Attachments

 [Proposal](#)

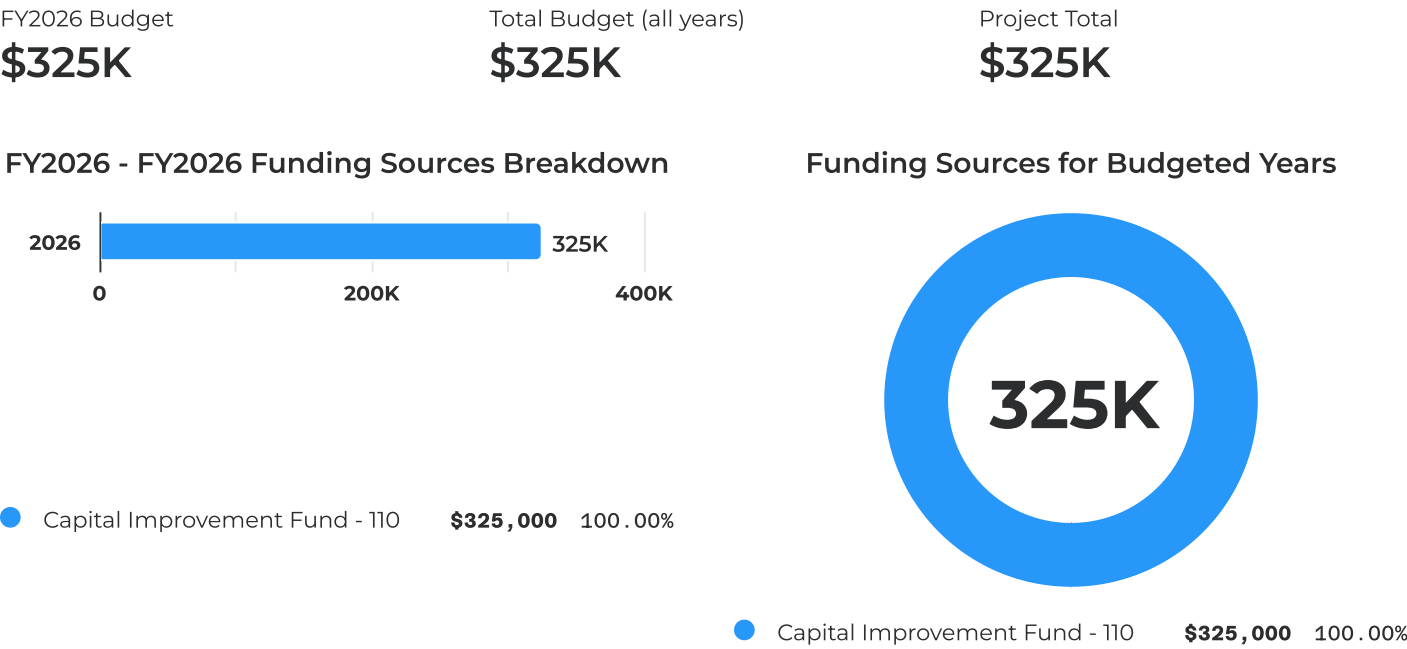
Capital Cost



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total     |
|--------------|---------------------------|-----------|
| Construction | \$325,000                 | \$325,000 |
| Total        | \$325,000                 | \$325,000 |

Funding Sources



Detailed Breakdown

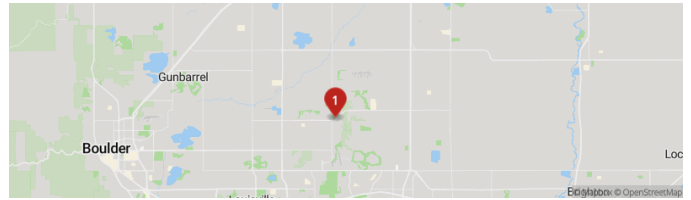
| Category                       | FY2026<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$325,000                 | \$325,000 |
| Total                          | \$325,000                 | \$325,000 |

# Erie Community Center Addition

## Overview

|                                  |              |
|----------------------------------|--------------|
| <b>Department</b>                | Public Works |
| <b>Project Number</b>            | 100392       |
| <b>Estimated Start Date</b>      | 01/1/2025    |
| <b>Estimated Completion Date</b> | 12/31/2027   |

## Project Location



## Description

The Erie Community Center (ECC) was built in 2005. This funding will cover design costs only, with construction pending funding mechanism and Council direction. Anticipated in the design are:

- New multi-use classrooms and storage on the A-side
- New large meeting room
- Staff office expansion/reconfiguration of the lobby area
- Renovation of existing racquetball court to multiuse fitness area and spin studio
- Extended fitness platform on 2nd floor
- Expanded Mini Miners
- Expanded meeting room

Additional options include (funding dependent):

- Additional gym on east side
- Additional fitness studio on east side
- Expanded staff support space, maintenance shop, and storage

Images



Erie Community Center  
Expansion

Details

Type of Project: Buildings/Facilities

Useful Life: 20-30

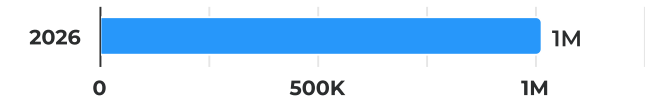
Capital Cost

FY2026 Budget  
**\$1.02M**

Total Budget (all years)  
**\$1.02M**

Project Total  
**\$1.02M**

FY2026 - FY2026 Capital Cost Breakdown



● Construction

**\$1,016,620** 100.00%

Capital Cost for Budgeted Years



● Construction

**\$1,016,620** 100.00%

Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total              |
|--------------|---------------------------|--------------------|
| Construction | \$1,016,620               | <b>\$1,016,620</b> |
| Total        | <b>\$1,016,620</b>        | <b>\$1,016,620</b> |



## Funding Sources

FY2026 Budget

**\$1.02M**

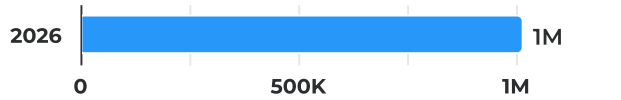
Total Budget (all years)

**\$1.02M**

Project Total

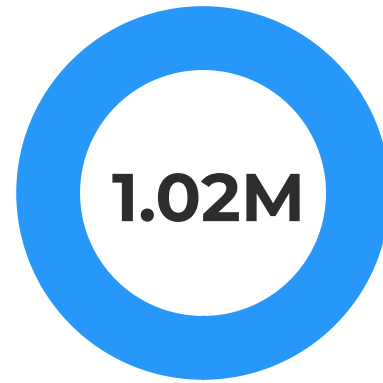
**\$1.02M**

### FY2026 - FY2026 Funding Sources Breakdown



● Public Facilities Impact Fund - 310 **\$1,016,620** 100.00%

### Funding Sources for Budgeted Years



● Public Facilities Impact Fund - 310 **\$1,016,620** 100.00%

### Detailed Breakdown

| Category                            | FY2026<br><i>Proposed</i> | Total              |
|-------------------------------------|---------------------------|--------------------|
| Public Facilities Impact Fund - 310 | \$1,016,620               | <b>\$1,016,620</b> |
| <b>Total</b>                        | <b>\$1,016,620</b>        | <b>\$1,016,620</b> |

## Operational Costs

FY2026 Budget

**\$0**

Total Budget (all years)

**\$178K**

Project Total

**\$178K**

### Detailed Breakdown

| Category                                                     | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total            |
|--------------------------------------------------------------|---------------------------|---------------------------|---------------------------|------------------|
| Other (please specify what this is for in description above) | \$57,100                  | \$59,213                  | \$61,404                  | <b>\$177,717</b> |
| <b>Total</b>                                                 | <b>\$57,100</b>           | <b>\$59,213</b>           | <b>\$61,404</b>           | <b>\$177,717</b> |

# Facilities Energy Performance

## Overview

|                           |              |
|---------------------------|--------------|
| Department                | Public Works |
| Project Number            | 100234       |
| Estimated Start Date      | 01/1/2023    |
| Estimated Completion Date | 12/31/2027   |

## Project Location



## Description

2024 - \$50K for additional IGA to study added energy efficiency projects including Geo-exchange system(s), alternative energy sources (Solar), and battery storage, for electrification of ECC.

2025 - \$900K (reduced from \$2.9 Million request)

2026 - \$1.3 Million for 1.1 MW DC ECC Ground Mount Solar array to offset electrical utility costs and a Standby Energy Generator for facility resilience - Will apply for Spring 2026 DOLA EIAF 1:1 matching grant (up to \$1 million) if available for solar.

2027 - \$800,000 for ECC Battery Energy Storage-Resiliency system at ECC will seek DOLA 1:1 match grant

2028 - \$1.55 million for TH Solar Canopies, DOLA match grant. includes \$50K for 3rd IGA

## Images



Town Hall Rooftop Solar Plan



LAWSC Conceptual Plan



Town Hall PV Analysis



Town Hall Parking Lot Solar



PD Conceptual Plan

## Details

**Type of Project:** Other

**Useful Life:** 20-30 years

### Grant Information

Will seek approval to apply for DOLA EIAF grant (Spring 26' cycle not announced yet, applications Fall of 25') and Public Building Electrification Grant for solar for ECC

<https://dlg.colorado.gov/energy-mineral-impact-assistance-fund-grant-eiaf>

## Supplemental Attachments

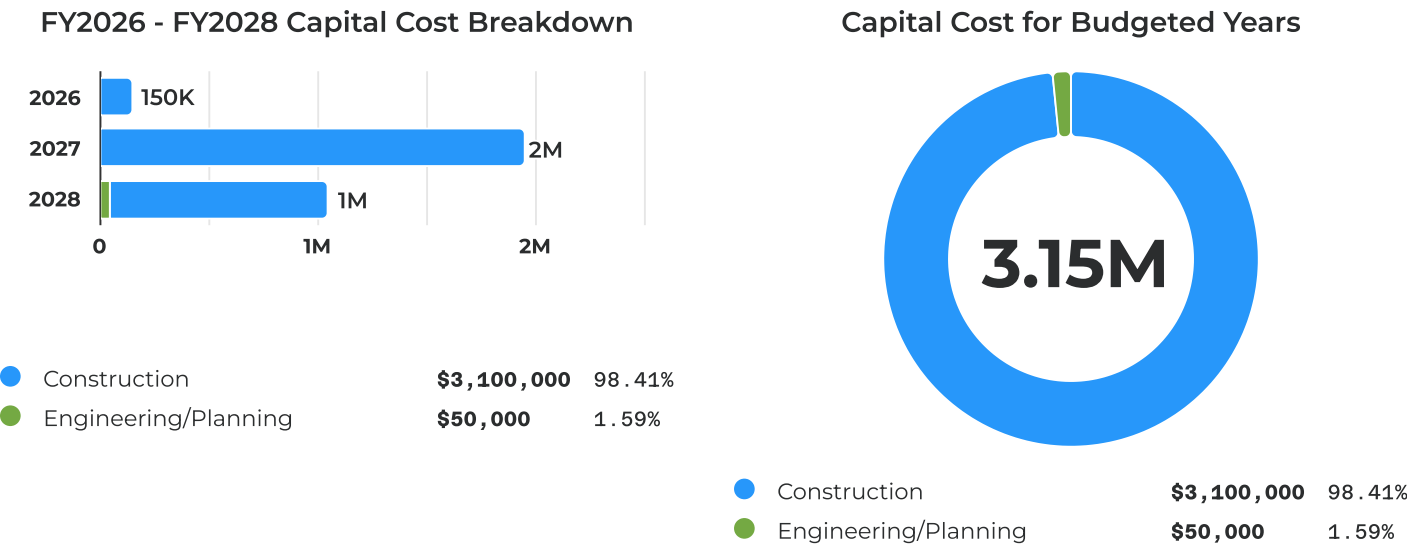
 [IGA Supplemental Report](#)

Capital Cost

FY2026 Budget  
**\$150K**

Total Budget (all years)  
**\$3.15M**

Project Total  
**\$3.15M**



Detailed Breakdown

| Category             | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total       |
|----------------------|---------------------------|---------------------------|---------------------------|-------------|
| Construction         | \$150,000                 | \$1,950,000               | \$1,000,000               | \$3,100,000 |
| Engineering/Planning | \$0                       | \$0                       | \$50,000                  | \$50,000    |
| Total                | \$150,000                 | \$1,950,000               | \$1,050,000               | \$3,150,000 |



## Funding Sources

FY2026 Budget

**\$150K**

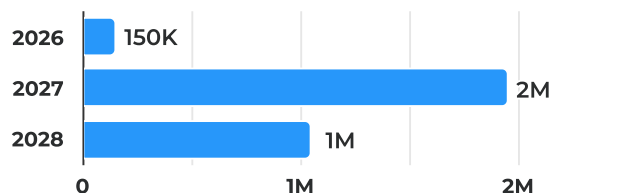
Total Budget (all years)

**\$3.15M**

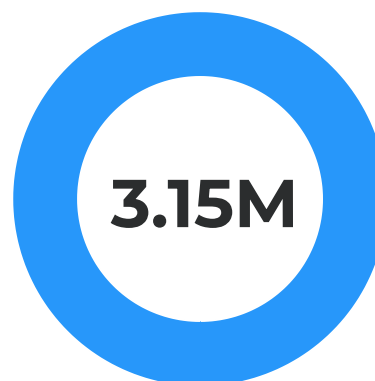
Project Total

**\$3.15M**

### FY2026 - FY2028 Funding Sources Breakdown



### Funding Sources for Budgeted Years



● Capital Improvement Fund - 110 **\$3,150,000** 100.00%

● Capital Improvement Fund - 110 **\$3,150,000** 100.00%

### Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total              |
|--------------------------------|---------------------------|---------------------------|---------------------------|--------------------|
| Capital Improvement Fund - 110 | \$150,000                 | \$1,950,000               | \$1,050,000               | <b>\$3,150,000</b> |
| <b>Total</b>                   | <b>\$150,000</b>          | <b>\$1,950,000</b>        | <b>\$1,050,000</b>        | <b>\$3,150,000</b> |

## Operational Costs

FY2026 Budget

**\$0**

Total Budget (all years)

**\$52K**

Project Total

**\$52K**

### Detailed Breakdown

| Category            | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total           |
|---------------------|---------------------------|---------------------------|---------------------------|-----------------|
| General Maintenance | \$12,000                  | \$20,000                  | \$20,000                  | <b>\$52,000</b> |
| <b>Total</b>        | <b>\$12,000</b>           | <b>\$20,000</b>           | <b>\$20,000</b>           | <b>\$52,000</b> |

# Facility Safety & Life Cycle Projects

## Overview

|                           |              |
|---------------------------|--------------|
| Department                | Public Works |
| Project Number            | 100329       |
| Estimated Start Date      | 01/1/2024    |
| Estimated Completion Date | 12/31/2027   |

## Description

The Facilities Plan identified deficiencies Priorities 0, 1, 2 projects in Town buildings.

Deficiencies were grouped into three categories, Priority 0 meaning immediate needs for life safety, accessibility concerns or asset protection. Priority 1 deficiencies to be corrected within 0 to 5 years and Priority 2 deficiencies to be corrected within 5-10 years or as part of a long term maintenance program.

2024: Budget rollover not approved so priority 0 & 1 deficiencies to be completed in 2025. Priority 2 deficiencies to be completed 2026 and beyond.

2025 rollover will help with the following planned projects: 1) 625 Pierce St.: ADA ramp rebuild 2) LAWSC: additional card access (modular), ladder cage for mezzanine, railings around AHU's, water heater replacement, address berm, 3) Chamber Building: Envelope improvements, ECP floor and walkway repair 4) west vehicle bay heating and intake louver relocation

2026: ECC generator, Chamber LEDs, ECP wing wall, LAWSC drainage, light fixtures, VCT, insulation

## Details

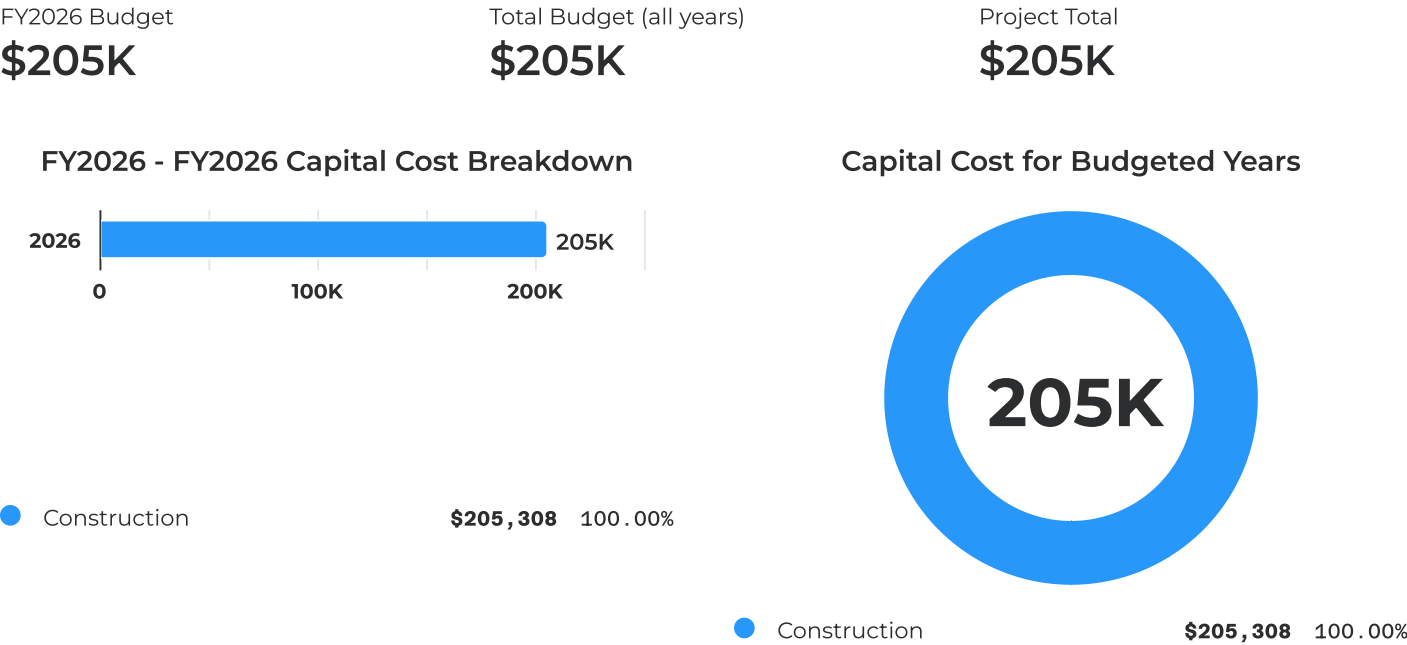
Type of Project: Other

## Supplemental Attachments

 [Project Details List](#)

 [Facilities Plan](#)

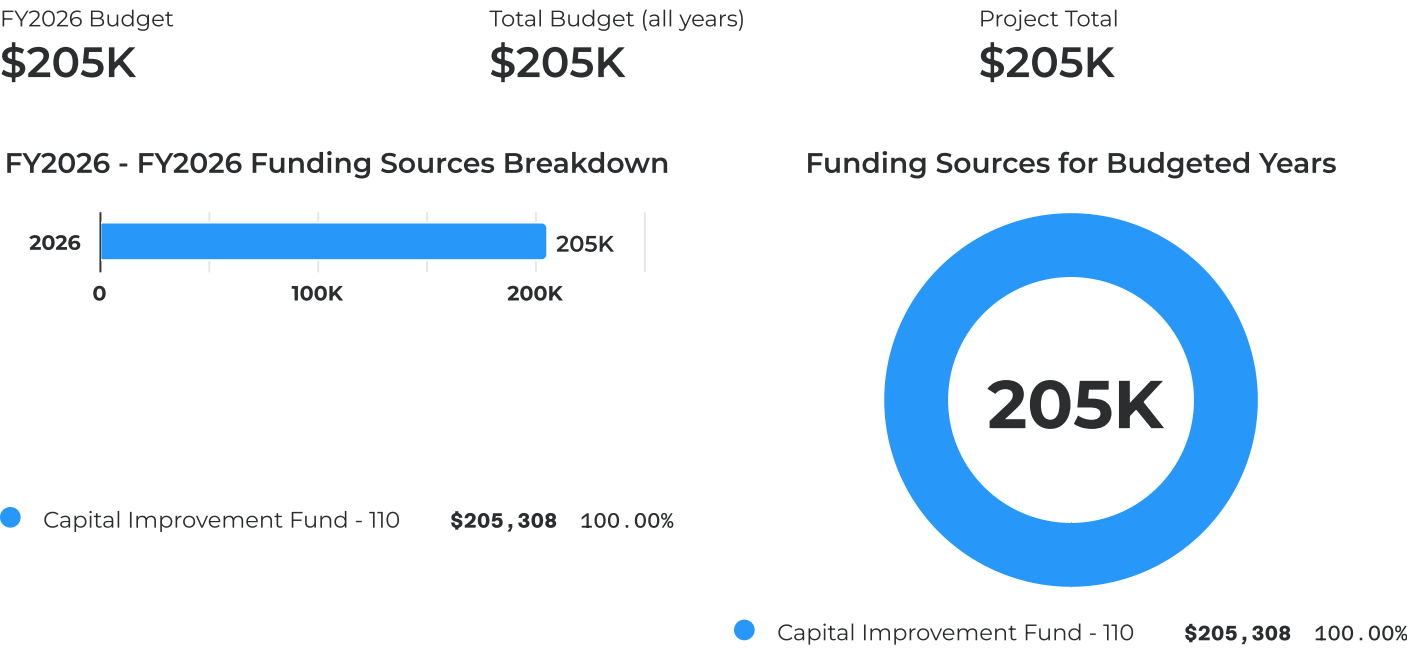
Capital Cost



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total     |
|--------------|---------------------------|-----------|
| Construction | \$205,308                 | \$205,308 |
| Total        | \$205,308                 | \$205,308 |

Funding Sources



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$205,308                 | \$205,308 |
| Total                          | \$205,308                 | \$205,308 |



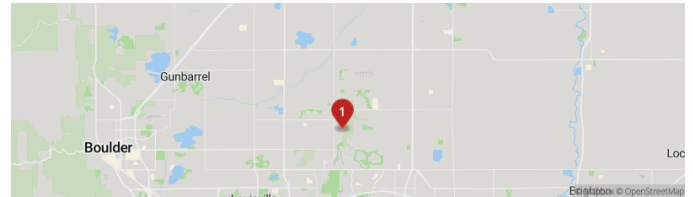
# LAWSC Expansion

## Overview

|                                  |              |
|----------------------------------|--------------|
| <b>Department</b>                | Public Works |
| <b>Project Number</b>            | 100328       |
| <b>Estimated Start Date</b>      | 01/1/2027    |
| <b>Estimated Completion Date</b> | 12/31/2029   |

## Project Location

150 Bonnell Avenue



## Description

Current LAWSC footprint is 26,116 SF with Town population of 38,500. Remodel and expand the Service Center square footage to 50,000 SF for buildout population projections between 80,000 to 100,000 residents. Renovate the existing space creating standards for workstations, offices and common areas. Design and Engineering in 2030, expansion and renovation cost in 2031 (contingent on P&OS move to Page Prop).

## Images



LAWSC Conceptual  
Expansion Plan

## Details

**Type of Project:** Buildings/Facilities

**Useful Life:** 20-30

## Grant Information

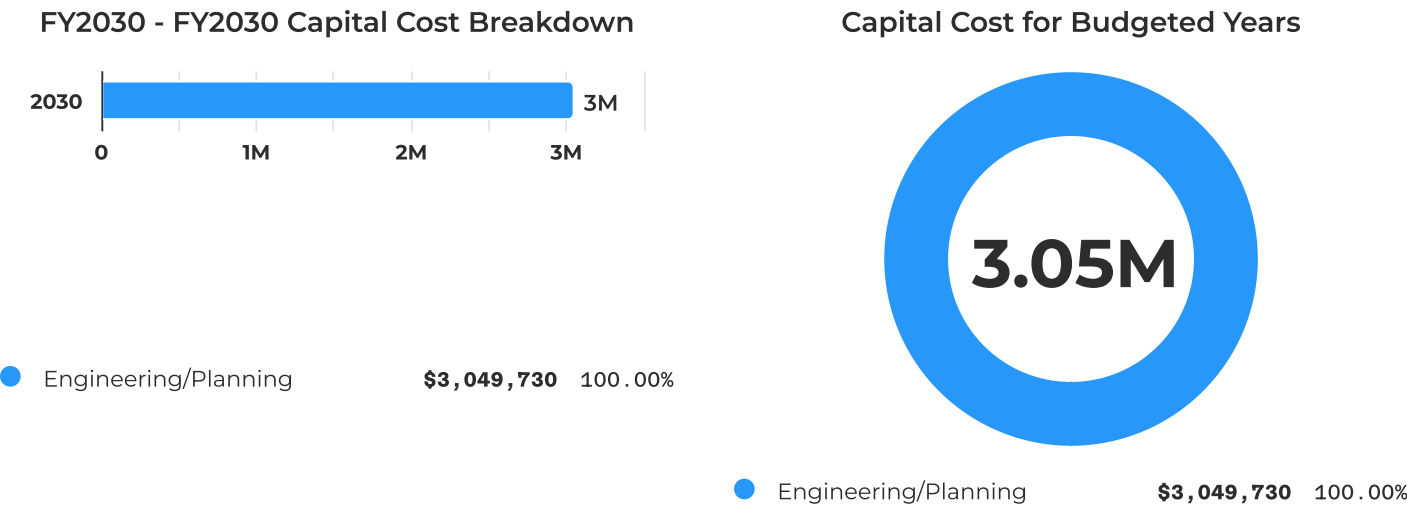
Will seek energy efficiency grants and renewable energy grants and credits that are available at the time of design/construction (2030/31)

Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$3.05M**

Project Total  
**\$3.05M**



Detailed Breakdown

| Category             | FY2030<br><i>Proposed</i> | Total              |
|----------------------|---------------------------|--------------------|
| Engineering/Planning | \$3,049,730               | <b>\$3,049,730</b> |
| <b>Total</b>         | <b>\$3,049,730</b>        | <b>\$3,049,730</b> |

Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$3.05M**

Project Total  
**\$3.05M**

FY2030 - FY2030 Funding Sources Breakdown



● Public Facilities Impact Fund - 310 **\$3,049,730** 100.00%

Funding Sources for Budgeted Years



● Public Facilities Impact Fund - 310 **\$3,049,730** 100.00%

Detailed Breakdown

| Category                            | FY2030<br><i>Proposed</i> | Total              |
|-------------------------------------|---------------------------|--------------------|
| Public Facilities Impact Fund - 310 | \$3,049,730               | <b>\$3,049,730</b> |
| <b>Total</b>                        | <b>\$3,049,730</b>        | <b>\$3,049,730</b> |

# Mechanical Replacements

## Overview

**Department** Public Works

**Project Number** 100295

## Description

Replace Chamber Furnace, A/C, and water heater in 25'. The airhandlers at the WTF vary in age but are all nearing end of life with the Reznor unit (main building) at nearly 20 years old. Seeking to replace this unit in 2026 and restring VAV coils at ECC. LAWSC units are 13 years (2011). The repair costs for these older units are increasing. Replacing the smaller airhandlers on a rotating basis will put new units with new warranties and life cycles on the rooftops within 4 years. Budget will also be used for major component replacement within larger packaged air handler units, all-electric where feasible. 5% increase each year to account for CPI increases.

2025 rollover: replace HVAC at Chamber building.

## Details

**Type of Project:** Buildings/Facilities

**Useful Life:** 15

### Grant Information

Will look to install all-electric units where feasible, and apply for IRA Direct Pay where possible

## Supplemental Attachments

 [Haynes Quote](#)

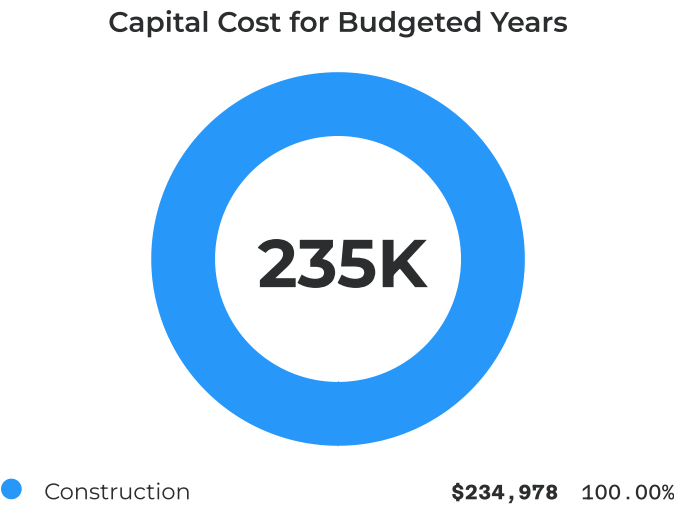
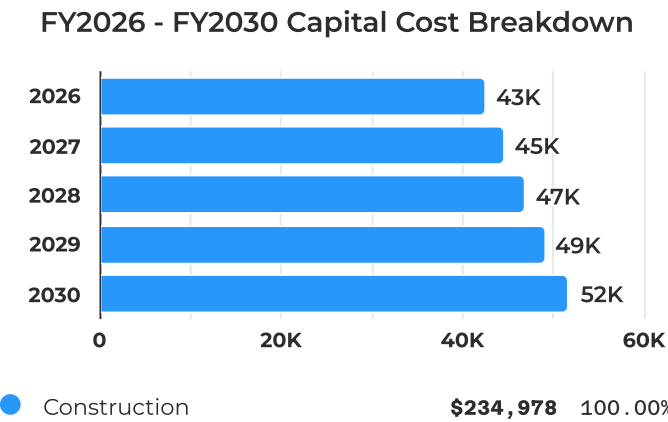
 [Budget Price email](#)

Capital Cost

FY2026 Budget  
**\$42.5K**

Total Budget (all years)  
**\$235K**

Project Total  
**\$235K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$42,525                  | \$44,652                  | \$46,884                  | \$49,228                  | \$51,689                  | \$234,978 |
| Total        | \$42,525                  | \$44,652                  | \$46,884                  | \$49,228                  | \$51,689                  | \$234,978 |

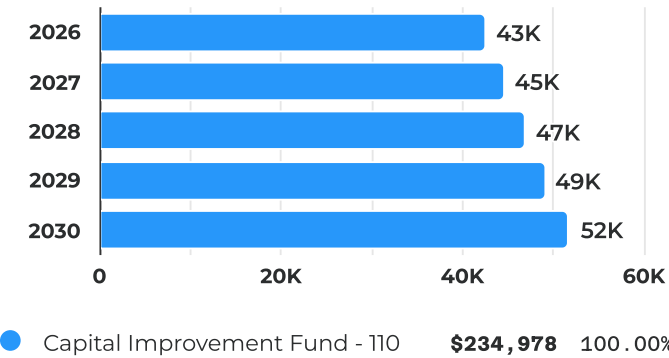
Funding Sources

FY2026 Budget  
**\$42.5K**

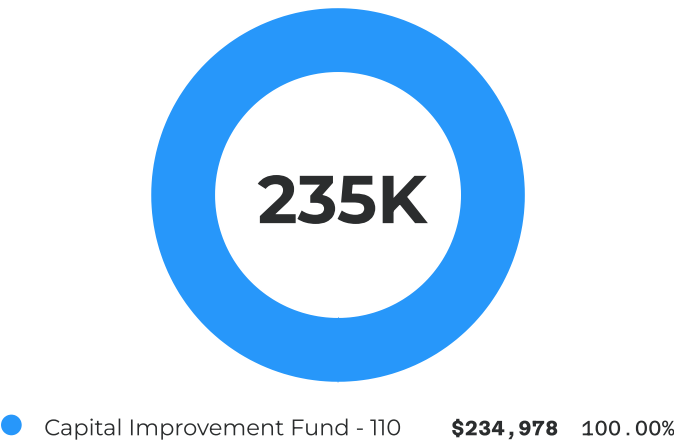
Total Budget (all years)  
**\$235K**

Project Total  
**\$235K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$42,525                  | \$44,652                  | \$46,884                  | \$49,228                  | \$51,689                  | \$234,978 |
| Total                          | \$42,525                  | \$44,652                  | \$46,884                  | \$49,228                  | \$51,689                  | \$234,978 |

Operational Costs

FY2026 Budget  
**\$1.7K**

Total Budget (all years)  
**\$8.5K**

Project Total  
**\$8.5K**

Detailed Breakdown

| Category            | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total   |
|---------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------|
| General Maintenance | \$1,700                   | \$1,700                   | \$1,700                   | \$1,700                   | \$1,700                   | \$8,500 |
| Total               | \$1,700                   | \$1,700                   | \$1,700                   | \$1,700                   | \$1,700                   | \$8,500 |

# Office Remodeling

## Overview

**Department** Public Works

**Project Number** 100353

## Description

Future projects approved by Space Planning Committee not budgeted by department as space needs are developed.

2025 - LAWSC additional pod storage, admin area remodel, additional electrical for climate controlled modular restrooms for Parks tech building

2026/27' - Possible conversion of LAWSC P&OS conversion to PW space including shop bays (contingent on P&OS division move to CR 1.5 property), Town hall Garden level modifications for long term programming needs

## Details

**Type of Project:** Buildings/Facilities

**Useful Life:** 20-30 years

## Supplemental Attachments

 [Quote Cover Only](#)  
Total file is 16.8M which is over the 10M limit. Can email or save where appropriate. Only attached the cover sheet.

 [LAWSC Interior Office Remodel](#)

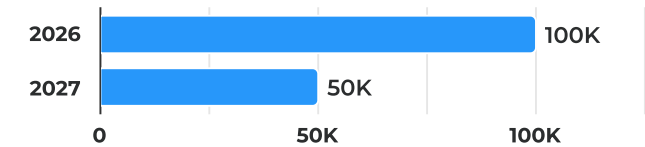
Capital Cost

FY2026 Budget  
**\$100K**

Total Budget (all years)  
**\$150K**

Project Total  
**\$150K**

FY2026 - FY2027 Capital Cost Breakdown



● Construction **\$150,000** 100.00%

Capital Cost for Budgeted Years



● Construction **\$150,000** 100.00%

Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|-----------|
| Construction | \$100,000                 | \$50,000                  | \$150,000 |
| Total        | \$100,000                 | \$50,000                  | \$150,000 |



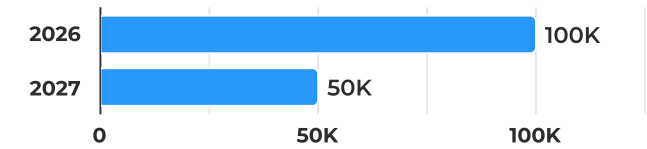
Funding Sources

FY2026 Budget  
**\$100K**

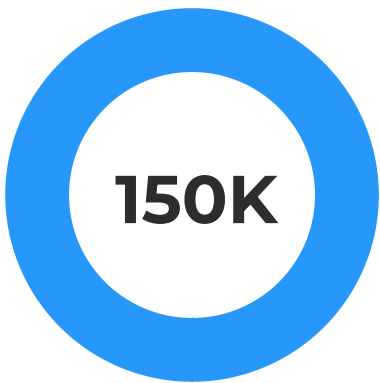
Total Budget (all years)  
**\$150K**

Project Total  
**\$150K**

FY2026 - FY2027 Funding Sources Breakdown



Funding Sources for Budgeted Years



● Capital Improvement Fund - 110    **\$150,000**    100.00%

● Capital Improvement Fund - 110    **\$150,000**    100.00%

Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$100,000                 | \$50,000                  | \$150,000 |
| Total                          | \$100,000                 | \$50,000                  | \$150,000 |

Operational Costs

FY2026 Budget  
**\$8.57K**

Total Budget (all years)  
**\$77.1K**

Project Total  
**\$77.1K**

Detailed Breakdown

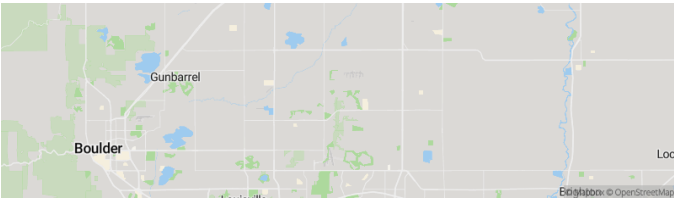
| Category                                                     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|--------------------------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Other (please specify what this is for in description above) | \$8,565                   | \$17,130                  | \$17,130                  | \$17,130                  | \$17,130                  | \$77,085 |
| Total                                                        | \$8,565                   | \$17,130                  | \$17,130                  | \$17,130                  | \$17,130                  | \$77,085 |

# Page Property

## Overview

|                           |              |
|---------------------------|--------------|
| Department                | Public Works |
| Project Number            | 115001       |
| Estimated Start Date      | 01/1/2024    |
| Estimated Completion Date | 12/31/2025   |

## Project Location



## Description

This project is pending additional Council direction. The Town acquired the Page Property in 2023. In 2024 the Town conducted a feasibility study and design for the Property to remodel and add to the existing house to provide Parks and Open Space (P&OS) offices to accommodate all P&OS staff. Additional design work will be for a 5,000 square feet of heated and cooled shop for P&OS fleet maintenance, new paved access road and CR 1.5 entrance, new water and sewer service (improper water tap and house is on septic), and a stormwater retention pond. Investing in this project for P&OS operations would delay need for major LAWSC expansion to at least 2030. 2026 costs would only be for design only.

## Images



Page Property 1.png



Page Property 2.png



Page Property 3.png



Page Property 4.png

## Details

**Type of Project:** Buildings/Facilities

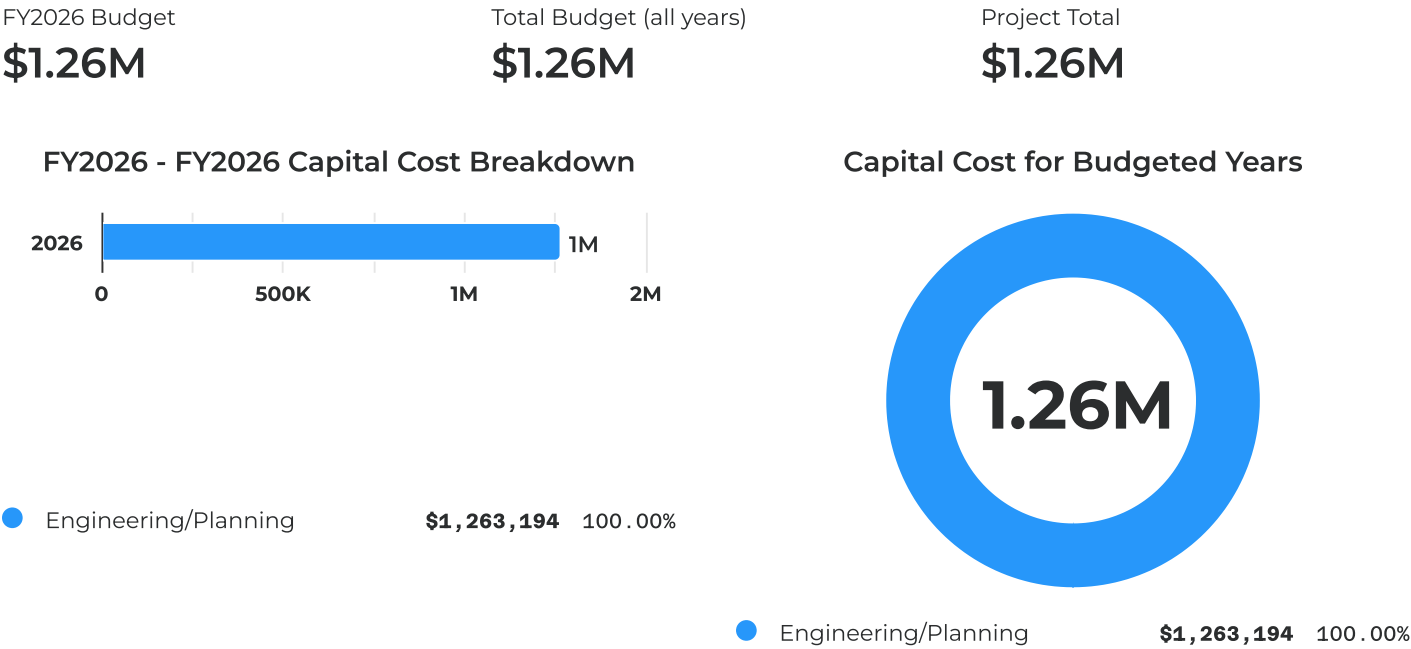
### Grant Information

This project will incorporate rooftop solar so will seek IRA Direct Pay credits

Supplemental Attachments

- PDF Fee Proposal
- X Project Fee Estimate

Capital Cost

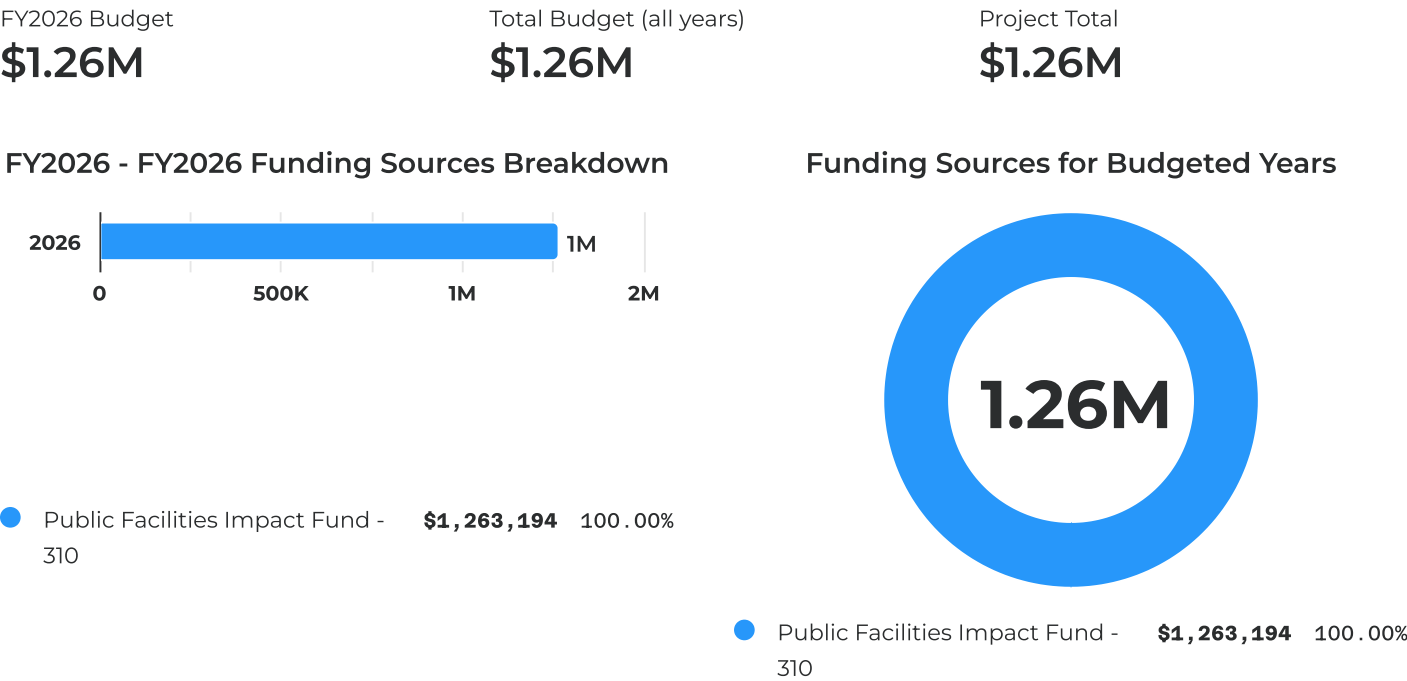


Detailed Breakdown

| Category             | FY2026<br>Proposed | Total       |
|----------------------|--------------------|-------------|
| Engineering/Planning | \$1,263,194        | \$1,263,194 |
| Total                | \$1,263,194        | \$1,263,194 |



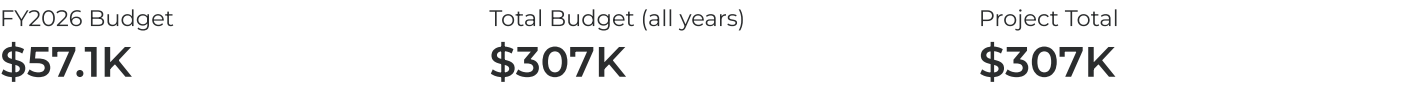
Funding Sources



Detailed Breakdown

| Category                            | FY2026<br><i>Proposed</i> | Total       |
|-------------------------------------|---------------------------|-------------|
| Public Facilities Impact Fund - 310 | \$1,263,194               | \$1,263,194 |
| Total                               | \$1,263,194               | \$1,263,194 |

Operational Costs



Detailed Breakdown

| Category            | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|---------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| General Maintenance | \$57,100                  | \$59,213                  | \$61,404                  | \$63,676                  | \$66,031                  | \$307,424 |
| Total               | \$57,100                  | \$59,213                  | \$61,404                  | \$63,676                  | \$66,031                  | \$307,424 |



# Parking Lot Maintenance

## Overview

|                |              |
|----------------|--------------|
| Department     | Public Works |
| Project Number | 100166       |

## Description

Annual request for major repairs/safety-related projects (remove and replace, concrete curb and gutter replacement, mill/overlay, seal coat, etc.) for Town parking lots for Town-owned and maintained parking lots. Condition assessments for all the aforementioned parking lots were conducted in 2023.

\$50,000 request for 2025 for major repairs to ECP SW lot, Columbine Mine Park, Lehigh Park, and Star Meadows Park.

\$70K in 2026 for LAWSC, Arapahoe Ridge. 10% year-after-year increases to account for increases in material and construction costs.

## Images



Erie Community Park Map



Columbine Mine Park Map



Lehigh Park Map



Star Meadows Park Map

## Details

|                  |                      |              |           |
|------------------|----------------------|--------------|-----------|
| Type of Project: | Buildings/Facilities | Useful Life: | 3-5 years |
|------------------|----------------------|--------------|-----------|

## Supplemental Attachments

 [Erie Community Park Proposal](#)

 [Columbine Mike Park Proposal](#)

 [Lehigh Park Proposal](#)

 [Star Meadows Park Proposal](#)

 [Arapahoe Ridge Park](#)

 [LAW Service Center](#)

 [Star Meadows Park](#)

Capital Cost

FY2026 Budget

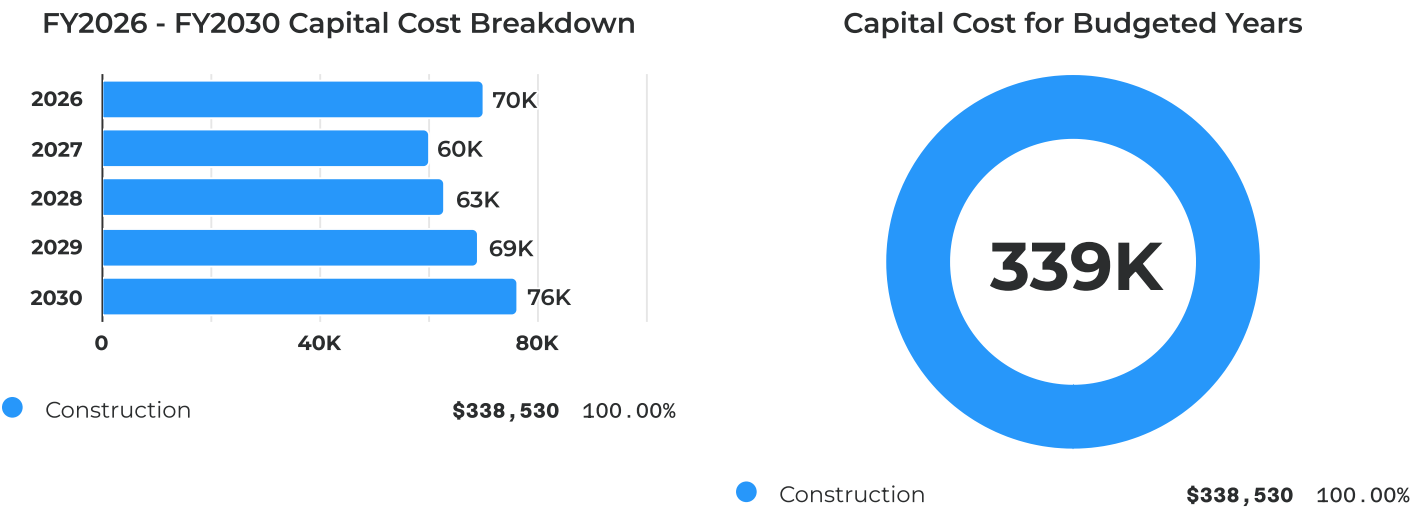
\$70K

Total Budget (all years)

\$339K

Project Total

\$339K



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$70,000                  | \$60,000                  | \$63,000                  | \$69,300                  | \$76,230                  | \$338,530 |
| Total        | \$70,000                  | \$60,000                  | \$63,000                  | \$69,300                  | \$76,230                  | \$338,530 |

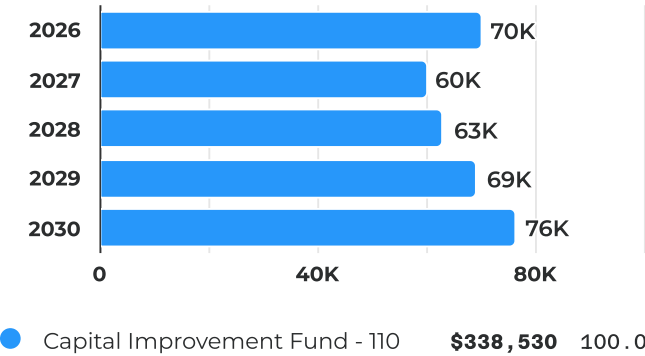
Funding Sources

FY2026 Budget  
**\$70K**

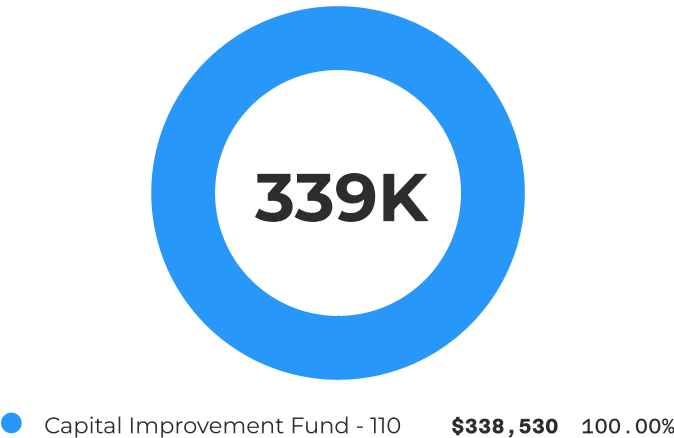
Total Budget (all years)  
**\$339K**

Project Total  
**\$339K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$70,000                  | \$60,000                  | \$63,000                  | \$69,300                  | \$76,230                  | \$338,530 |
| Total                          | \$70,000                  | \$60,000                  | \$63,000                  | \$69,300                  | \$76,230                  | \$338,530 |

Operational Costs

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$34K**

Project Total  
**\$34K**

Detailed Breakdown

| Category                                    | FY2028<br><i>Proposed</i> | Total    |
|---------------------------------------------|---------------------------|----------|
| Other (please specify in description above) | \$34,000                  | \$34,000 |
| Total                                       | \$34,000                  | \$34,000 |

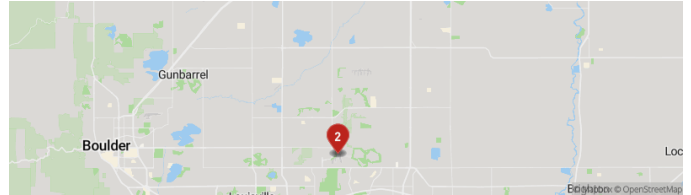
# Pavement Maintenance - Ramp and Taxiway

## Overview

|                           |              |
|---------------------------|--------------|
| Department                | Public Works |
| Project Number            | 100168       |
| Estimated Start Date      | 01/1/2026    |
| Estimated Completion Date | 12/31/2026   |

## Project Location

395 Airport Drive



## Description

Last remarking before runway reconstruction in 2029.

## Images



Airport Pavement  
Project.png

## Details

Type of Project: Other

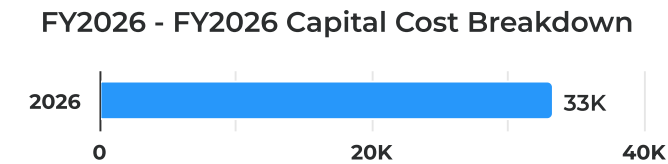


Capital Cost

FY2026 Budget  
**\$33.3K**

Total Budget (all years)  
**\$33.3K**

Project Total  
**\$33.3K**



Capital Cost for Budgeted Years



● Construction **\$33,334** 100.00%

● Construction **\$33,334** 100.00%

Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total    |
|--------------|---------------------------|----------|
| Construction | \$33,334                  | \$33,334 |
| Total        | \$33,334                  | \$33,334 |

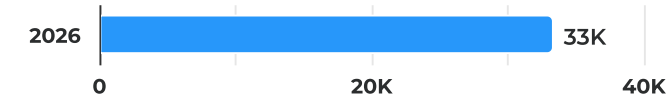
Funding Sources

FY2026 Budget  
**\$33.3K**

Total Budget (all years)  
**\$33.3K**

Project Total  
**\$33.3K**

FY2026 - FY2026 Funding Sources Breakdown



● Airport Fund - 530 **\$33,334** 100.00%

Funding Sources for Budgeted Years



● Airport Fund - 530 **\$33,334** 100.00%

Detailed Breakdown

| Category           | FY2026<br><i>Proposed</i> | Total    |
|--------------------|---------------------------|----------|
| Airport Fund - 530 | \$33,334                  | \$33,334 |
| Total              | \$33,334                  | \$33,334 |

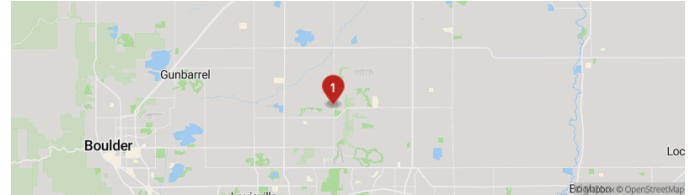
# PD - Courts Expansion

## Overview

|                                  |              |
|----------------------------------|--------------|
| <b>Department</b>                | Public Works |
| <b>Project Number</b>            | 100391       |
| <b>Estimated Start Date</b>      | 01/1/2024    |
| <b>Estimated Completion Date</b> | 12/31/2026   |

## Project Location

1000 Telleen Avenue



## Description

This is the implementation stage of the Facility Plan created in 2021. This project covers remodeling and expanding the PD/Courts facility from 17,971 square feet to 50,000 square feet and includes design and soft cost in 2024 and 2025, and expansion cost in 2026. It follows industry standards for workstations, offices and common areas. The project also enhances the parking lot significantly, creating separate secure and public parking areas. The plan augments evidence, patrol, investigations, records, and includes a training center, fitness and expanded administrative space. Design is in process as of 2025 and staff projects construction will start in 2026; no budget rollover anticipated for 2026.

## Images



Court Expansion 3.png



Site Concept



Building Concept



PD Expansion



PD Design 1.png



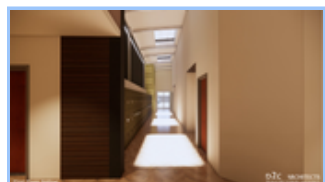
PD Design 2.png



PD Design 3.png



PD Design 4.png



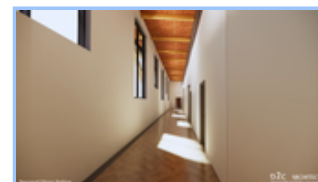
PD Design 5.png



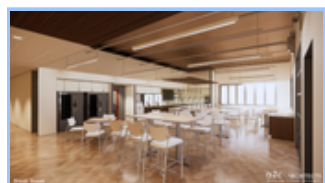
PD Design 6.png



PD Design 7.png



PD Design 8.png



PD Design 9.png

## Details

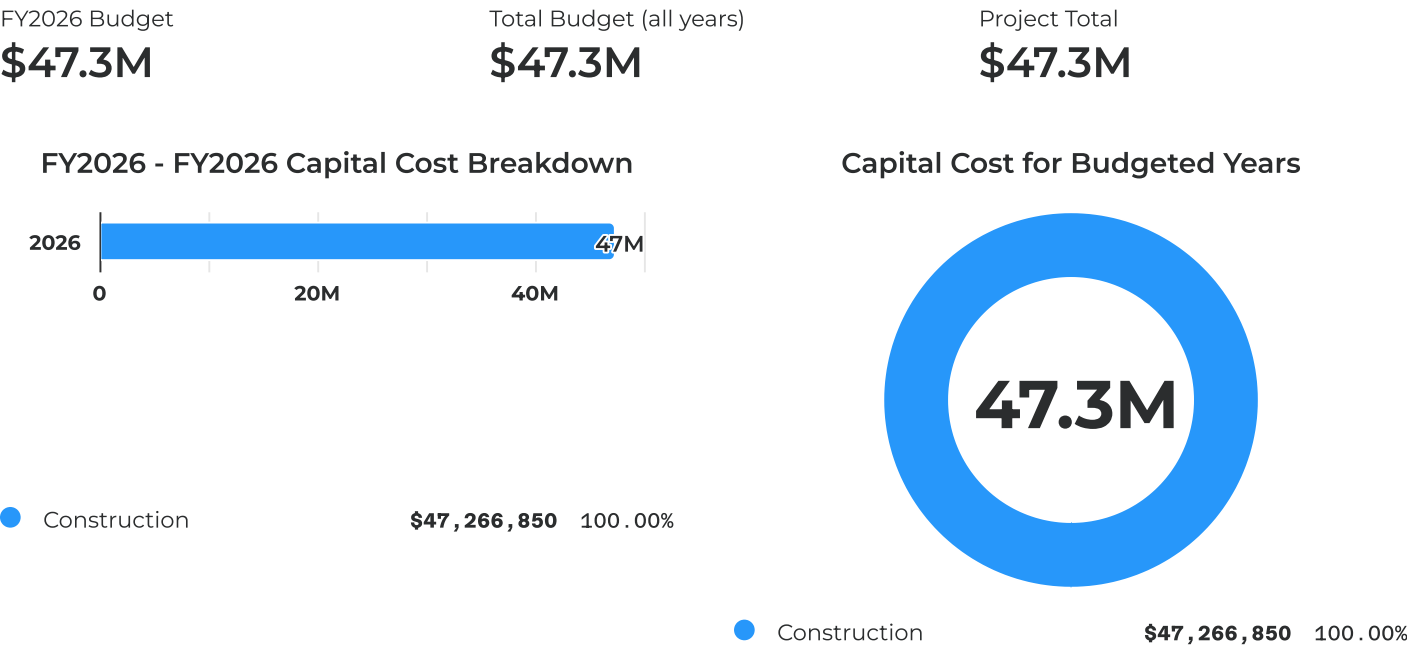
**Type of Project:** Buildings/Facilities

**Useful Life:** 25-30 Years

### Grant Information

Grant funding and IRA direct pay will be pursued if geothermal and solar are deemed feasible and within budget.

Capital Cost



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total        |
|--------------|---------------------------|--------------|
| Construction | \$47,266,850              | \$47,266,850 |
| Total        | \$47,266,850              | \$47,266,850 |

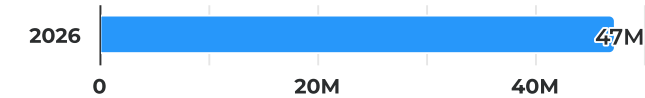
Funding Sources

FY2026 Budget  
**\$47.3M**

Total Budget (all years)  
**\$47.3M**

Project Total  
**\$47.3M**

FY2026 - FY2026 Funding Sources Breakdown



● Police Facility Impact Fund - 325      **\$47,266,850**    100.00%

Funding Sources for Budgeted Years



● Police Facility Impact Fund - 325      **\$47,266,850**    100.00%

Detailed Breakdown

| Category                          | FY2026<br><i>Proposed</i> | Total               |
|-----------------------------------|---------------------------|---------------------|
| Police Facility Impact Fund - 325 | \$47,266,850              | <b>\$47,266,850</b> |
| Total                             | <b>\$47,266,850</b>       | <b>\$47,266,850</b> |

Operational Costs

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$1.14M**

Project Total  
**\$1.14M**

Detailed Breakdown

| Category                                                     | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total              |
|--------------------------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------|
| Other (please specify what this is for in description above) | \$285,500                 | \$285,500                 | \$285,500                 | \$285,500                 | <b>\$1,142,000</b> |
| Total                                                        | <b>\$285,500</b>          | <b>\$285,500</b>          | <b>\$285,500</b>          | <b>\$285,500</b>          | <b>\$1,142,000</b> |

# Public Works Fleet Requests - New Equipment

## Overview

**Department** Public Works

---

## Request Description

Scorpion II MASH Trailer AttenuatorTL-3 MnDOT Spec: Safety attenuator for work zone safety. Total: 32,685.

Schwarze M6SE Mechanical Street Sweeper: Street Sweeper to clean and maintain streets in Town. Total: \$395,530

International CV515: Repair and install traffic signals and street lights. Parks will also use for tree trimming and other duties. Facilities will use also when needed. Total: \$257,502.

---

## Supplemental attachments



E11 - Street Smart Q-57626-1.pdf



E12 - Faris Machinery Prop.pdf

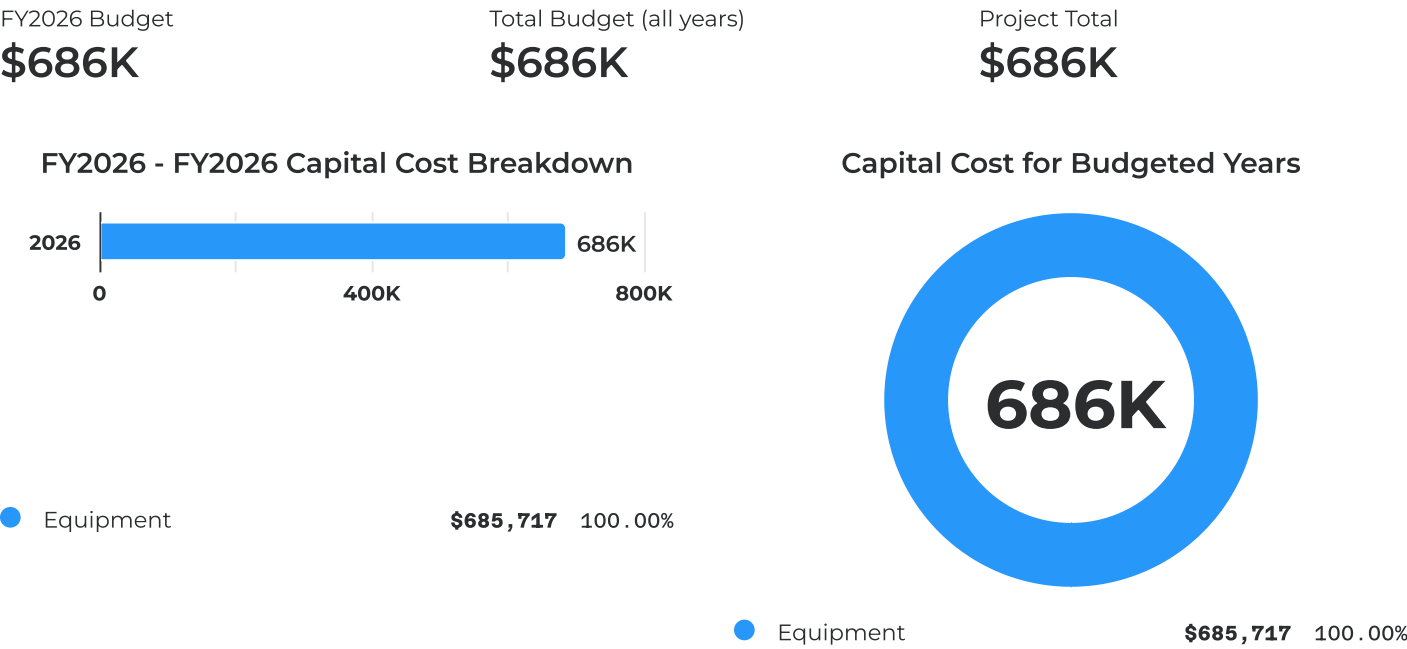


E14 - Altec 1835024.pdf



E14 - Altec 1835024-1 specs.pdf

Capital Cost

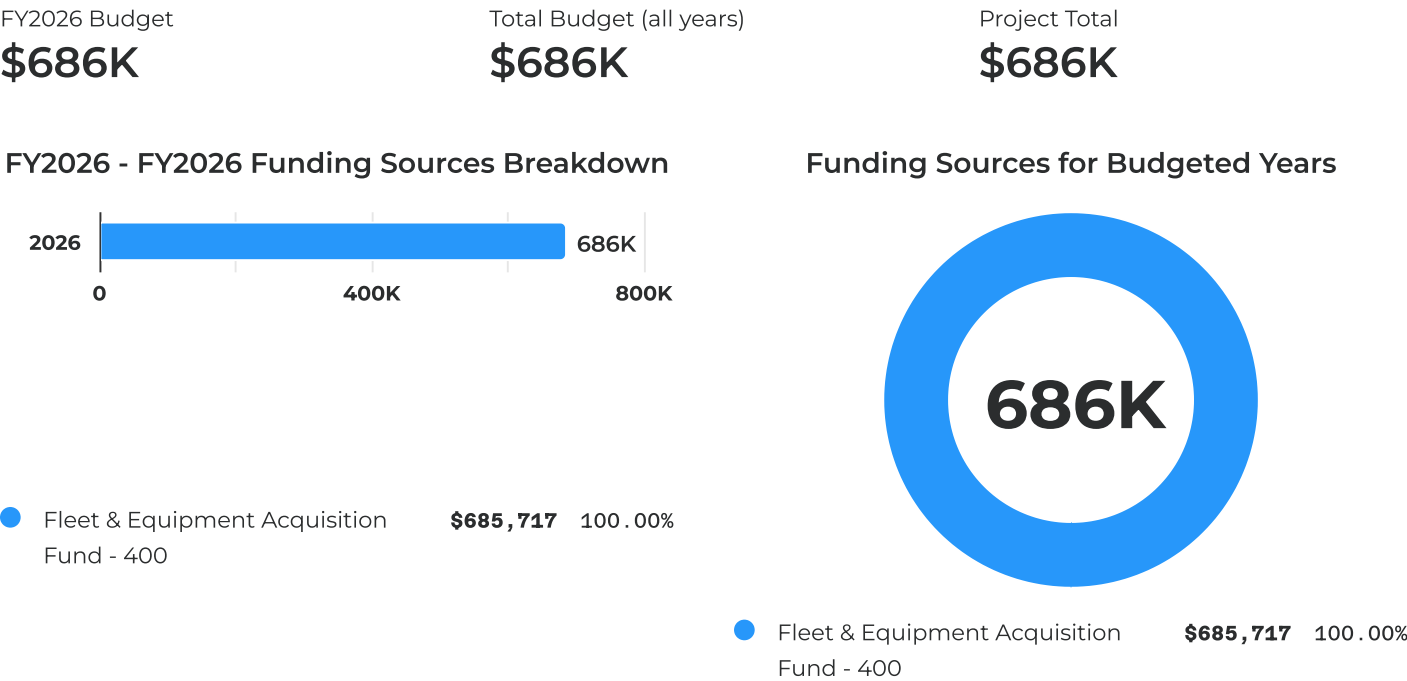


Detailed Breakdown

| Category  | FY2026<br><i>Proposed</i> | Total     |
|-----------|---------------------------|-----------|
| Equipment | \$685,717                 | \$685,717 |
| Total     | \$685,717                 | \$685,717 |



Funding Sources



Detailed Breakdown

| Category                                 | FY2026<br><i>Proposed</i> | Total     |
|------------------------------------------|---------------------------|-----------|
| Fleet & Equipment Acquisition Fund - 400 | \$685,717                 | \$685,717 |
| Total                                    | \$685,717                 | \$685,717 |

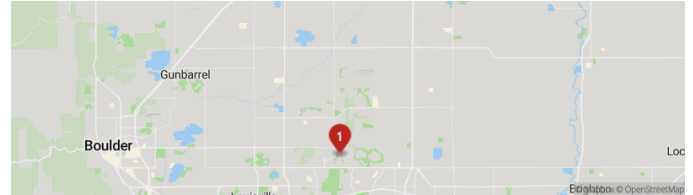
# Runway 16 - 32 Reconstruction

## Overview

|                                  |              |
|----------------------------------|--------------|
| <b>Department</b>                | Public Works |
| <b>Estimated Start Date</b>      | 01/1/2027    |
| <b>Estimated Completion Date</b> | 12/31/2028   |

## Project Location

395 Airport Drive



## Description

Design:Using 2027 & 2028 ENT Construction: 2029 ENT Runway reconstruction to include widening, extension, and drainage improvements. Widen to 75'. Extend by ????. Hoping to fix drainage issue between A1 and A2.

## Images



Airport Project.png

## Details

**Type of Project:** Other

### Grant Information

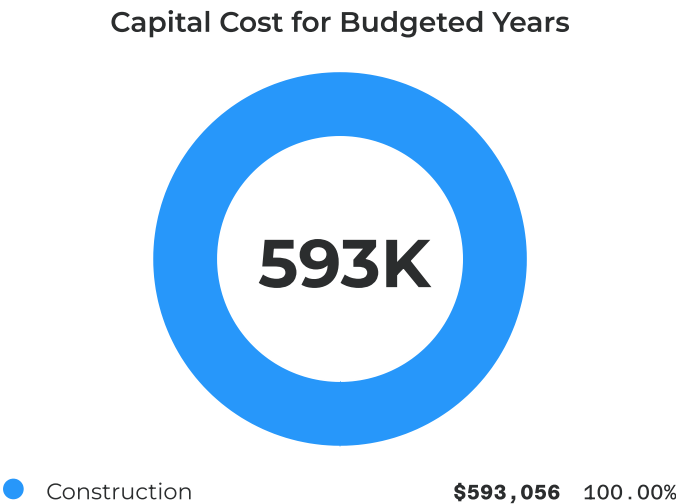
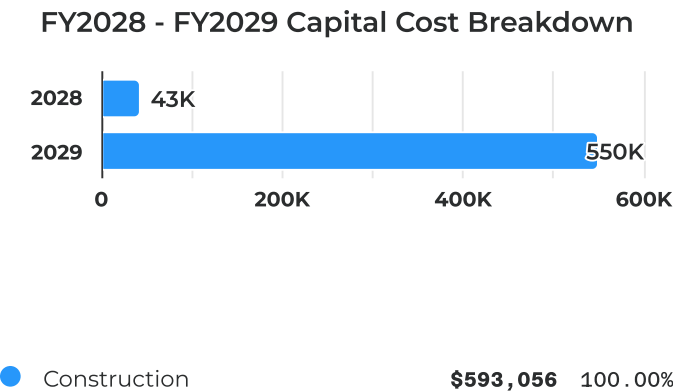
FAA (\$7,975,000), CDOA (\$293,055), Town (\$593,056). \$3,000,000 of the drainage work is only FAA (90%) and Town (10%) funded. Transfers from Yuma, Walsenburg, and La Junta.

Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$593K**

Project Total  
**\$593K**



Detailed Breakdown

| Category     | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|-----------|
| Construction | \$43,056                  | \$550,000                 | \$593,056 |
| Total        | \$43,056                  | \$550,000                 | \$593,056 |

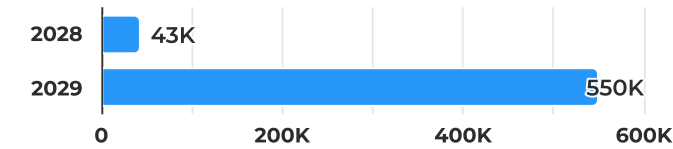
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$593K**

Project Total  
**\$593K**

FY2028 - FY2029 Funding Sources Breakdown



● Airport Fund - 530      **\$593,056**    100.00%

Funding Sources for Budgeted Years



● Airport Fund - 530      **\$593,056**    100.00%

Detailed Breakdown

| Category           | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total     |
|--------------------|---------------------------|---------------------------|-----------|
| Airport Fund - 530 | \$43,056                  | \$550,000                 | \$593,056 |
| Total              | \$43,056                  | \$550,000                 | \$593,056 |

# Street Maintenance Projects

## Overview

|                |              |
|----------------|--------------|
| Department     | Public Works |
| Project Number | 100378       |

## Project Location



## Description

Through a combination of repair, resurfacing, and modernizing the Annual Street Maintenance Work restores existing asphalt road infrastructure, ensuring smoother and safer travel for motorists while cost-effectively extending the lifespan of roadways. Roads needing improvements are identified and prioritized using vehicle mounted pavement evaluation systems. This annual level of funding is adjusted to maintain a minimum Pavement Condition Index (PCI) rating of 80 PCI based on long-term goals. The 2025 scan completed by Streetlogix showed the PCI increased, indicating road conditions across Town improved. Based on this updated data, staff will revise our 5-year plan.

## Images



Current Conditions -  
Dogwood Dr



Current Conditions - Lilac  
Cir



Current Conditions -

## Details

|                  |                        |              |                                  |
|------------------|------------------------|--------------|----------------------------------|
| Type of Project: | Transportation/Streets | Useful Life: | 10-20 yrs depending on treatment |
|------------------|------------------------|--------------|----------------------------------|

## Supplemental Attachments

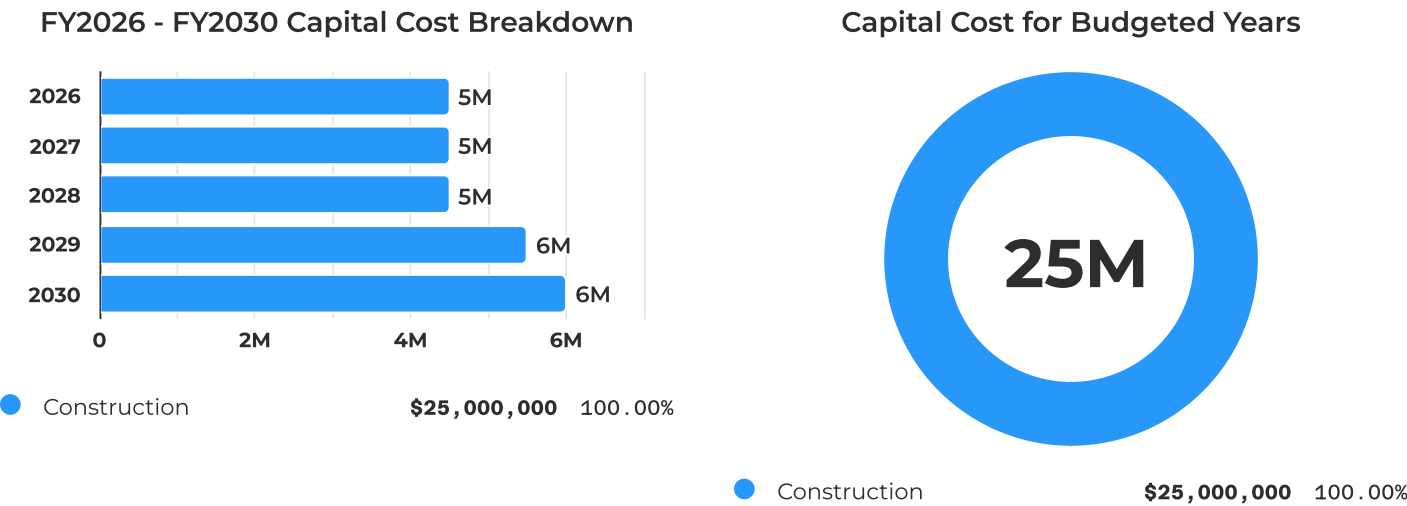
 [2024 Street Maintenance Project](#)

Capital Cost

FY2026 Budget  
**\$4.5M**

Total Budget (all years)  
**\$25M**

Project Total  
**\$25M**

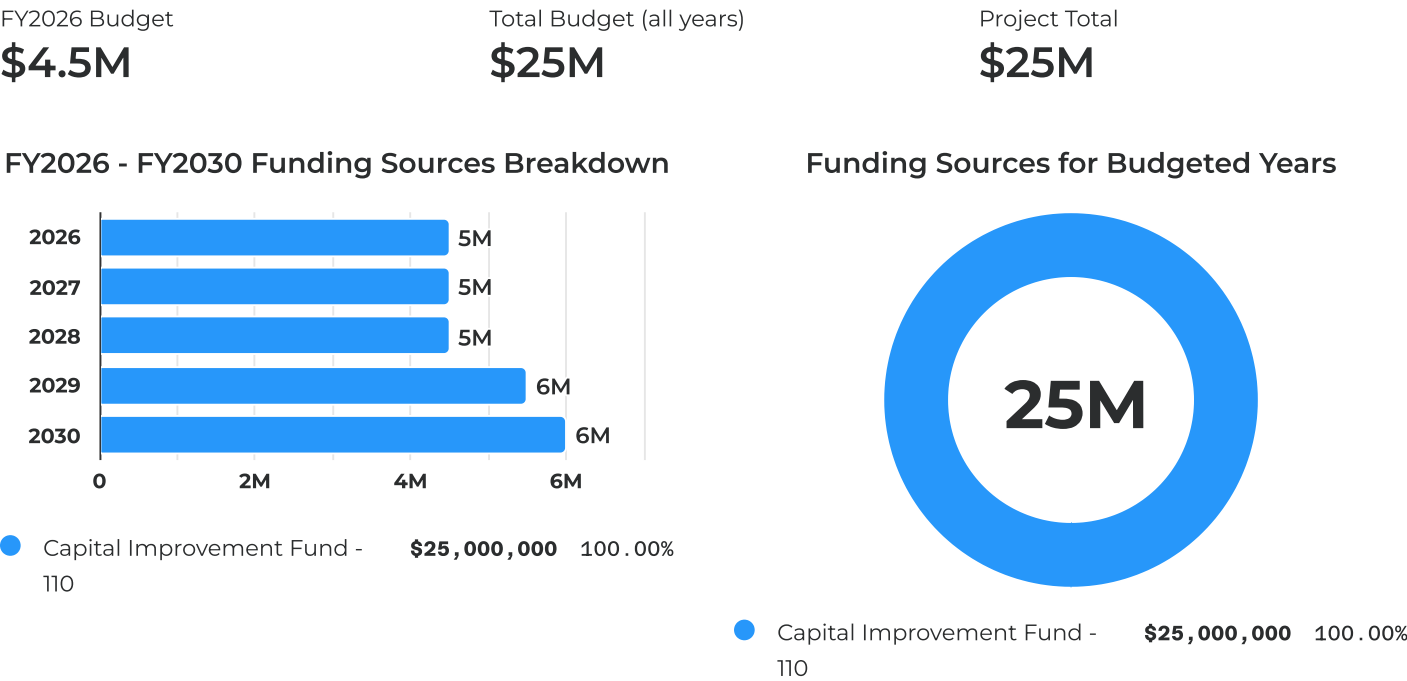


Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total        |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------|
| Construction | \$4,500,000               | \$4,500,000               | \$4,500,000               | \$5,500,000               | \$6,000,000               | \$25,000,000 |
| Total        | \$4,500,000               | \$4,500,000               | \$4,500,000               | \$5,500,000               | \$6,000,000               | \$25,000,000 |



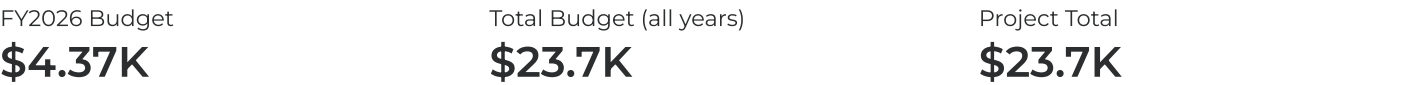
Funding Sources



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total        |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------|
| Capital Improvement Fund - 110 | \$4,500,000               | \$4,500,000               | \$4,500,000               | \$5,500,000               | \$6,000,000               | \$25,000,000 |
| Total                          | \$4,500,000               | \$4,500,000               | \$4,500,000               | \$5,500,000               | \$6,000,000               | \$25,000,000 |

Operational Costs



Detailed Breakdown

| Category                                    | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Other (please specify in description above) | \$4,367                   | \$4,541                   | \$4,723                   | \$4,912                   | \$5,108                   | \$23,651 |
| Total                                       | \$4,367                   | \$4,541                   | \$4,723                   | \$4,912                   | \$5,108                   | \$23,651 |

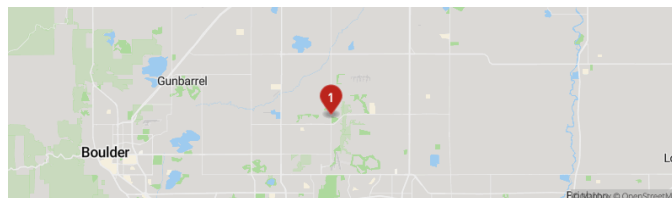


# Town Center - North Roundabout

## Overview

|                           |              |
|---------------------------|--------------|
| Department                | Public Works |
| Project Number            | 100369       |
| Estimated Start Date      | 01/1/2021    |
| Estimated Completion Date | 12/31/2027   |

## Project Location



## Description

The Erie Town Center - North Roundabout Project will serve as a gateway with new infrastructure improvements for a future 145-acre development (Town Center Plan) at the intersection of E. County Line Road and Maxwell Avenue. This roundabout will assist and advance progress on the planned Town Center development and better situate the County Line Road corridor for increased traffic, bicyclists, pedestrians, and safety. The multimodal project consists of a key roundabout, promoting traffic calming for a growing community as well as access to the Town Center and includes construction of the following:

- 88-ft inscribed circle diameter
- 8-ft-wide sidewalks and pedestrian crossings
- 5 and 6-ft-wide bike ramps
- 50-ft landscape central island
- splitter islands/medians
- 15-ft-wide truck apron
- roadway transitions to the roundabout
- applicable striping, signage, and roadway lighting
- demolition of existing infrastructure
- identifying all utilities to be relocated
- drainage facilities
- allowance for future four-lane widening
- roadway improvements for Pinnacle Blvd.

## Images



North roundabout  
conceptual



Details

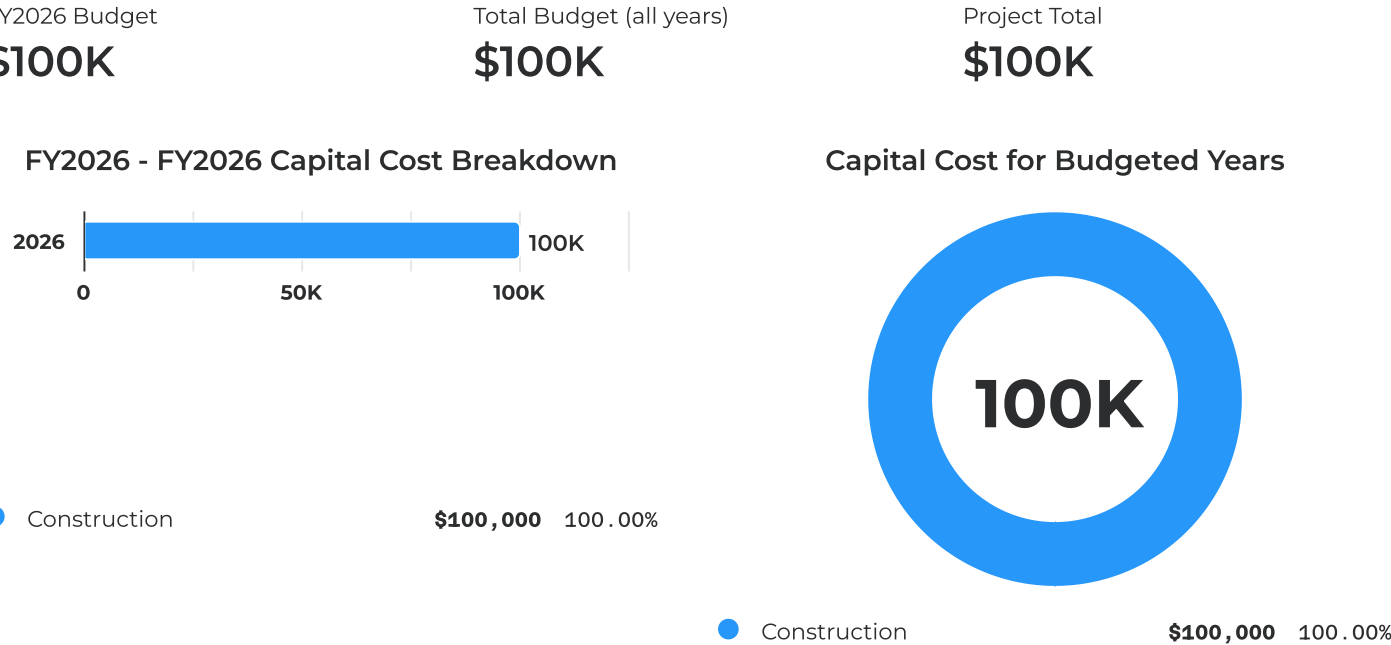
Type of Project: Transportation/Streets

Useful Life: 30+

Supplemental Attachments

 [North Roundabout Graphics.pdf](#)

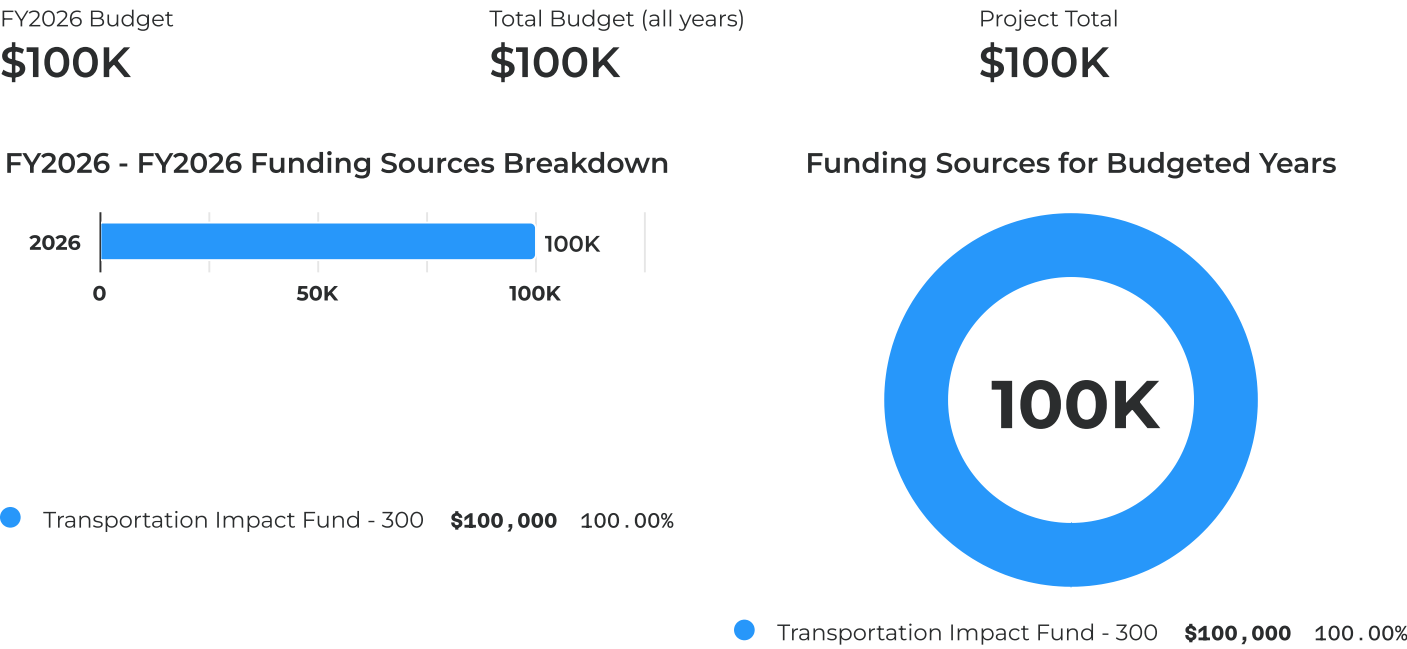
Capital Cost



Detailed Breakdown

| Category     | FY2026<br>Proposed | Total     |
|--------------|--------------------|-----------|
| Construction | \$100,000          | \$100,000 |
| Total        | \$100,000          | \$100,000 |

Funding Sources



Detailed Breakdown

| Category                         | FY2026<br><i>Proposed</i> | Total     |
|----------------------------------|---------------------------|-----------|
| Transportation Impact Fund - 300 | \$100,000                 | \$100,000 |
| Total                            | \$100,000                 | \$100,000 |



# Traffic Calming

## Overview

DepartmentPublic Works

Project Number100170

## Description

Neighborhood Speed Management Program for evaluation and any identified mitigation efforts. Traffic calming measures will be looked at on a case by case basis Town wide. Addressing findings of the NSMP. 2025 this line will have \$100k for NSMP program management. Starting in 2028 the NSMP will start to program projects for construction. Additional money will be budgeted as projects are identified.

## Details

Type of Project: Transportation/Streets

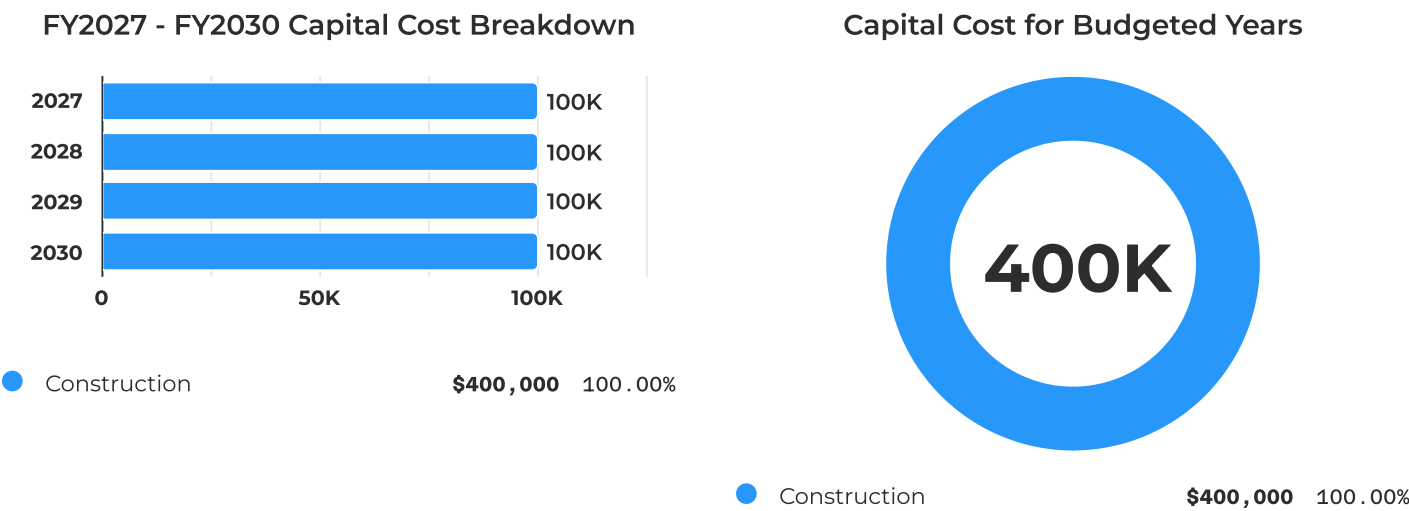
Useful Life: 20

## Capital Cost

FY2026 Budget  
\$0

Total Budget (all years)  
\$400K

Project Total  
\$400K



## Detailed Breakdown

| Category     | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$400,000 |
| Total        | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$400,000 |

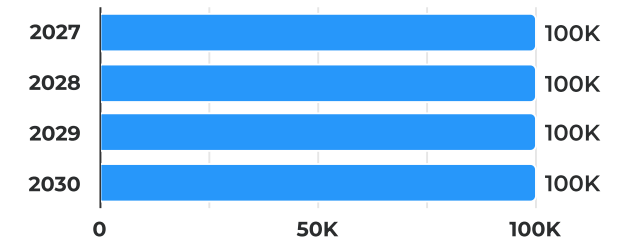
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$400K**

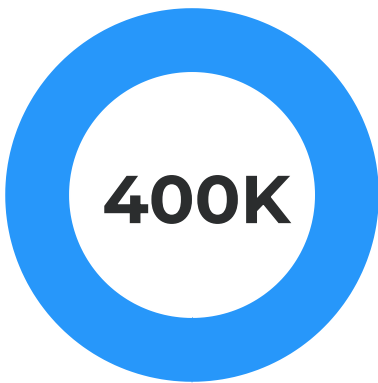
Project Total  
**\$400K**

FY2027 - FY2030 Funding Sources Breakdown



● Capital Improvement Fund - 110    **\$400,000**    100.00%

Funding Sources for Budgeted Years



● Capital Improvement Fund - 110    **\$400,000**    100.00%

Detailed Breakdown

| Category                       | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total            |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------|
| Capital Improvement Fund - 110 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | <b>\$400,000</b> |
| Total                          | <b>\$100,000</b>          | <b>\$100,000</b>          | <b>\$100,000</b>          | <b>\$100,000</b>          | <b>\$400,000</b> |



# Traffic Mitigation

## Overview

**Department** Public Works

**Project Number** 100177

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## Description

Flexibility to respond to community concerns regarding traffic/transportation. This allows staff to be more responsible and flexible in identifying areas of concern in the Town that may need to be addressed with engineering solutions. Examples would be corridor safety evaluations, crossing treatment evaluations, stop warrants, HAWK warrants, signal warrants, etc. These analyses would identify projects that would be later programmed for construction - including the Meadowlark School, Sheridan and Ridgeview Signal project, and others.

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## Details

**Type of Project:** Transportation/Streets

### Grant Information

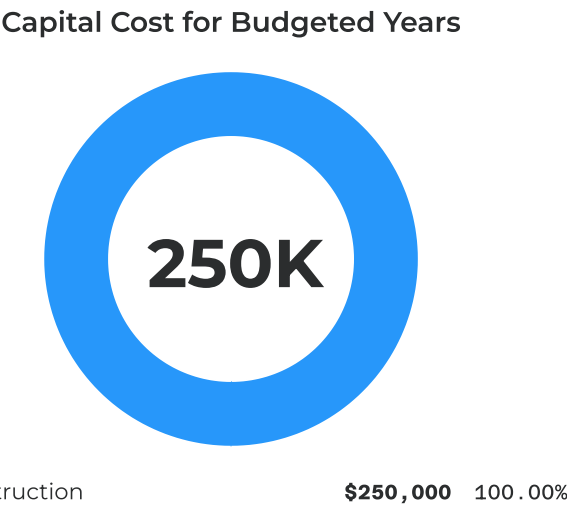
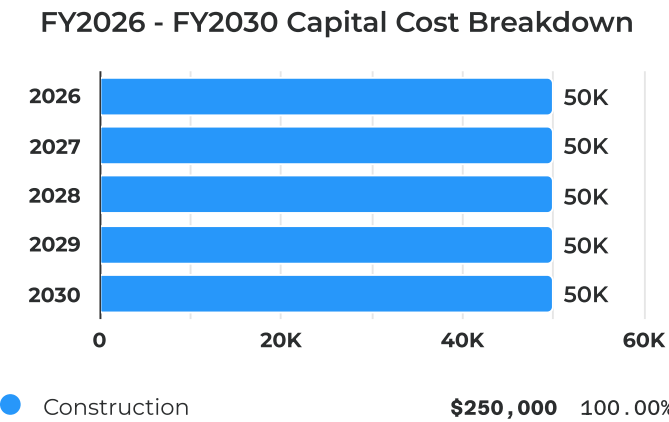
For school projects, will likely pursue safe routes to school funding when planning phase is complete. Safety Projects may qualify for SS4A grants.

Capital Cost

FY2026 Budget  
**\$50K**

Total Budget (all years)  
**\$250K**

Project Total  
**\$250K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$250,000 |
| Total        | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$250,000 |

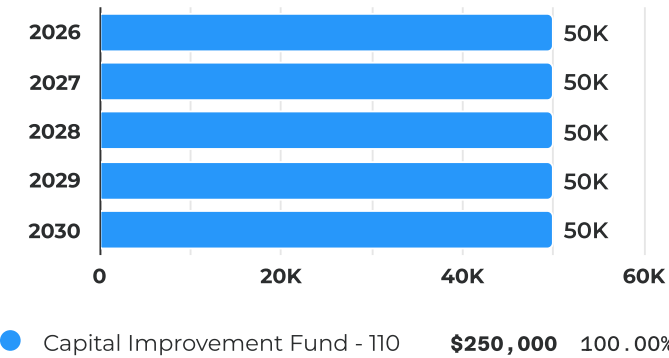
Funding Sources

FY2026 Budget  
**\$50K**

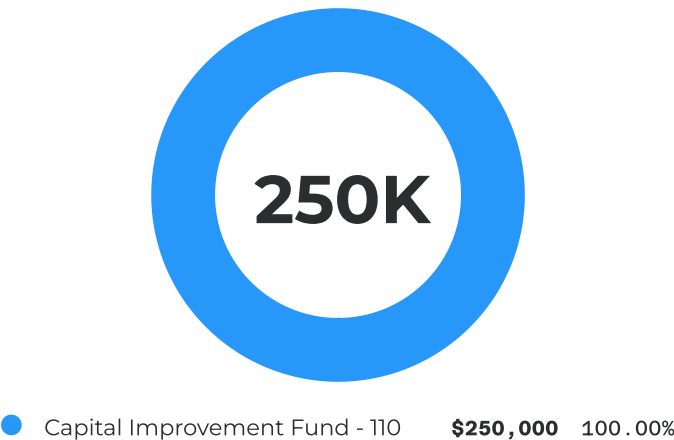
Total Budget (all years)  
**\$250K**

Project Total  
**\$250K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Capital Improvement Fund - 110 | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$250,000 |
| Total                          | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$50,000                  | \$250,000 |

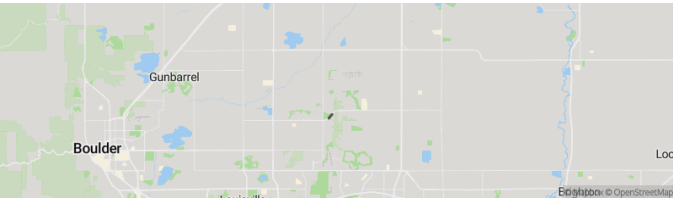


# Traffic Signal Improvements

## Overview

|                |              |
|----------------|--------------|
| Department     | Public Works |
| Project Number | 100423       |

## Project Location



## Description

Implement comprehensive improvements to traffic signal systems to enhance efficiency, safety, and overall traffic flow within Erie. By leveraging modern technologies and innovative strategies, we seek to address current traffic challenges and accommodate future growth while prioritizing safety for all road users. Ongoing CIP upgrades for traffic signalized intersections (ie ADA requirements for pedestrian buttons, detection cameras and cabling, traffic counts, pedestrian counts, poles, mast arms, etc). Powers & Erie Parkway intersection and Briggs & Erie Parkway intersection planned for 2024.

Traffic Signal Comm and Equip Upgrades: The traffic signals in the Town of Erie lack communication equipment and use detection systems that are limited in capabilities. This prohibits corridor signal timing on major routes in Erie. The project will replace outdated traffic equipment, add new communication equipment, and connect all of the Town's traffic signals into a centralized system. Cost estimates for the equipment purchase at all traffic signal locations (20 including the newest Sheridan/Ridge signal) totals \$864,500.00. The labor for installation, system connectivity, and training will cost \$160,000 after the equipment is delivered and prepared at the distribution center.

## Details

|                  |                        |              |       |
|------------------|------------------------|--------------|-------|
| Type of Project: | Transportation/Streets | Useful Life: | 10-20 |
|------------------|------------------------|--------------|-------|



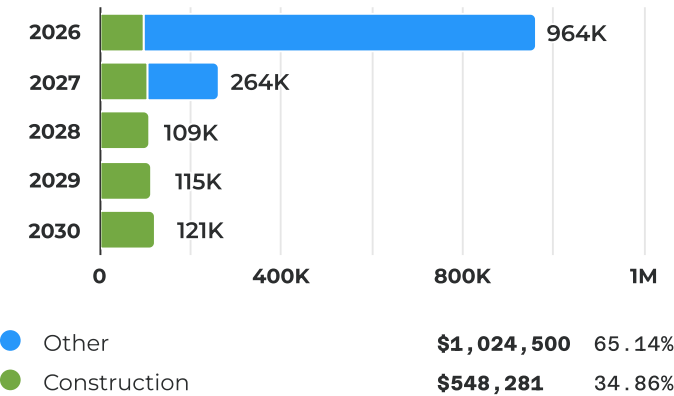
Capital Cost

FY2026 Budget  
**\$964K**

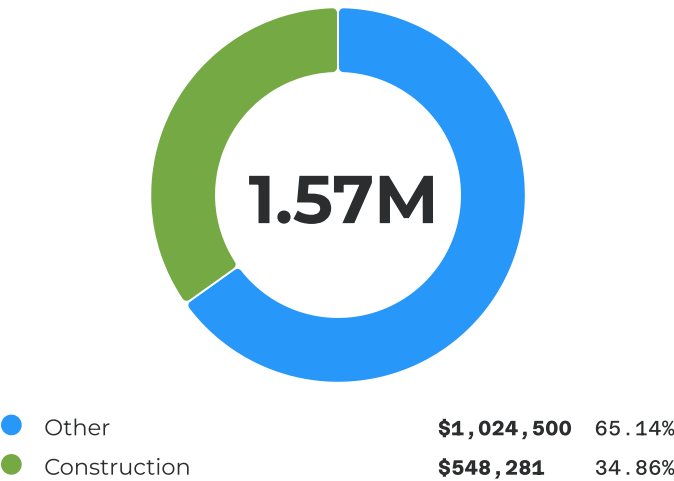
Total Budget (all years)  
**\$1.57M**

Project Total  
**\$1.57M**

FY2026 - FY2030 Capital Cost Breakdown



Capital Cost for Budgeted Years



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total              |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------|
| Other        | \$864,500                 | \$160,000                 | \$0                       | \$0                       | \$0                       | <b>\$1,024,500</b> |
| Construction | \$99,225                  | \$104,187                 | \$109,396                 | \$114,865                 | \$120,608                 | <b>\$548,281</b>   |
| Total        | <b>\$963,725</b>          | <b>\$264,187</b>          | <b>\$109,396</b>          | <b>\$114,865</b>          | <b>\$120,608</b>          | <b>\$1,572,781</b> |

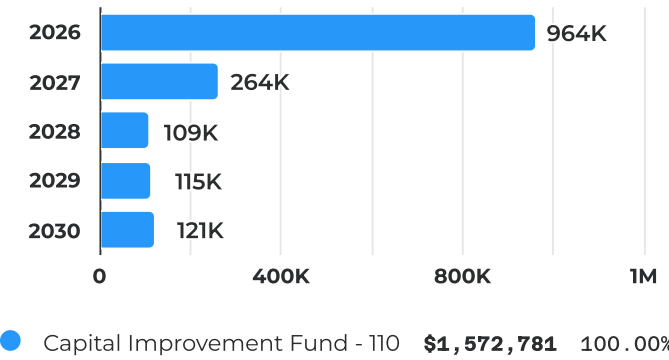
Funding Sources

FY2026 Budget  
**\$964K**

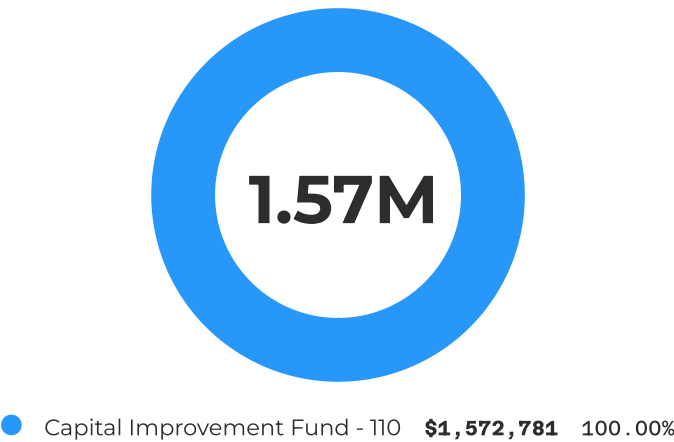
Total Budget (all years)  
**\$1.57M**

Project Total  
**\$1.57M**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years

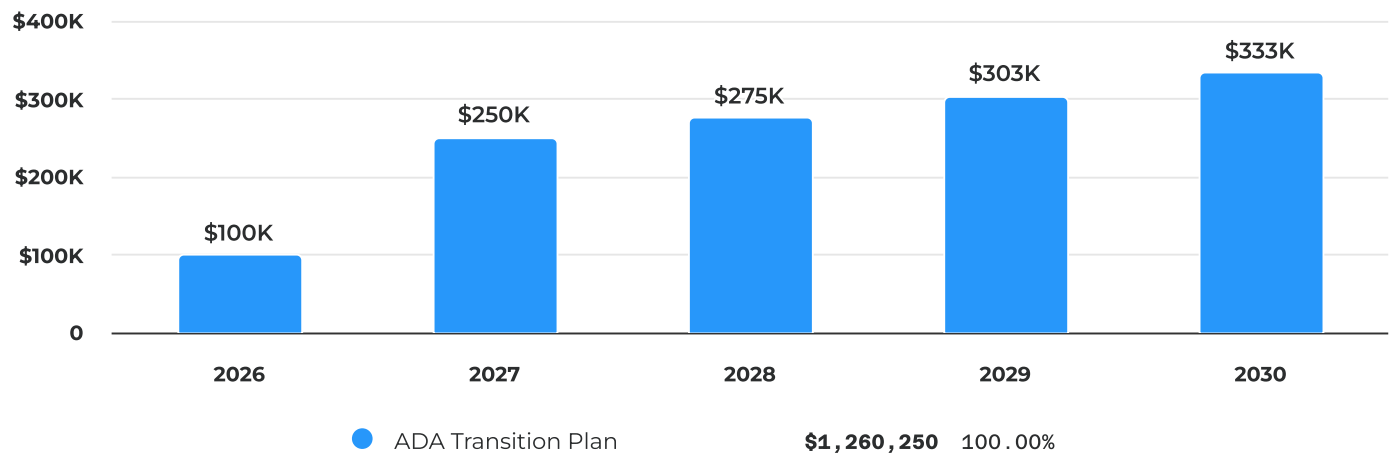


Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Capital Improvement Fund - 110 | \$963,725                 | \$264,187                 | \$109,396                 | \$114,865                 | \$120,608                 | \$1,572,781 |
| Total                          | \$963,725                 | \$264,187                 | \$109,396                 | \$114,865                 | \$120,608                 | \$1,572,781 |

# Risk

## FY26 - FY30 Risk Projects



## Summary of Requests

| Project No. / Category    |                     | FY2026    | FY2027    | FY2028    | FY2029    | FY2030    | Total       |
|---------------------------|---------------------|-----------|-----------|-----------|-----------|-----------|-------------|
| 260000                    | ADA Transition Plan | \$100,000 | \$250,000 | \$275,000 | \$302,500 | \$332,750 | \$1,260,250 |
| Total Summary of Requests |                     | \$100,000 | \$250,000 | \$275,000 | \$302,500 | \$332,750 | \$1,260,250 |

# ADA Transition Plan

## Overview

|                |        |
|----------------|--------|
| Department     | Risk   |
| Project Number | 260000 |

## Description

With the ADA Audit wrapping up, and an anticipated \$88M for full implementation of the ADA Transition Plan, the Transportation Division is requesting ~\$3.5M in initial capital funds to start the design and early implementation of the ADA Transition Plan that can be delivered through the current workforce/process. The audit will demonstrate priorities from the larger list that will be presented separately. The goal is to demonstrate compliance with the Transition Plan by adhering to the timeline and demonstrating progress with available staffing resources.

## Images



Assessment

## Details

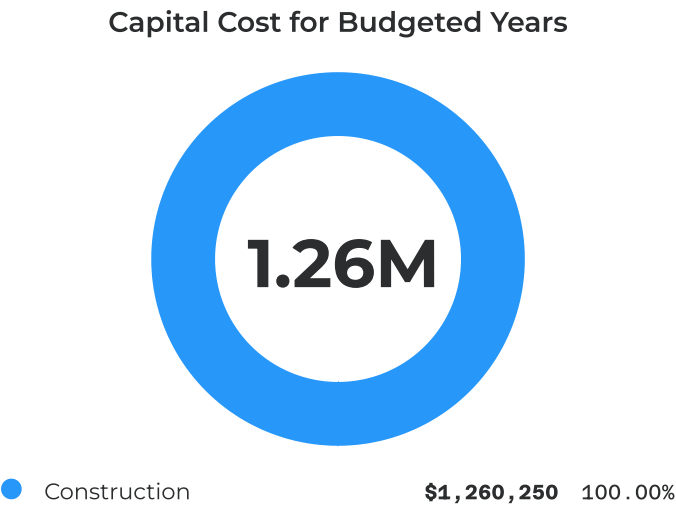
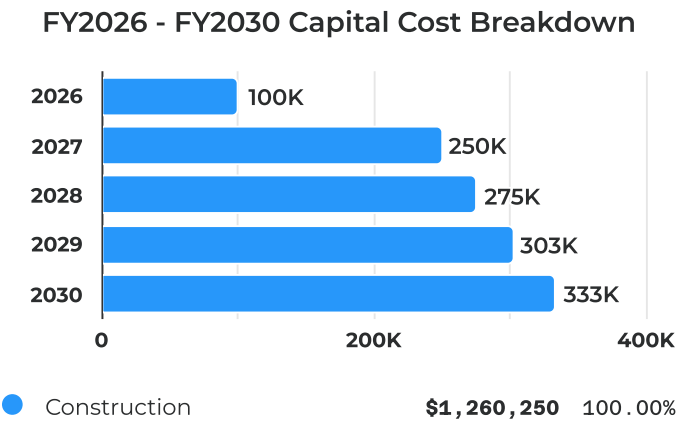
|                  |       |              |    |
|------------------|-------|--------------|----|
| Type of Project: | Other | Useful Life: | 25 |
|------------------|-------|--------------|----|

Capital Cost

FY2026 Budget  
**\$100K**

Total Budget (all years)  
**\$1.26M**

Project Total  
**\$1.26M**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Construction | \$100,000                 | \$250,000                 | \$275,000                 | \$302,500                 | \$332,750                 | \$1,260,250 |
| Total        | \$100,000                 | \$250,000                 | \$275,000                 | \$302,500                 | \$332,750                 | \$1,260,250 |

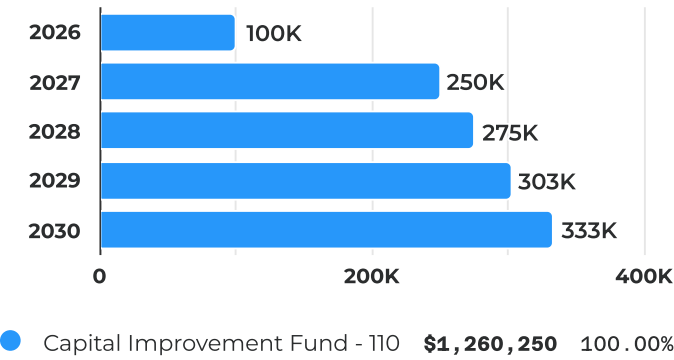
Funding Sources

FY2026 Budget  
**\$100K**

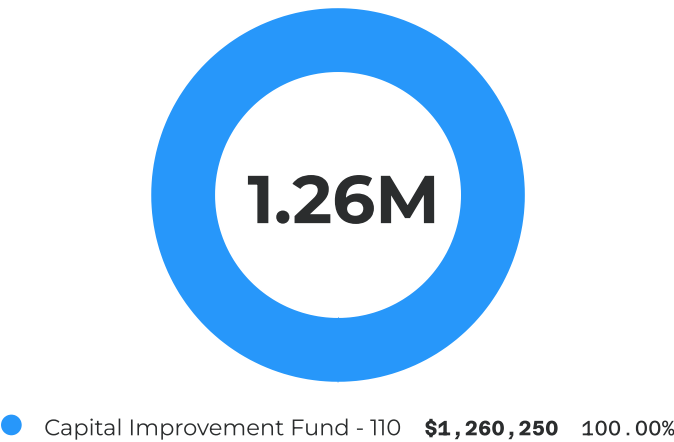
Total Budget (all years)  
**\$1.26M**

Project Total  
**\$1.26M**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years

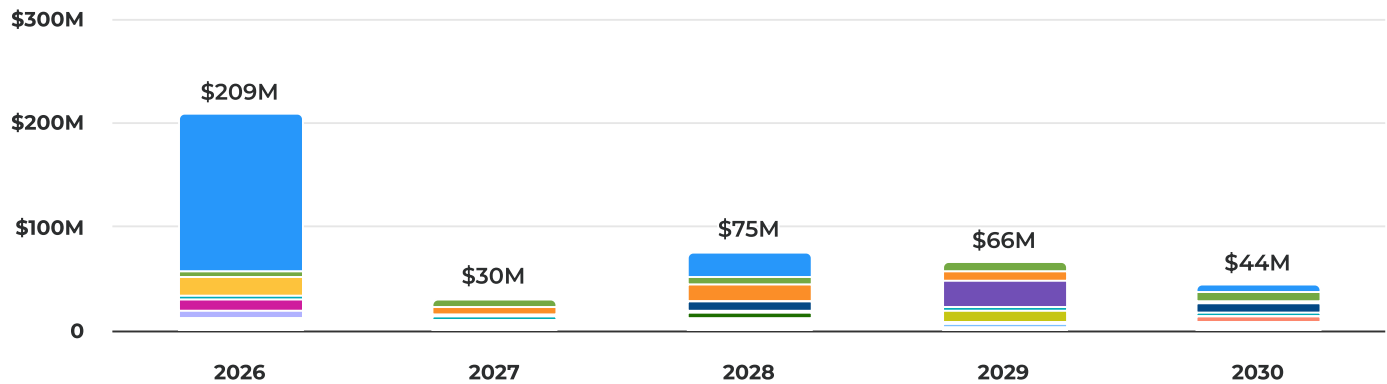


Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Capital Improvement Fund - 110 | \$100,000                 | \$250,000                 | \$275,000                 | \$302,500                 | \$332,750                 | \$1,260,250 |
| Total                          | \$100,000                 | \$250,000                 | \$275,000                 | \$302,500                 | \$332,750                 | \$1,260,250 |

# Utilities

## FY26 - FY30 Utilities Projects



|                                                 |               |        |
|-------------------------------------------------|---------------|--------|
| Water Treatment Facility - New                  | \$183,488,000 | 43.32% |
| NISP                                            | \$37,358,750  | 8.82%  |
| Sewer Trunk Line - Erie Gateway                 | \$33,523,688  | 7.91%  |
| Future upgrades to NWRf                         | \$27,500,000  | 6.49%  |
| Zone 3 Water Tank                               | \$19,091,872  | 4.51%  |
| Coal Creek Improvements                         | \$17,900,000  | 4.23%  |
| Windy Gap Firming Project                       | \$15,897,300  | 3.75%  |
| Coal Creek Reach 2 and 4                        | \$11,554,901  | 2.73%  |
| LRMWTF GAC Expansion                            | \$11,000,000  | 2.60%  |
| LRMWTF Plant 1 Filter System Upgrade            | \$6,000,000   | 1.42%  |
| Old Town Outfall Capacity Improvement           | \$5,450,000   | 1.29%  |
| Highway 52 Drainage Crossing                    | \$5,250,000   | 1.24%  |
| NWRf to HWY 52 & WCR5 (reimb)                   | \$5,250,000   | 1.24%  |
| Water Meters - Replacements                     | \$4,542,467   | 1.07%  |
| Upsizing Waterlines - Developer Reimbursements  | \$4,500,000   | 1.06%  |
| NWRf Improvements                               | \$4,250,000   | 1.00%  |
| Airport Drainage Improvements                   | \$3,505,000   | 0.83%  |
| NISP Conveyance Easement Acquisitions           | \$3,312,500   | 0.78%  |
| LRMWTF Plant 2 Membrane Replacements            | \$3,000,000   | 0.71%  |
| Replace AC from Airport Drive East to end of AC | \$2,350,000   | 0.55%  |
| Solar at NWRf                                   | \$2,256,458   | 0.53%  |
| 111th Street Improvements                       | \$2,100,000   | 0.50%  |
| Water Meters - New                              | \$1,881,935   | 0.44%  |
| Convert Re-Use to Zone 1 Potable                | \$1,750,000   | 0.41%  |

|                                                                                                   |                    |       |
|---------------------------------------------------------------------------------------------------|--------------------|-------|
| <span style="color: blue;">●</span> Culvert Replacement                                           | <b>\$1,732,400</b> | 0.41% |
| <span style="color: green;">●</span> Meter Pit Relocation                                         | <b>\$1,498,100</b> | 0.35% |
| <span style="color: orange;">●</span> County Line Road AC Line Replacement                        | <b>\$1,100,000</b> | 0.26% |
| <span style="color: purple;">●</span> Erie Lake Repairs                                           | <b>\$1,000,000</b> | 0.24% |
| <span style="color: yellow;">●</span> Sewer Rehabilitation                                        | <b>\$770,000</b>   | 0.18% |
| <span style="color: darkblue;">●</span> NWRF Equipment Replacements                               | <b>\$500,000</b>   | 0.12% |
| <span style="color: teal;">●</span> LRMWTF Upgrades                                               | <b>\$500,000</b>   | 0.12% |
| <span style="color: magenta;">●</span> LRMWTF Equipment Replacements                              | <b>\$500,000</b>   | 0.12% |
| <span style="color: limegreen;">●</span> Coal Creek - North of Kenosha                            | <b>\$450,000</b>   | 0.11% |
| <span style="color: lightblue;">●</span> LRMWTF PLC Replacements                                  | <b>\$450,000</b>   | 0.11% |
| <span style="color: coral;">●</span> Utilities Drainage Operations Fleet Requests - New Equipment | <b>\$421,520</b>   | 0.10% |
| <span style="color: darkgreen;">●</span> Briggs Alleyway Storm Water Improvements                 | <b>\$400,000</b>   | 0.09% |
| <span style="color: brown;">●</span> Storm Pipe Rehab                                             | <b>\$218,000</b>   | 0.05% |
| <span style="color: grey;">●</span> LRMWTF Radio Network -SCADA                                   | <b>\$200,000</b>   | 0.05% |
| <span style="color: lightcyan;">●</span> Utilities Distribution Fleet Requests - New Equipment    | <b>\$177,359</b>   | 0.04% |
| <span style="color: blue;">●</span> Reuse System Improvements                                     | <b>\$150,000</b>   | 0.04% |
| <span style="color: lightblue;">●</span> NWRF Instrument Replacements                             | <b>\$125,000</b>   | 0.03% |
| <span style="color: magenta;">●</span> Storm Structure Rehabilitation                             | <b>\$112,000</b>   | 0.03% |
| <span style="color: blue;">●</span> Valve Rehabilitation                                          | <b>\$101,300</b>   | 0.02% |
| <span style="color: grey;">●</span> LRMWTF Instrument Replacements                                | <b>\$100,000</b>   | 0.02% |
| <span style="color: teal;">●</span> Hydrant Meter Replacements                                    | <b>\$95,500</b>    | 0.02% |
| <span style="color: orange;">●</span> Upsize Sanitary Sewer in WCR 7                              | <b>\$76,410</b>    | 0.02% |
| <span style="color: magenta;">●</span> Coal Creek From Levee to RR Tracks                         | <b>\$75,000</b>    | 0.02% |
| <span style="color: brown;">●</span> NWTF Upgrades                                                | <b>\$60,000</b>    | 0.01% |
| <span style="color: blue;">●</span> PRV Replacement Plan                                          | <b>\$53,000</b>    | 0.01% |
| <span style="color: green;">●</span> Other Equipment - Fleet                                      | <b>\$10,500</b>    | 0.00% |

### Summary of Requests

| Project No. / Category                      | FY2026        | FY2027      | FY2028       | FY2029       | FY2030      | Total                |
|---------------------------------------------|---------------|-------------|--------------|--------------|-------------|----------------------|
| 100365 Water Treatment Facility - New       | \$151,683,000 | \$0         | \$24,421,000 | \$0          | \$7,384,000 | <b>\$183,488,000</b> |
| 100007 NISP                                 | \$4,858,750   | \$7,600,000 | \$7,200,000  | \$8,300,000  | \$9,400,000 | <b>\$37,358,750</b>  |
| 247015 Sewer Trunk Line - Erie Gateway      | \$0           | \$6,162,600 | \$16,096,455 | \$9,363,508  | \$1,901,125 | <b>\$33,523,688</b>  |
| -- Future upgrades to NWRF                  | \$0           | \$2,500,000 | \$0          | \$25,000,000 | \$0         | <b>\$27,500,000</b>  |
| 100364 Zone 3 Water Tank                    | \$19,091,872  | \$0         | \$0          | \$0          | \$0         | <b>\$19,091,872</b>  |
| 100062 Coal Creek Improvements              | \$0           | \$400,000   | \$8,000,000  | \$500,000    | \$9,000,000 | <b>\$17,900,000</b>  |
| 100005 Windy Gap FIRMING Project            | \$2,869,000   | \$3,488,000 | \$3,216,100  | \$3,181,100  | \$3,143,100 | <b>\$15,897,300</b>  |
| 100394 Coal Creek Reach 2 and 4             | \$11,554,901  | \$0         | \$0          | \$0          | \$0         | <b>\$11,554,901</b>  |
| -- LRMWTF GAC Expansion                     | \$0           | \$0         | \$0          | \$11,000,000 | \$0         | <b>\$11,000,000</b>  |
| 257505 LRMWTF Plant 1 Filter System Upgrade | \$6,000,000   | \$0         | \$0          | \$0          | \$0         | <b>\$6,000,000</b>   |



| Project No. / Category                                          | FY2026      | FY2027      | FY2028      | FY2029      | FY2030      | Total       |
|-----------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 267501 Old Town Outfall Capacity Improvement                    | \$0         | \$500,000   | \$150,000   | \$0         | \$4,800,000 | \$5,450,000 |
| 257524 Highway 52 Drainage Crossing                             | \$250,000   | \$0         | \$5,000,000 | \$0         | \$0         | \$5,250,000 |
| 100395 NWRf to HWY 52 & WCR5 (reimb)                            | \$1,050,000 | \$1,050,000 | \$1,050,000 | \$1,050,000 | \$1,050,000 | \$5,250,000 |
| 100001 Water Meters - Replacements                              | \$836,605   | \$1,048,553 | \$715,204   | \$1,002,427 | \$939,678   | \$4,542,467 |
| 267506 Upsizing Waterlines - Developer Reimbursements           | \$1,000,000 | \$0         | \$1,500,000 | \$0         | \$2,000,000 | \$4,500,000 |
| 247014 NWRf Improvements                                        | \$750,000   | \$1,000,000 | \$1,250,000 | \$500,000   | \$750,000   | \$4,250,000 |
| 257523 Airport Drainage Improvements                            | \$0         | \$0         | \$405,000   | \$3,100,000 | \$0         | \$3,505,000 |
| 257513 NISP Conveyance Easement Acquisitions                    | \$662,500   | \$662,500   | \$662,500   | \$662,500   | \$662,500   | \$3,312,500 |
| -- LRMWTF Plant 2 Membrane Replacements                         | \$0         | \$0         | \$1,500,000 | \$0         | \$1,500,000 | \$3,000,000 |
| 267505 Replace AC from Airport Drive East to end of AC          | \$0         | \$400,000   | \$1,950,000 | \$0         | \$0         | \$2,350,000 |
| 247013 Solar at NWRf                                            | \$2,256,458 | \$0         | \$0         | \$0         | \$0         | \$2,256,458 |
| 257522 111th Street Improvements                                | \$1,100,000 | \$1,000,000 | \$0         | \$0         | \$0         | \$2,100,000 |
| 100002 Water Meters - New                                       | \$357,194   | \$367,303   | \$377,412   | \$384,991   | \$395,035   | \$1,881,935 |
| 100417 Convert Re-Use to Zone 1 Potable                         | \$0         | \$1,750,000 | \$0         | \$0         | \$0         | \$1,750,000 |
| 257520 Culvert Replacement                                      | \$530,000   | \$288,700   | \$296,600   | \$304,600   | \$312,500   | \$1,732,400 |
| 257510 Meter Pit Relocation                                     | \$283,600   | \$291,600   | \$299,600   | \$307,600   | \$315,700   | \$1,498,100 |
| -- County Line Road AC Line Replacement                         | \$0         | \$400,000   | \$700,000   | \$0         | \$0         | \$1,100,000 |
| 257502 Erie Lake Repairs                                        | \$1,000,000 | \$0         | \$0         | \$0         | \$0         | \$1,000,000 |
| 100115 Sewer Rehabilitation                                     | \$380,000   | \$0         | \$0         | \$390,000   | \$0         | \$770,000   |
| 257516 NWRf Equipment Replacements                              | \$100,000   | \$100,000   | \$100,000   | \$100,000   | \$100,000   | \$500,000   |
| 257506 LRMWTF Upgrades                                          | \$100,000   | \$100,000   | \$100,000   | \$100,000   | \$100,000   | \$500,000   |
| 257501 LRMWTF Equipment Replacements                            | \$100,000   | \$100,000   | \$100,000   | \$100,000   | \$100,000   | \$500,000   |
| 267508 Coal Creek - North of Kenosha                            | \$150,000   | \$150,000   | \$150,000   | \$0         | \$0         | \$450,000   |
| 267503 LRMWTF PLC Replacements                                  | \$225,000   | \$225,000   | \$0         | \$0         | \$0         | \$450,000   |
| -- Utilities Drainage Operations Fleet Requests - New Equipment | \$421,520   | \$0         | \$0         | \$0         | \$0         | \$421,520   |
| 150000 Briggs Alleyway Storm Water Improvements                 | \$400,000   | \$0         | \$0         | \$0         | \$0         | \$400,000   |
| 267502 Storm Pipe Rehab                                         | \$41,200    | \$42,400    | \$43,600    | \$44,800    | \$46,000    | \$218,000   |
| -- LRMWTF Radio Network -SCADA                                  | \$0         | \$200,000   | \$0         | \$0         | \$0         | \$200,000   |
| -- Utilities Distribution Fleet Requests - New Equipment        | \$177,359   | \$0         | \$0         | \$0         | \$0         | \$177,359   |
| 267504 Reuse System Improvements                                | \$50,000    | \$0         | \$50,000    | \$0         | \$50,000    | \$150,000   |
| 257517 NWRf Instrument Replacements                             | \$25,000    | \$25,000    | \$25,000    | \$25,000    | \$25,000    | \$125,000   |
| 257521 Storm Structure Rehabilitation                           | \$21,200    | \$21,800    | \$22,400    | \$23,000    | \$23,600    | \$112,000   |
| 257503 Valve Rehabilitation                                     | \$54,400    | \$11,200    | \$11,600    | \$11,900    | \$12,200    | \$101,300   |
| 257507 LRMWTF Instrument Replacements                           | \$20,000    | \$20,000    | \$20,000    | \$20,000    | \$20,000    | \$100,000   |
| 257504 Hydrant Meter Replacements                               | \$18,300    | \$18,700    | \$19,100    | \$19,500    | \$19,900    | \$95,500    |
| 267507 Upsize Sanitary Sewer in WCR 7                           | \$76,410    | \$0         | \$0         | \$0         | \$0         | \$76,410    |
| 100225 Coal Creek From Levee to RR Tracks                       | \$75,000    | \$0         | \$0         | \$0         | \$0         | \$75,000    |
| -- NWTF Upgrades                                                | \$0         | \$0         | \$20,000    | \$20,000    | \$20,000    | \$60,000    |
| 257511 PRV Replacement Plan                                     | \$11,200    | \$11,500    | \$11,800    | \$12,200    | \$6,300     | \$53,000    |



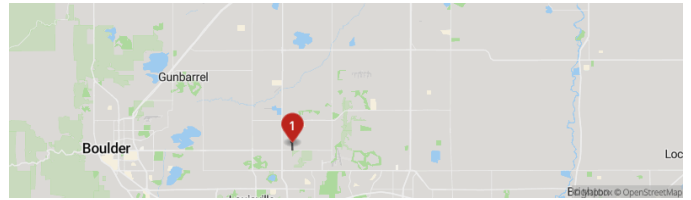
| Project No. / Category           | FY2026               | FY2027              | FY2028              | FY2029              | FY2030              | Total                |
|----------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| -- Other Equipment - Fleet       | \$10,500             | \$0                 | \$0                 | \$0                 | \$0                 | \$10,500             |
| <b>Total Summary of Requests</b> | <b>\$208,590,969</b> | <b>\$29,934,856</b> | <b>\$75,463,371</b> | <b>\$65,523,126</b> | <b>\$44,076,638</b> | <b>\$423,588,960</b> |

# 111th Street Improvements

## Overview

|                                  |            |
|----------------------------------|------------|
| <b>Department</b>                | Utilities  |
| <b>Project Number</b>            | 257522     |
| <b>Estimated Start Date</b>      | 01/1/2025  |
| <b>Estimated Completion Date</b> | 12/31/2027 |

## Project Location



## Description

This project will be in partnership with Mile High Flood District (MHFD) to design and construct drainage improvements on and around 111th Street from Flatiron Meadows Blvd to Arapahoe Road. The intent of this project is to address drainage overtopping 111th as an existing condition. MHFD will typically cost share 50% with the Town and is partnering with the conceptual evaluations to start.

## Images



Outfall System Plan for 111th Street

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 60

## Grant Information

MHFD has agreed to assist the Town with \$150,000 in 2025. Once the design and a cost estimate is determined, we can ask for assistance with the construction. MHFD funds up to 50% for construction projects.

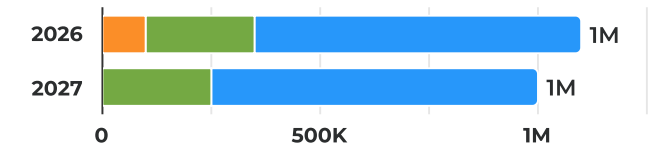
Capital Cost

FY2026 Budget  
**\$1.1M**

Total Budget (all years)  
**\$2.1M**

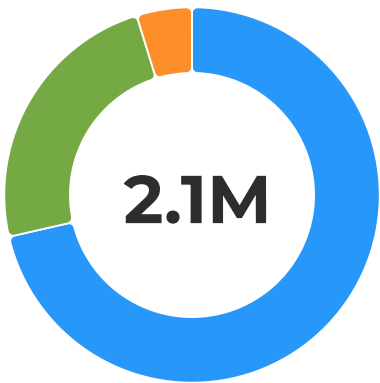
Project Total  
**\$2.1M**

FY2026 - FY2027 Capital Cost Breakdown



|              |             |        |
|--------------|-------------|--------|
| Construction | \$1,500,000 | 71.43% |
| Contingency  | \$500,000   | 23.81% |
| Easements    | \$100,000   | 4.76%  |

Capital Cost for Budgeted Years



|              |             |        |
|--------------|-------------|--------|
| Construction | \$1,500,000 | 71.43% |
| Contingency  | \$500,000   | 23.81% |
| Easements    | \$100,000   | 4.76%  |

Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total       |
|--------------|---------------------------|---------------------------|-------------|
| Construction | \$750,000                 | \$750,000                 | \$1,500,000 |
| Contingency  | \$250,000                 | \$250,000                 | \$500,000   |
| Easements    | \$100,000                 | \$0                       | \$100,000   |
| Total        | \$1,100,000               | \$1,000,000               | \$2,100,000 |

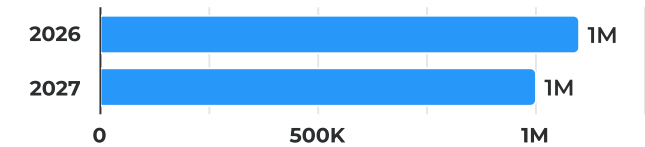
Funding Sources

FY2026 Budget  
**\$1.1M**

Total Budget (all years)  
**\$2.1M**

Project Total  
**\$2.1M**

FY2026 - FY2027 Funding Sources Breakdown



● Storm Drainage Operating Fund - 520      **\$2,100,000**    100.00%

Funding Sources for Budgeted Years



● Storm Drainage Operating Fund - 520      **\$2,100,000**    100.00%

Detailed Breakdown

| Category                            | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total       |
|-------------------------------------|---------------------------|---------------------------|-------------|
| Storm Drainage Operating Fund - 520 | \$1,100,000               | \$1,000,000               | \$2,100,000 |
| Total                               | \$1,100,000               | \$1,000,000               | \$2,100,000 |

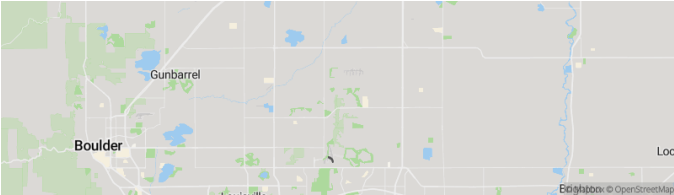
# Airport Drainage Improvements

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 257523     |
| Estimated Start Date      | 01/1/2026  |
| Estimated Completion Date | 12/31/2027 |

## Project Location

395 Airport Drive



## Description

Improve drainage south of the airport. Drainage Easements exist, but may need additional easements for construction. OSP Recommendation, begin design and construction of a 8' x 6' RCBC and a 9'x4' RCBC to replace undersized culverts due to development.

## Images



Airport Drainage 1.png



Airport Drainage 2.png

## Details

|                  |                         |              |    |
|------------------|-------------------------|--------------|----|
| Type of Project: | Utilities (Water/Sewer) | Useful Life: | 50 |
|------------------|-------------------------|--------------|----|

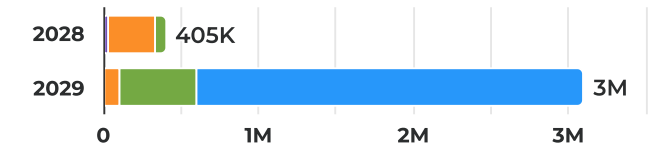
Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$3.51M**

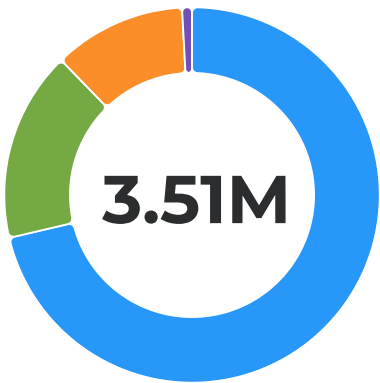
Project Total  
**\$3.51M**

FY2028 - FY2029 Capital Cost Breakdown



|                      |             |        |
|----------------------|-------------|--------|
| Construction         | \$2,500,000 | 71.33% |
| Contingency          | \$575,000   | 16.41% |
| Engineering/Planning | \$400,000   | 11.41% |
| Property Acquisition | \$30,000    | 0.86%  |

Capital Cost for Budgeted Years



|                      |             |        |
|----------------------|-------------|--------|
| Construction         | \$2,500,000 | 71.33% |
| Contingency          | \$575,000   | 16.41% |
| Engineering/Planning | \$400,000   | 11.41% |
| Property Acquisition | \$30,000    | 0.86%  |

Detailed Breakdown

| Category             | FY2028<br>Proposed | FY2029<br>Proposed | Total       |
|----------------------|--------------------|--------------------|-------------|
| Construction         | \$0                | \$2,500,000        | \$2,500,000 |
| Contingency          | \$75,000           | \$500,000          | \$575,000   |
| Engineering/Planning | \$300,000          | \$100,000          | \$400,000   |
| Property Acquisition | \$30,000           | \$0                | \$30,000    |
| Total                | \$405,000          | \$3,100,000        | \$3,505,000 |

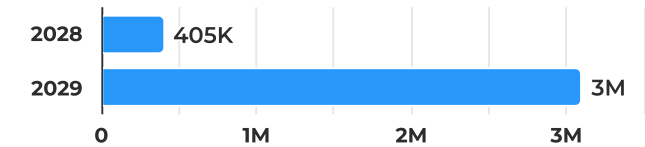
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$3.51M**

Project Total  
**\$3.51M**

FY2028 - FY2029 Funding Sources Breakdown

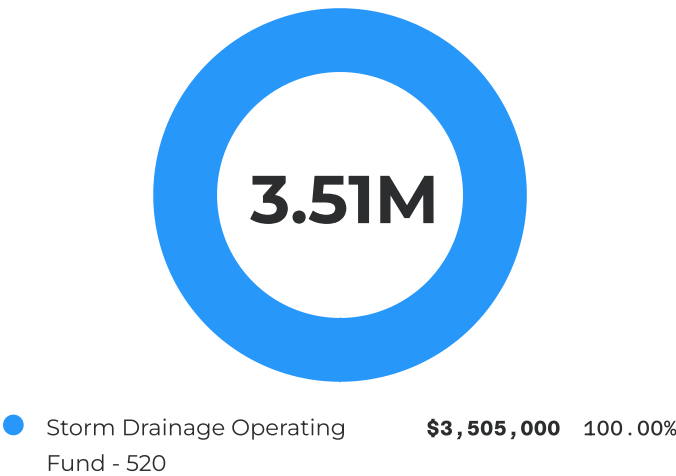


Storm Drainage Operating Fund - 520

**\$3,505,000**

100.00%

Funding Sources for Budgeted Years



Detailed Breakdown

| Category                            | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total       |
|-------------------------------------|---------------------------|---------------------------|-------------|
| Storm Drainage Operating Fund - 520 | \$405,000                 | \$3,100,000               | \$3,505,000 |
| Total                               | \$405,000                 | \$3,100,000               | \$3,505,000 |

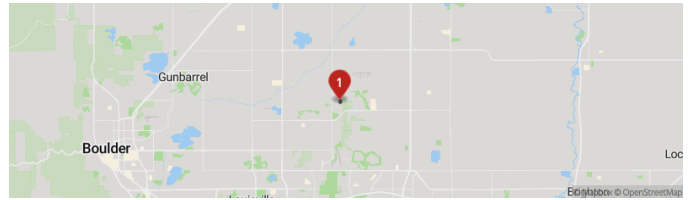


# Briggs Alleyway Storm Water Improvements

## Overview

|                                  |            |
|----------------------------------|------------|
| <b>Department</b>                | Utilities  |
| <b>Project Number</b>            | 150000     |
| <b>Estimated Start Date</b>      | 01/1/2024  |
| <b>Estimated Completion Date</b> | 12/31/2026 |

## Project Location



## Description

Address deficiencies in existing storm water drainage system in alleyways of 500 and 600 blocks of Briggs Street, and build new storm drainage improvements to support development and redevelopment in Downtown Erie. In collaboration with Economic Development. Easement acquisition is for 42 parcels and includes \$75,000 for acquisition services consultant. \$150,000 for CM Services included in line item Other.

2025 update: currently in design; construction expected in 2026.

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 40

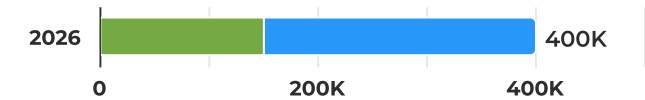
Capital Cost

FY2026 Budget  
**\$400K**

Total Budget (all years)  
**\$400K**

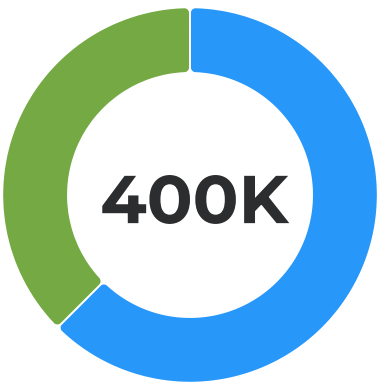
Project Total  
**\$400K**

FY2026 - FY2026 Capital Cost Breakdown



- Property Acquisition **\$250,000** 62.50%
- Other **\$150,000** 37.50%

Capital Cost for Budgeted Years



- Property Acquisition **\$250,000** 62.50%
- Other **\$150,000** 37.50%

Detailed Breakdown

| Category             | FY2026<br>Proposed | Total     |
|----------------------|--------------------|-----------|
| Property Acquisition | \$250,000          | \$250,000 |
| Other                | \$150,000          | \$150,000 |
| Total                | \$400,000          | \$400,000 |

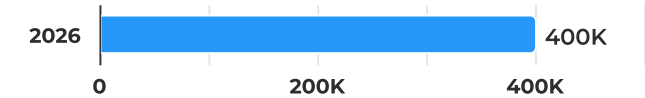
Funding Sources

FY2026 Budget  
**\$400K**

Total Budget (all years)  
**\$400K**

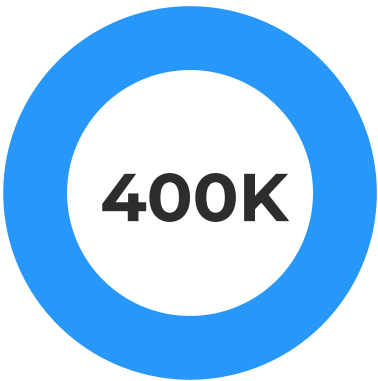
Project Total  
**\$400K**

FY2026 - FY2026 Funding Sources Breakdown



● Storm Drainage Impact Fund - 340      **\$400,000**    100.00%

Funding Sources for Budgeted Years



● Storm Drainage Impact Fund - 340      **\$400,000**    100.00%

Detailed Breakdown

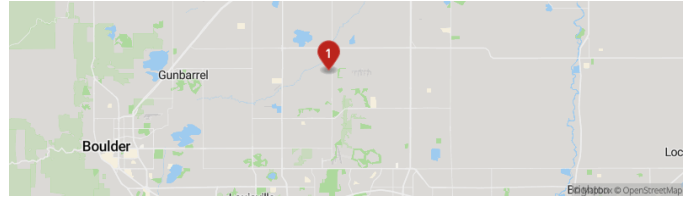
| Category                         | FY2026<br><i>Proposed</i> | Total            |
|----------------------------------|---------------------------|------------------|
| Storm Drainage Impact Fund - 340 | \$400,000                 | <b>\$400,000</b> |
| Total                            | <b>\$400,000</b>          | <b>\$400,000</b> |

# Coal Creek - North of Kenosha

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 267508    |

## Project Location



## Description

The 30% plans for Coal Creek Reach 2 and 4 included constructing a siphon for the irrigation ditch. Due to complications working with the ditch company, this was removed from the FEMA funded project. The Town is now working with MHFD and Boulder County to jointly address the section including the ditch crossing. The Town gives money to MHFD and they manage the project.

## Images



Plans

## Details

**Type of Project:** Utilities (Water/Sewer)

### Grant Information

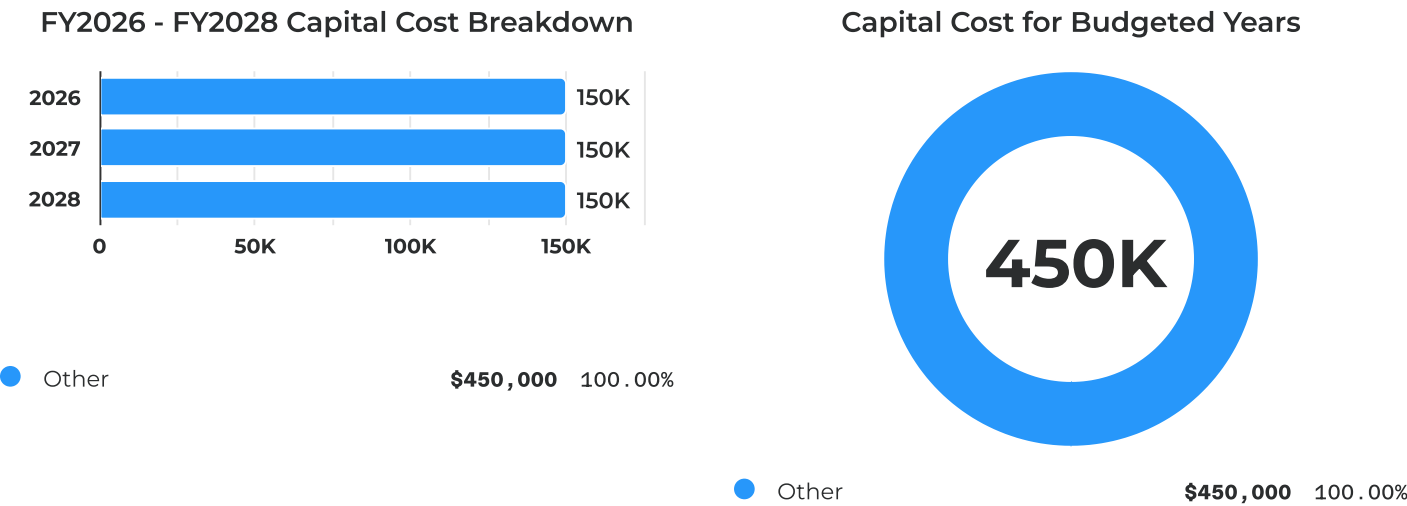
MHFD will match 1/3, Boulder County 1/3 and Erie 1/3. Each entity will pay \$150,000 for a total of \$450,000 each year.

Capital Cost

FY2026 Budget  
**\$150K**

Total Budget (all years)  
**\$450K**

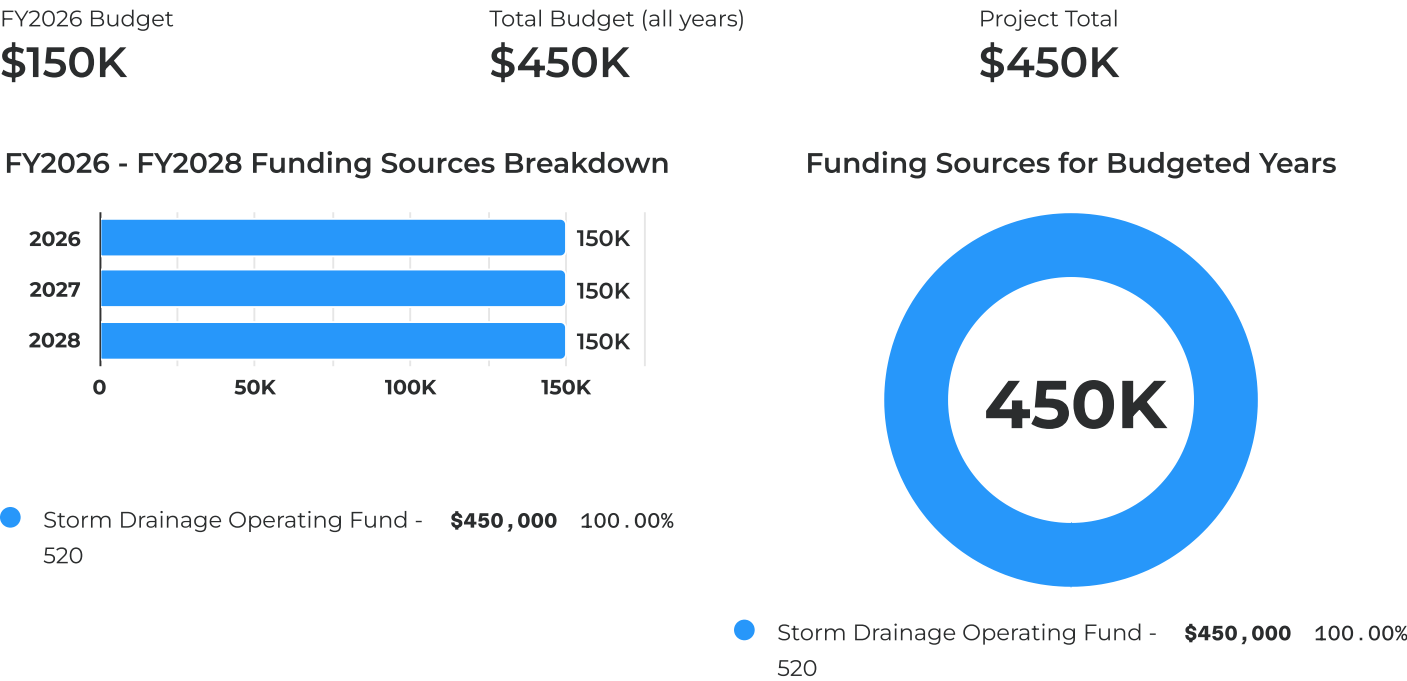
Project Total  
**\$450K**



Detailed Breakdown

| Category | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total     |
|----------|---------------------------|---------------------------|---------------------------|-----------|
| Other    | \$150,000                 | \$150,000                 | \$150,000                 | \$450,000 |
| Total    | \$150,000                 | \$150,000                 | \$150,000                 | \$450,000 |

Funding Sources



Detailed Breakdown

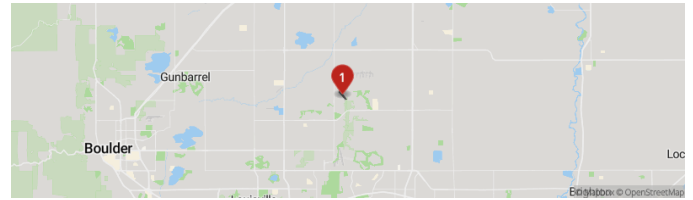
| Category                            | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total     |
|-------------------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Storm Drainage Operating Fund - 520 | \$150,000                 | \$150,000                 | \$150,000                 | \$450,000 |
| Total                               | \$150,000                 | \$150,000                 | \$150,000                 | \$450,000 |

# Coal Creek From Levee to RR Tracks

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 100225     |
| Estimated Start Date      | 01/1/2023  |
| Estimated Completion Date | 12/31/2026 |

## Project Location



## Description

Due to development, the flows in Coal Creek are projected to increase, causing the future regulated base flood elevation to rise, jeopardizing the certification of the Levee and putting more residents in Erie in the floodplain. These improvements should reduce the number of Erie residents in the flood hazard area. The conceptual design of this section was combined with other sections along Coal Creek. Under construction. Additional costs are anticipated due to the Levee Re-Certification requirement.

2025 budget update: CDPHE permit and costs associated with Lower Boulder Ditch for their review and inspections.

## Images

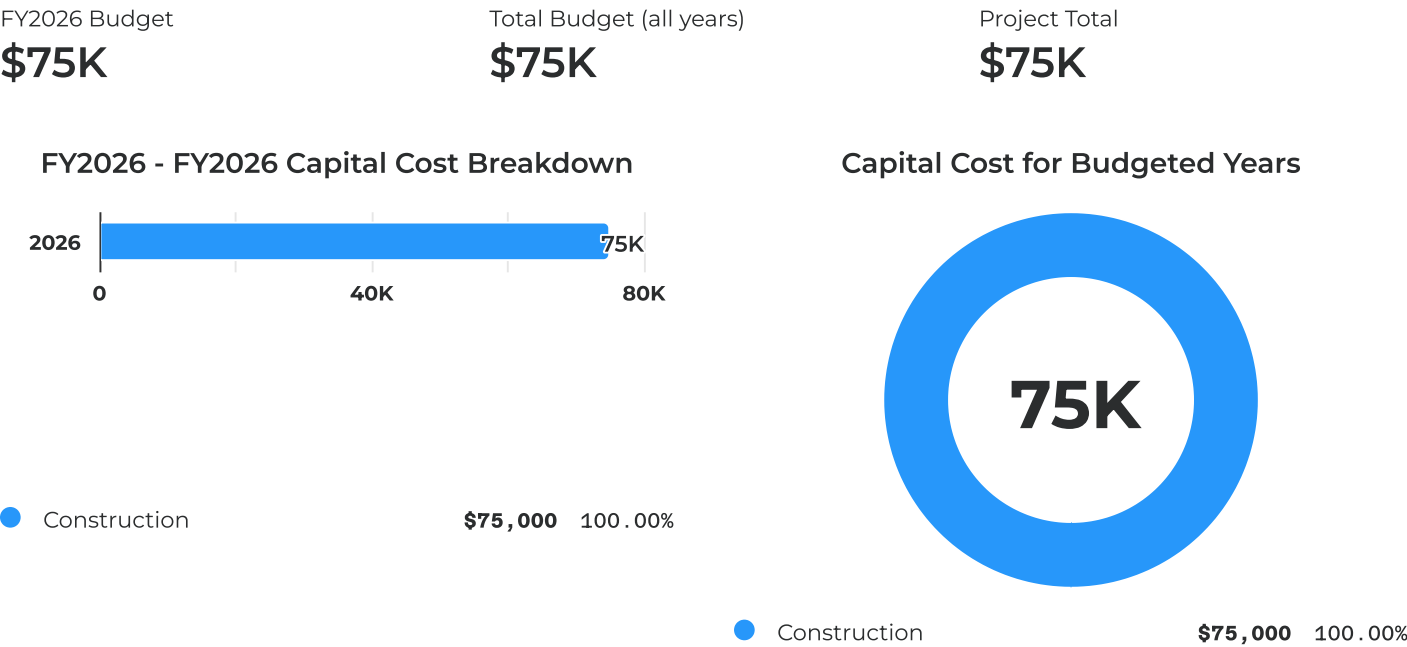


Coal Creek from Levee to RR Tracks Map

## Details

**Type of Project:** Utilities (Water/Sewer)

Capital Cost

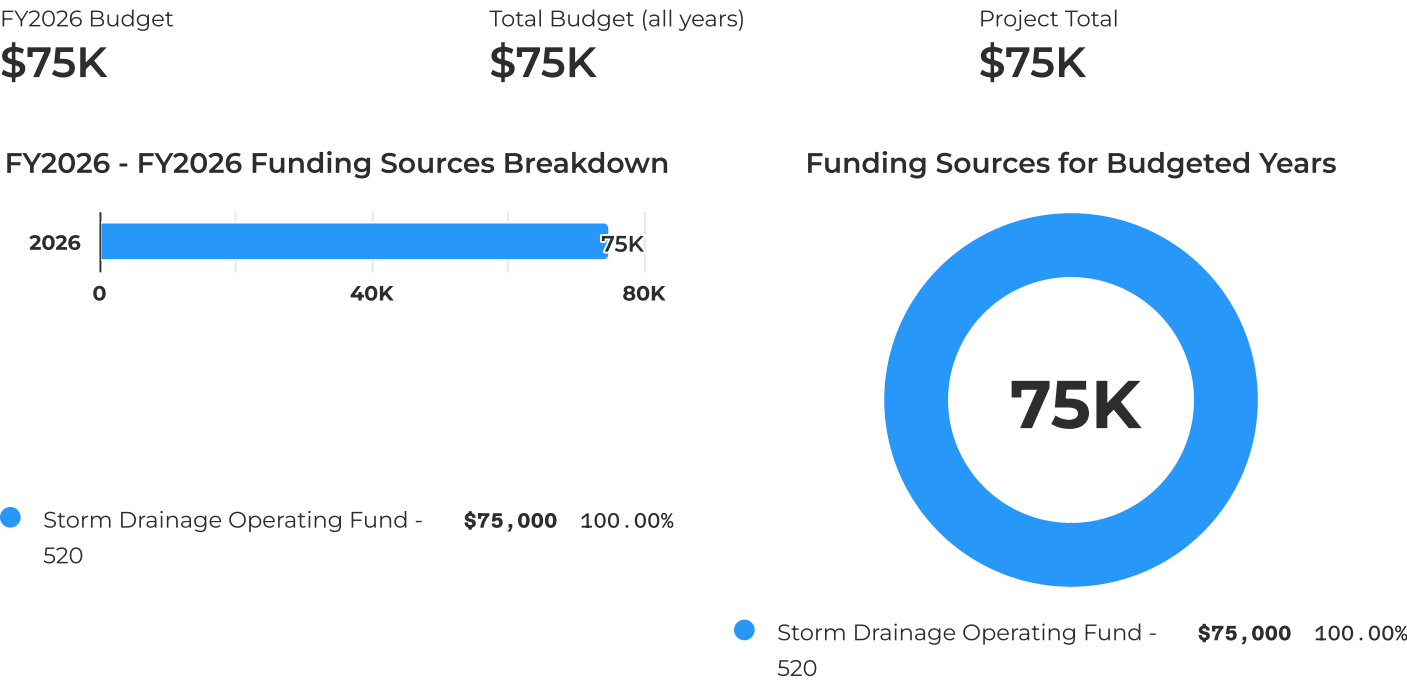


Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total    |
|--------------|---------------------------|----------|
| Construction | \$75,000                  | \$75,000 |
| Total        | \$75,000                  | \$75,000 |



Funding Sources



Detailed Breakdown

| Category                            | FY2026<br><i>Proposed</i> | Total    |
|-------------------------------------|---------------------------|----------|
| Storm Drainage Operating Fund - 520 | \$75,000                  | \$75,000 |
| Total                               | \$75,000                  | \$75,000 |

# Coal Creek Improvements

## Overview

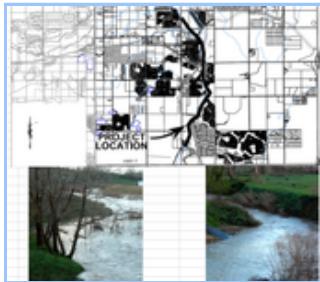
**Department** Utilities

**Project Number** 100062

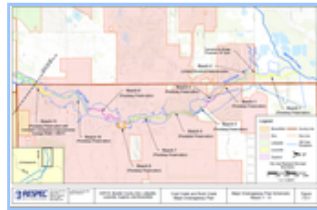
## Description

Revisit priorities for Coal Creek Improvements, need to include parks. This is for the areas south of Old Town. The CCRC Major Drainageway Plan identifies bank stabilization for several reaches of Coal Creek. It will be used as a guide to identify sections of Coal Creek to design creek restoration and prioritize construction. Final design for each section will follow with construction.

## Images



coal creek  
improvements.png



Coal Creek and Rock Creek  
Major Drainageway Plan

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 30

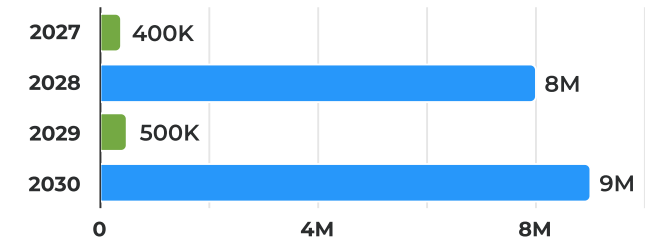
Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$17.9M**

Project Total  
**\$17.9M**

FY2027 - FY2030 Capital Cost Breakdown



|                      |              |        |
|----------------------|--------------|--------|
| Construction         | \$17,000,000 | 94.97% |
| Engineering/Planning | \$900,000    | 5.03%  |

Capital Cost for Budgeted Years



|                      |              |        |
|----------------------|--------------|--------|
| Construction         | \$17,000,000 | 94.97% |
| Engineering/Planning | \$900,000    | 5.03%  |

Detailed Breakdown

| Category             | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total        |
|----------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------|
| Construction         | \$0                       | \$8,000,000               | \$0                       | \$9,000,000               | \$17,000,000 |
| Engineering/Planning | \$400,000                 | \$0                       | \$500,000                 | \$0                       | \$900,000    |
| Total                | \$400,000                 | \$8,000,000               | \$500,000                 | \$9,000,000               | \$17,900,000 |

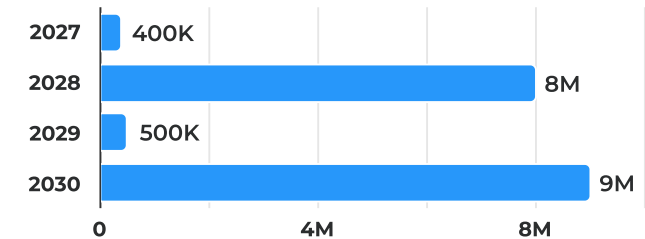
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$17.9M**

Project Total  
**\$17.9M**

FY2027 - FY2030 Funding Sources Breakdown



● Storm Drainage Operating Fund - 520      **\$17,900,000**    100.00%

Funding Sources for Budgeted Years



● Storm Drainage Operating Fund - 520      **\$17,900,000**    100.00%

Detailed Breakdown

| Category                            | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total        |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------|
| Storm Drainage Operating Fund - 520 | \$400,000                 | \$8,000,000               | \$500,000                 | \$9,000,000               | \$17,900,000 |
| Total                               | \$400,000                 | \$8,000,000               | \$500,000                 | \$9,000,000               | \$17,900,000 |

# Coal Creek Reach 2 and 4

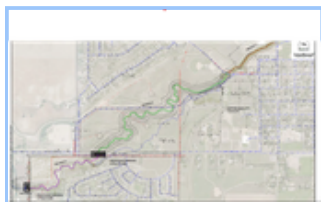
## Overview

|                                  |            |
|----------------------------------|------------|
| <b>Department</b>                | Utilities  |
| <b>Project Number</b>            | 100394     |
| <b>Estimated Start Date</b>      | 01/1/2022  |
| <b>Estimated Completion Date</b> | 12/31/2026 |

## Description

Coal Creek is experiencing erosion and capacity issues. Improving the capacity and alignment of Coal Creek will enhance the safety and water quality in the Erie portion of Coal Creek and create an amenity. Staff completed a conceptual design for the section from the Old Town levee to Kenosha Road. In July 2022, staff submitted a project including Reach 2 and 4 FEMA through the State. FEMA awarded the Grant (FEMA Grant Reso 24-035) and the project is under final design. It will include land acquisition, channel restoration, and replacing the bridges at County Line Road and Kenosha Road. When the project is complete, approximately 30 structures in Weld County will be removed from the floodplain. Trails are not included in the grant; additional funds must be budgeted for trails and amenities (see Coal Creek Trail – Reach 2 and 4 ).

## Images



Coal Creek Reach 2 & 4 -  
1.png



Coal Creek Reach 2 & 4 -  
2.png

## Details

**Type of Project:** Utilities (Water/Sewer)

### Grant Information

The Town is a sub applicant to the State's application to FEMA. The grant is in two phases, the first being design, permitting and preparation of construction plans, the second is construction. It is anticipated that the construction cost will be higher than originally anticipated due to the long delay in obtaining the grant funding. so additional funds beyond the grant are being requested and the cost of property which is not included in the grant.

Waiting for authorization of construction funds from FEMA for \$14,049,011. Town match \$1,404,901 for total of \$15,453,912.

## Capital Cost

FY2026 Budget

**\$11.6M**

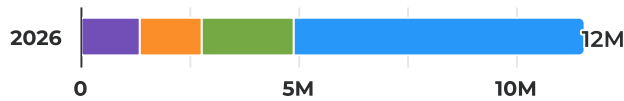
Total Budget (all years)

**\$11.6M**

Project Total

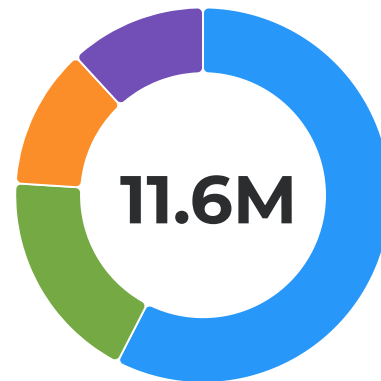
**\$11.6M**

### FY2026 - FY2026 Capital Cost Breakdown



|                              |             |        |
|------------------------------|-------------|--------|
| Construction                 | \$6,650,000 | 57.55% |
| Contingency                  | \$2,133,186 | 18.46% |
| Construction Split Account 2 | \$1,404,901 | 12.16% |
| Construction Split Account 3 | \$1,366,814 | 11.83% |

### Capital Cost for Budgeted Years



|                              |             |        |
|------------------------------|-------------|--------|
| Construction                 | \$6,650,000 | 57.55% |
| Contingency                  | \$2,133,186 | 18.46% |
| Construction Split Account 2 | \$1,404,901 | 12.16% |
| Construction Split Account 3 | \$1,366,814 | 11.83% |

## Detailed Breakdown

| Category                     | FY2026<br>Proposed  | Total               |
|------------------------------|---------------------|---------------------|
| Construction                 | \$6,650,000         | \$6,650,000         |
| Contingency                  | \$2,133,186         | \$2,133,186         |
| Construction Split Account 2 | \$1,404,901         | \$1,404,901         |
| Construction Split Account 3 | \$1,366,814         | \$1,366,814         |
| <b>Total</b>                 | <b>\$11,554,901</b> | <b>\$11,554,901</b> |

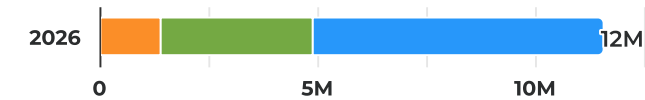
Funding Sources

FY2026 Budget  
**\$11.6M**

Total Budget (all years)  
**\$11.6M**

Project Total  
**\$11.6M**

FY2026 - FY2026 Funding Sources Breakdown



- Storm Drainage Impact Fund - 340 **\$6,650,000** 57.55%
- Transportation Impact Fund - 300 **\$3,500,000** 30.29%
- Storm Drainage Operating Fund - 520 **\$1,404,901** 12.16%

Funding Sources for Budgeted Years



- Storm Drainage Impact Fund - 340 **\$6,650,000** 57.55%
- Transportation Impact Fund - 300 **\$3,500,000** 30.29%
- Storm Drainage Operating Fund - 520 **\$1,404,901** 12.16%

Detailed Breakdown

| Category                            | FY2026<br>Proposed | Total        |
|-------------------------------------|--------------------|--------------|
| Storm Drainage Impact Fund - 340    | \$6,650,000        | \$6,650,000  |
| Transportation Impact Fund - 300    | \$3,500,000        | \$3,500,000  |
| Storm Drainage Operating Fund - 520 | \$1,404,901        | \$1,404,901  |
| Total                               | \$11,554,901       | \$11,554,901 |

# Convert Re-Use to Zone 1 Potable

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 100417     |
| Estimated Start Date      | 01/1/2025  |
| Estimated Completion Date | 12/31/2025 |

## Description

Convert existing re-use system to a new Zone 1 water distribution system. Modification needed to existing tank and pump stations along with SCADA upgrades.

## Details

**Type of Project:** Utilities (Water/Sewer)

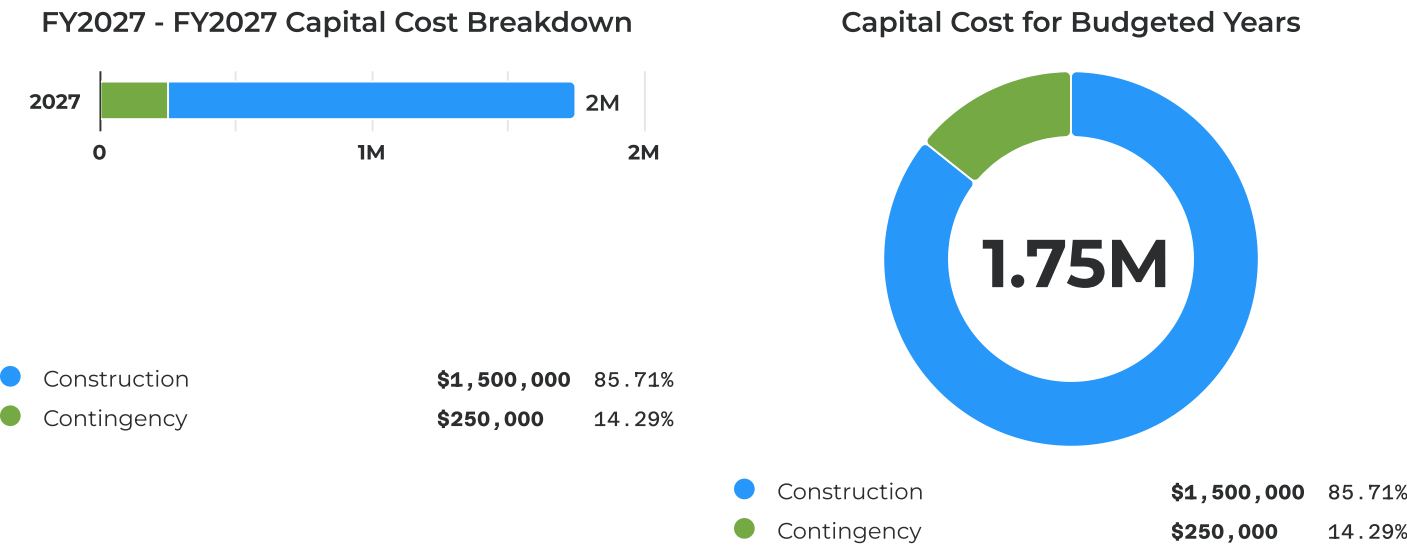


Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$1.75M**

Project Total  
**\$1.75M**



Detailed Breakdown

| Category     | FY2027<br>Proposed | Total       |
|--------------|--------------------|-------------|
| Construction | \$1,500,000        | \$1,500,000 |
| Contingency  | \$250,000          | \$250,000   |
| Total        | \$1,750,000        | \$1,750,000 |

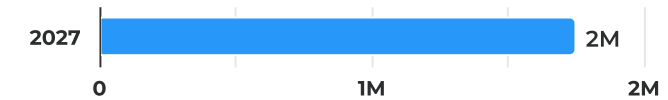
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$1.75M**

Project Total  
**\$1.75M**

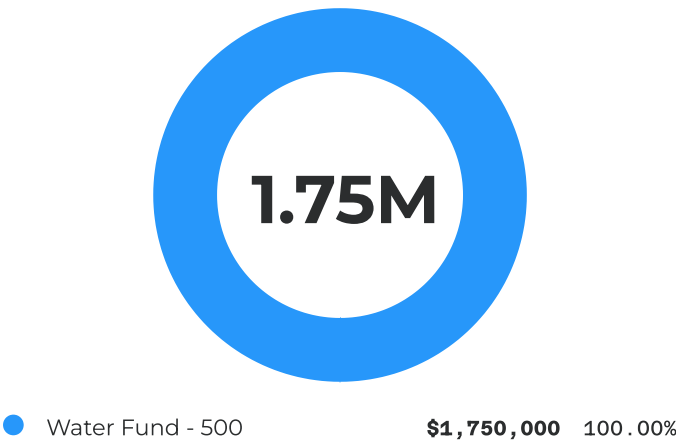
FY2027 - FY2027 Funding Sources Breakdown



Water Fund - 500

**\$1,750,000** 100.00%

Funding Sources for Budgeted Years



Detailed Breakdown

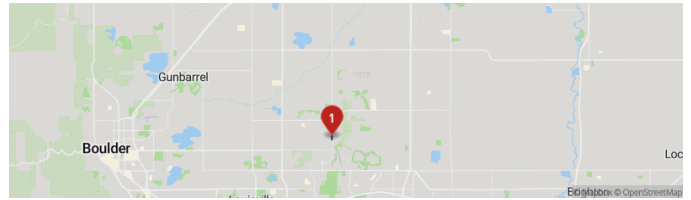
| Category         | FY2027<br><i>Proposed</i> | Total       |
|------------------|---------------------------|-------------|
| Water Fund - 500 | \$1,750,000               | \$1,750,000 |
| Total            | \$1,750,000               | \$1,750,000 |

# County Line Road AC Line Replacement

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Estimated Start Date      | 01/1/2027  |
| Estimated Completion Date | 12/31/2029 |

## Project Location



## Description

Replace the existing Asbestos Cement Pipeline; which includes: Installing 20" PVC waterline on the east side of County Line Road. Project limits are south boundary of ESC, LLC property to Vista Pkwy (1300').

## Images



Alignment

## Details

**Type of Project:** Utilities (Water/Sewer)

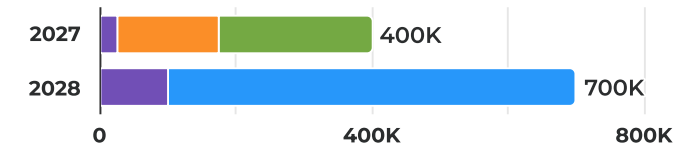
Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$1.1M**

Project Total  
**\$1.1M**

FY2027 - FY2028 Capital Cost Breakdown



|                      |           |        |
|----------------------|-----------|--------|
| Construction         | \$600,000 | 54.55% |
| Engineering/Planning | \$225,000 | 20.45% |
| Property Acquisition | \$150,000 | 13.64% |
| Contingency          | \$125,000 | 11.36% |

Capital Cost for Budgeted Years



|                      |           |        |
|----------------------|-----------|--------|
| Construction         | \$600,000 | 54.55% |
| Engineering/Planning | \$225,000 | 20.45% |
| Property Acquisition | \$150,000 | 13.64% |
| Contingency          | \$125,000 | 11.36% |

Detailed Breakdown

| Category             | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total       |
|----------------------|---------------------------|---------------------------|-------------|
| Construction         | \$0                       | \$600,000                 | \$600,000   |
| Engineering/Planning | \$225,000                 | \$0                       | \$225,000   |
| Property Acquisition | \$150,000                 | \$0                       | \$150,000   |
| Contingency          | \$25,000                  | \$100,000                 | \$125,000   |
| Total                | \$400,000                 | \$700,000                 | \$1,100,000 |

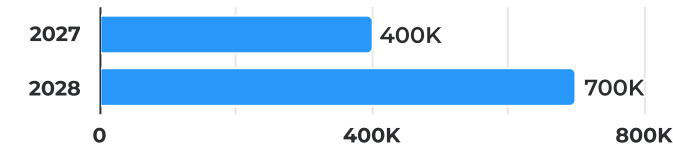
Funding Sources

FY2026 Budget  
\$0

Total Budget (all years)  
\$1.1M

Project Total  
\$1.1M

FY2027 - FY2028 Funding Sources Breakdown



Water Fund - 500 \$1,100,000 100.00%

Funding Sources for Budgeted Years



Water Fund - 500 \$1,100,000 100.00%

Detailed Breakdown

| Category         | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total       |
|------------------|---------------------------|---------------------------|-------------|
| Water Fund - 500 | \$400,000                 | \$700,000                 | \$1,100,000 |
| Total            | \$400,000                 | \$700,000                 | \$1,100,000 |

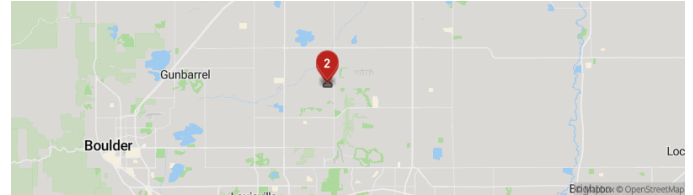
# Culvert Replacement

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 257520     |
| Estimated Start Date      | 06/1/2025  |
| Estimated Completion Date | 10/31/2025 |

## Project Location

Nonaham Lane



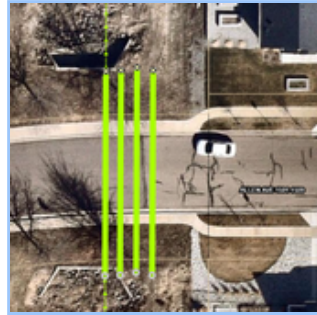
## Description

Replace multiple culverts over the next 10 years that are ready or are projected to be ready for replacement due to erosion, failure and/or its useful life cycle. There are bigger culverts in 2025/2026 that need to be replaced ASAP. 2025 is planned to replace storm culverts on Allen Ave. 2026 will be storm culverts on Nonaham Ln., both in Kenosha Farm. The remainder (2027-2034) will be evaluated over the next two years for prioritizing. We plan on targeting galvanized corrugated culverts and then making a plan for our RCP culverts that are deemed failing. When culverts tend to fail, they can cause catastrophic situations. For example, a few years ago there was a culvert that ran under Erie Pkwy and the structural integrity of the pipe was compromised, causing flow to exit the pipe in ways it was not intended to, therefore causing erosion around the pipe leading to a sinkhole in one of our main arterial roads in town - which lead to costly repairs and a high impact on traffic including emergency vehicles.

## Images



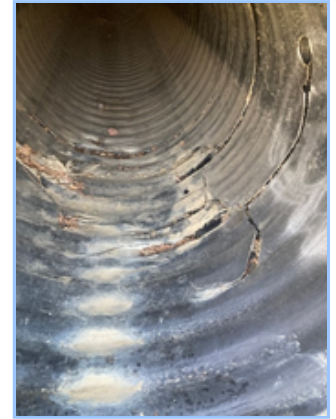
Culvert 25-05 Pic 1.png



Culvert 25-05 Pic 2.png



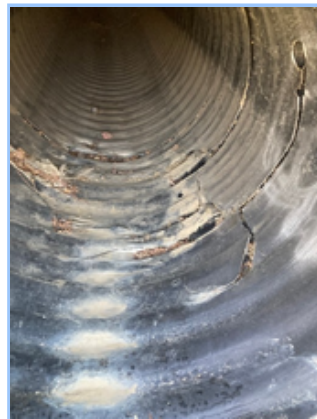
Culvert Replacement 1



Culvert Replacement 2



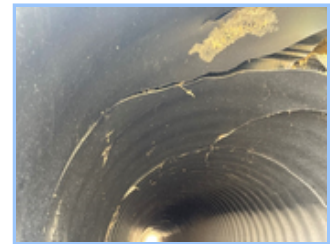
Culvert Replacement 3



Culvert Replacement 4



Culvert Replacement 5



Culvert Replacement 6



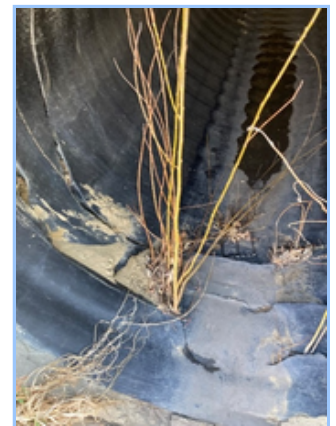
Culvert Replacement 7



Culvert Replacement 8



Culvert Replacement 9



Culvert Replacement 10





Culvert Replacement 11



Culvert Replacement 12



Culvert Replacement 13



Culvert Replacement 14



Culvert Replacement 15



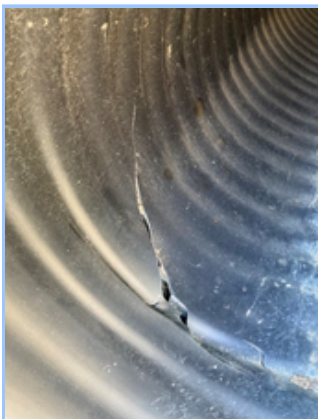
Culvert Replacement 16



Culvert Replacement 17



Culvert Replacement 18



Culvert Replacement 19



Culvert Replacement 20



Culvert Replacement 21



Culvert Replacement 22

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 50-100 years

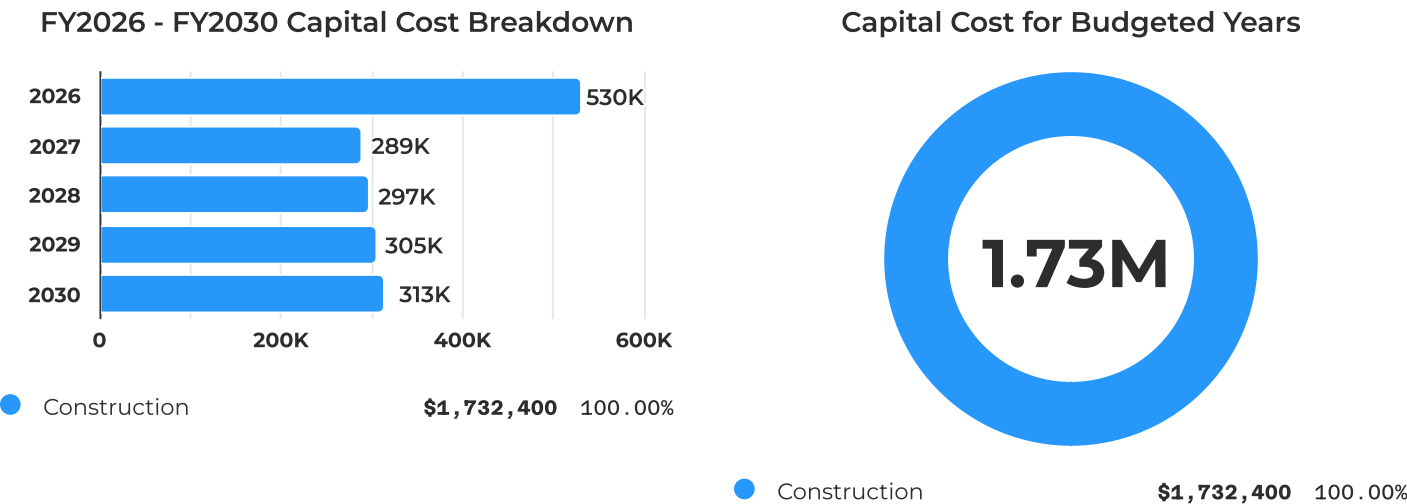


Capital Cost

FY2026 Budget  
**\$530K**

Total Budget (all years)  
**\$1.73M**

Project Total  
**\$1.73M**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total              |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------|
| Construction | \$530,000                 | \$288,700                 | \$296,600                 | \$304,600                 | \$312,500                 | <b>\$1,732,400</b> |
| Total        | <b>\$530,000</b>          | <b>\$288,700</b>          | <b>\$296,600</b>          | <b>\$304,600</b>          | <b>\$312,500</b>          | <b>\$1,732,400</b> |

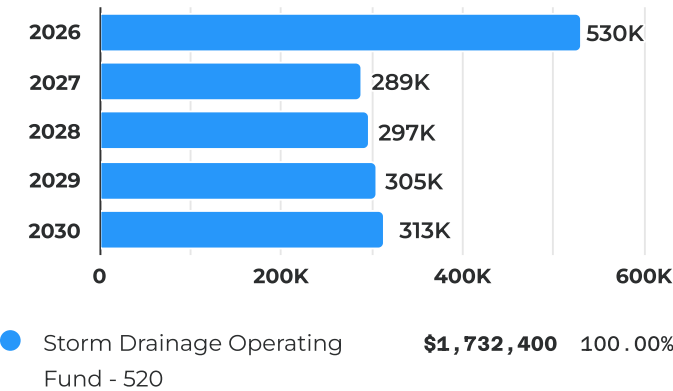
Funding Sources

FY2026 Budget  
**\$530K**

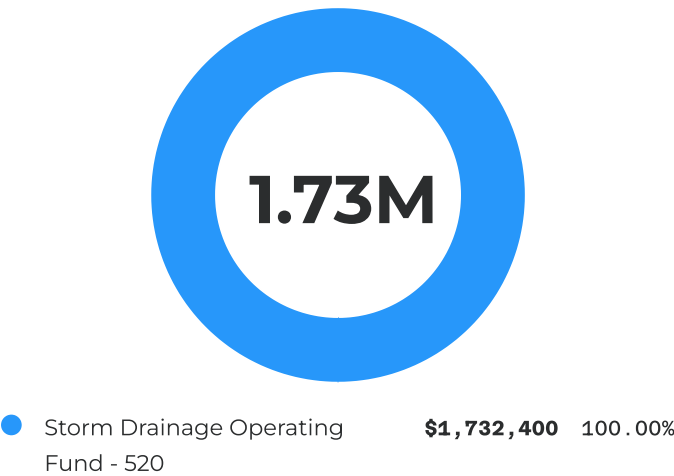
Total Budget (all years)  
**\$1.73M**

Project Total  
**\$1.73M**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category                            | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Storm Drainage Operating Fund - 520 | \$530,000                 | \$288,700                 | \$296,600                 | \$304,600                 | \$312,500                 | \$1,732,400 |
| Total                               | \$530,000                 | \$288,700                 | \$296,600                 | \$304,600                 | \$312,500                 | \$1,732,400 |

Operational Costs

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$243**

Project Total  
**\$243**

Detailed Breakdown

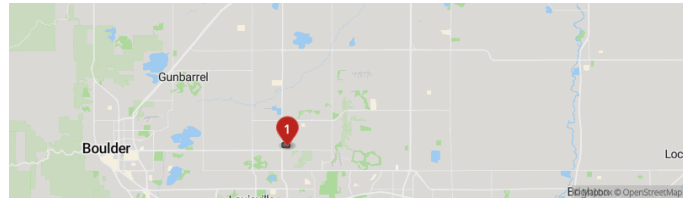
| Category                                    | FY2030<br><i>Proposed</i> | Total |
|---------------------------------------------|---------------------------|-------|
| Other (please specify in description above) | \$243                     | \$243 |
| Total                                       | \$243                     | \$243 |

# Erie Lake Repairs

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 257502     |
| Estimated Start Date      | 01/1/2024  |
| Estimated Completion Date | 12/31/2026 |

## Project Location



## Description

This funding is for repairs to Erie Lake Dam to mitigate seepage along the dam on the east side of the lake. Until the repairs are complete, the State Dam Engineer has restricted water storage in Erie Lake, which complicates managing the Town's water supplies.

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 50

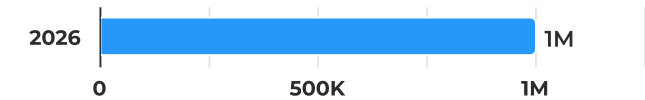
Capital Cost

FY2026 Budget  
**\$1M**

Total Budget (all years)  
**\$1M**

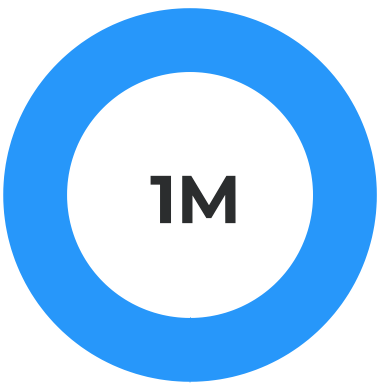
Project Total  
**\$1M**

FY2026 - FY2026 Capital Cost Breakdown



● Construction **\$1,000,000** 100.00%

Capital Cost for Budgeted Years



● Construction **\$1,000,000** 100.00%

Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total       |
|--------------|---------------------------|-------------|
| Construction | \$1,000,000               | \$1,000,000 |
| Total        | \$1,000,000               | \$1,000,000 |

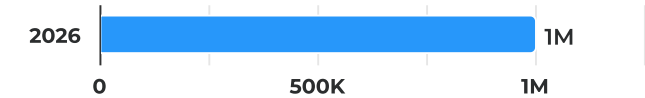
Funding Sources

FY2026 Budget  
**\$1M**

Total Budget (all years)  
**\$1M**

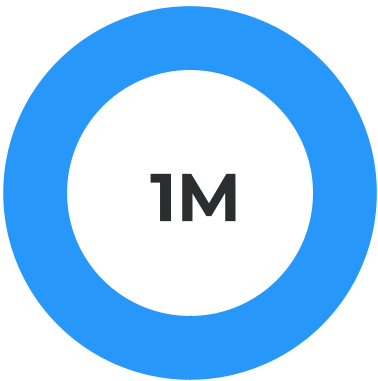
Project Total  
**\$1M**

FY2026 - FY2026 Funding Sources Breakdown



● Water Fund - 500      **\$1,000,000**    100.00%

Funding Sources for Budgeted Years



● Water Fund - 500      **\$1,000,000**    100.00%

Detailed Breakdown

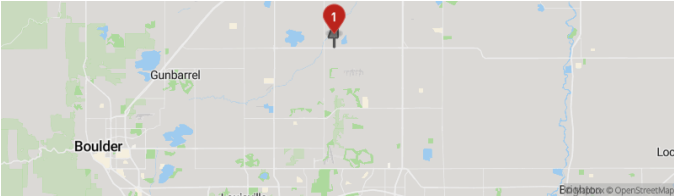
| Category         | FY2026<br><i>Proposed</i> | Total       |
|------------------|---------------------------|-------------|
| Water Fund - 500 | \$1,000,000               | \$1,000,000 |
| Total            | \$1,000,000               | \$1,000,000 |

# Future upgrades to NWRF

## Overview

|                      |           |
|----------------------|-----------|
| Department           | Utilities |
| Estimated Start Date | 01/1/2027 |

## Project Location



## Description

Future upgrades and expansions to the North Water Reclamation Facility plant capacity due to increased population. Current plant capacity is 3 MGD, projected capacity needed at buildout is 5 MGD.

## Images



Project Map



Future Project Detailed Timeline

## Details

|                  |                         |              |    |
|------------------|-------------------------|--------------|----|
| Type of Project: | Utilities (Water/Sewer) | Useful Life: | 50 |
|------------------|-------------------------|--------------|----|

## Capital Cost

FY2026 Budget

**\$0**

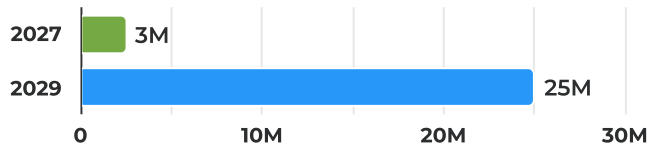
Total Budget (all years)

**\$27.5M**

Project Total

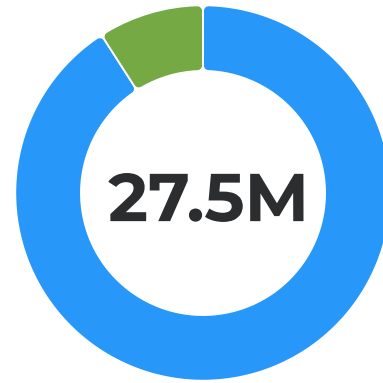
**\$27.5M**

### FY2027 - FY2029 Capital Cost Breakdown



|                        |                     |        |
|------------------------|---------------------|--------|
| ● Construction         | <b>\$25,000,000</b> | 90.91% |
| ● Engineering/Planning | <b>\$2,500,000</b>  | 9.09%  |

### Capital Cost for Budgeted Years



|                        |                     |        |
|------------------------|---------------------|--------|
| ● Construction         | <b>\$25,000,000</b> | 90.91% |
| ● Engineering/Planning | <b>\$2,500,000</b>  | 9.09%  |

### Detailed Breakdown

| Category             | FY2027<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total               |
|----------------------|---------------------------|---------------------------|---------------------|
| Construction         | \$0                       | \$25,000,000              | <b>\$25,000,000</b> |
| Engineering/Planning | \$2,500,000               | \$0                       | <b>\$2,500,000</b>  |
| <b>Total</b>         | <b>\$2,500,000</b>        | <b>\$25,000,000</b>       | <b>\$27,500,000</b> |

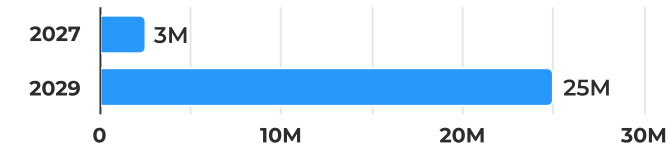
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$27.5M**

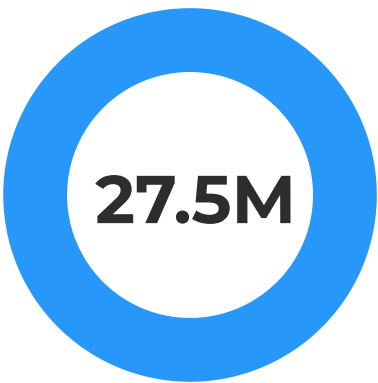
Project Total  
**\$27.5M**

FY2027 - FY2029 Funding Sources Breakdown



● Wastewater Fund - 510      **\$27,500,000**    100.00%

Funding Sources for Budgeted Years



● Wastewater Fund - 510      **\$27,500,000**    100.00%

Detailed Breakdown

| Category              | FY2027<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total        |
|-----------------------|---------------------------|---------------------------|--------------|
| Wastewater Fund - 510 | \$2,500,000               | \$25,000,000              | \$27,500,000 |
| Total                 | \$2,500,000               | \$25,000,000              | \$27,500,000 |

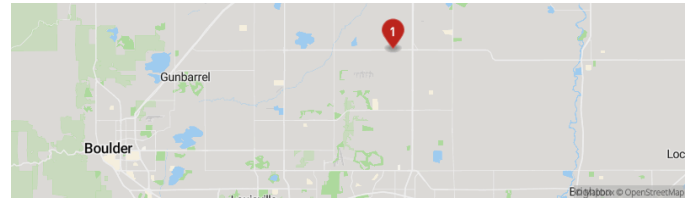


# Highway 52 Drainage Crossing

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 257524    |

## Project Location



## Description

The Town of Erie Outfall Systems Plan has identified an undersized culvert crossing just east of Weld County Road 7. The crossing location extends north across State Highway 52 into the Town of Frederick. The Town of Erie is partnering with the Town of Frederick to identify storm drainage capacity concerns and solutions beginning south of HWY 52 and extending north to the I-25 Frontage Road to a 30% design level. The scope of work will include design alternatives analysis, a cost analysis of alternatives and benefit analysis. Work will also include a 50% storm drainage crossing design for the developed 100 year storm conditions for the State Highway 52 crossing.

## Images



Area Map

## Details

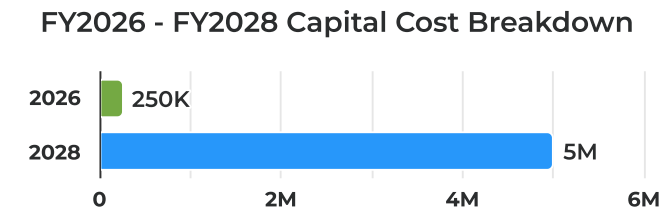
**Type of Project:** Utilities (Water/Sewer)

Capital Cost

FY2026 Budget  
**\$250K**

Total Budget (all years)  
**\$5.25M**

Project Total  
**\$5.25M**



Capital Cost for Budgeted Years



- Construction **\$5,000,000** 95.24%
- Engineering/Planning **\$250,000** 4.76%

- Construction **\$5,000,000** 95.24%
- Engineering/Planning **\$250,000** 4.76%

Detailed Breakdown

| Category             | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total       |
|----------------------|---------------------------|---------------------------|-------------|
| Construction         | \$0                       | \$5,000,000               | \$5,000,000 |
| Engineering/Planning | \$250,000                 | \$0                       | \$250,000   |
| Total                | \$250,000                 | \$5,000,000               | \$5,250,000 |

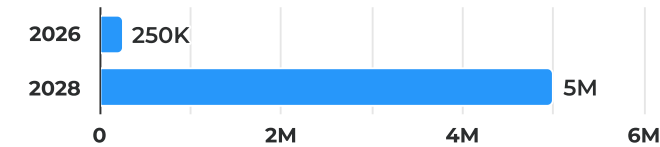
Funding Sources

FY2026 Budget  
**\$250K**

Total Budget (all years)  
**\$5.25M**

Project Total  
**\$5.25M**

FY2026 - FY2028 Funding Sources Breakdown



● Storm Drainage Operating Fund - 520 **\$5,250,000** 100.00%

Funding Sources for Budgeted Years



● Storm Drainage Operating Fund - 520 **\$5,250,000** 100.00%

Detailed Breakdown

| Category                            | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total       |
|-------------------------------------|---------------------------|---------------------------|-------------|
| Storm Drainage Operating Fund - 520 | \$250,000                 | \$5,000,000               | \$5,250,000 |
| Total                               | \$250,000                 | \$5,000,000               | \$5,250,000 |

# Hydrant Meter Replacements

## Overview

|                             |           |
|-----------------------------|-----------|
| <b>Department</b>           | Utilities |
| <b>Project Number</b>       | 257504    |
| <b>Estimated Start Date</b> | 02/1/2025 |

## Description

The Town is in the process of converting to Metron Farnier meters for residential and commercial use. Metron also offers hydrant meters with "smart" capabilities that would allow us to get reads without relying on the contractor to send us reads. With technological advancement we would be able to include these onto Waterscope the web based (cloud based) data system used for meter reading analytics and billing. The voyager hydrant meter also has GPS tracking capabilities we can track where hydrant meters are being used and limit unlawful connections. The hydrant meter assembly consists of a Metron Meter, a Watts Backflow preventor, a gate valve and necessary fittings and adapters to make one unit.

## Details

**Type of Project:** Utilities (Water/Sewer)

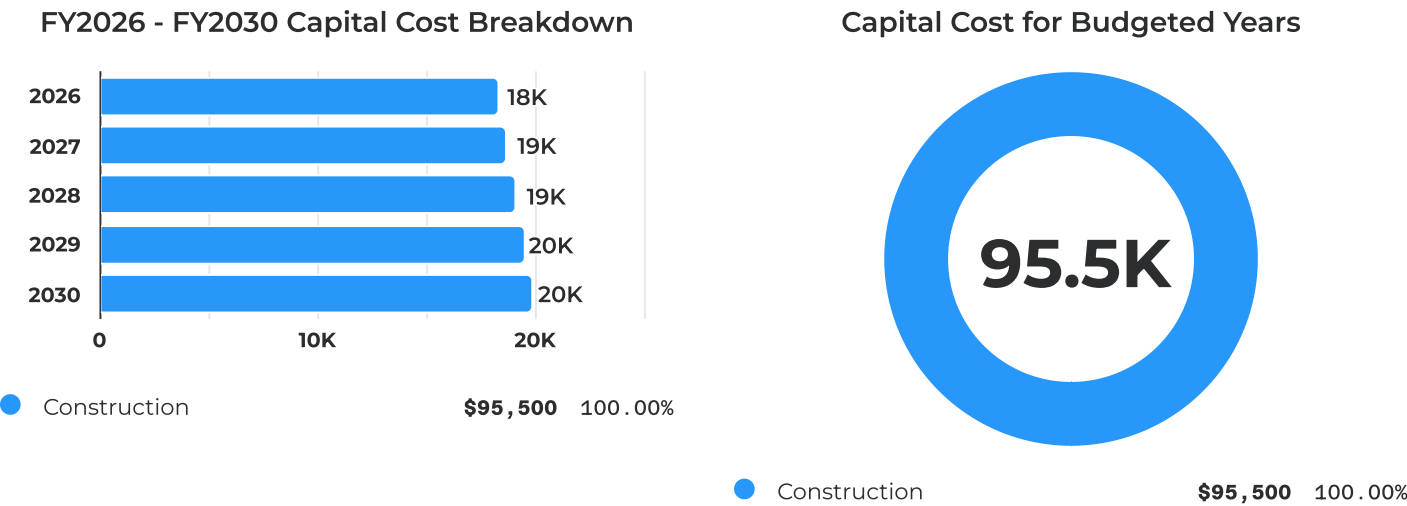
**Useful Life:** 10

Capital Cost

FY2026 Budget  
**\$18.3K**

Total Budget (all years)  
**\$95.5K**

Project Total  
**\$95.5K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Construction | \$18,300                  | \$18,700                  | \$19,100                  | \$19,500                  | \$19,900                  | \$95,500 |
| Total        | \$18,300                  | \$18,700                  | \$19,100                  | \$19,500                  | \$19,900                  | \$95,500 |



## Funding Sources

FY2026 Budget

**\$18.3K**

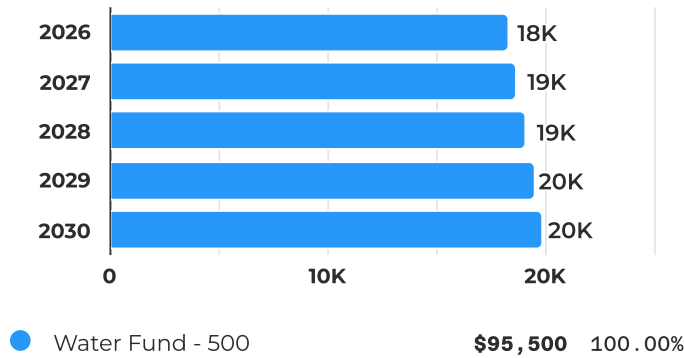
Total Budget (all years)

**\$95.5K**

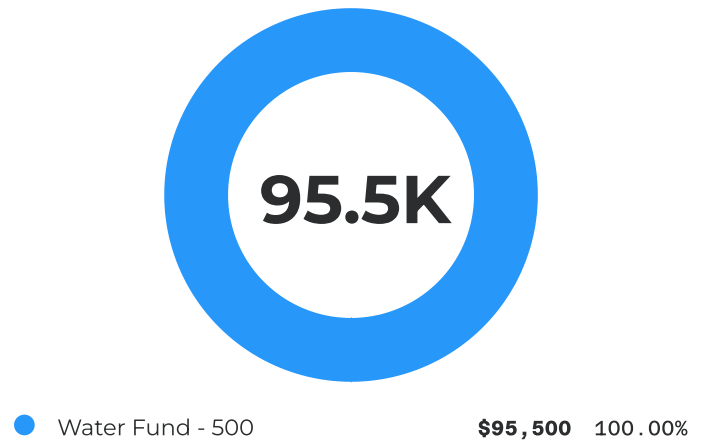
Project Total

**\$95.5K**

### FY2026 - FY2030 Funding Sources Breakdown



### Funding Sources for Budgeted Years



### Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total           |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------|
| Water Fund - 500 | \$18,300                  | \$18,700                  | \$19,100                  | \$19,500                  | \$19,900                  | <b>\$95,500</b> |
| <b>Total</b>     | <b>\$18,300</b>           | <b>\$18,700</b>           | <b>\$19,100</b>           | <b>\$19,500</b>           | <b>\$19,900</b>           | <b>\$95,500</b> |

## Operational Costs

FY2026 Budget

**\$85**

Total Budget (all years)

**\$450**

Project Total

**\$450**

### Detailed Breakdown

| Category                                    | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total        |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------|
| Other (please specify in description above) | \$85                      | \$87                      | \$90                      | \$93                      | \$95                      | <b>\$450</b> |
| <b>Total</b>                                | <b>\$85</b>               | <b>\$87</b>               | <b>\$90</b>               | <b>\$93</b>               | <b>\$95</b>               | <b>\$450</b> |

# LRMWTF Equipment Replacements

## Overview

Department

Utilities

Project Number

257501

## Description

This is an ongoing capital equipment budget line item for the replacement of equipment at the water plant, pumps stations and storage tanks for items that fail, need replacement, or reach the end of their useful life. This would be for pumps, valves, meters, gauges, processors, etc.

2025 items: Vista Ridge Check valve replacement quote; \$40,000, RWPS Pump & motor rebuild quote \$60,000

## Details

Type of Project: Utilities (Water/Sewer)

Useful Life: Varies

## Capital Cost

FY2026 Budget

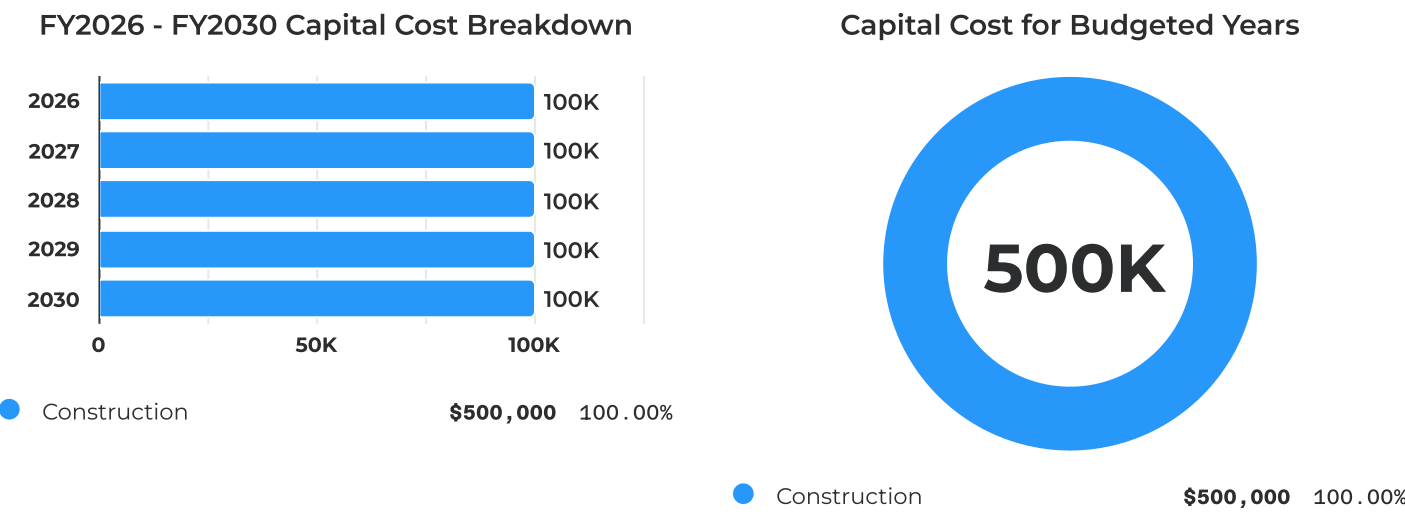
Total Budget (all years)

Project Total

\$100K

\$500K

\$500K



## Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |
| Total        | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |

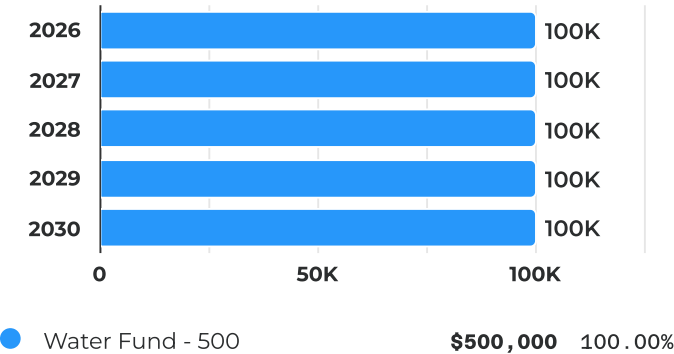
Funding Sources

FY2026 Budget  
**\$100K**

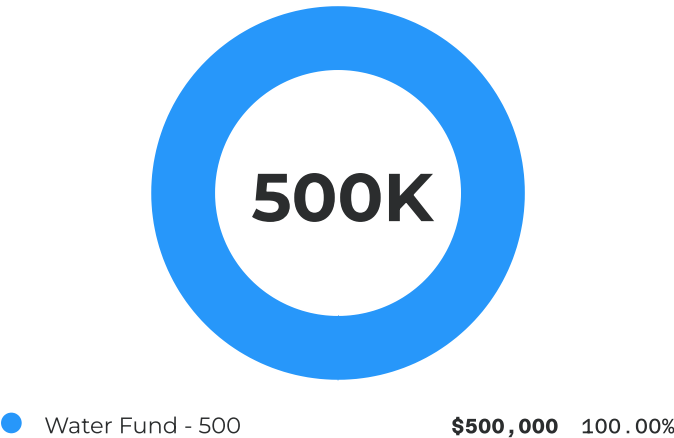
Total Budget (all years)  
**\$500K**

Project Total  
**\$500K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Water Fund - 500 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |
| Total            | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |

Operational Costs

FY2026 Budget  
**\$2.1K**

Total Budget (all years)  
**\$11.8K**

Project Total  
**\$11.8K**

Detailed Breakdown

| Category                                    | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Other (please specify in description above) | \$2,100                   | \$2,200                   | \$2,300                   | \$2,500                   | \$2,700                   | \$11,800 |
| Total                                       | \$2,100                   | \$2,200                   | \$2,300                   | \$2,500                   | \$2,700                   | \$11,800 |



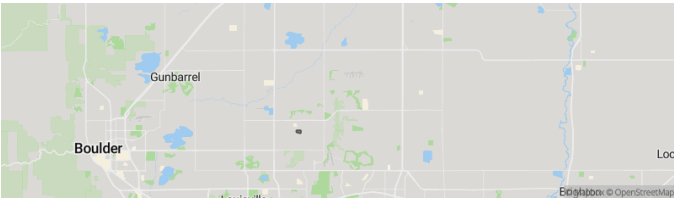


# LRMWTF GAC Expansion

## Overview

**Department** Utilities

## Project Location



## Description

Add granular activated carbon (GAC) contractors to the Lynn R Morgan Water Treatment Facility for the removal of PFAS from raw water sources. New EPA regulations will require removal. Currently, GAC and Reverse Osmosis are the best technology for removal.

## Images



Map



Tanks

## Details

**Type of Project:** Utilities (Water/Sewer)      **Useful Life:** 20

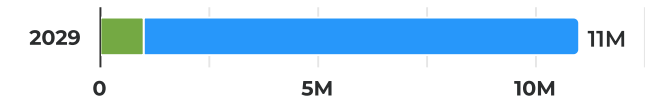
Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$11M**

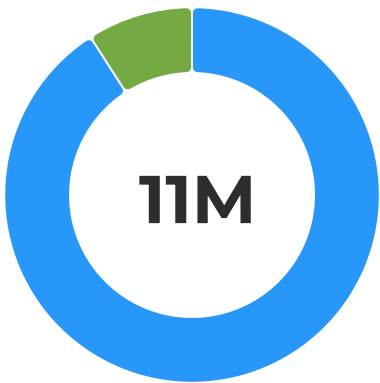
Project Total  
**\$11M**

FY2029 - FY2029 Capital Cost Breakdown



- Construction **\$10,000,000** 90.91%
- Engineering/Planning **\$1,000,000** 9.09%

Capital Cost for Budgeted Years



- Construction **\$10,000,000** 90.91%
- Engineering/Planning **\$1,000,000** 9.09%

Detailed Breakdown

| Category             | FY2029<br>Proposed | Total        |
|----------------------|--------------------|--------------|
| Construction         | \$10,000,000       | \$10,000,000 |
| Engineering/Planning | \$1,000,000        | \$1,000,000  |
| Total                | \$11,000,000       | \$11,000,000 |

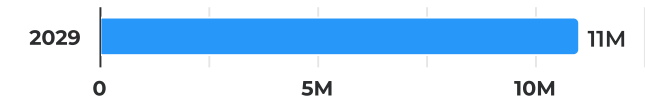
Funding Sources

FY2026 Budget  
\$0

Total Budget (all years)  
\$11M

Project Total  
\$11M

FY2029 - FY2029 Funding Sources Breakdown



Water Fund - 500

\$11,000,000

100.00%

Funding Sources for Budgeted Years



Water Fund - 500

\$11,000,000

100.00%

Detailed Breakdown

| Category         | FY2029<br><i>Proposed</i> | Total        |
|------------------|---------------------------|--------------|
| Water Fund - 500 | \$11,000,000              | \$11,000,000 |
| Total            | \$11,000,000              | \$11,000,000 |

Operational Costs

FY2026 Budget  
\$0

Total Budget (all years)  
\$100K

Project Total  
\$100K

Detailed Breakdown

| Category                                    | FY2030<br><i>Proposed</i> | Total     |
|---------------------------------------------|---------------------------|-----------|
| Other (please specify in description above) | \$100,000                 | \$100,000 |
| Total                                       | \$100,000                 | \$100,000 |



# LRMWTF Instrument Replacements

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 257507    |

## Description

This is an ongoing capital equipment budget line item for the replacement of instrumentation at the water plant, pumps stations and storage tanks for items that fail, need replacement, or reach the end of their usefull life. This would be for water quality instruments such as sourcewater monitors, chlorine analyzers and other water quality instruments that have limited lifespan.

Identified 2025 needs: Replace unrepairable and obsolete YSI Source Water Instrument.

## Details

**Type of Project:** Utilities (Water/Sewer)

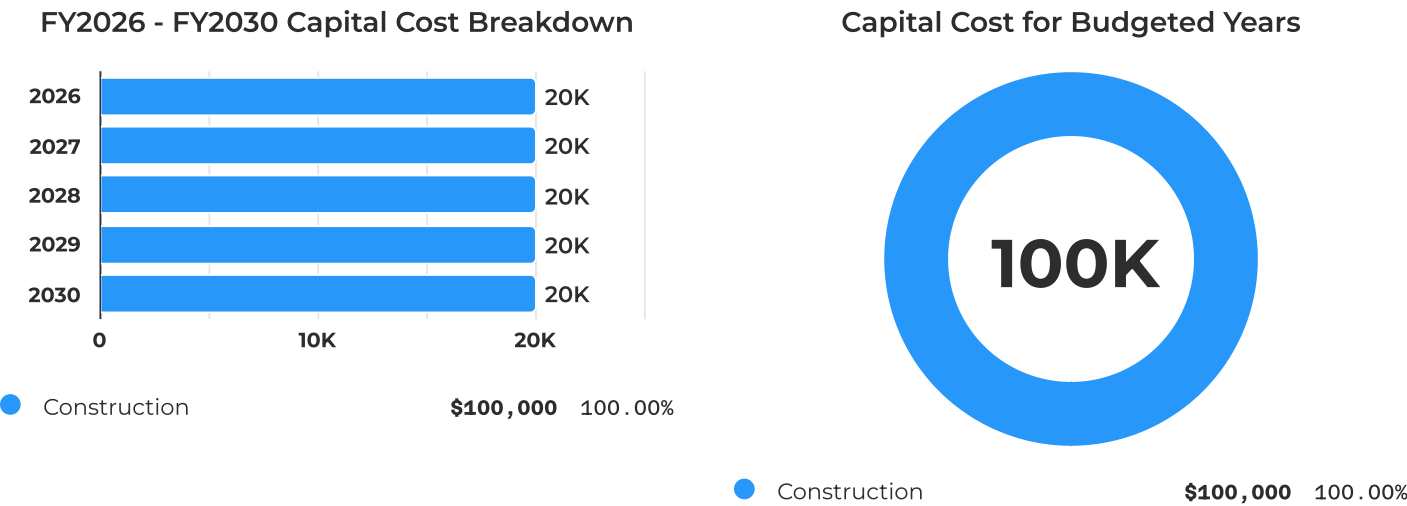
**Useful Life:** 7

Capital Cost

FY2026 Budget  
**\$20K**

Total Budget (all years)  
**\$100K**

Project Total  
**\$100K**

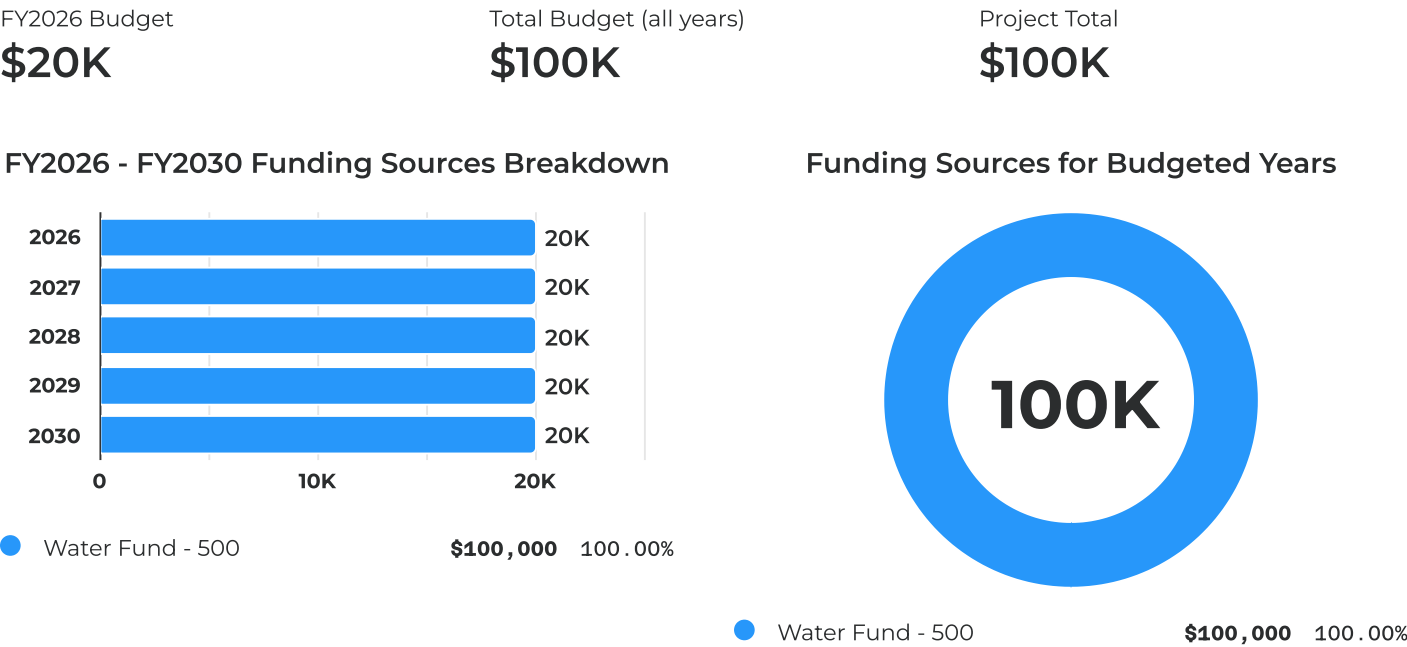


Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$20,000                  | \$20,000                  | \$20,000                  | \$20,000                  | \$20,000                  | \$100,000 |
| Total        | \$20,000                  | \$20,000                  | \$20,000                  | \$20,000                  | \$20,000                  | \$100,000 |



Funding Sources



Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Water Fund - 500 | \$20,000                  | \$20,000                  | \$20,000                  | \$20,000                  | \$20,000                  | \$100,000 |
| Total            | \$20,000                  | \$20,000                  | \$20,000                  | \$20,000                  | \$20,000                  | \$100,000 |

Operational Costs

FY2026 Budget

\$2.1K

Total Budget (all years)

\$11.5K

Project Total

\$11.5K

Detailed Breakdown

| Category                                    | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Other (please specify in description above) | \$2,100                   | \$2,200                   | \$2,300                   | \$2,400                   | \$2,500                   | \$11,500 |
| Total                                       | \$2,100                   | \$2,200                   | \$2,300                   | \$2,400                   | \$2,500                   | \$11,500 |

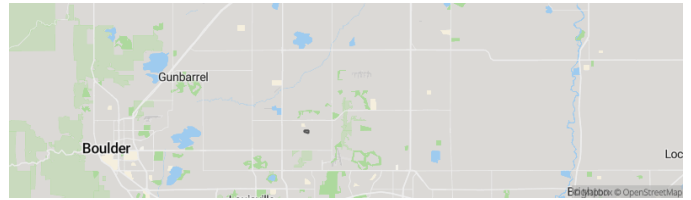


# LRMWTF Plant 1 Filter System Upgrade

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 257505     |
| Estimated Start Date      | 01/1/2025  |
| Estimated Completion Date | 12/31/2027 |

## Project Location



## Description

Plant 1 ultrafiltration membrane system upgrade. The existing system is 25 years old and has exceeded its useful life. Many of the plastic components are cracking and deteriorating and other components need to be upgraded and replaced. A new upgraded filtration system will be retrofitted into the existing system and greatly improve reliability of the system, improve water quality, and increase filtration capacity.

## Images



Old Membranes



New Membranes

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 20

Capital Cost

FY2026 Budget  
**\$6M**

Total Budget (all years)  
**\$6M**

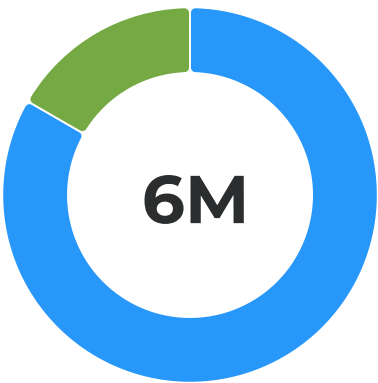
Project Total  
**\$6M**

FY2026 - FY2026 Capital Cost Breakdown



- Construction **\$5,000,000** 83.33%
- Engineering/Planning **\$1,000,000** 16.67%

Capital Cost for Budgeted Years



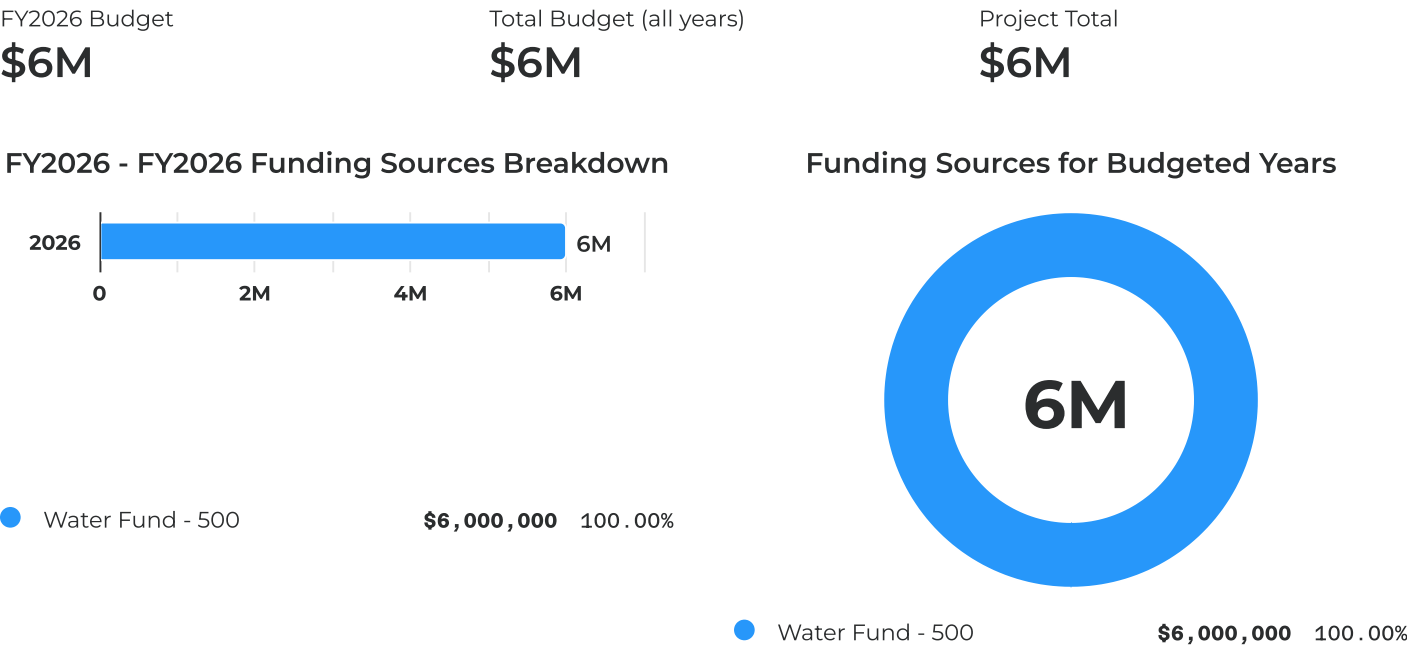
- Construction **\$5,000,000** 83.33%
- Engineering/Planning **\$1,000,000** 16.67%

Detailed Breakdown

| Category             | FY2026<br>Proposed | Total       |
|----------------------|--------------------|-------------|
| Construction         | \$5,000,000        | \$5,000,000 |
| Engineering/Planning | \$1,000,000        | \$1,000,000 |
| Total                | \$6,000,000        | \$6,000,000 |



Funding Sources



Detailed Breakdown

| Category         | FY2026<br>Proposed | Total       |
|------------------|--------------------|-------------|
| Water Fund - 500 | \$6,000,000        | \$6,000,000 |
| Total            | \$6,000,000        | \$6,000,000 |

Operational Costs

FY2026 Budget

\$0

Total Budget (all years)

\$27K

Project Total

\$27K

Detailed Breakdown

| Category                                    | FY2027<br>Proposed | FY2028<br>Proposed | FY2029<br>Proposed | FY2030<br>Proposed | Total    |
|---------------------------------------------|--------------------|--------------------|--------------------|--------------------|----------|
| Other (please specify in description above) | \$6,000            | \$6,500            | \$7,000            | \$7,500            | \$27,000 |
| Total                                       | \$6,000            | \$6,500            | \$7,000            | \$7,500            | \$27,000 |

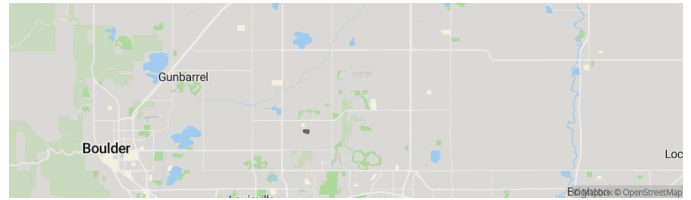


# LRMWTF Plant 2 Membrane Replacements

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Estimated Start Date      | 01/1/2028  |
| Estimated Completion Date | 12/31/2031 |

## Project Location



## Description

Replacement of Plant 2 ultrafiltration membranes is to exceed their life expectancy. 768 membranes were replaced in Cells 1-3 in 2018. 768 membranes were installed in Cells 4-6 in 2020.

## Images



Project Location



Membrane Replacement Pic

## Details

**Type of Project:** Utilities (Water/Sewer)

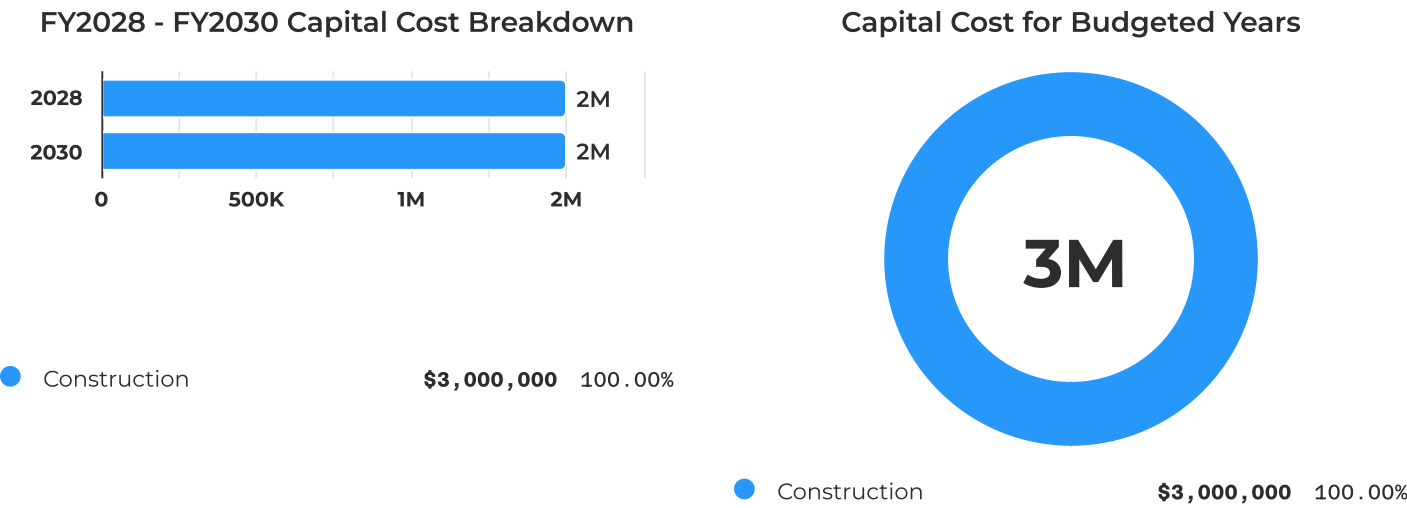
**Useful Life:** 10

Capital Cost

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$3M**

Project Total  
**\$3M**



Detailed Breakdown

| Category     | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|--------------|---------------------------|---------------------------|-------------|
| Construction | \$1,500,000               | \$1,500,000               | \$3,000,000 |
| Total        | \$1,500,000               | \$1,500,000               | \$3,000,000 |

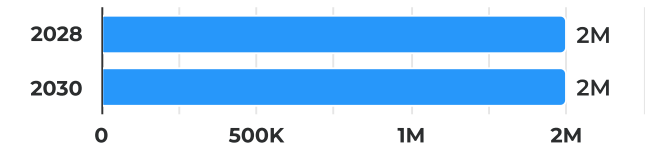
Funding Sources

FY2026 Budget  
\$0

Total Budget (all years)  
\$3M

Project Total  
\$3M

FY2028 - FY2030 Funding Sources Breakdown

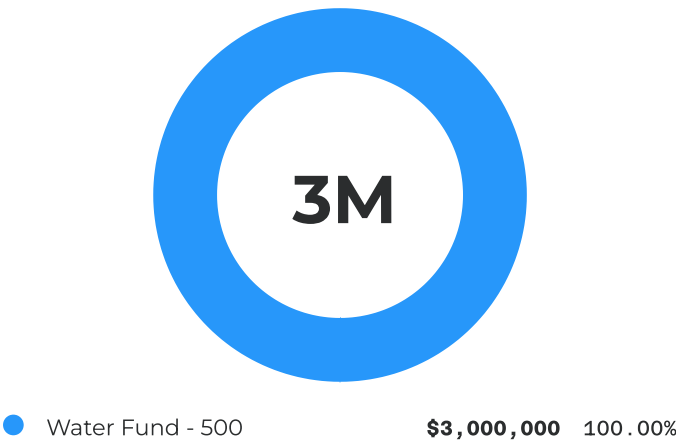


Water Fund - 500

\$3,000,000

100.00%

Funding Sources for Budgeted Years



Detailed Breakdown

| Category         | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|------------------|---------------------------|---------------------------|-------------|
| Water Fund - 500 | \$1,500,000               | \$1,500,000               | \$3,000,000 |
| Total            | \$1,500,000               | \$1,500,000               | \$3,000,000 |

Operational Costs

FY2026 Budget  
\$0

Total Budget (all years)  
\$4K

Project Total  
\$4K

Detailed Breakdown

| Category                                    | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total   |
|---------------------------------------------|---------------------------|---------------------------|---------|
| Other (please specify in description above) | \$2,000                   | \$2,000                   | \$4,000 |
| Total                                       | \$2,000                   | \$2,000                   | \$4,000 |



# LRMWTF PLC Replacements

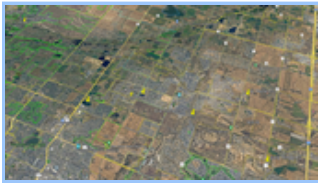
## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 267503     |
| Estimated Start Date      | 01/1/2026  |
| Estimated Completion Date | 12/31/2028 |

## Description

Replace multiple outdated and obsolete Allen Bradley programmable logic controllers (PLC's) at the Lynn R Morgan Water Treatment Facility, Raw Water Water Pump Station, Vista Ridge Pump Station, Thomas Reservoir Pump Station, Erie Commons Pump Station with current Allen Bradley PLCs.

## Images



PLC Replacement Aerial Map



PLC Replacement Pic

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 20

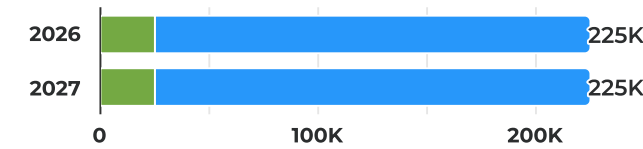
Capital Cost

FY2026 Budget  
**\$225K**

Total Budget (all years)  
**\$450K**

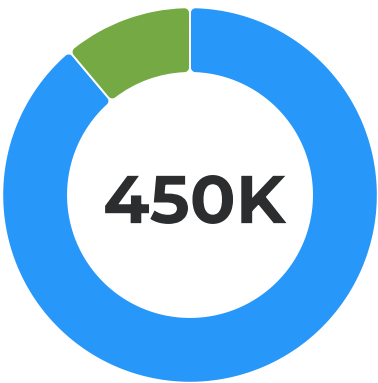
Project Total  
**\$450K**

FY2026 - FY2027 Capital Cost Breakdown



- Construction **\$400,000** 88.89%
- Engineering/Planning **\$50,000** 11.11%

Capital Cost for Budgeted Years



- Construction **\$400,000** 88.89%
- Engineering/Planning **\$50,000** 11.11%

Detailed Breakdown

| Category             | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total     |
|----------------------|---------------------------|---------------------------|-----------|
| Construction         | \$200,000                 | \$200,000                 | \$400,000 |
| Engineering/Planning | \$25,000                  | \$25,000                  | \$50,000  |
| Total                | \$225,000                 | \$225,000                 | \$450,000 |

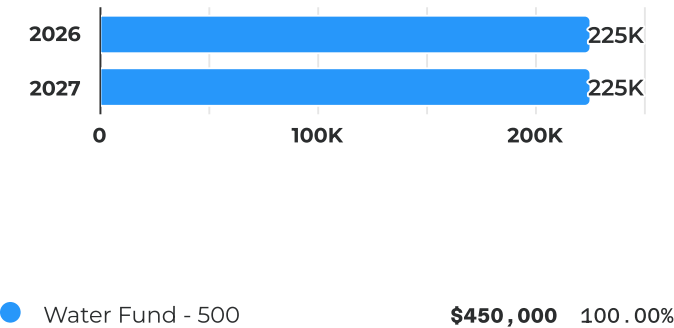
Funding Sources

FY2026 Budget  
**\$225K**

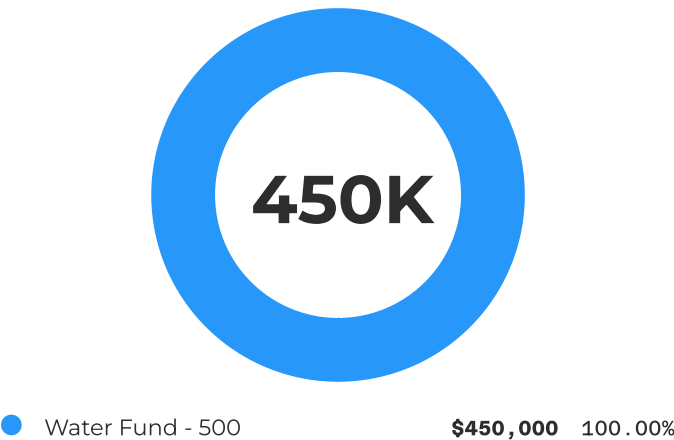
Total Budget (all years)  
**\$450K**

Project Total  
**\$450K**

FY2026 - FY2027 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | Total     |
|------------------|---------------------------|---------------------------|-----------|
| Water Fund - 500 | \$225,000                 | \$225,000                 | \$450,000 |
| Total            | \$225,000                 | \$225,000                 | \$450,000 |

Operational Costs

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$10.5K**

Project Total  
**\$10.5K**

Detailed Breakdown

| Category                                    | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|----------|
| Other (please specify in description above) | \$3,000                   | \$3,500                   | \$4,000                   | \$10,500 |
| Total                                       | \$3,000                   | \$3,500                   | \$4,000                   | \$10,500 |



# LRMWTF Radio Network -SCADA

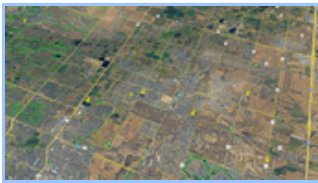
## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Estimated Start Date      | 01/1/2027  |
| Estimated Completion Date | 12/31/2027 |

## Description

Upgrade and expansion of the SCADA radio network to communicate and collect data from multiple sites throughout the Town. Some radios are obsolete and need replacement. The radio network keeps expanding as we continue to add more sites to the network and more demand from the Water Commissioner to convert to real-time data from various sites.

## Images



Radio Update Aerial Map

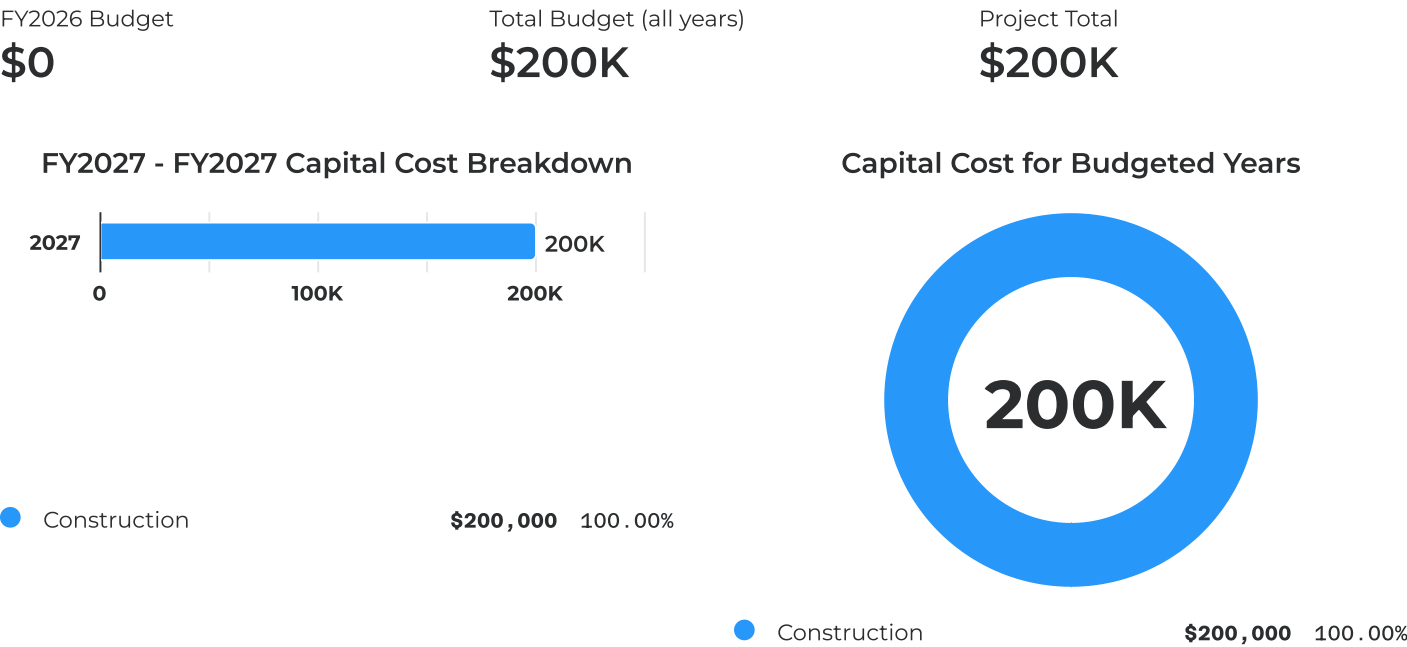
## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 20



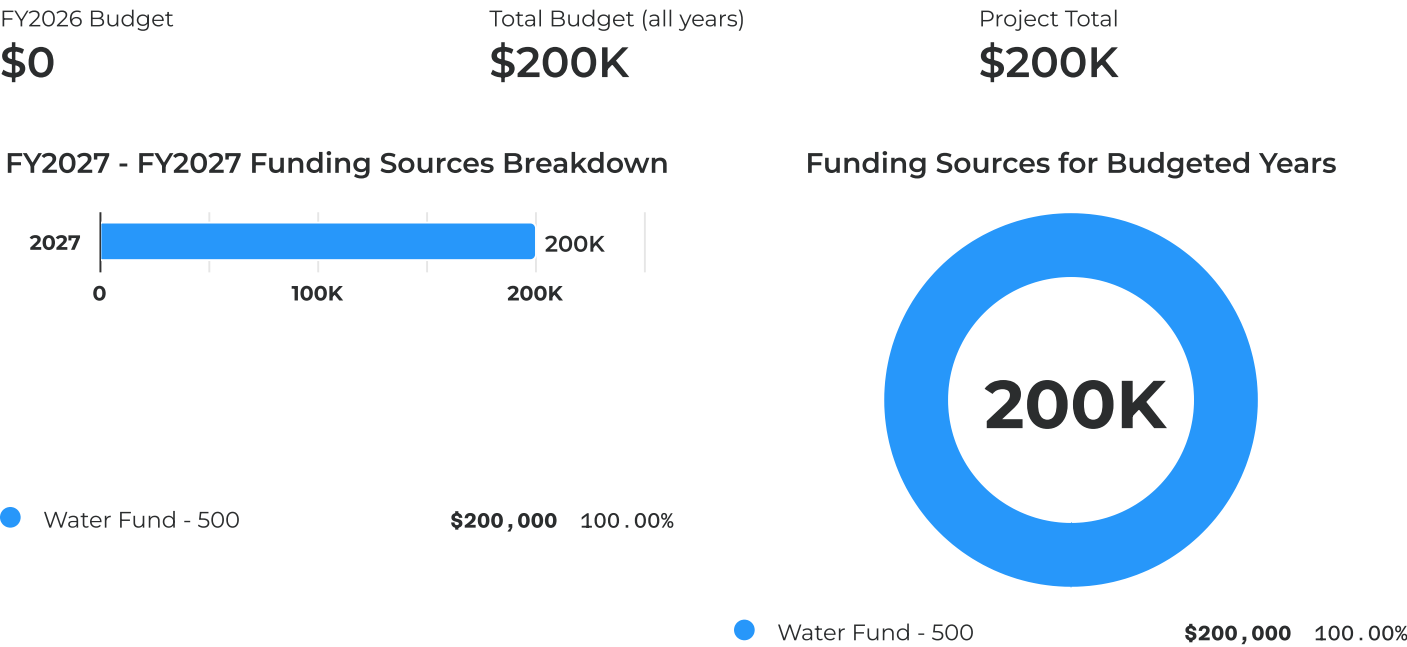
Capital Cost



Detailed Breakdown

| Category     | FY2027<br><i>Proposed</i> | Total     |
|--------------|---------------------------|-----------|
| Construction | \$200,000                 | \$200,000 |
| Total        | \$200,000                 | \$200,000 |

Funding Sources



Detailed Breakdown

| Category         | FY2027<br><i>Proposed</i> | Total     |
|------------------|---------------------------|-----------|
| Water Fund - 500 | \$200,000                 | \$200,000 |
| Total            | \$200,000                 | \$200,000 |

Operational Costs

FY2026 Budget

\$0

Total Budget (all years)

\$3K

Project Total

\$3K

Detailed Breakdown

| Category                                    | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total   |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------|
| Other (please specify in description above) | \$1,000                   | \$1,000                   | \$1,000                   | \$3,000 |
| Total                                       | \$1,000                   | \$1,000                   | \$1,000                   | \$3,000 |

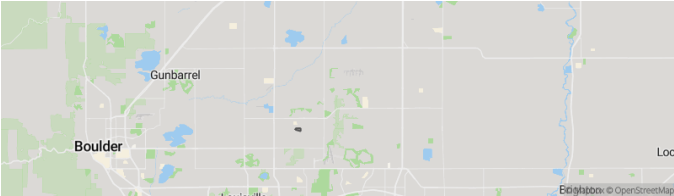


# LRMWTF Upgrades

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 257506    |

## Project Location



## Description

The Lynn R Morgan Water Treatment Facility is 25 years old. Due to the age of the facility and continual changing and tightening of regulations by the EPA and CDPHE upgrades need to be made to maintain compliance with new regulations. This capital budget item provides for various upgrades, known and unknown for the next 10 years.

2025 -Optimize Sodium Permanganate dosing system by adding a blending tank system; \$12,000, change dosing pumps quote; \$11,000, add permanganate analyzer quote; \$16,000.

## Details

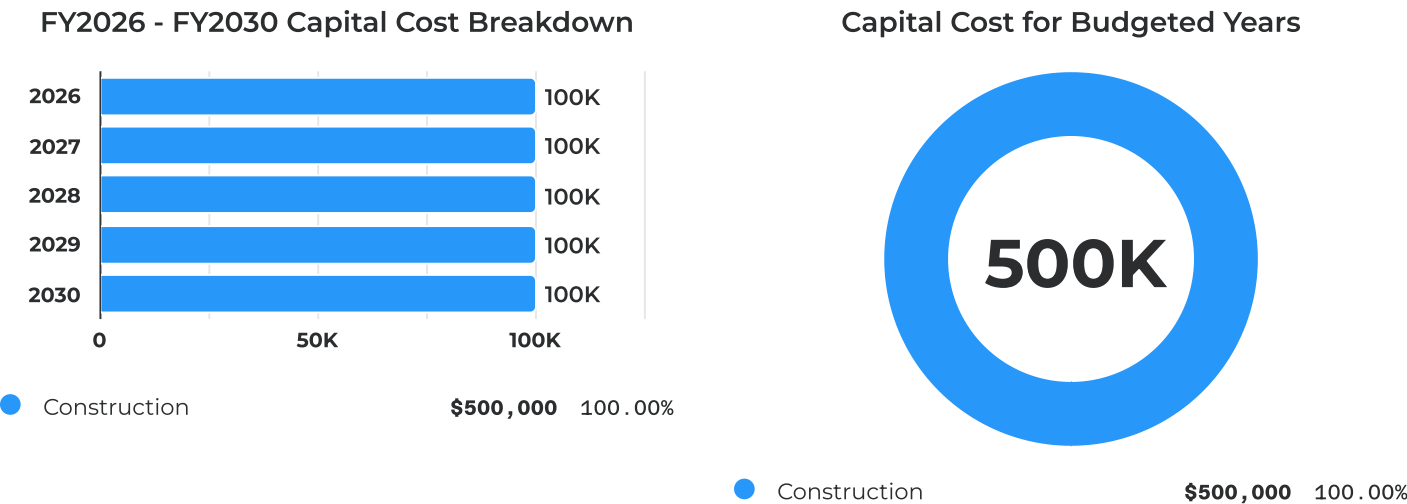
|                  |                         |              |    |
|------------------|-------------------------|--------------|----|
| Type of Project: | Utilities (Water/Sewer) | Useful Life: | 20 |
|------------------|-------------------------|--------------|----|

Capital Cost

FY2026 Budget  
**\$100K**

Total Budget (all years)  
**\$500K**

Project Total  
**\$500K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |
| Total        | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |



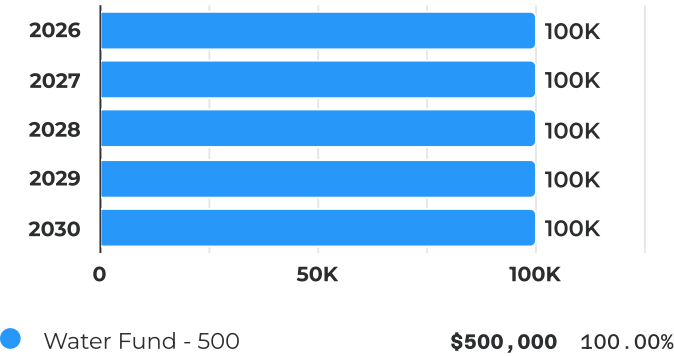
Funding Sources

FY2026 Budget  
\$100K

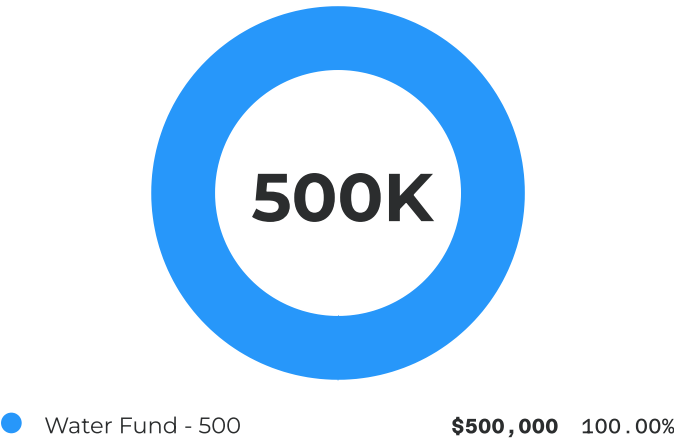
Total Budget (all years)  
\$500K

Project Total  
\$500K

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Water Fund - 500 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |
| Total            | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |

Operational Costs

FY2026 Budget  
\$3.1K

Total Budget (all years)  
\$16.8K

Project Total  
\$16.8K

Detailed Breakdown

| Category                                    | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Other (please specify in description above) | \$3,100                   | \$3,200                   | \$3,300                   | \$3,500                   | \$3,700                   | \$16,800 |
| Total                                       | \$3,100                   | \$3,200                   | \$3,300                   | \$3,500                   | \$3,700                   | \$16,800 |



# Meter Pit Relocation

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 257510    |

## Description

The Town has approximately 1,400 water meters located inside residential homes. Starting in 2018, we will be relocating the inside meter to an outside pit meter. This will reduce the need to coordinate a time for technicians to enter the resident's house when they are available for issues or updates.

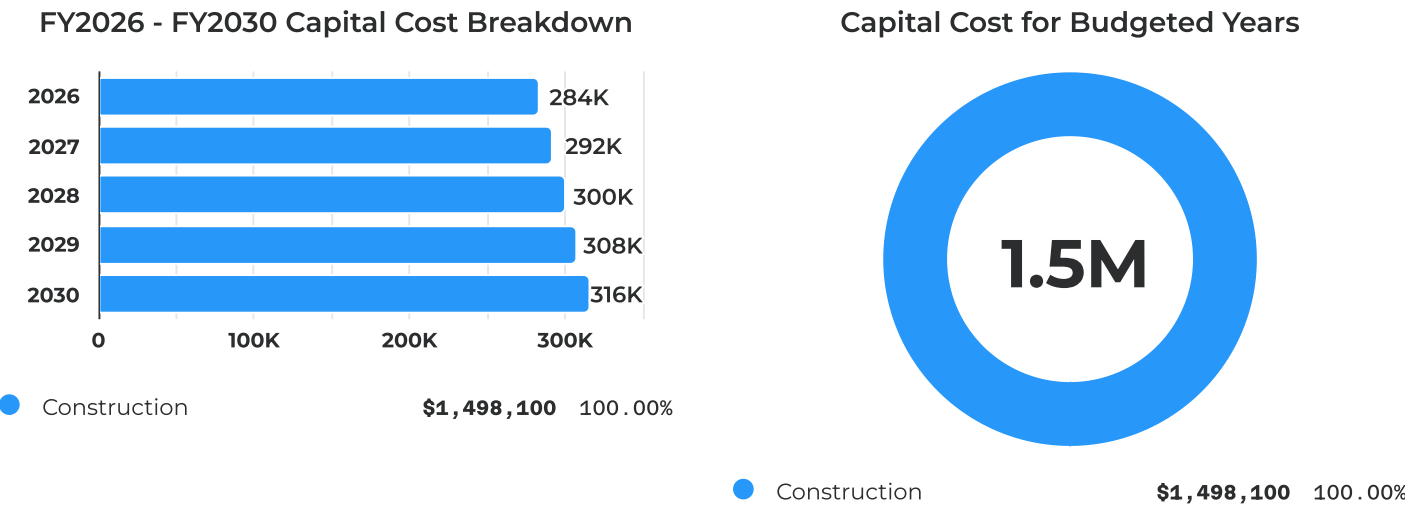
## Details

Type of Project: Utilities (Water/Sewer)

Useful Life: 20

## Capital Cost

|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$284K        | \$1.5M                   | \$1.5M        |



## Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Construction | \$283,600                 | \$291,600                 | \$299,600                 | \$307,600                 | \$315,700                 | \$1,498,100 |
| Total        | \$283,600                 | \$291,600                 | \$299,600                 | \$307,600                 | \$315,700                 | \$1,498,100 |

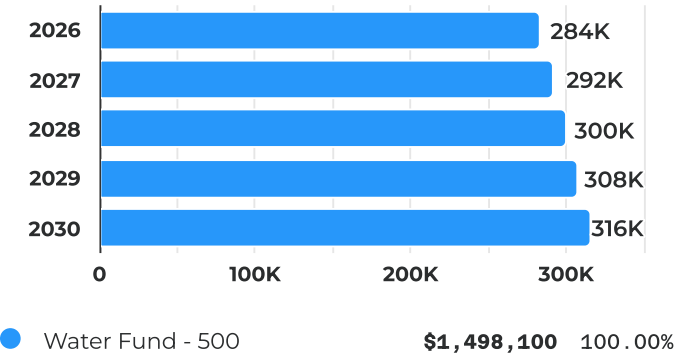
Funding Sources

FY2026 Budget  
**\$284K**

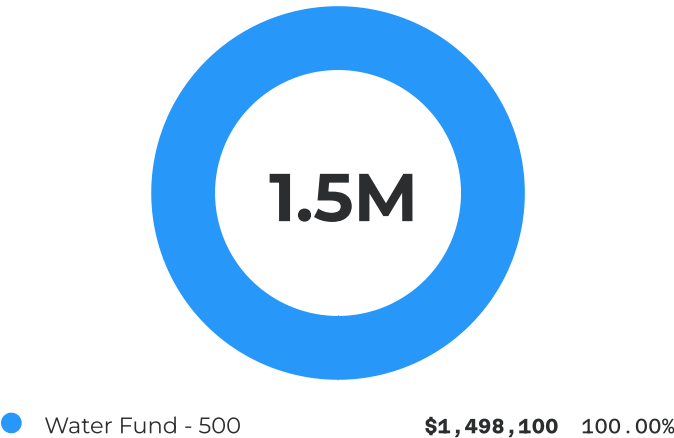
Total Budget (all years)  
**\$1.5M**

Project Total  
**\$1.5M**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Water Fund - 500 | \$283,600                 | \$291,600                 | \$299,600                 | \$307,600                 | \$315,700                 | \$1,498,100 |
| Total            | \$283,600                 | \$291,600                 | \$299,600                 | \$307,600                 | \$315,700                 | \$1,498,100 |

# NISP

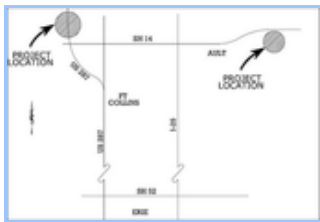
## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 100007    |

## Description

Erie is participating with 14 other entities to develop additional water supplies. This project will build a 177,000-acre feet reservoir north of Fort Collins and a 45,600 acre feet reservoir east of Fort Collins. This project is managed by Northern Colorado Water Conservancy District. Securing new water shares will enable the Town to satisfy new development anticipated by the Comprehensive Plan.

## Images



100007.jpg

## Details

**Type of Project:** Utilities (Water/Sewer)

## Supplemental Attachments

 [NISP Memo](#)

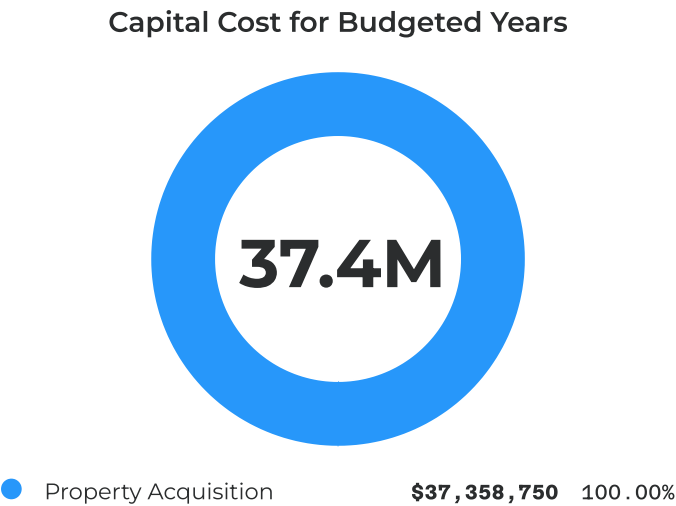
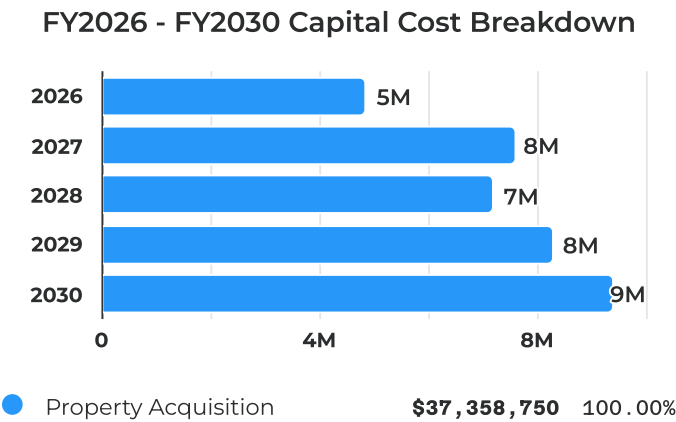


Capital Cost

FY2026 Budget  
**\$4.86M**

Total Budget (all years)  
**\$37.4M**

Project Total  
**\$37.4M**



Detailed Breakdown

| Category             | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total        |
|----------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------|
| Property Acquisition | \$4,858,750               | \$7,600,000               | \$7,200,000               | \$8,300,000               | \$9,400,000               | \$37,358,750 |
| Total                | \$4,858,750               | \$7,600,000               | \$7,200,000               | \$8,300,000               | \$9,400,000               | \$37,358,750 |

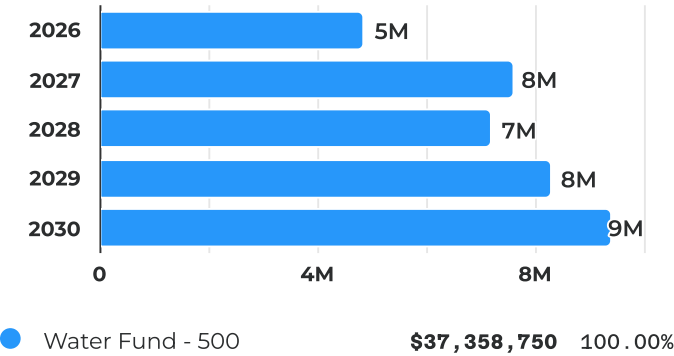
Funding Sources

FY2026 Budget  
**\$4.86M**

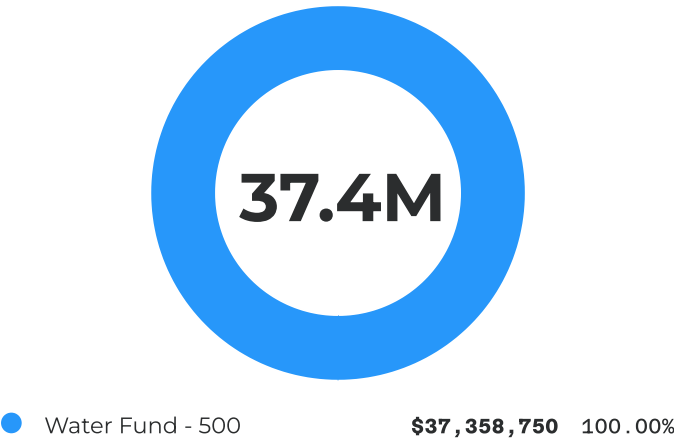
Total Budget (all years)  
**\$37.4M**

Project Total  
**\$37.4M**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total               |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Water Fund - 500 | \$4,858,750               | \$7,600,000               | \$7,200,000               | \$8,300,000               | \$9,400,000               | <b>\$37,358,750</b> |
| Total            | <b>\$4,858,750</b>        | <b>\$7,600,000</b>        | <b>\$7,200,000</b>        | <b>\$8,300,000</b>        | <b>\$9,400,000</b>        | <b>\$37,358,750</b> |

# NISP Conveyance Easement Acquisitions

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 257513     |
| Estimated Start Date      | 01/1/2025  |
| Estimated Completion Date | 12/31/2029 |

## Description

Splitting with Left Hand Water District and City of Lafayette (1/3 each). Consultation services to identify easements needed. Acquiring easements to install the NISP pipeline from Firestone to Erie. Some pipes may be installed earlier than others (i.e. pipe sleeve under I-25).

## Images



NISP Alignment

## Details

**Type of Project:** Utilities (Water/Sewer)

## Capital Cost

FY2026 Budget

**\$663K**

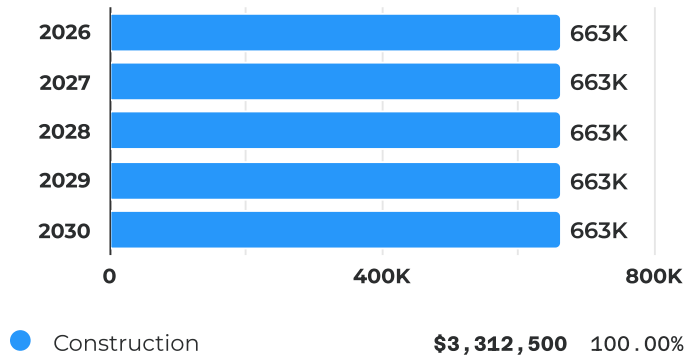
Total Budget (all years)

**\$3.31M**

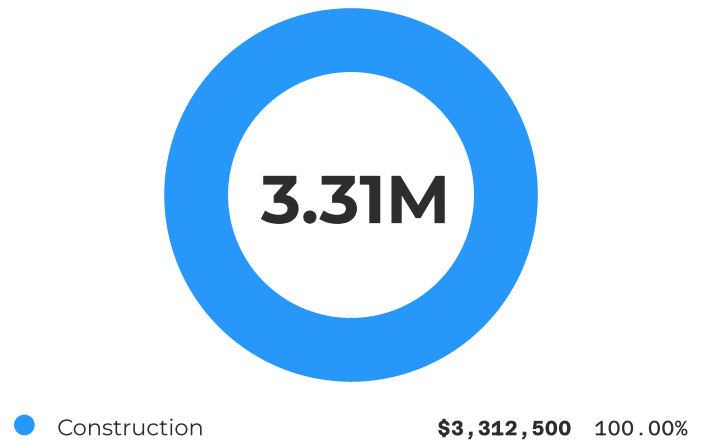
Project Total

**\$3.31M**

### FY2026 - FY2030 Capital Cost Breakdown



### Capital Cost for Budgeted Years



### Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total              |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------|
| Construction | \$662,500                 | \$662,500                 | \$662,500                 | \$662,500                 | \$662,500                 | <b>\$3,312,500</b> |
| <b>Total</b> | <b>\$662,500</b>          | <b>\$662,500</b>          | <b>\$662,500</b>          | <b>\$662,500</b>          | <b>\$662,500</b>          | <b>\$3,312,500</b> |

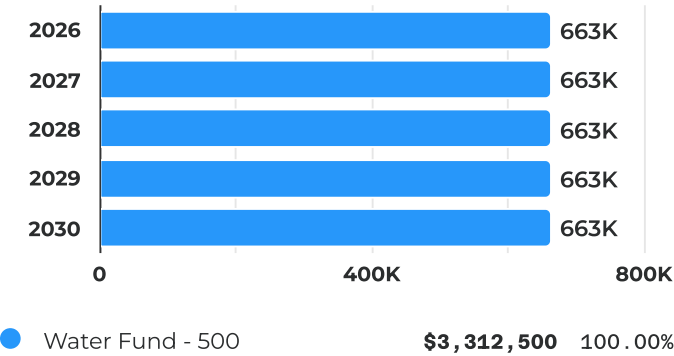
Funding Sources

FY2026 Budget  
**\$663K**

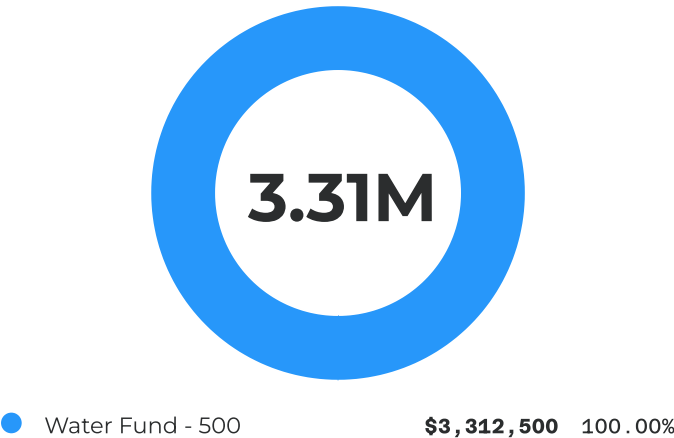
Total Budget (all years)  
**\$3.31M**

Project Total  
**\$3.31M**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

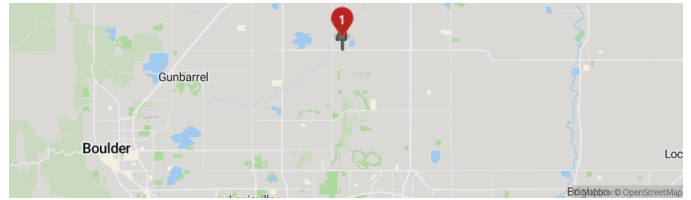
| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Water Fund - 500 | \$662,500                 | \$662,500                 | \$662,500                 | \$662,500                 | \$662,500                 | \$3,312,500 |
| Total            | \$662,500                 | \$662,500                 | \$662,500                 | \$662,500                 | \$662,500                 | \$3,312,500 |

# NWRF Equipment Replacements

## Overview

|                             |           |
|-----------------------------|-----------|
| <b>Department</b>           | Utilities |
| <b>Project Number</b>       | 257516    |
| <b>Estimated Start Date</b> | 01/1/2025 |

## Project Location



## Description

This is an ongoing capital equipment budget line item for the replacement of equipment at the wastewater plant for items that fail, need replacement, or reach the end of their useful life.

This would be for pumps, valves, meters, gauges, processors, etc.

Identified 2025 needs: Grit Pump Assembly @ \$7,000

## Images



Site Map

## Details

**Type of Project:** Utilities (Water/Sewer)

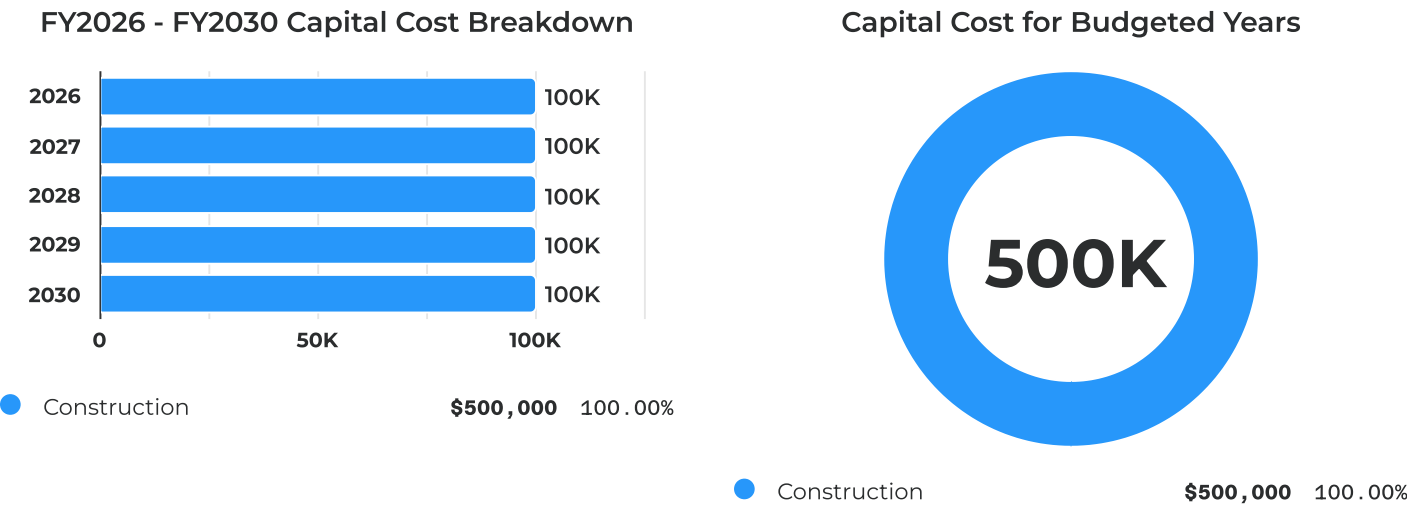
**Useful Life:** 20

Capital Cost

FY2026 Budget  
**\$100K**

Total Budget (all years)  
**\$500K**

Project Total  
**\$500K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |
| Total        | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |

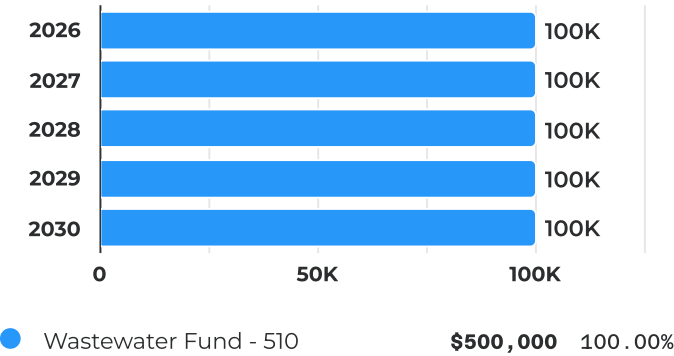
Funding Sources

FY2026 Budget  
**\$100K**

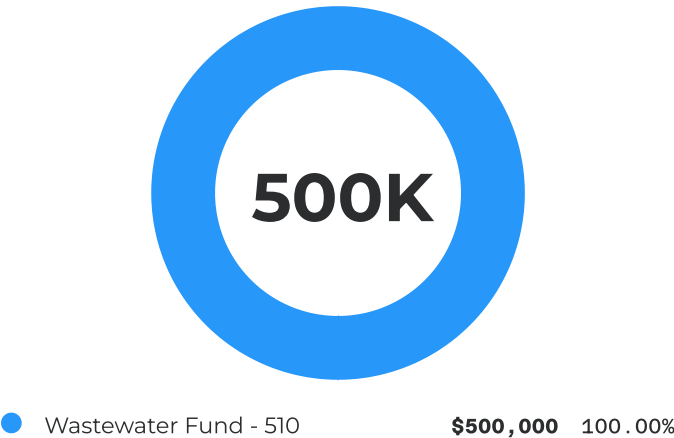
Total Budget (all years)  
**\$500K**

Project Total  
**\$500K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category              | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|-----------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Wastewater Fund - 510 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |
| Total                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$500,000 |





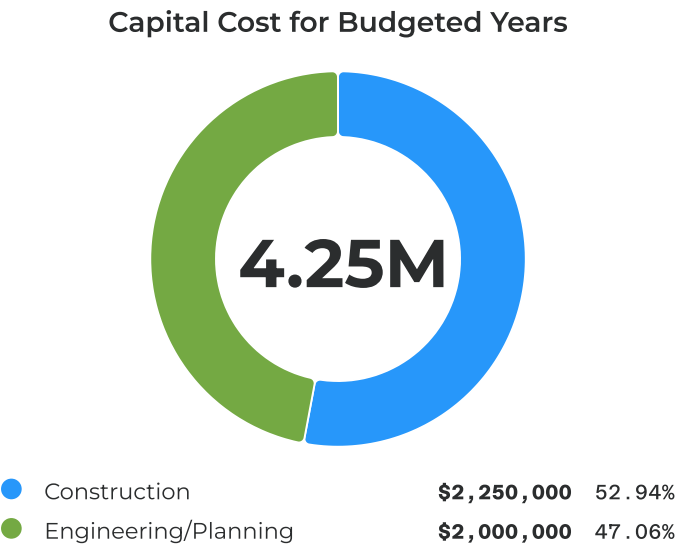
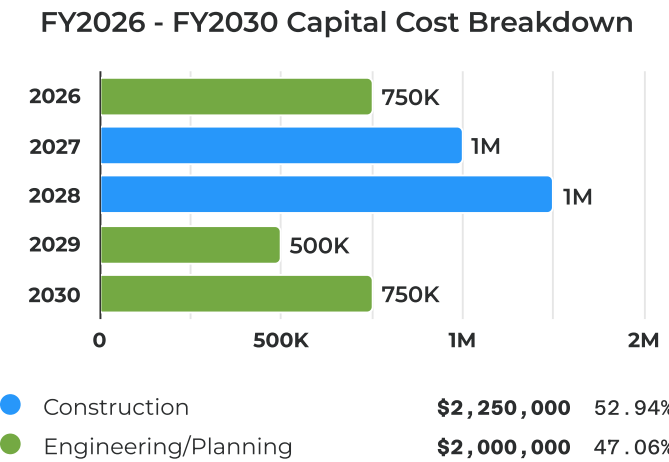


Capital Cost

FY2026 Budget  
**\$750K**

Total Budget (all years)  
**\$4.25M**

Project Total  
**\$4.25M**



Detailed Breakdown

| Category             | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|----------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Construction         | \$0                       | \$1,000,000               | \$1,250,000               | \$0                       | \$0                       | \$2,250,000 |
| Engineering/Planning | \$750,000                 | \$0                       | \$0                       | \$500,000                 | \$750,000                 | \$2,000,000 |
| Total                | \$750,000                 | \$1,000,000               | \$1,250,000               | \$500,000                 | \$750,000                 | \$4,250,000 |

## Funding Sources

FY2026 Budget

**\$750K**

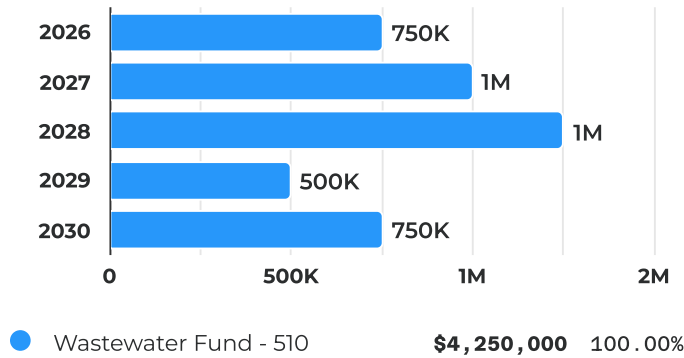
Total Budget (all years)

**\$4.25M**

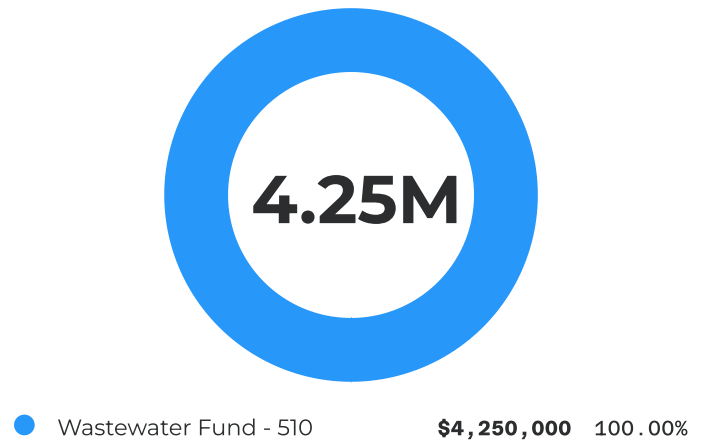
Project Total

**\$4.25M**

### FY2026 - FY2030 Funding Sources Breakdown



### Funding Sources for Budgeted Years



### Detailed Breakdown

| Category              | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total              |
|-----------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------|
| Wastewater Fund - 510 | \$750,000                 | \$1,000,000               | \$1,250,000               | \$500,000                 | \$750,000                 | \$4,250,000        |
| <b>Total</b>          | <b>\$750,000</b>          | <b>\$1,000,000</b>        | <b>\$1,250,000</b>        | <b>\$500,000</b>          | <b>\$750,000</b>          | <b>\$4,250,000</b> |

## Operational Costs

FY2026 Budget

**\$54K**

Total Budget (all years)

**\$290K**

Project Total

**\$290K**

### Detailed Breakdown

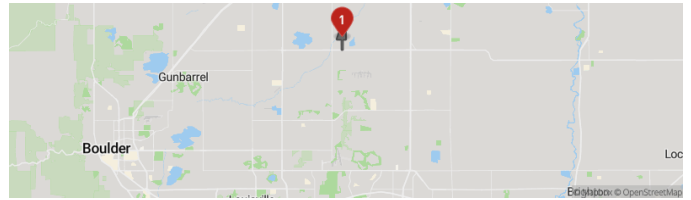
| Category                                    | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total            |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------|
| Other (please specify in description above) | \$54,000                  | \$56,000                  | \$58,000                  | \$60,000                  | \$62,000                  | \$290,000        |
| <b>Total</b>                                | <b>\$54,000</b>           | <b>\$56,000</b>           | <b>\$58,000</b>           | <b>\$60,000</b>           | <b>\$62,000</b>           | <b>\$290,000</b> |

# NWRF Instrument Replacements

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 257517    |

## Project Location



## Description

This is an ongoing capital equipment budget line item for the replacement of instrumentation at the wastewater plant for items that fail, need replacement, or reach the end of their useful life. This would be for water-quality instruments and laboratory instruments that have limited lifespans.

Replace YSI Source Water Instrument for Erie Lake. Quote for replacement is \$25,000.

## Details

**Type of Project:** Utilities (Water/Sewer)

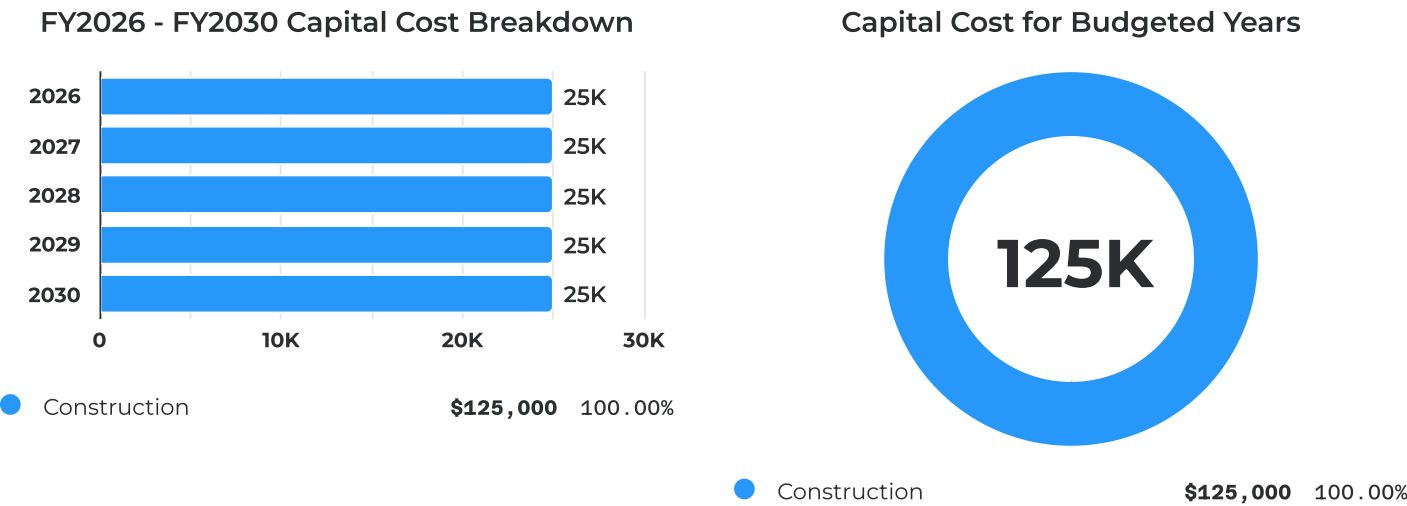
**Useful Life:** 7

Capital Cost

FY2026 Budget  
**\$25K**

Total Budget (all years)  
**\$125K**

Project Total  
**\$125K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total            |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------|
| Construction | \$25,000                  | \$25,000                  | \$25,000                  | \$25,000                  | \$25,000                  | <b>\$125,000</b> |
| Total        | <b>\$25,000</b>           | <b>\$25,000</b>           | <b>\$25,000</b>           | <b>\$25,000</b>           | <b>\$25,000</b>           | <b>\$125,000</b> |



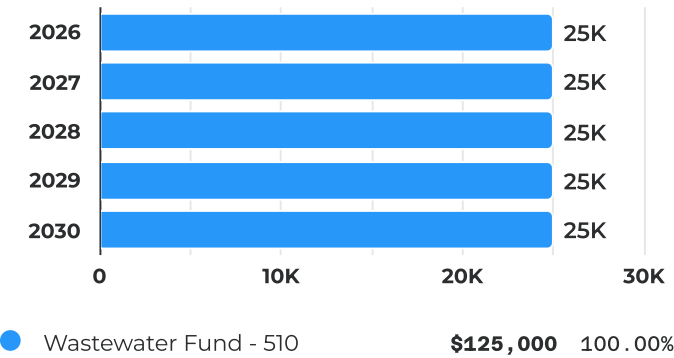
Funding Sources

FY2026 Budget  
**\$25K**

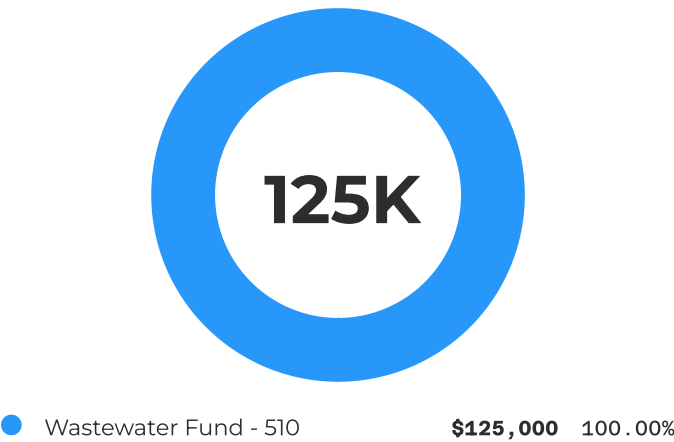
Total Budget (all years)  
**\$125K**

Project Total  
**\$125K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

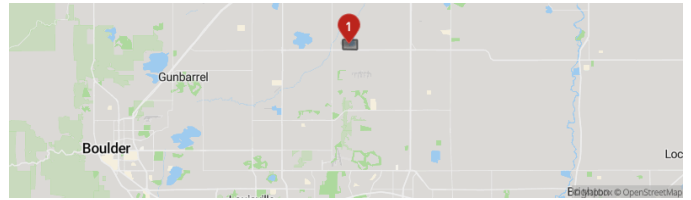
| Category              | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|-----------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Wastewater Fund - 510 | \$25,000                  | \$25,000                  | \$25,000                  | \$25,000                  | \$25,000                  | \$125,000 |
| Total                 | \$25,000                  | \$25,000                  | \$25,000                  | \$25,000                  | \$25,000                  | \$125,000 |

# NWRF to HWY 52 & WCR5 (reimb)

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 100395     |
| Estimated Start Date      | 01/1/2024  |
| Estimated Completion Date | 12/31/2032 |

## Project Location



## Description

Installing approximately 10,900 LF of 36" sanitary sewer interceptor line to provide service to Summerfield and the I-25 corridor. Per the Summerfield Annexation Agreement, the Developer will be reimbursed \$300,000 upon construction acceptance, and \$300,000 with every 100 building permits until the percentage to be reimbursed is paid. The section beyond the Summerfield Annexation will be fronted at the Town's expense to provide service to the I-25 corridor with project costs reimbursed by those who connect. This is listed in the 2013 Wastewater Utility Plan. Assuming 350 building permits from 2026-2031, development will cover 83.1% of construction phase cost.

## Images



Alignment

## Details

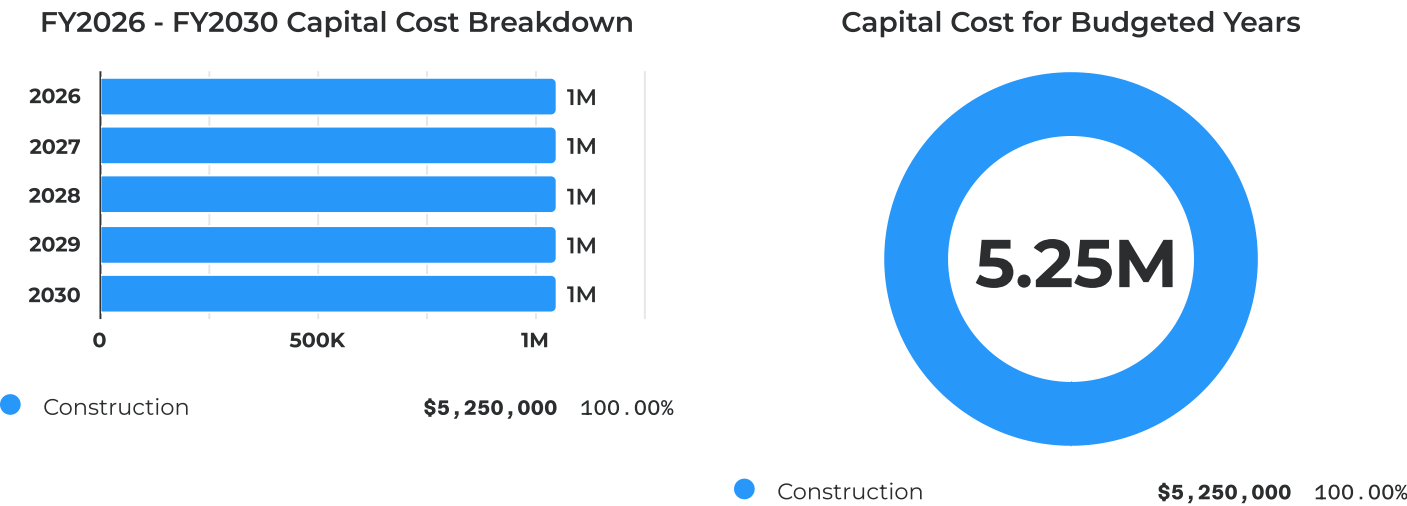
**Type of Project:** Utilities (Water/Sewer)

Capital Cost

FY2026 Budget  
**\$1.05M**

Total Budget (all years)  
**\$5.25M**

Project Total  
**\$5.25M**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Construction | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$5,250,000 |
| Total        | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$5,250,000 |





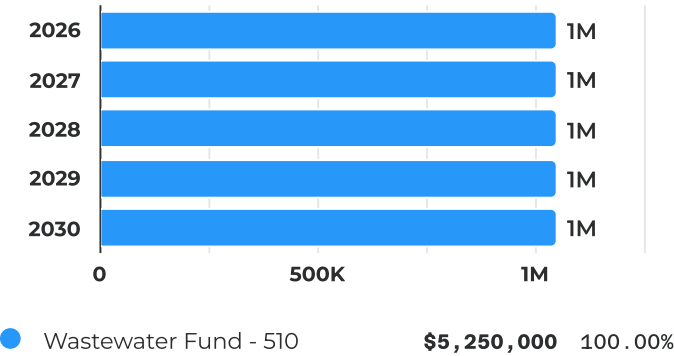
Funding Sources

FY2026 Budget  
**\$1.05M**

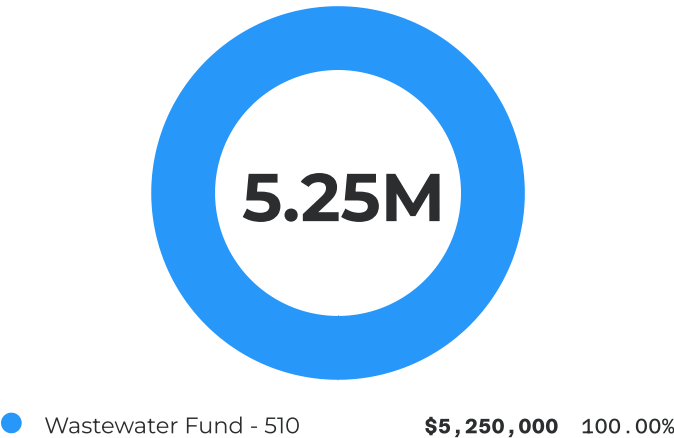
Total Budget (all years)  
**\$5.25M**

Project Total  
**\$5.25M**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category              | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|-----------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Wastewater Fund - 510 | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$5,250,000 |
| Total                 | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$1,050,000               | \$5,250,000 |

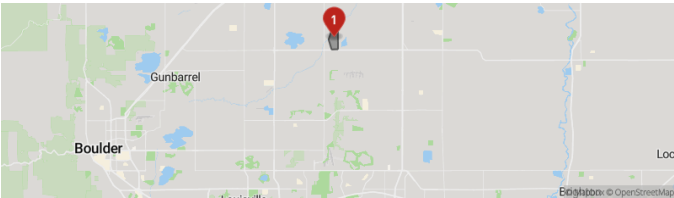
# NWTF Upgrades

## Overview

Department

Utilities

## Project Location



## Description

Various upgrades to the new North Water Treatment Plant after startup for unforeseen upgrades needed to the treatment process and to comply with new CDPHE regulations.

## Details

Type of Project: Utilities (Water/Sewer)

Useful Life: 10

## Capital Cost

FY2026 Budget

Total Budget (all years)

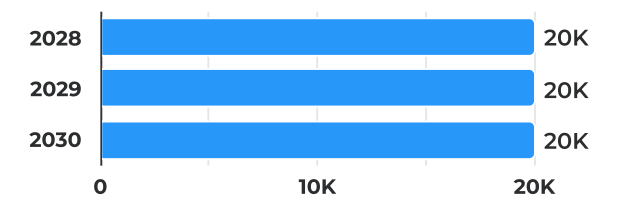
Project Total

\$0

\$60K

\$60K

### FY2028 - FY2030 Capital Cost Breakdown

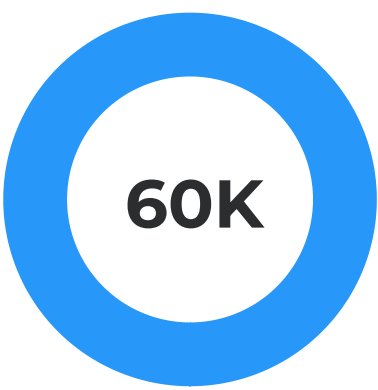


● Construction

\$60,000

100.00%

### Capital Cost for Budgeted Years



● Construction

\$60,000

100.00%

## Detailed Breakdown

| Category     | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|--------------|---------------------------|---------------------------|---------------------------|----------|
| Construction | \$20,000                  | \$20,000                  | \$20,000                  | \$60,000 |
| Total        | \$20,000                  | \$20,000                  | \$20,000                  | \$60,000 |

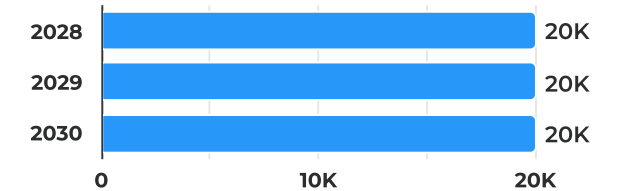
Funding Sources

FY2026 Budget  
\$0

Total Budget (all years)  
\$60K

Project Total  
\$60K

FY2028 - FY2030 Funding Sources Breakdown

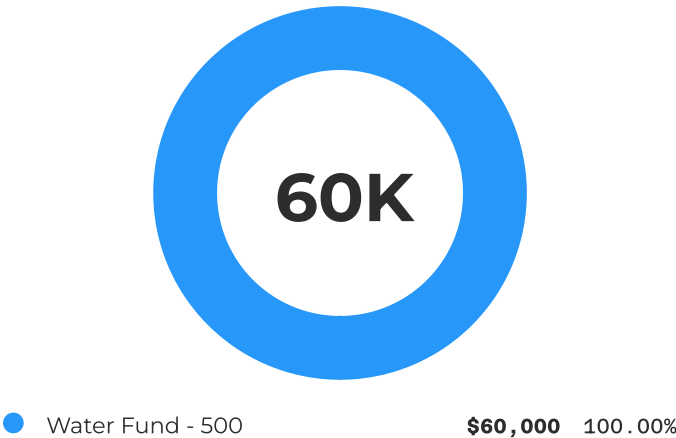


Water Fund - 500

\$60,000

100.00%

Funding Sources for Budgeted Years



Detailed Breakdown

| Category         | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|------------------|---------------------------|---------------------------|---------------------------|----------|
| Water Fund - 500 | \$20,000                  | \$20,000                  | \$20,000                  | \$60,000 |
| Total            | \$20,000                  | \$20,000                  | \$20,000                  | \$60,000 |

Operational Costs

FY2026 Budget  
\$0

Total Budget (all years)  
\$6.3K

Project Total  
\$6.3K

Detailed Breakdown

| Category                                    | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total   |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------|
| Other (please specify in description above) | \$2,000                   | \$2,100                   | \$2,200                   | \$6,300 |
| Total                                       | \$2,000                   | \$2,100                   | \$2,200                   | \$6,300 |



# Old Town Outfall Capacity Improvement

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 267501     |
| Estimated Start Date      | 01/1/2026  |
| Estimated Completion Date | 12/31/2029 |

## Description

Design of Old Town infrastructure drainage improvements. Need to review recommendations and implement a plan.

## Images



Old Town Outfall Capacity Improvements Map 1



Old Town Outfall Capacity Improvements Map 2

## Details

**Type of Project:** Utilities (Water/Sewer)

## Capital Cost

FY2026 Budget

**\$0**

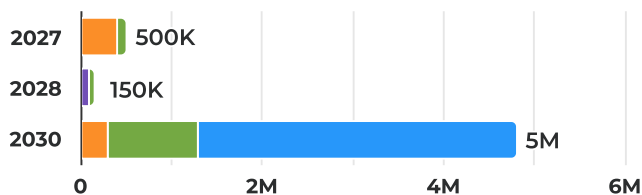
Total Budget (all years)

**\$5.45M**

Project Total

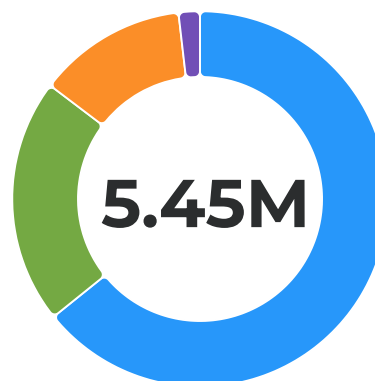
**\$5.45M**

### FY2027 - FY2030 Capital Cost Breakdown



|                      |                    |        |
|----------------------|--------------------|--------|
| Construction         | <b>\$3,500,000</b> | 64.22% |
| Contingency          | <b>\$1,150,000</b> | 21.10% |
| Engineering/Planning | <b>\$700,000</b>   | 12.84% |
| Easements            | <b>\$100,000</b>   | 1.83%  |

### Capital Cost for Budgeted Years



|                      |                    |        |
|----------------------|--------------------|--------|
| Construction         | <b>\$3,500,000</b> | 64.22% |
| Contingency          | <b>\$1,150,000</b> | 21.10% |
| Engineering/Planning | <b>\$700,000</b>   | 12.84% |
| Easements            | <b>\$100,000</b>   | 1.83%  |

## Detailed Breakdown

| Category             | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total              |
|----------------------|---------------------------|---------------------------|---------------------------|--------------------|
| Construction         | \$0                       | \$0                       | \$3,500,000               | <b>\$3,500,000</b> |
| Contingency          | \$100,000                 | \$50,000                  | \$1,000,000               | <b>\$1,150,000</b> |
| Engineering/Planning | \$400,000                 | \$0                       | \$300,000                 | <b>\$700,000</b>   |
| Easements            | \$0                       | \$100,000                 | \$0                       | <b>\$100,000</b>   |
| <b>Total</b>         | <b>\$500,000</b>          | <b>\$150,000</b>          | <b>\$4,800,000</b>        | <b>\$5,450,000</b> |

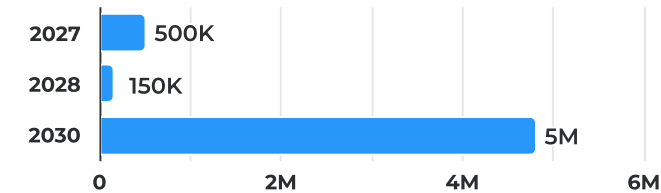
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$5.45M**

Project Total  
**\$5.45M**

FY2027 - FY2030 Funding Sources Breakdown



● Storm Drainage Impact Fund - 340 **\$5,450,000** 100.00%

Funding Sources for Budgeted Years



● Storm Drainage Impact Fund - 340 **\$5,450,000** 100.00%

Detailed Breakdown

| Category                         | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|----------------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Storm Drainage Impact Fund - 340 | \$500,000                 | \$150,000                 | \$4,800,000               | \$5,450,000 |
| Total                            | \$500,000                 | \$150,000                 | \$4,800,000               | \$5,450,000 |

# Other Equipment - Fleet

## Overview

**Department** Utilities

## Description

Upgrade for our local Fuel Management program to the FuelMaster Live, cloud-based software. As a cloud-based system we no longer need the local dedicated computer in the Fleet office and therefore, maintenance or upgrades for it. This system upgrade precludes the necessary upgrade to the the local FuelMaster system that is due in 2026 at a cost of \$4,000. With FM Live, they manage IT support, removing this burden from our own IT department. It also extends the need for future upgrades from every 5 years to every 15 years. The estimate includes bringing the Veeder Root usage meter online so it can be monitored remotely, and an estimated \$1,500 for the service call from Kubat for the pedestal work done onsite.

## Details

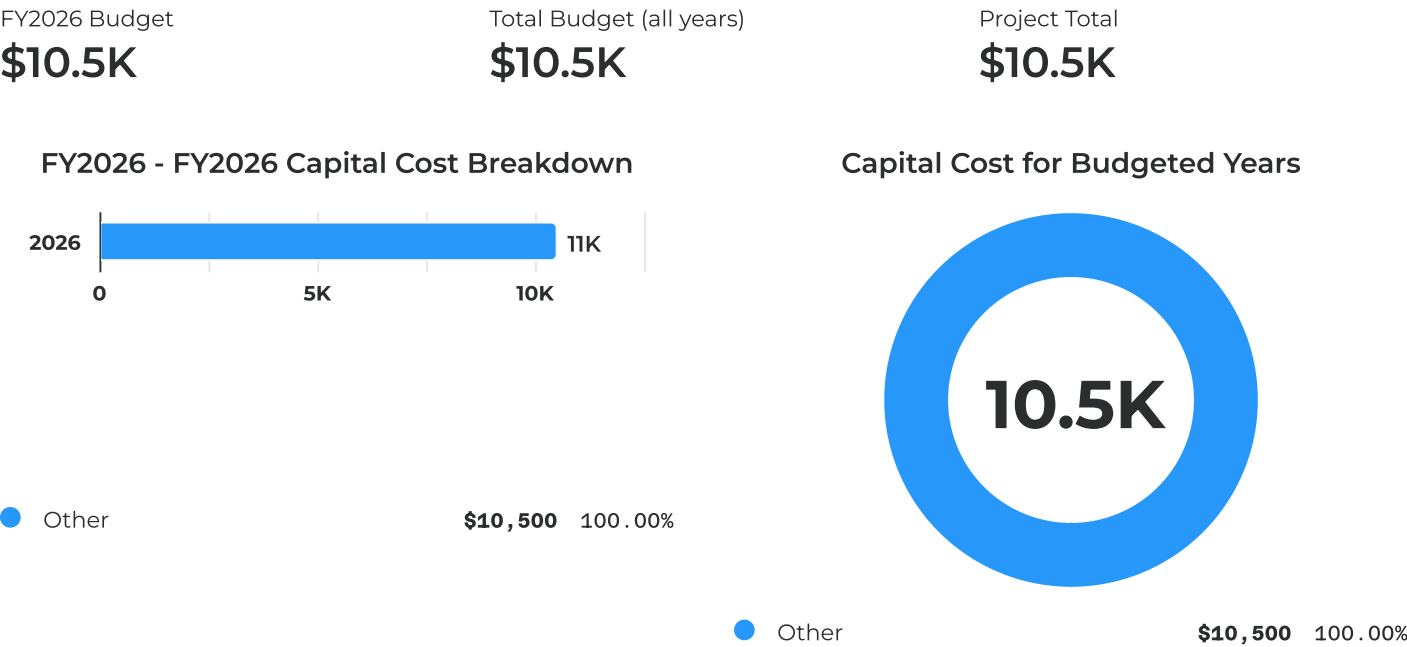
**Type of Project:** Other

**Useful Life:** 15

## Supplemental Attachments

 [Quote](#)

Capital Cost



Detailed Breakdown

| Category | FY2026<br><i>Proposed</i> | Total    |
|----------|---------------------------|----------|
| Other    | \$10,500                  | \$10,500 |
| Total    | \$10,500                  | \$10,500 |



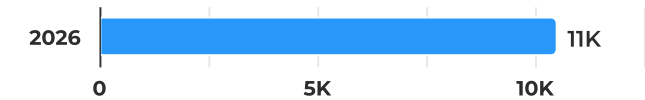
Funding Sources

FY2026 Budget  
**\$10.5K**

Total Budget (all years)  
**\$10.5K**

Project Total  
**\$10.5K**

FY2026 - FY2026 Funding Sources Breakdown



● Capital Improvement Fund - 110      **\$10,500**    100.00%

Funding Sources for Budgeted Years



● Capital Improvement Fund - 110      **\$10,500**    100.00%

Detailed Breakdown

| Category                       | FY2026<br><i>Proposed</i> | Total    |
|--------------------------------|---------------------------|----------|
| Capital Improvement Fund - 110 | \$10,500                  | \$10,500 |
| Total                          | \$10,500                  | \$10,500 |

Operational Costs

FY2026 Budget  
**\$7.25K**

Total Budget (all years)  
**\$7.25K**

Project Total  
**\$7.25K**

Detailed Breakdown

| Category | FY2026<br><i>Proposed</i> | Total   |
|----------|---------------------------|---------|
| Software | \$7,248                   | \$7,248 |
| Total    | \$7,248                   | \$7,248 |

# PRV Replacement Plan

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 257511     |
| Estimated Start Date      | 06/1/2025  |
| Estimated Completion Date | 09/30/2025 |

## Description

Replace and repair the components of our pressure reducing valves in our distribution system. PRVs allow a sufficient amount of pressure between two pressure zones. PRV's are a vital piece of equipment in the distribution system. When these components fail they can cause catastrophic damage to the entire system including residential plumbing and infrastructure.

In 2021, a set of contractors mistakenly by-passed a PRV causing two pressure zones to conflict with each other leading to service lines having an influx of pressure and causing them to break away at the saddle (connection to the water main) the same kind of problem is likely to happen if there is a failure within the PRV. This kind of emergency situation can cost upwards of 65,000 dollars in just 24 hours. Our goal is to replace and repair before we see these failures in the system.

## Images



PRV 1



PRV 2



PRV 3



PRV 4



PRV 5



PRV 6

Details

Type of Project: Utilities (Water/Sewer)

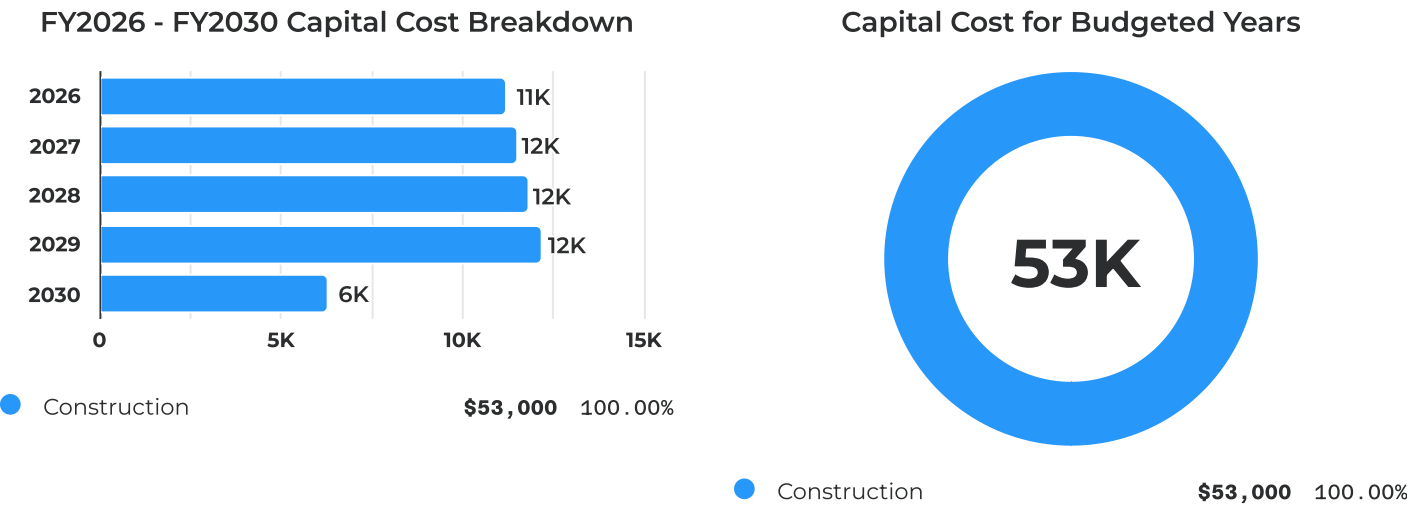
Useful Life: 15-20

Capital Cost

FY2026 Budget  
\$11.2K

Total Budget (all years)  
\$53K

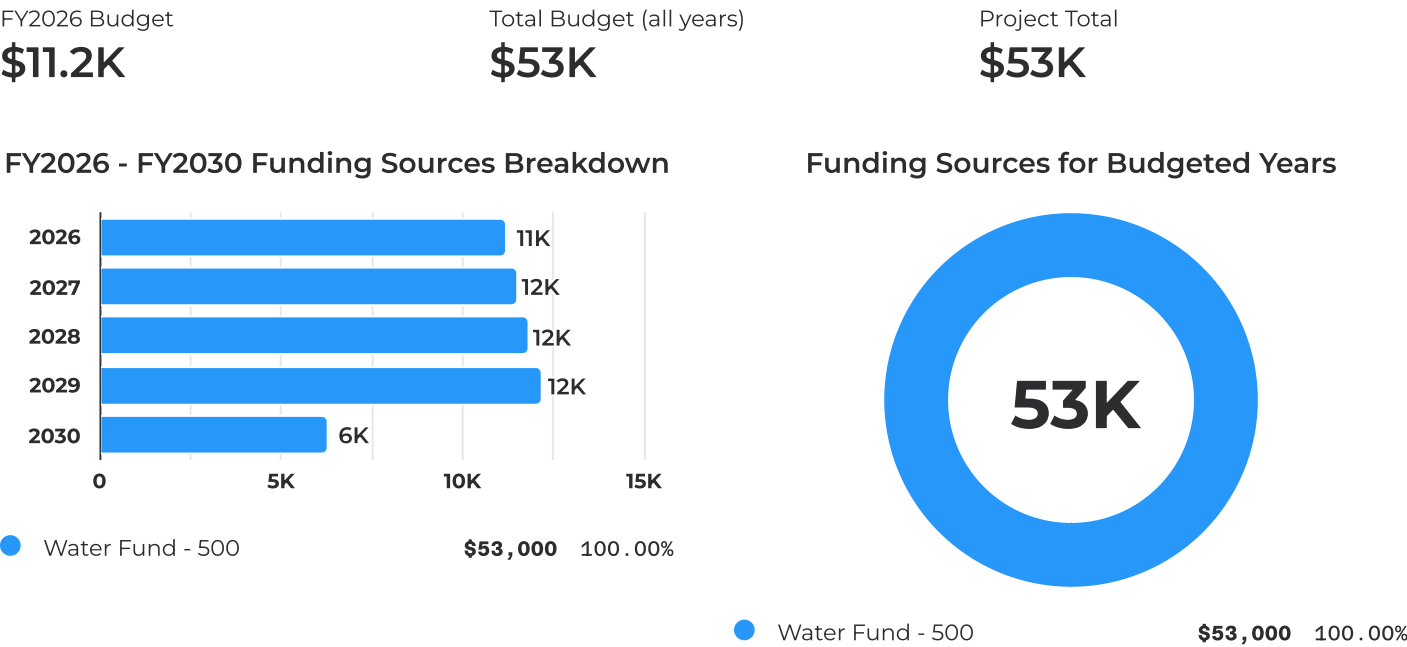
Project Total  
\$53K



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Construction | \$11,200                  | \$11,500                  | \$11,800                  | \$12,200                  | \$6,300                   | \$53,000 |
| Total        | \$11,200                  | \$11,500                  | \$11,800                  | \$12,200                  | \$6,300                   | \$53,000 |

Funding Sources



Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Water Fund - 500 | \$11,200                  | \$11,500                  | \$11,800                  | \$12,200                  | \$6,300                   | \$53,000 |
| Total            | \$11,200                  | \$11,500                  | \$11,800                  | \$12,200                  | \$6,300                   | \$53,000 |

Operational Costs

FY2026 Budget

\$620

Total Budget (all years)

\$2.94K

Project Total

\$2.94K

Detailed Breakdown

| Category                                    | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total   |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------|
| Other (please specify in description above) | \$620                     | \$639                     | \$658                     | \$678                     | \$349                     | \$2,944 |
| Total                                       | \$620                     | \$639                     | \$658                     | \$678                     | \$349                     | \$2,944 |



# Replace AC from Airport Drive East to end of AC

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 267505     |
| Estimated Start Date      | 01/1/2026  |
| Estimated Completion Date | 12/31/2028 |

## Description

Replace the existing Asbestos Cement Pipeline; which includes: Connecting the 16-inch Zone three line from Airport Rd east in Barron Ct then south along the Runway, then east to the end of the existing AC Line located approx. 720 feet east of Bonanza Drive.

## Images



Replace AC Airport Drive

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 30+

## Capital Cost

FY2026 Budget

**\$0**

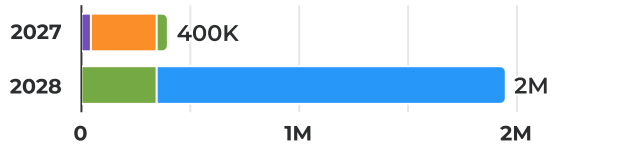
Total Budget (all years)

**\$2.35M**

Project Total

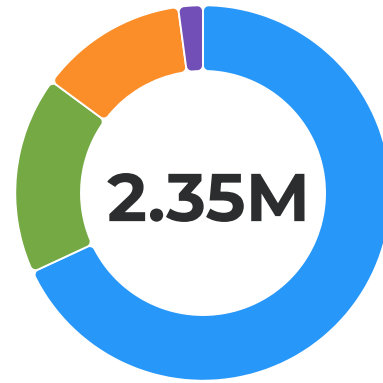
**\$2.35M**

### FY2027 - FY2028 Capital Cost Breakdown



|                      |             |        |
|----------------------|-------------|--------|
| Construction         | \$1,600,000 | 68.09% |
| Contingency          | \$400,000   | 17.02% |
| Engineering/Planning | \$300,000   | 12.77% |
| Property Acquisition | \$50,000    | 2.13%  |

### Capital Cost for Budgeted Years

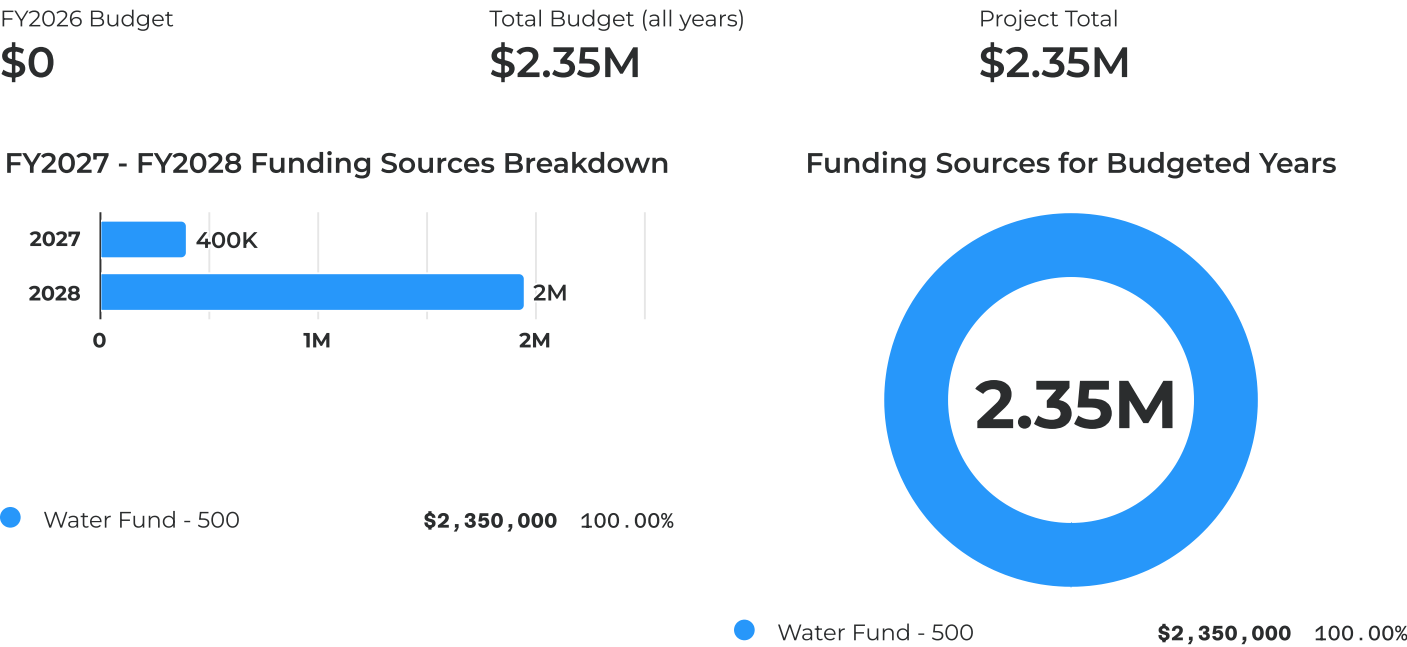


|                      |             |        |
|----------------------|-------------|--------|
| Construction         | \$1,600,000 | 68.09% |
| Contingency          | \$400,000   | 17.02% |
| Engineering/Planning | \$300,000   | 12.77% |
| Property Acquisition | \$50,000    | 2.13%  |

### Detailed Breakdown

| Category             | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total              |
|----------------------|---------------------------|---------------------------|--------------------|
| Construction         | \$0                       | \$1,600,000               | <b>\$1,600,000</b> |
| Contingency          | \$50,000                  | \$350,000                 | <b>\$400,000</b>   |
| Engineering/Planning | \$300,000                 | \$0                       | <b>\$300,000</b>   |
| Property Acquisition | \$50,000                  | \$0                       | <b>\$50,000</b>    |
| <b>Total</b>         | <b>\$400,000</b>          | <b>\$1,950,000</b>        | <b>\$2,350,000</b> |

Funding Sources



Detailed Breakdown

| Category         | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | Total       |
|------------------|---------------------------|---------------------------|-------------|
| Water Fund - 500 | \$400,000                 | \$1,950,000               | \$2,350,000 |
| Total            | \$400,000                 | \$1,950,000               | \$2,350,000 |

# Reuse System Improvements

## Overview

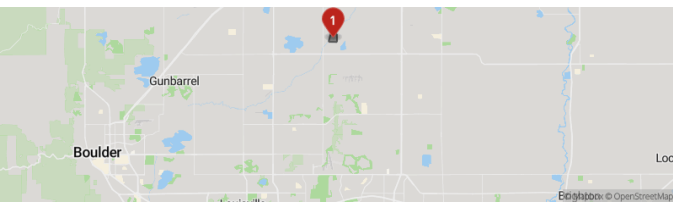
Department

Utilities

Project Number

267504

## Project Location



## Description

Various improvements and upgrades to the Reuse System pump stations and storage tanks as it expands, and more customers are added to the system.

## Details

Type of Project: Utilities (Water/Sewer)

Useful Life: 10

## Capital Cost

FY2026 Budget

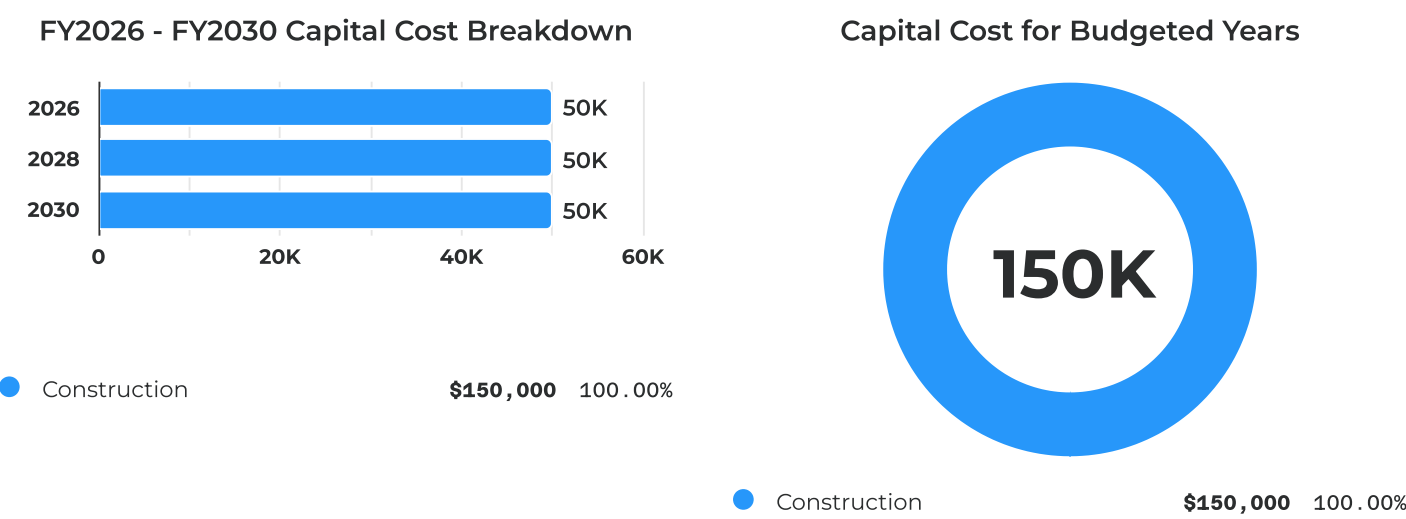
\$50K

Total Budget (all years)

\$150K

Project Total

\$150K



## Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$50,000                  | \$50,000                  | \$50,000                  | \$150,000 |
| Total        | \$50,000                  | \$50,000                  | \$50,000                  | \$150,000 |



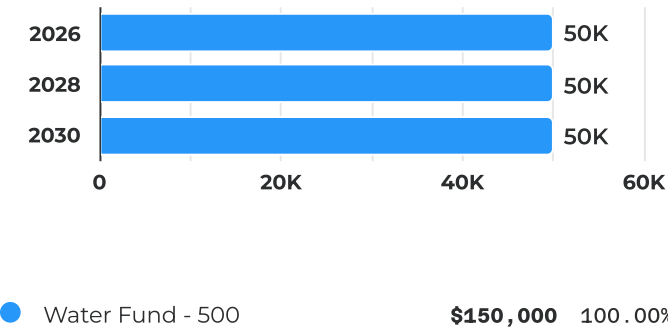
Funding Sources

FY2026 Budget  
**\$50K**

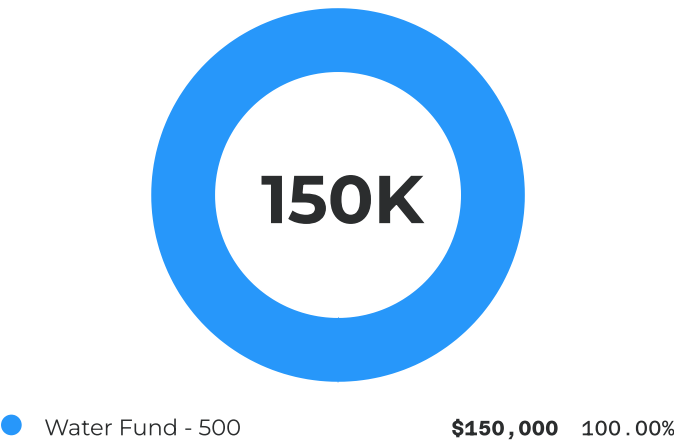
Total Budget (all years)  
**\$150K**

Project Total  
**\$150K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total            |
|------------------|---------------------------|---------------------------|---------------------------|------------------|
| Water Fund - 500 | \$50,000                  | \$50,000                  | \$50,000                  | <b>\$150,000</b> |
| Total            | <b>\$50,000</b>           | <b>\$50,000</b>           | <b>\$50,000</b>           | <b>\$150,000</b> |

Operational Costs

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$9.2K**

Project Total  
**\$9.2K**

Detailed Breakdown

| Category                                    | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total          |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------|
| Other (please specify in description above) | \$2,000                   | \$2,200                   | \$2,400                   | \$2,600                   | <b>\$9,200</b> |
| Total                                       | <b>\$2,000</b>            | <b>\$2,200</b>            | <b>\$2,400</b>            | <b>\$2,600</b>            | <b>\$9,200</b> |



# Sewer Rehabilitation

## Overview

**Department** Utilities

**Project Number** 100115

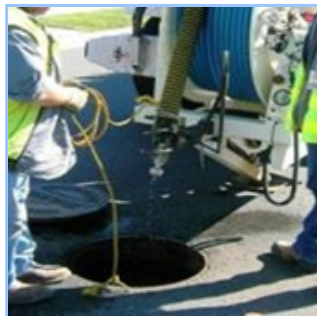
## Description

Flow monitoring, installing water-tight lids, general repairs, and other investigations. Based on the assessment, improvements will be recommended to rehabilitate, upgrade, or replace portions of the existing collection system. By routinely assessing the existing collection system, the timing of improvements recommended in the Wastewater Strategic Plan can be incorporated at the appropriate time, in addition to adjustments per the Strategic Plan recommendations. Holes discovered in the lining result in sooner rehab needs. Ripple/folds/bubbles in the liner can be caused by improper installation leading to sewer backups, rips/tears from maintenance equipment, and impacts to capacity/flow. Rootball can grow into the line from a tap. Aside from jetting to clean this area, a root treatment should delay or kill off future growth.

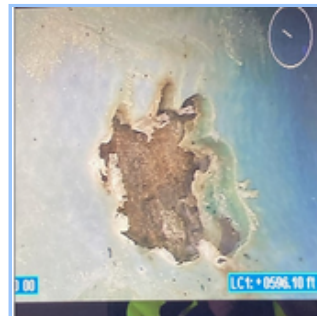
## Images



Manhole



Jetting



Hole in liner



Ripple-fold in liner



Rootball at tap

Details

Type of Project: Utilities (Water/Sewer)

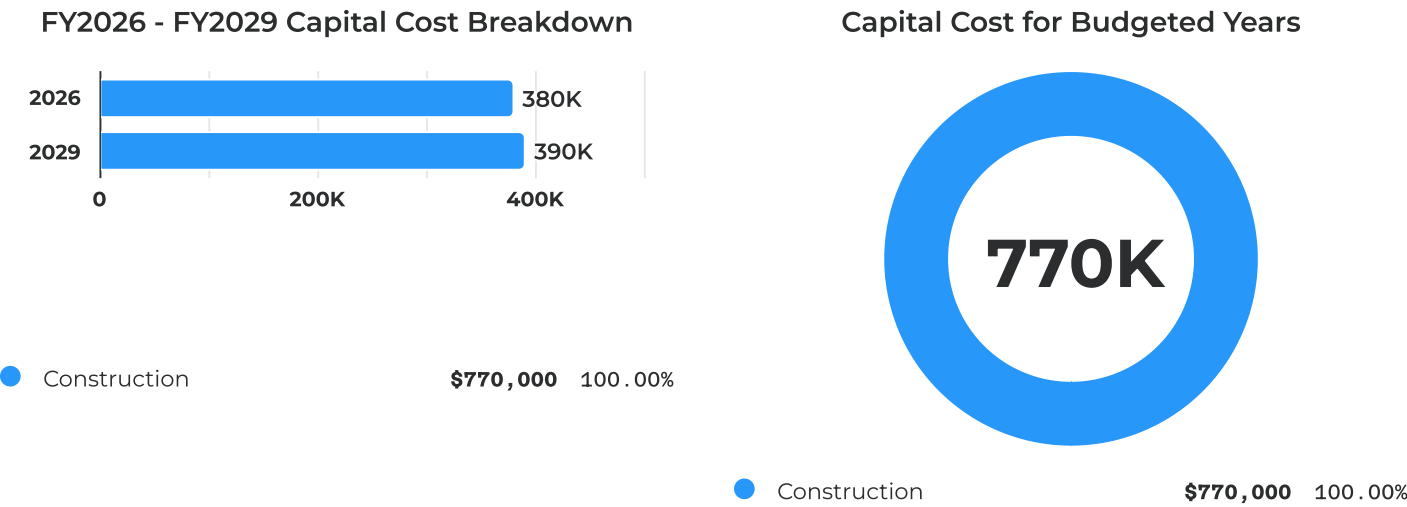
Useful Life: 50-75

Capital Cost

FY2026 Budget  
**\$380K**

Total Budget (all years)  
**\$770K**

Project Total  
**\$770K**

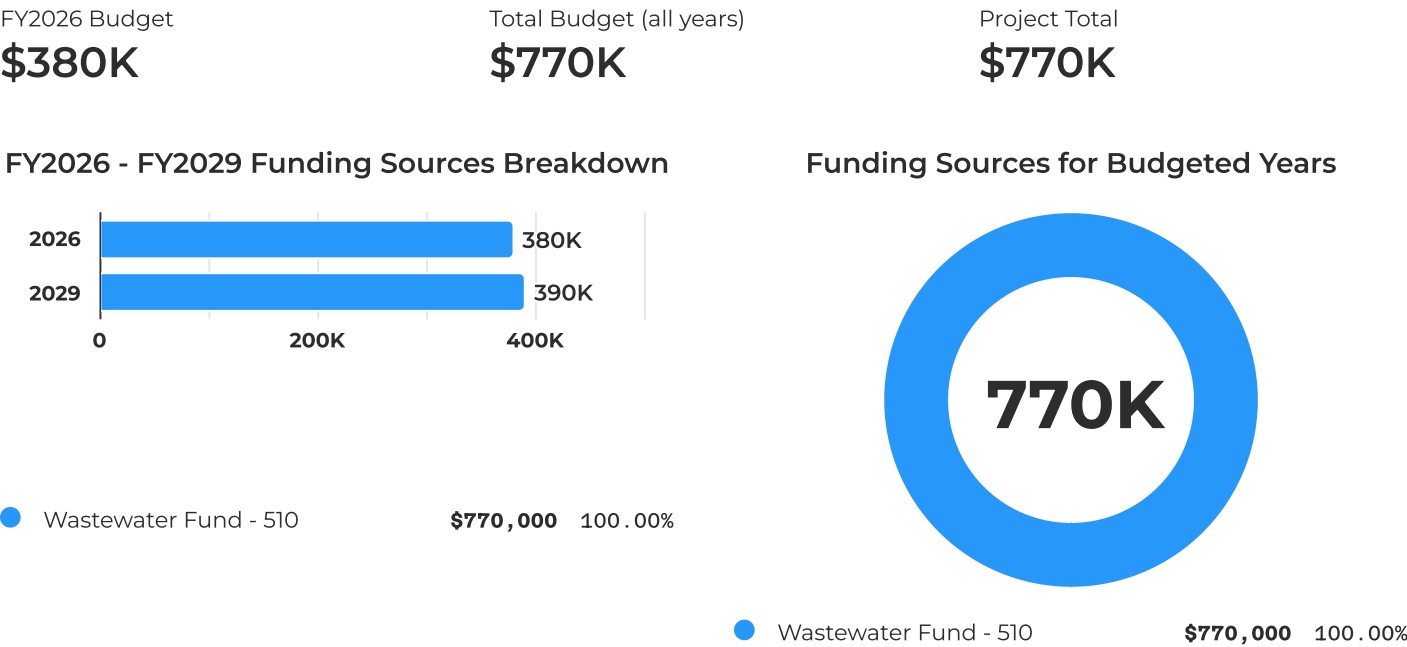


Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total            |
|--------------|---------------------------|---------------------------|------------------|
| Construction | \$380,000                 | \$390,000                 | <b>\$770,000</b> |
| Total        | <b>\$380,000</b>          | <b>\$390,000</b>          | <b>\$770,000</b> |



Funding Sources



Detailed Breakdown

| Category              | FY2026<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | Total     |
|-----------------------|---------------------------|---------------------------|-----------|
| Wastewater Fund - 510 | \$380,000                 | \$390,000                 | \$770,000 |
| Total                 | \$380,000                 | \$390,000                 | \$770,000 |

Operational Costs

FY2026 Budget

\$30.9K

Total Budget (all years)

\$164K

Project Total

\$164K

Detailed Breakdown

| Category                                    | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Other (please specify in description above) | \$30,900                  | \$31,827                  | \$32,782                  | \$33,766                  | \$34,779                  | \$164,054 |
| Total                                       | \$30,900                  | \$31,827                  | \$32,782                  | \$33,766                  | \$34,779                  | \$164,054 |

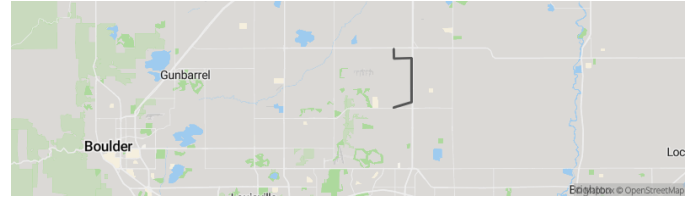


# Sewer Trunk Line - Erie Gateway

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 247015     |
| Estimated Start Date      | 01/1/2024  |
| Estimated Completion Date | 12/31/2034 |

## Project Location



## Description

Extending sewerline from Summerfield to Erie Gateway / I-25. Installation of approximately 7520 LF of 24" sanitary sewer interceptor line from SH-52 to I-25 to provide service to the I-25 corridor Project is predicated in anticipation of developer and reimbursement by those that connect. This is listed in the 2013 Wastewater Utility Plan. The construction of this line will be development driven. Continue Northside Interceptor south along I-25 from 1/2 mile north of Weld County Road 12 south then west to Erie Parkway. The construction of this line will be development driven.

Burns & McDonnell report is 11.988 KB. Cannot attach.

## Images



Gateway Sewer Truck Line - South alignment



Gateway Sewer Truck Line - North alignment

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 30+

## Capital Cost

FY2026 Budget

**\$0**

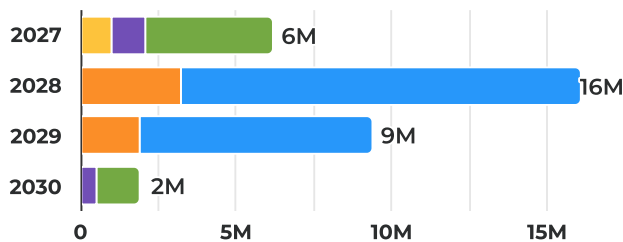
Total Budget (all years)

**\$33.5M**

Project Total

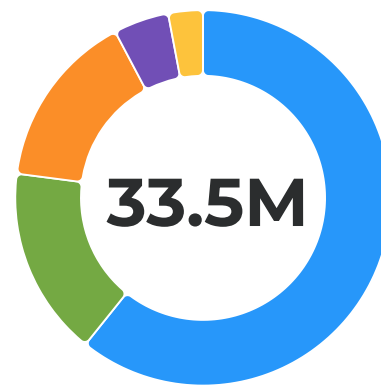
**\$33.5M**

### FY2027 - FY2030 Capital Cost Breakdown



|                      |                     |        |
|----------------------|---------------------|--------|
| Construction         | <b>\$20,367,963</b> | 60.76% |
| Engineering/Planning | <b>\$5,467,800</b>  | 16.31% |
| Contingency          | <b>\$5,092,000</b>  | 15.19% |
| Easements            | <b>\$1,595,925</b>  | 4.76%  |
| Property Acquisition | <b>\$1,000,000</b>  | 2.98%  |

### Capital Cost for Budgeted Years



|                      |                     |        |
|----------------------|---------------------|--------|
| Construction         | <b>\$20,367,963</b> | 60.76% |
| Engineering/Planning | <b>\$5,467,800</b>  | 16.31% |
| Contingency          | <b>\$5,092,000</b>  | 15.19% |
| Easements            | <b>\$1,595,925</b>  | 4.76%  |
| Property Acquisition | <b>\$1,000,000</b>  | 2.98%  |

## Detailed Breakdown

| Category             | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total               |
|----------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Construction         | \$0                       | \$12,877,155              | \$7,490,808               | \$0                       | <b>\$20,367,963</b> |
| Engineering/Planning | \$4,073,600               | \$0                       | \$0                       | \$1,394,200               | <b>\$5,467,800</b>  |
| Contingency          | \$0                       | \$3,219,300               | \$1,872,700               | \$0                       | <b>\$5,092,000</b>  |
| Easements            | \$1,089,000               | \$0                       | \$0                       | \$506,925                 | <b>\$1,595,925</b>  |
| Property Acquisition | \$1,000,000               | \$0                       | \$0                       | \$0                       | <b>\$1,000,000</b>  |
| <b>Total</b>         | <b>\$6,162,600</b>        | <b>\$16,096,455</b>       | <b>\$9,363,508</b>        | <b>\$1,901,125</b>        | <b>\$33,523,688</b> |

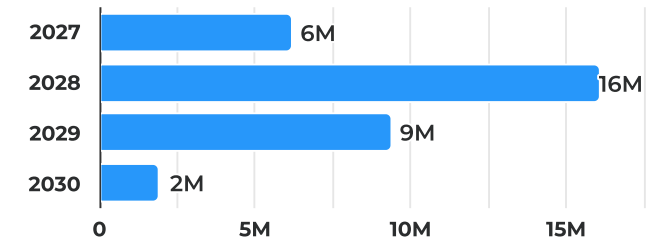
Funding Sources

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$33.5M**

Project Total  
**\$33.5M**

FY2027 - FY2030 Funding Sources Breakdown



● Wastewater Fund - 510      **\$33,523,688**    100.00%

Funding Sources for Budgeted Years



● Wastewater Fund - 510      **\$33,523,688**    100.00%

Detailed Breakdown

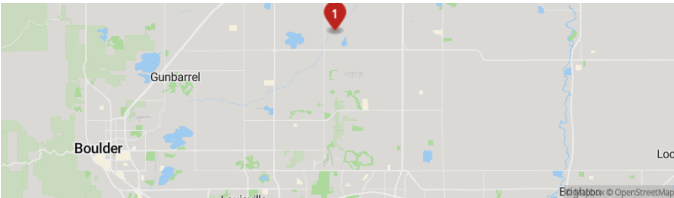
| Category              | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total               |
|-----------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Wastewater Fund - 510 | \$6,162,600               | \$16,096,455              | \$9,363,508               | \$1,901,125               | <b>\$33,523,688</b> |
| Total                 | <b>\$6,162,600</b>        | <b>\$16,096,455</b>       | <b>\$9,363,508</b>        | <b>\$1,901,125</b>        | <b>\$33,523,688</b> |

# Solar at NWRF

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 247013    |

## Project Location



## Description

This project will expand the floating solar array, currently under construction at the NWRF. Phase 1 of this project, funded in part with a \$900K DOLA Grant, is installing 1.2MW of photo voltaic (PV) generation on the Town’s reuse water reservoir. Phase 1 will satisfy about 40% of the electrical demand from the North Water Reclamation Facility (NWRF). This funding will cover a portion of the 2<sup>nd</sup> phase of the project, installing an additional 1.9MW of PV generation to cover the remaining portion of the NWRF’s electrical demand. This project will only proceed if the Town is able to secure additional grant funding to cover a portion of the Phase 2 cost.

## Details

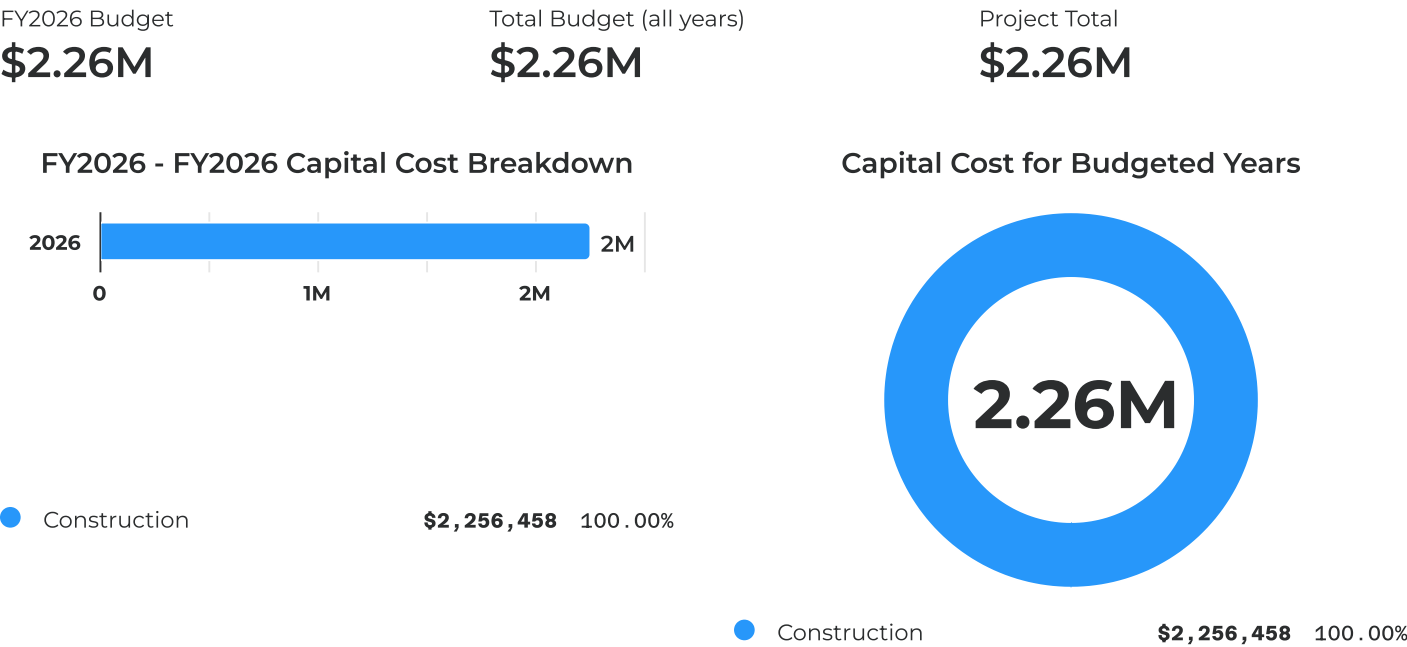
|                  |                         |              |     |
|------------------|-------------------------|--------------|-----|
| Type of Project: | Utilities (Water/Sewer) | Useful Life: | 25+ |
|------------------|-------------------------|--------------|-----|

## Grant Information

Phase 1 DOLA Grant received: \$900K in sponsored funding; \$900K Town Match.



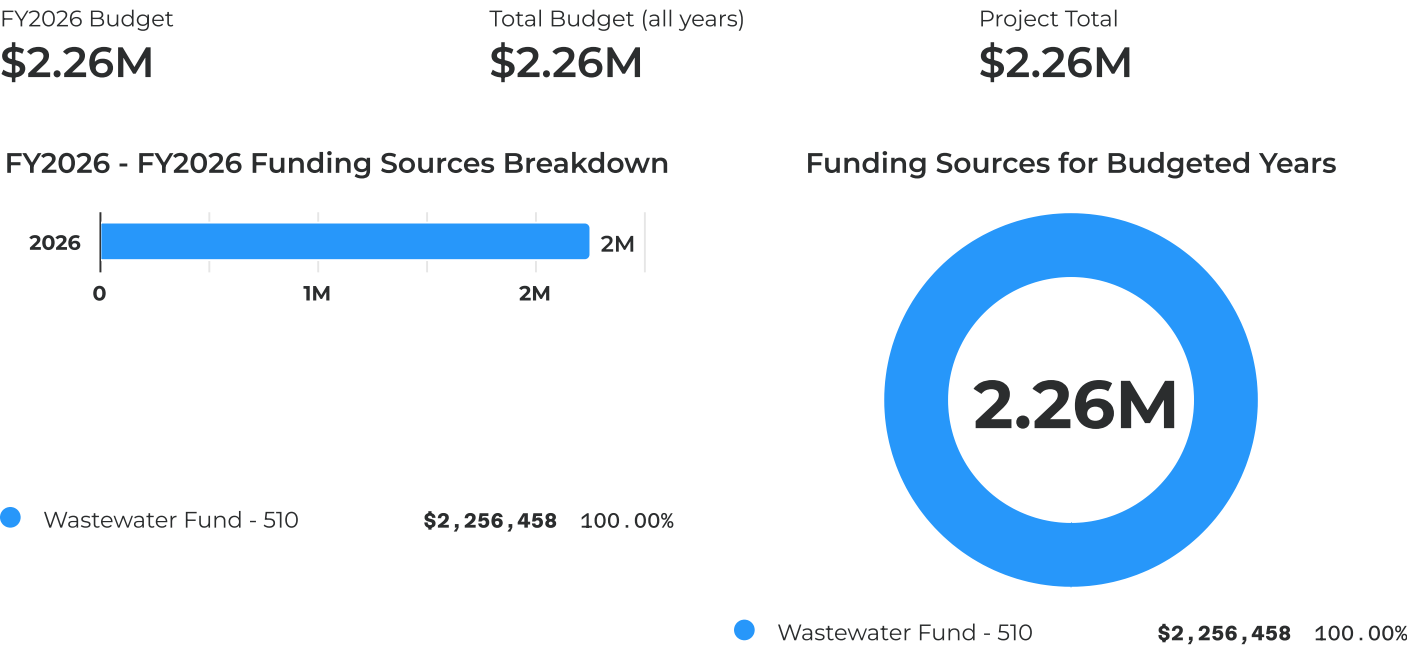
Capital Cost



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total       |
|--------------|---------------------------|-------------|
| Construction | \$2,256,458               | \$2,256,458 |
| Total        | \$2,256,458               | \$2,256,458 |

Funding Sources



Detailed Breakdown

| Category              | FY2026<br><i>Proposed</i> | Total       |
|-----------------------|---------------------------|-------------|
| Wastewater Fund - 510 | \$2,256,458               | \$2,256,458 |
| Total                 | \$2,256,458               | \$2,256,458 |



# Storm Pipe Rehab

## Overview

|                             |           |
|-----------------------------|-----------|
| <b>Department</b>           | Utilities |
| <b>Project Number</b>       | 267502    |
| <b>Estimated Start Date</b> | 01/1/2026 |

## Description

Improving all existing storm pipes to meet all current standards and hydraulic operational efficiency - increasing maintenance productivity. With properly functioning pipes there are fewer chances of infiltration and potential blockages, i.e. leaf build-up root intrusion, etc., and also leads to a more aesthetically pleasing environment for residents where these pipes lead to (daylight or seen above ground), which are often found in highly trafficked areas for residents.

## Images



Storm pipe offset



Storm pipe with hole



Storm pipe with hole 2



Storm pipe with hole 3



Storm pipe with protruding tap



storm pipe with excess grout



storm pipe with joint separation



storm pipe with joint separation 2



storm pipe with joint separation 3



storm pipe with debris

## Details

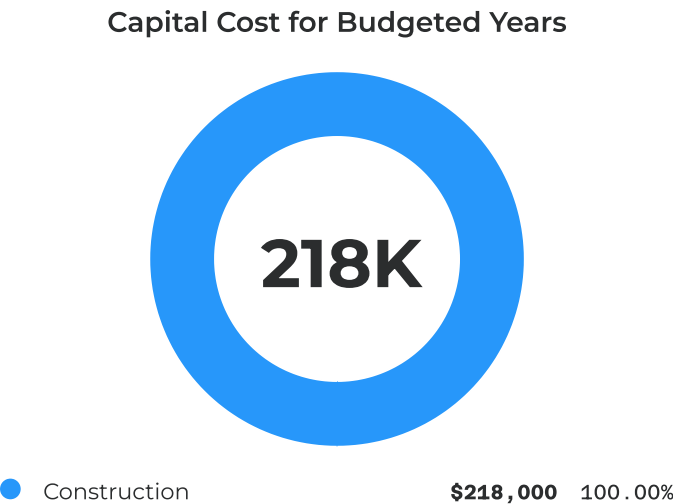
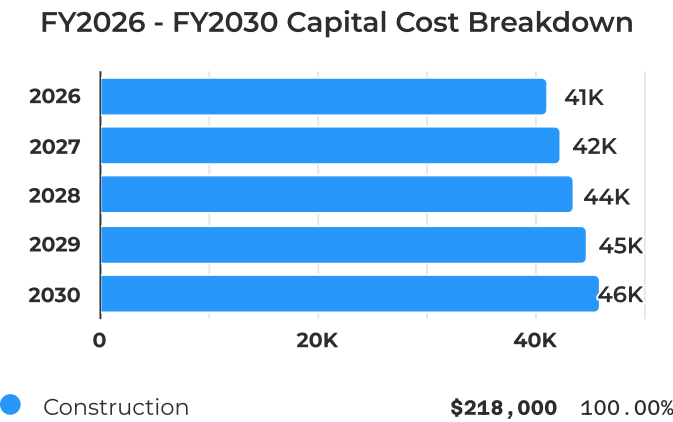
**Type of Project:** Utilities (Water/Sewer)

Capital Cost

FY2026 Budget  
**\$41.2K**

Total Budget (all years)  
**\$218K**

Project Total  
**\$218K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$41,200                  | \$42,400                  | \$43,600                  | \$44,800                  | \$46,000                  | \$218,000 |
| Total        | \$41,200                  | \$42,400                  | \$43,600                  | \$44,800                  | \$46,000                  | \$218,000 |

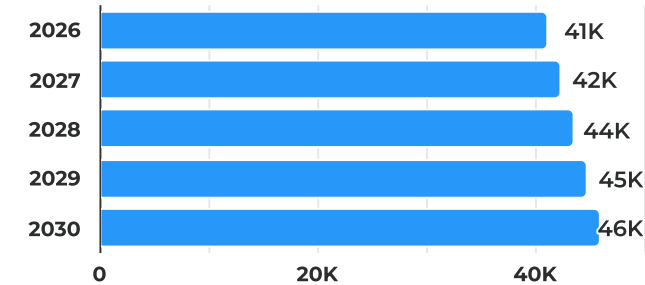
Funding Sources

FY2026 Budget  
**\$41.2K**

Total Budget (all years)  
**\$218K**

Project Total  
**\$218K**

FY2026 - FY2030 Funding Sources Breakdown



● Storm Drainage Operating Fund - 520 **\$218,000** 100.00%

Funding Sources for Budgeted Years



● Storm Drainage Operating Fund - 520 **\$218,000** 100.00%

Detailed Breakdown

| Category                            | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Storm Drainage Operating Fund - 520 | \$41,200                  | \$42,400                  | \$43,600                  | \$44,800                  | \$46,000                  | \$218,000 |
| Total                               | \$41,200                  | \$42,400                  | \$43,600                  | \$44,800                  | \$46,000                  | \$218,000 |

Operational Costs

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$4.18K**

Project Total  
**\$4.18K**

Detailed Breakdown

| Category                                    | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total   |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------|
| Other (please specify in description above) | \$1,000                   | \$1,030                   | \$1,061                   | \$1,093                   | \$4,184 |
| Total                                       | \$1,000                   | \$1,030                   | \$1,061                   | \$1,093                   | \$4,184 |

# Storm Structure Rehabilitation

## Overview

|                                  |            |
|----------------------------------|------------|
| <b>Department</b>                | Utilities  |
| <b>Project Number</b>            | 257521     |
| <b>Estimated Start Date</b>      | 06/1/2025  |
| <b>Estimated Completion Date</b> | 10/31/2025 |

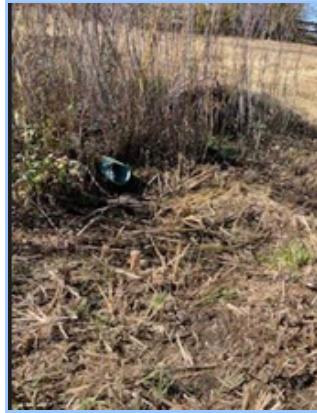
## Description

Improving all existing storm infrastructure to meet current standards and operational efficiency and increasing maintenance productivity and accessibility. (outlet/inlet structures, FES, trickle channels, micro pools, forebays, etc.) With properly functioning infrastructure there is less chance of debris to accumulate, leading to a more aesthetically pleasing environment for residents because these areas are often found near parks and open spaces in the eyes of the community.

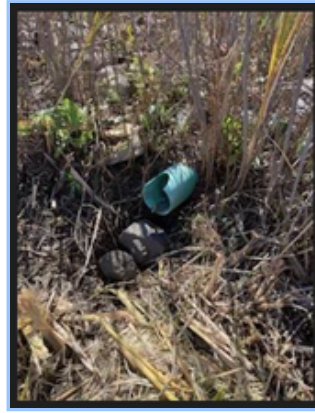
## Images



Storm Structure Rehab 1



Storm Structure Rehab 2



Storm Structure Rehab 3



Storm Structure Rehab 4



Storm Structure Rehab 5

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 25-50 Years

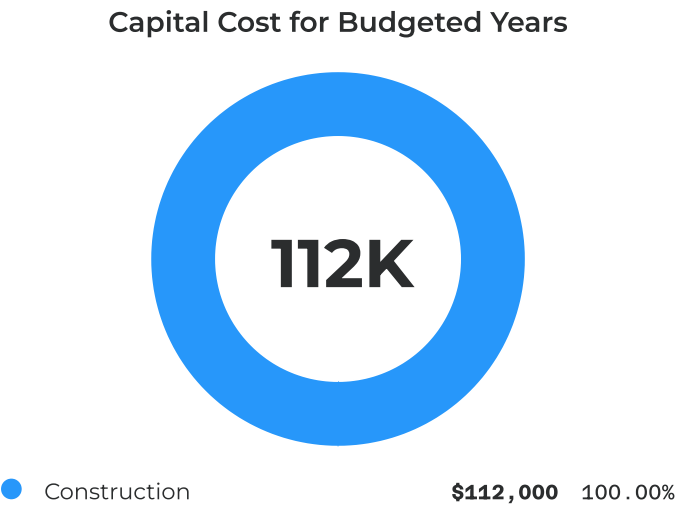
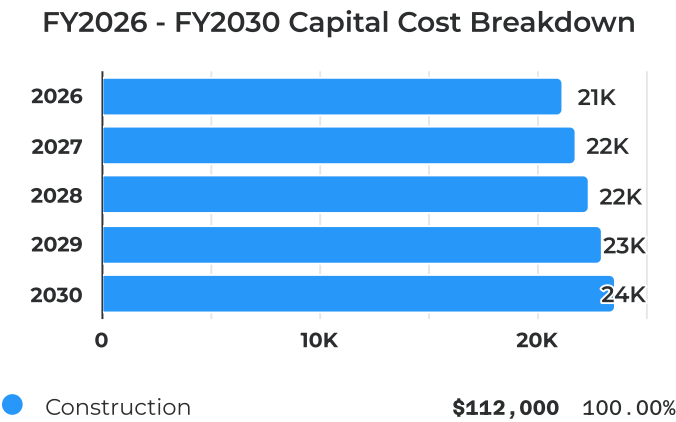


Capital Cost

FY2026 Budget  
**\$21.2K**

Total Budget (all years)  
**\$112K**

Project Total  
**\$112K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$21,200                  | \$21,800                  | \$22,400                  | \$23,000                  | \$23,600                  | \$112,000 |
| Total        | \$21,200                  | \$21,800                  | \$22,400                  | \$23,000                  | \$23,600                  | \$112,000 |

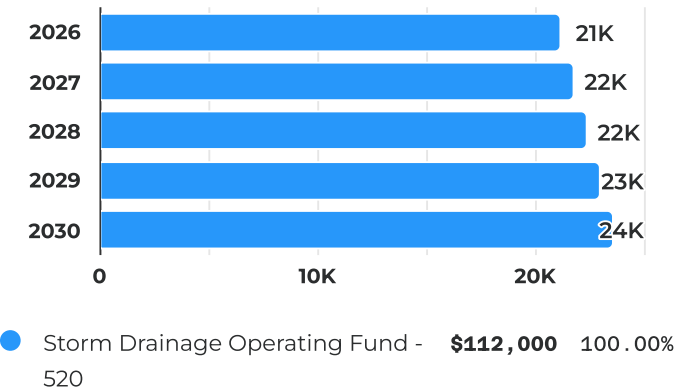
Funding Sources

FY2026 Budget  
**\$21.2K**

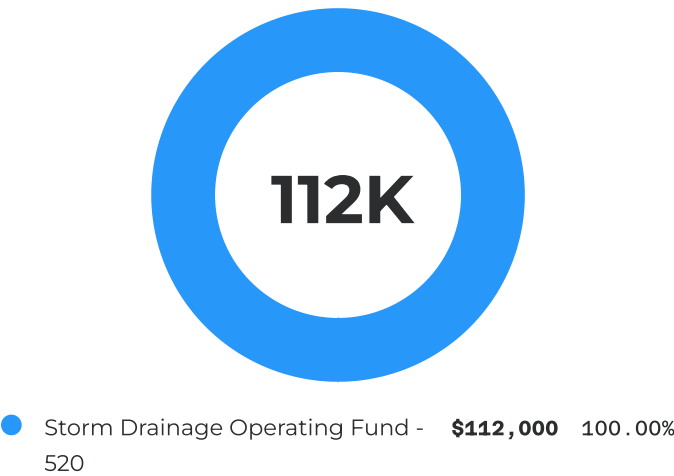
Total Budget (all years)  
**\$112K**

Project Total  
**\$112K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category                            | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Storm Drainage Operating Fund - 520 | \$21,200                  | \$21,800                  | \$22,400                  | \$23,000                  | \$23,600                  | \$112,000 |
| Total                               | \$21,200                  | \$21,800                  | \$22,400                  | \$23,000                  | \$23,600                  | \$112,000 |

Operational Costs

FY2026 Budget  
**\$10.4K**

Total Budget (all years)  
**\$55.2K**

Project Total  
**\$55.2K**

Detailed Breakdown

| Category                                    | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total    |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------|
| Other (please specify in description above) | \$10,400                  | \$10,712                  | \$11,033                  | \$11,364                  | \$11,705                  | \$55,214 |
| Total                                       | \$10,400                  | \$10,712                  | \$11,033                  | \$11,364                  | \$11,705                  | \$55,214 |

# Upsize Sanitary Sewer in WCR 7

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 267507    |

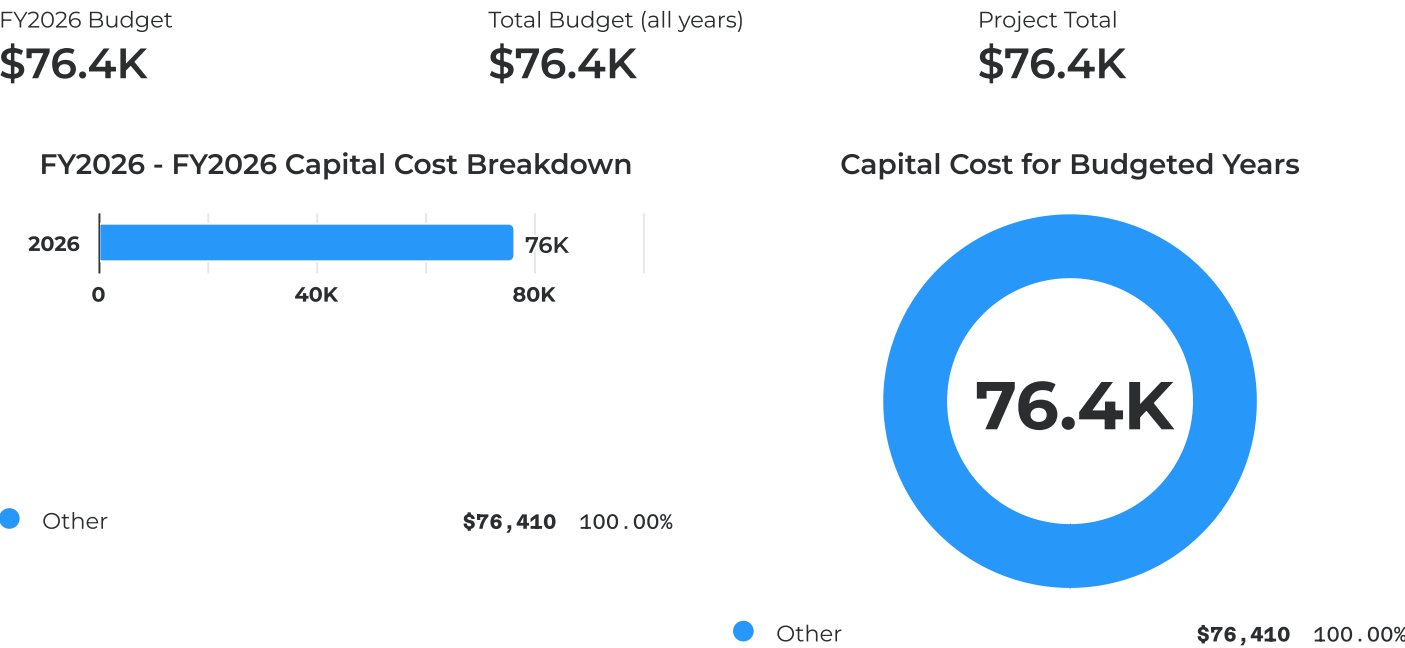
## Description

Per the DA for Summerfield Filing 2, an additional sanitary sewer is to be upsized in WCR 7 to accommodate future development. The length is approximately 570 LF from a 12" to an 18". Per Summerfield Filing No. 2 DA anticipated to be approved June 24, 2025

## Details

|                  |                         |              |    |
|------------------|-------------------------|--------------|----|
| Type of Project: | Utilities (Water/Sewer) | Useful Life: | 50 |
|------------------|-------------------------|--------------|----|

## Capital Cost



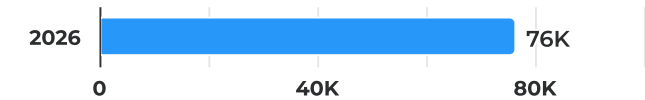
## Detailed Breakdown

| Category | FY2026<br>Proposed | Total    |
|----------|--------------------|----------|
| Other    | \$76,410           | \$76,410 |
| Total    | \$76,410           | \$76,410 |

Funding Sources

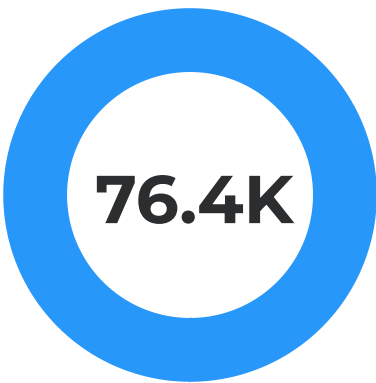
|               |                          |               |
|---------------|--------------------------|---------------|
| FY2026 Budget | Total Budget (all years) | Project Total |
| \$76.4K       | \$76.4K                  | \$76.4K       |

FY2026 - FY2026 Funding Sources Breakdown



● Wastewater Fund - 510      \$76,410    100.00%

Funding Sources for Budgeted Years



● Wastewater Fund - 510      \$76,410    100.00%

Detailed Breakdown

| Category              | FY2026<br><i>Proposed</i> | Total    |
|-----------------------|---------------------------|----------|
| Wastewater Fund - 510 | \$76,410                  | \$76,410 |
| Total                 | \$76,410                  | \$76,410 |

# Upsizing Waterlines - Developer Reimbursements

## Overview

**Department** Utilities

**Project Number** 267506

---

## Description

It is more cost effective to have developers upsize waterlines than for the Town to construct large waterlines. This funding anticipates the cost of reimbursing developers for upsizing waterlines to meet the Town's master plan requirements. In 2026 staff anticipates Summerfield will be reimbursed for approximately 1,800 LF of a 16" line they will construct in WCR 12 from their western connection to WCR 5.

---

## Details

**Type of Project:** Utilities (Water/Sewer)

**Useful Life:** 30+

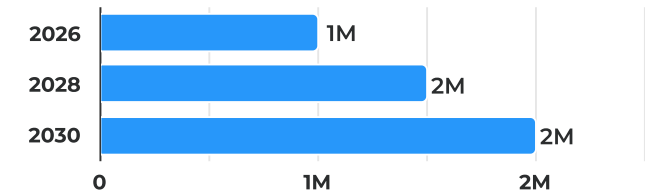
Capital Cost

FY2026 Budget  
**\$1M**

Total Budget (all years)  
**\$4.5M**

Project Total  
**\$4.5M**

FY2026 - FY2030 Capital Cost Breakdown



● Construction **\$4,500,000** 100.00%

Capital Cost for Budgeted Years



● Construction **\$4,500,000** 100.00%

Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|--------------|---------------------------|---------------------------|---------------------------|-------------|
| Construction | \$1,000,000               | \$1,500,000               | \$2,000,000               | \$4,500,000 |
| Total        | \$1,000,000               | \$1,500,000               | \$2,000,000               | \$4,500,000 |

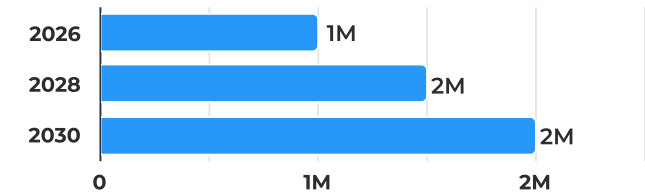
Funding Sources

FY2026 Budget  
**\$1M**

Total Budget (all years)  
**\$4.5M**

Project Total  
**\$4.5M**

FY2026 - FY2030 Funding Sources Breakdown



● Water Fund - 500      **\$4,500,000**    100.00%

Funding Sources for Budgeted Years



● Water Fund - 500      **\$4,500,000**    100.00%

Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|------------------|---------------------------|---------------------------|---------------------------|-------------|
| Water Fund - 500 | \$1,000,000               | \$1,500,000               | \$2,000,000               | \$4,500,000 |
| Total            | \$1,000,000               | \$1,500,000               | \$2,000,000               | \$4,500,000 |

# Utilities Distribution Fleet Requests - New Equipment

## Overview

**Department** Utilities

## Request Description

International HV507 Dump Truck: This dump truck's main duty would be for the vital function of removing and replacing materials during emergency water breaks and storm water blockages. In addition, we would be using this dump truck for the removal of debris build up from maintenance performed throughout the year. Water main breaks usually occur during the winter months, so getting an emergency water break during this time we would have to disassemble all the snow removal equipment off the dump trucks which would leave us down a truck for snow removal. In addition, removing the equipment creates un-necessary wear and tear on the trucks and higher risk of damaging the truck or components on the breakdown. Total: \$177,359

## Supplemental attachments



E9 - Kois 25-1650 33832 updated.pdf

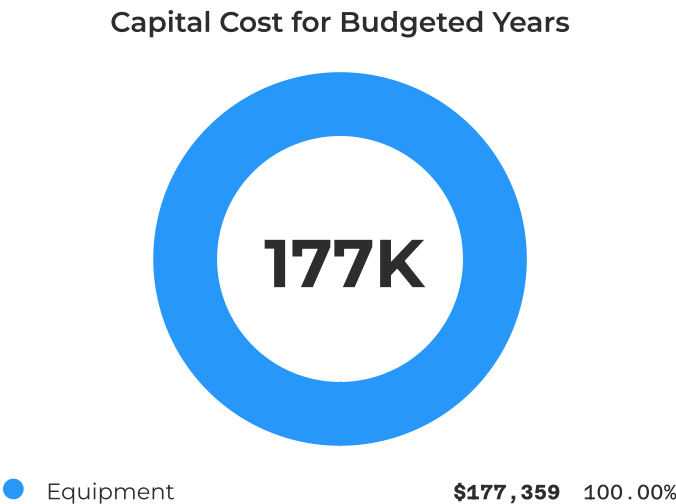
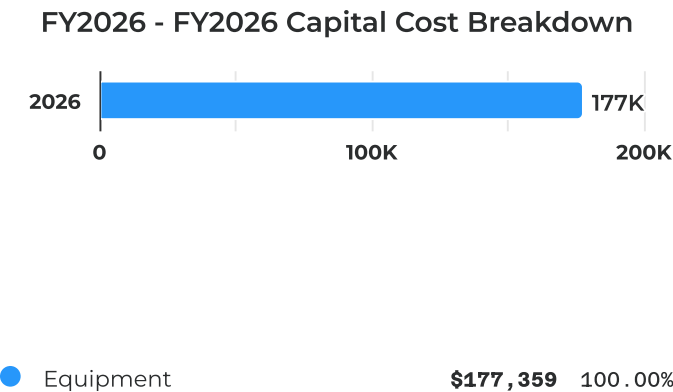


Capital Cost

FY2026 Budget  
**\$177K**

Total Budget (all years)  
**\$177K**

Project Total  
**\$177K**



Detailed Breakdown

| Category  | FY2026<br><i>Proposed</i> | Total     |
|-----------|---------------------------|-----------|
| Equipment | \$177,359                 | \$177,359 |
| Total     | \$177,359                 | \$177,359 |

Funding Sources

FY2026 Budget  
**\$177K**

Total Budget (all years)  
**\$177K**

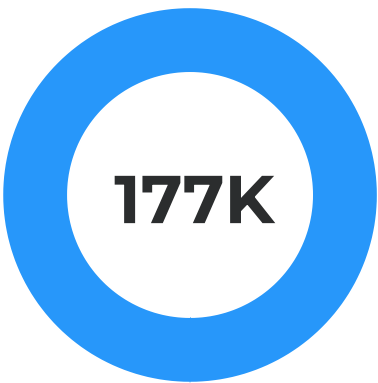
Project Total  
**\$177K**

FY2026 - FY2026 Funding Sources Breakdown



● Water Fund - 500      **\$177,359**    100.00%

Funding Sources for Budgeted Years



● Water Fund - 500      **\$177,359**    100.00%

Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | Total     |
|------------------|---------------------------|-----------|
| Water Fund - 500 | \$177,359                 | \$177,359 |
| Total            | \$177,359                 | \$177,359 |

# Utilities Drainage Operations Fleet Requests - New Equipment

## Overview

**Department** Utilities

## Request Description

2025 Toro Compact Utility Loader, Dingo TXL2000 Telescoping with Std Bucket: The Mini skid will be used for cleaning trickle channels through ponds and drainage ways and removing cut down vegetation within ponds. The mini skid has many attachments as well that will assist with operation and maintenance for the Stormwater Maintenance department. A Mini skid would help us grab and handle larger trees that are removed from our areas of maintenance. A mini skid is a more maneuverable piece of equipment that would allow for easier access into maintenance areas. Total: \$72,689

2025 Ford 450 CCTV sewer inspection truck: this would be associated with storm sewer inspections. this piece of equipment will allow us to bring in more of the sewer inspections that we currently contract out to be done in house and save us money through the years. our goal is to be able to continue to acquire staff for the storm department to be able to do more of these general maintenance items in house with out having to put it out for contract. getting a CCTV inspection vehicle will allow use for emergency situations as well when the current CCTV trailer is being used for sanitary sewer. the major obstacle with having one cctv unit is the requirement of needing to disinfect it before using it in the storm sewers and D&C uses there unit almost daily which makes it more of a hassle when it is needed. Total: \$348,831

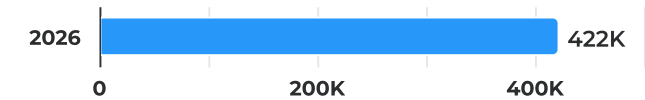
Capital Cost

FY2026 Budget  
**\$422K**

Total Budget (all years)  
**\$422K**

Project Total  
**\$422K**

FY2026 - FY2026 Capital Cost Breakdown



● Equipment **\$421,520** 100.00%

Capital Cost for Budgeted Years



● Equipment **\$421,520** 100.00%

Detailed Breakdown

| Category  | FY2026<br><i>Proposed</i> | Total     |
|-----------|---------------------------|-----------|
| Equipment | \$421,520                 | \$421,520 |
| Total     | \$421,520                 | \$421,520 |

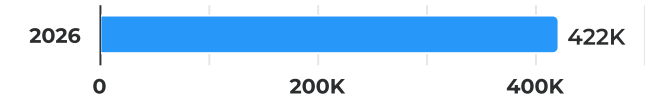
Funding Sources

FY2026 Budget  
**\$422K**

Total Budget (all years)  
**\$422K**

Project Total  
**\$422K**

FY2026 - FY2026 Funding Sources Breakdown



● Storm Drainage Operating Fund - 520 **\$421,520** 100.00%

Funding Sources for Budgeted Years



● Storm Drainage Operating Fund - 520 **\$421,520** 100.00%

Detailed Breakdown

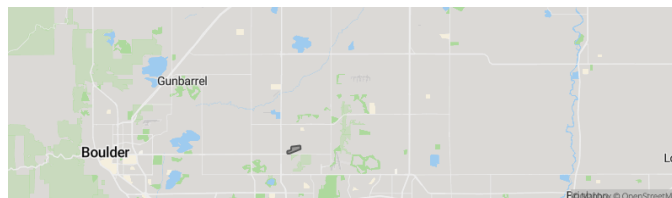
| Category                            | FY2026<br><i>Proposed</i> | Total            |
|-------------------------------------|---------------------------|------------------|
| Storm Drainage Operating Fund - 520 | \$421,520                 | <b>\$421,520</b> |
| <b>Total</b>                        | <b>\$421,520</b>          | <b>\$421,520</b> |

# Valve Rehabilitation

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 257503     |
| Estimated Start Date      | 05/1/2025  |
| Estimated Completion Date | 06/30/2025 |

## Project Location



## Description

We have right-hand open valves in the system, many of them are in Arapahoe Ridge. This project is for swapping the internal components of the valves to make them left-hand open, so they are the same as the valves we have throughout the rest of the Town. There are also some areas where the soil is more corrosive, so we want to change out the bolts on the stuffing box on the valves because those are what tend to corrode and cause the valve to leak when we perform our annual maintenance. When they break, and we have water leaking from the valve, the interruption it would have on the residents would be significant. We would then have to isolate the valve and that may lead to service being shut off until the emergency repair is made in 2025, the goal is to replace the components of the valve before the street replacement program to limit the impact to the residents as well as having the road aesthetically pleasing for the community by not having patches on a newly paved road.

## Details

**Type of Project:** Utilities (Water/Sewer)

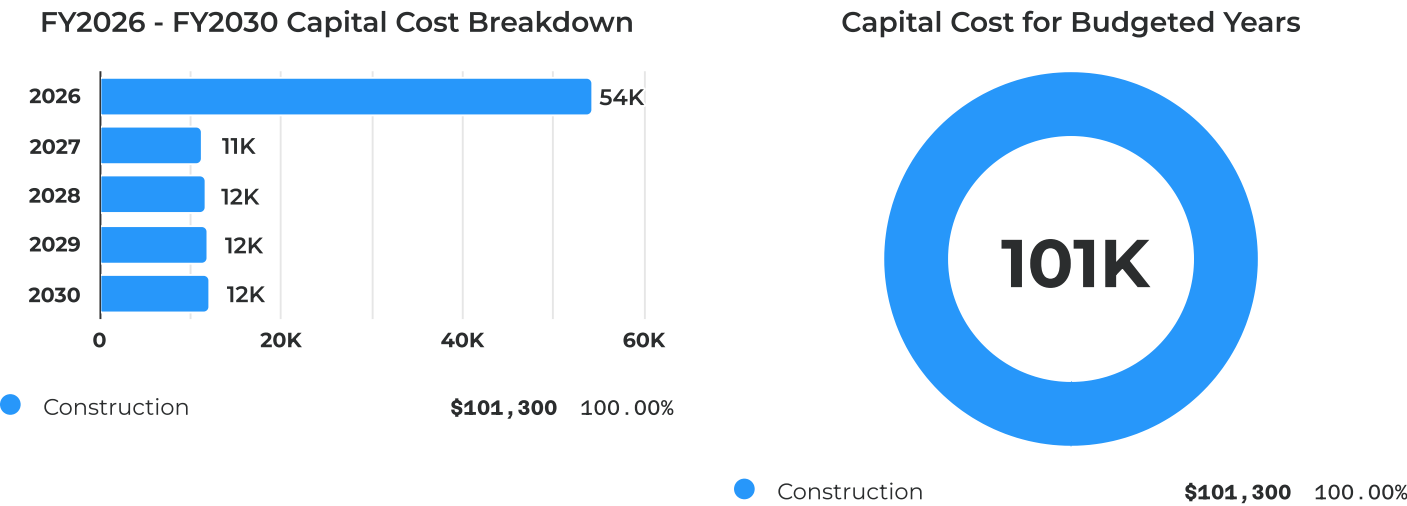
**Useful Life:** 15-30 Years

Capital Cost

FY2026 Budget  
**\$54.4K**

Total Budget (all years)  
**\$101K**

Project Total  
**\$101K**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Construction | \$54,400                  | \$11,200                  | \$11,600                  | \$11,900                  | \$12,200                  | \$101,300 |
| Total        | \$54,400                  | \$11,200                  | \$11,600                  | \$11,900                  | \$12,200                  | \$101,300 |

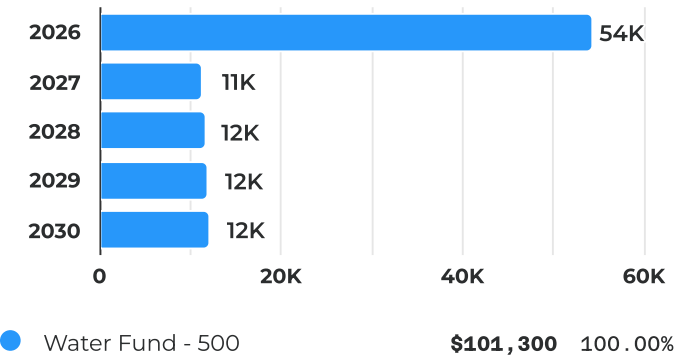
Funding Sources

FY2026 Budget  
**\$54.4K**

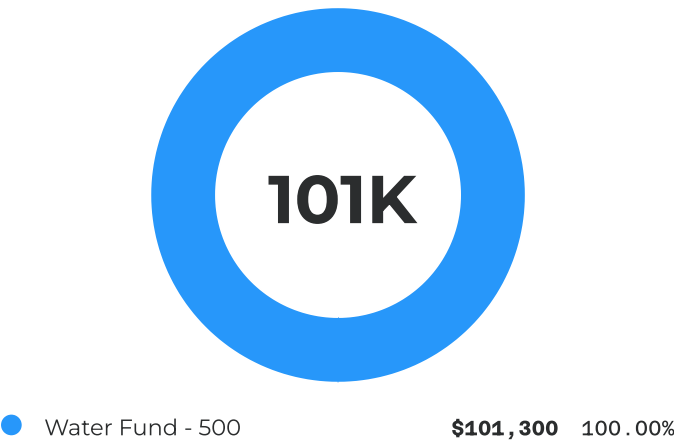
Total Budget (all years)  
**\$101K**

Project Total  
**\$101K**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total     |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------|
| Water Fund - 500 | \$54,400                  | \$11,200                  | \$11,600                  | \$11,900                  | \$12,200                  | \$101,300 |
| Total            | \$54,400                  | \$11,200                  | \$11,600                  | \$11,900                  | \$12,200                  | \$101,300 |

Operational Costs

FY2026 Budget  
**\$0**

Total Budget (all years)  
**\$155**

Project Total  
**\$155**

Detailed Breakdown

| Category                                    | FY2030<br><i>Proposed</i> | Total |
|---------------------------------------------|---------------------------|-------|
| Other (please specify in description above) | \$155                     | \$155 |
| Total                                       | \$155                     | \$155 |





# Water Meters - New

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 100002    |

## Description

Install new meters as requested with development. Price update to 1" meter pricing due to residential fire sprinkler system. Included a few 1.5", 2", and 3" meters.

## Images



100002.jpg



New Meter 1



New Meter 2



New Meter 3



New Meter 4



New Meter 5

## Details

**Type of Project:** Utilities (Water/Sewer)

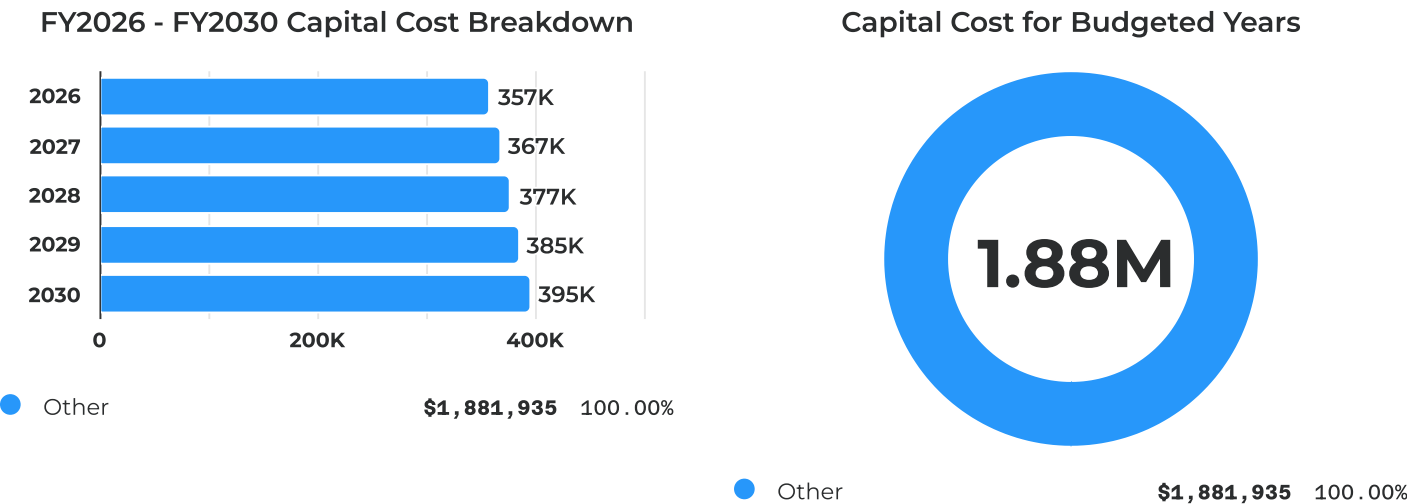
**Useful Life:** 10-15 years

Capital Cost

FY2026 Budget  
**\$357K**

Total Budget (all years)  
**\$1.88M**

Project Total  
**\$1.88M**



Detailed Breakdown

| Category | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|----------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Other    | \$357,194                 | \$367,303                 | \$377,412                 | \$384,991                 | \$395,035                 | \$1,881,935 |
| Total    | \$357,194                 | \$367,303                 | \$377,412                 | \$384,991                 | \$395,035                 | \$1,881,935 |

## Funding Sources

FY2026 Budget

**\$357K**

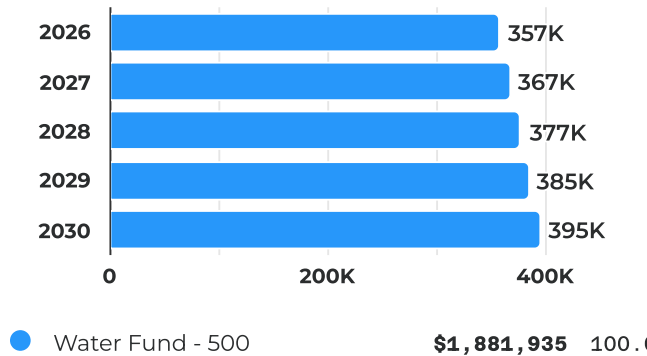
Total Budget (all years)

**\$1.88M**

Project Total

**\$1.88M**

### FY2026 - FY2030 Funding Sources Breakdown



### Funding Sources for Budgeted Years



### Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total              |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------|
| Water Fund - 500 | \$357,194                 | \$367,303                 | \$377,412                 | \$384,991                 | \$395,035                 | <b>\$1,881,935</b> |
| <b>Total</b>     | <b>\$357,194</b>          | <b>\$367,303</b>          | <b>\$377,412</b>          | <b>\$384,991</b>          | <b>\$395,035</b>          | <b>\$1,881,935</b> |

## Operational Costs

FY2026 Budget

**\$22.4K**

Total Budget (all years)

**\$118K**

Project Total

**\$118K**

### Detailed Breakdown

| Category            | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total            |
|---------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------|
| General Maintenance | \$22,351                  | \$23,021                  | \$23,678                  | \$24,339                  | \$24,999                  | <b>\$118,388</b> |
| <b>Total</b>        | <b>\$22,351</b>           | <b>\$23,021</b>           | <b>\$23,678</b>           | <b>\$24,339</b>           | <b>\$24,999</b>           | <b>\$118,388</b> |

# Water Meters - Replacements

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 100001    |

## Description

Install replacement meters as needed for non-working meters. Converting to smart meters starting in 2016 on a 10-year replacement plan. COVID-19 put this behind schedule. 2025 continuing 10-year replacement program. Price update to 1" meter pricing due to residential fire sprinkler system. A few 1.5", 2", and 3" meters also included each year.

## Images



100001.jpg



Meter Replacement 1



Meter Replacement 2



Meter Replacement 3



Meter Replacement 4



Meter Replacement 5

## Details

**Type of Project:** Utilities (Water/Sewer)

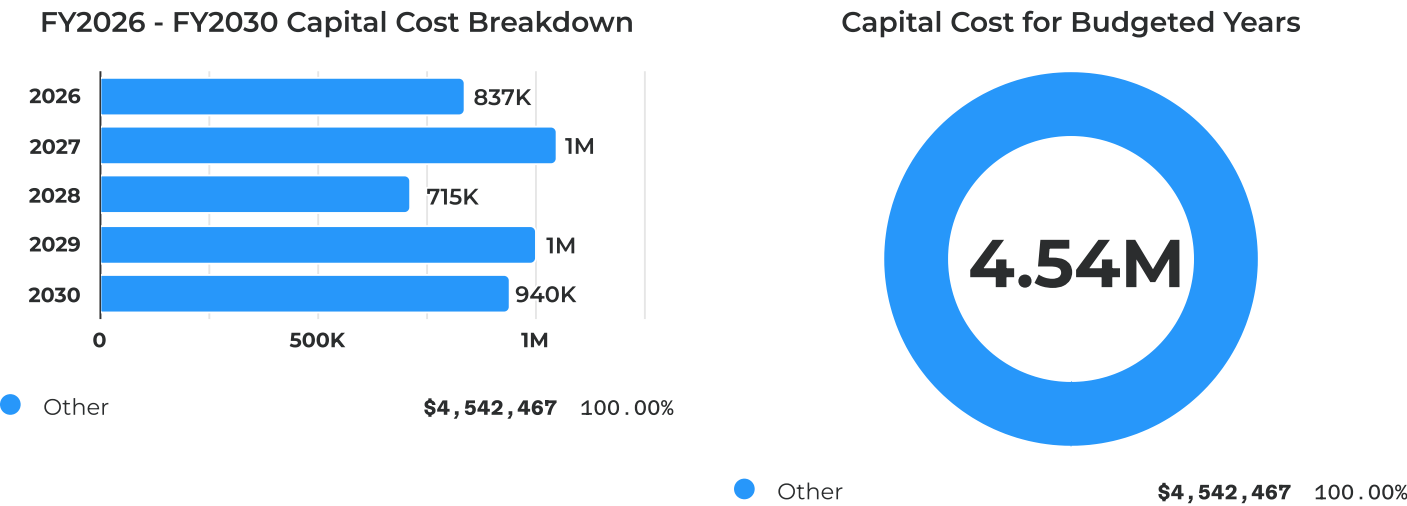
**Useful Life:** 20

Capital Cost

FY2026 Budget  
**\$837K**

Total Budget (all years)  
**\$4.54M**

Project Total  
**\$4.54M**



Detailed Breakdown

| Category | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total       |
|----------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| Other    | \$836,605                 | \$1,048,553               | \$715,204                 | \$1,002,427               | \$939,678                 | \$4,542,467 |
| Total    | \$836,605                 | \$1,048,553               | \$715,204                 | \$1,002,427               | \$939,678                 | \$4,542,467 |



## Funding Sources

FY2026 Budget

**\$837K**

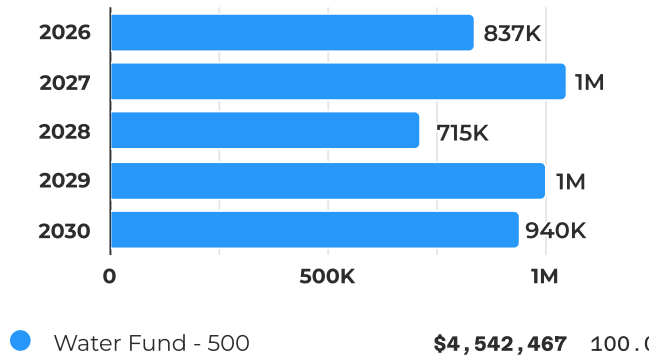
Total Budget (all years)

**\$4.54M**

Project Total

**\$4.54M**

### FY2026 - FY2030 Funding Sources Breakdown



### Funding Sources for Budgeted Years



### Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total              |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------|
| Water Fund - 500 | \$836,605                 | \$1,048,553               | \$715,204                 | \$1,002,427               | \$939,678                 | <b>\$4,542,467</b> |
| <b>Total</b>     | <b>\$836,605</b>          | <b>\$1,048,553</b>        | <b>\$715,204</b>          | <b>\$1,002,427</b>        | <b>\$939,678</b>          | <b>\$4,542,467</b> |

## Operational Costs

FY2026 Budget

**\$21.1K**

Total Budget (all years)

**\$112K**

Project Total

**\$112K**

### Detailed Breakdown

| Category                                    | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total            |
|---------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------|
| Other (please specify in description above) | \$21,117                  | \$21,751                  | \$22,404                  | \$23,076                  | \$23,768                  | <b>\$112,116</b> |
| <b>Total</b>                                | <b>\$21,117</b>           | <b>\$21,751</b>           | <b>\$22,404</b>           | <b>\$23,076</b>           | <b>\$23,768</b>           | <b>\$112,116</b> |

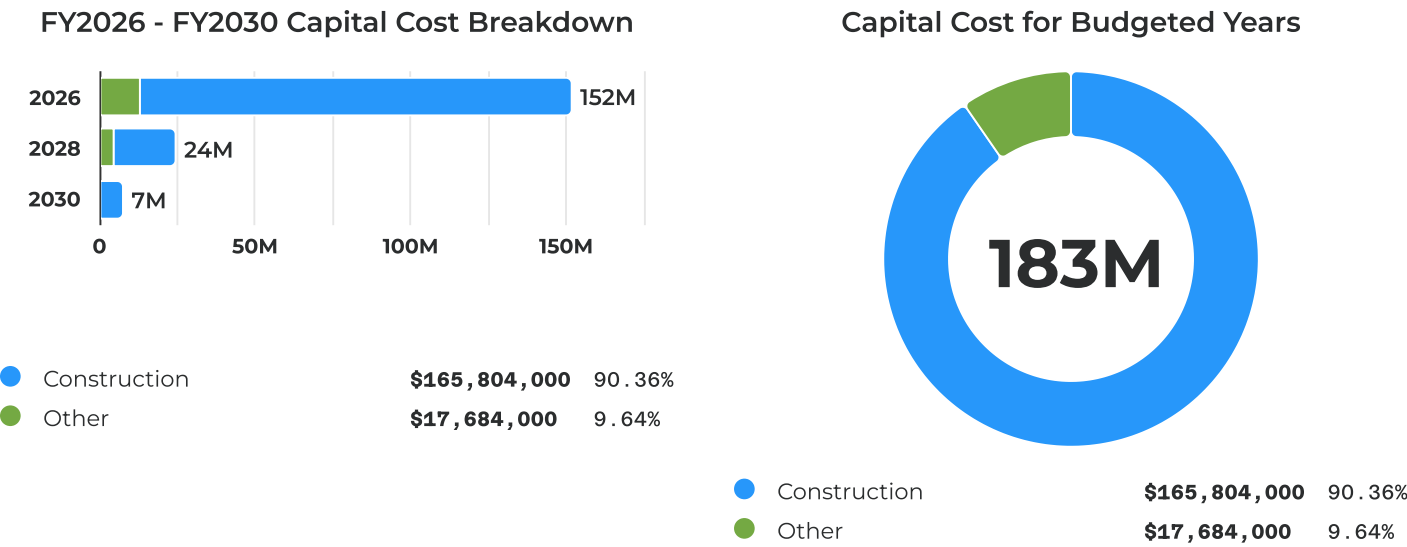
## Page 665

Capital Cost

FY2026 Budget  
**\$152M**

Total Budget (all years)  
**\$183M**

Project Total  
**\$183M**



Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total         |
|--------------|---------------------------|---------------------------|---------------------------|---------------|
| Construction | \$138,420,000             | \$20,000,000              | \$7,384,000               | \$165,804,000 |
| Other        | \$13,263,000              | \$4,421,000               | \$0                       | \$17,684,000  |
| Total        | \$151,683,000             | \$24,421,000              | \$7,384,000               | \$183,488,000 |



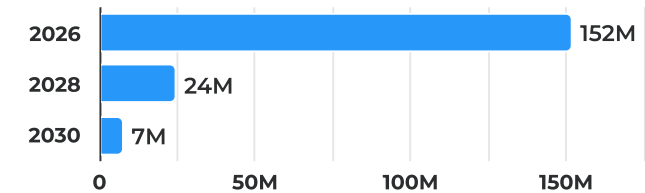
Funding Sources

FY2026 Budget  
**\$152M**

Total Budget (all years)  
**\$183M**

Project Total  
**\$183M**

FY2026 - FY2030 Funding Sources Breakdown



Water Fund - 500

**\$183,488,000** 100.00%

Funding Sources for Budgeted Years



Water Fund - 500

**\$183,488,000** 100.00%

Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total         |
|------------------|---------------------------|---------------------------|---------------------------|---------------|
| Water Fund - 500 | \$151,683,000             | \$24,421,000              | \$7,384,000               | \$183,488,000 |
| Total            | \$151,683,000             | \$24,421,000              | \$7,384,000               | \$183,488,000 |

# Windy Gap Firming Project

## Overview

|                |           |
|----------------|-----------|
| Department     | Utilities |
| Project Number | 100005    |

## Description

Erie is participating with 11 other entities to improve the reliability of the water supplies developed by the original Windy Gap project. This will help satisfy Erie's water demands during both wet and dry years. The project includes constructing a 110,000 acre feet storage reservoir west of Carter Lake. The project is managed by Northern Colorado Water Conservancy District.

## Images



100005.jpg

## Details

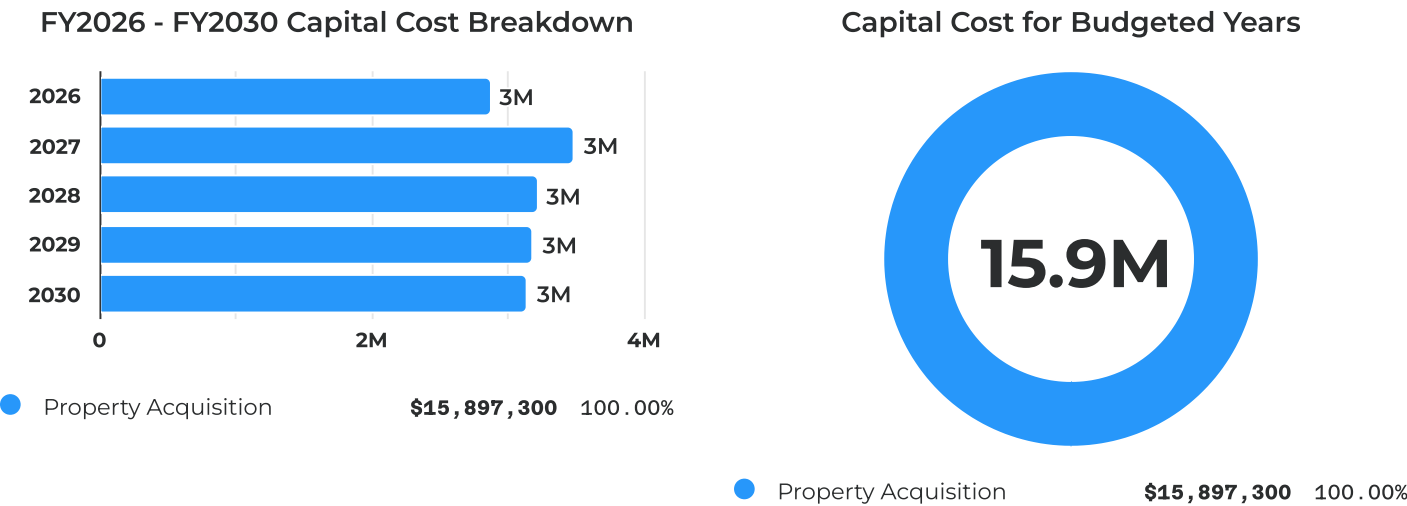
**Type of Project:** Utilities (Water/Sewer)

Capital Cost

FY2026 Budget  
**\$2.87M**

Total Budget (all years)  
**\$15.9M**

Project Total  
**\$15.9M**



Detailed Breakdown

| Category             | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total        |
|----------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------|
| Property Acquisition | \$2,869,000               | \$3,488,000               | \$3,216,100               | \$3,181,100               | \$3,143,100               | \$15,897,300 |
| Total                | \$2,869,000               | \$3,488,000               | \$3,216,100               | \$3,181,100               | \$3,143,100               | \$15,897,300 |



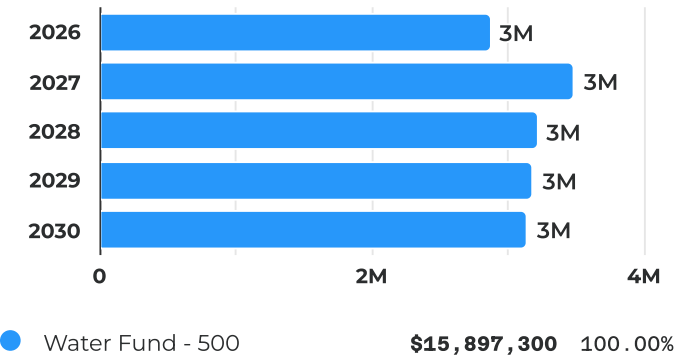
Funding Sources

FY2026 Budget  
**\$2.87M**

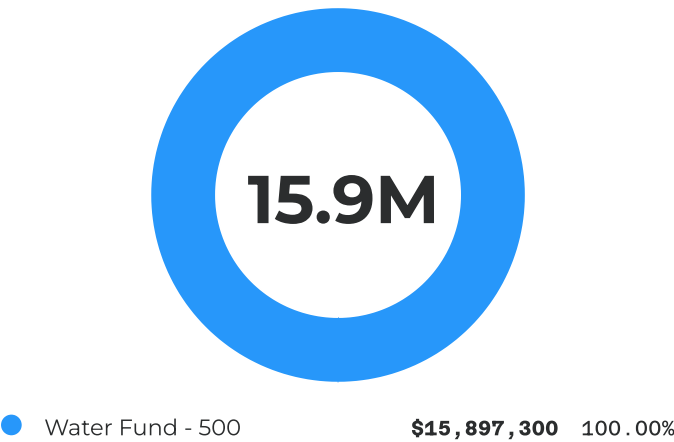
Total Budget (all years)  
**\$15.9M**

Project Total  
**\$15.9M**

FY2026 - FY2030 Funding Sources Breakdown



Funding Sources for Budgeted Years



Detailed Breakdown

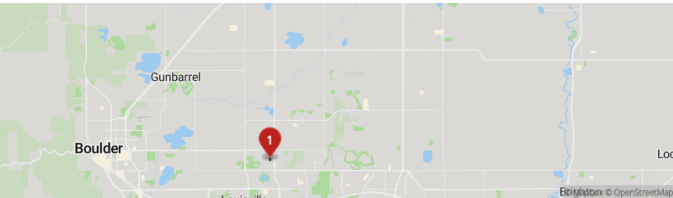
| Category         | FY2026<br><i>Proposed</i> | FY2027<br><i>Proposed</i> | FY2028<br><i>Proposed</i> | FY2029<br><i>Proposed</i> | FY2030<br><i>Proposed</i> | Total        |
|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------|
| Water Fund - 500 | \$2,869,000               | \$3,488,000               | \$3,216,100               | \$3,181,100               | \$3,143,100               | \$15,897,300 |
| Total            | \$2,869,000               | \$3,488,000               | \$3,216,100               | \$3,181,100               | \$3,143,100               | \$15,897,300 |

# Zone 3 Water Tank

## Overview

|                           |            |
|---------------------------|------------|
| Department                | Utilities  |
| Project Number            | 100364     |
| Estimated Start Date      | 01/1/2024  |
| Estimated Completion Date | 12/31/2028 |

## Project Location



## Description

Design and construction of Zone 3 Storage Tank and potential new pump station and clear well modifications. Updated hydraulic model included as part of design scope. Town acquired a 3.04-acre parcel from the City of Lafayette to construct a new drinking water storage facility that will serve current and future demands and increase the Town's water system reliability. The project also includes the necessary pipelines to transport water between the Tank Site and Lynn R. Morgan Water Treatment Facility. Design anticipated in 2025 to 2026; construction to follow, with project completion estimated in 2027 to 2028.

## Images



Lafayette Aspen Ridge Drive



Alignment

## Details

|                  |                         |              |     |
|------------------|-------------------------|--------------|-----|
| Type of Project: | Utilities (Water/Sewer) | Useful Life: | 30+ |
|------------------|-------------------------|--------------|-----|

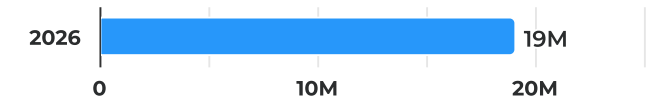
Capital Cost

FY2026 Budget  
**\$19.1M**

Total Budget (all years)  
**\$19.1M**

Project Total  
**\$19.1M**

FY2026 - FY2026 Capital Cost Breakdown



● Construction **\$19,091,872** 100.00%

Capital Cost for Budgeted Years



● Construction **\$19,091,872** 100.00%

Detailed Breakdown

| Category     | FY2026<br><i>Proposed</i> | Total        |
|--------------|---------------------------|--------------|
| Construction | \$19,091,872              | \$19,091,872 |
| Total        | \$19,091,872              | \$19,091,872 |

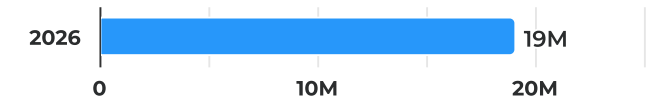
Funding Sources

FY2026 Budget  
**\$19.1M**

Total Budget (all years)  
**\$19.1M**

Project Total  
**\$19.1M**

FY2026 - FY2026 Funding Sources Breakdown



● Water Fund - 500      **\$19,091,872**    100.00%

Funding Sources for Budgeted Years



● Water Fund - 500      **\$19,091,872**    100.00%

Detailed Breakdown

| Category         | FY2026<br><i>Proposed</i> | Total        |
|------------------|---------------------------|--------------|
| Water Fund - 500 | \$19,091,872              | \$19,091,872 |
| Total            | \$19,091,872              | \$19,091,872 |

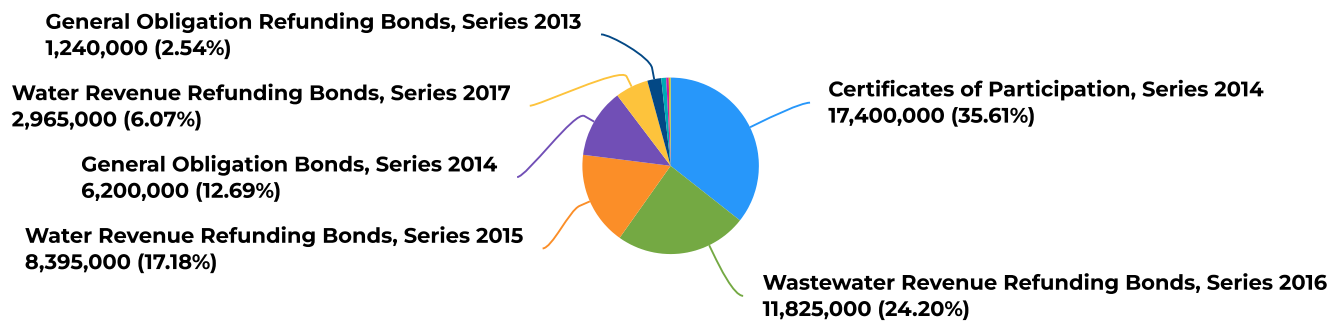
# Debt Overview Summary

Below is a summary of the Town's outstanding debt and information related to each issuance.

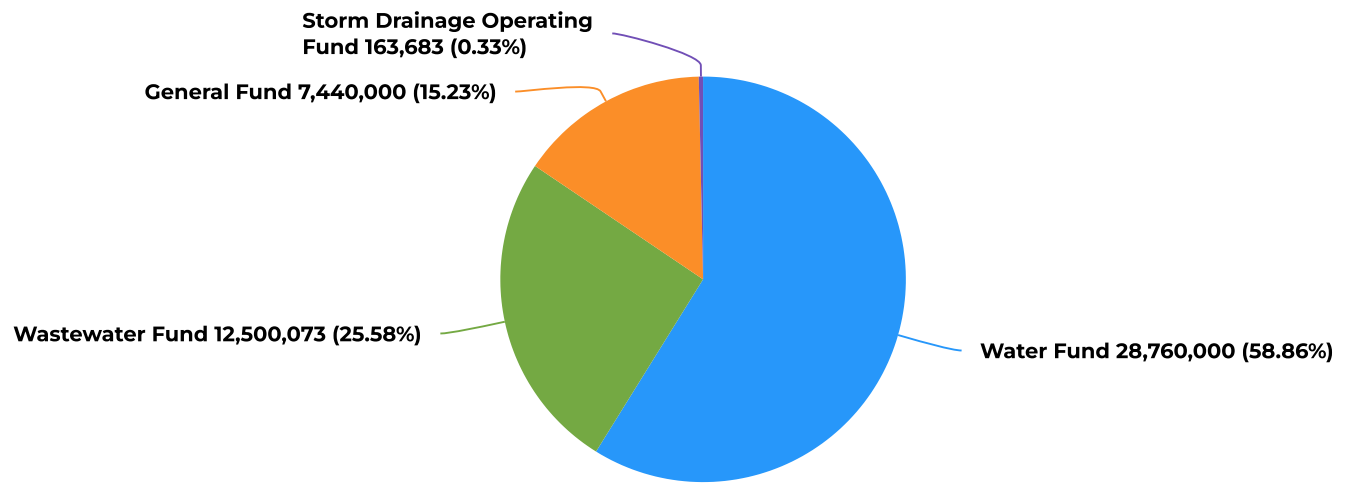
| Debt                                            | Responsible Fund | Interest Rate | Issue Date | Maturity Date |
|-------------------------------------------------|------------------|---------------|------------|---------------|
| General Obligation Refunding Bonds, Series 2013 | General          | 2.00-4.00%    | 6/11/2013  | 12/1/2026     |
| General Obligation Bonds, Series 2014           | General          | 3.25-3.75%    | 6/10/2014  | 12/1/2033     |
| Certificates of Participation, Series 2014      | Water            | 2.00-5.00%    | 12/1/2014  | 11/1/2040     |
| Water Revenue Refunding Bonds, Series 2015      | Water            | 2.00-5.00%    | 10/29/2015 | 12/1/2032     |
| Water Revenue Refunding Bonds, Series 2017      | Water            | 3.24%         | 3/29/2017  | 12/1/2032     |
| CWRPDA Base Program Loan                        | Wastewater       | 2.00%         | 9/18/2009  | 5/1/2030      |
| CWRPDA ARRA Loan                                | Wastewater       | 0.00%         | 9/18/2009  | 5/1/2030      |
| Wastewater Revenue Refunding Bonds, Series 2016 | Wastewater       | 2.00-5.00%    | 5/18/2016  | 12/1/2037     |
| CWCB Storm Drainage Revenue Loan                | Storm Drainage   | 2.00%         | 4/1/1995   | 4/1/2035      |



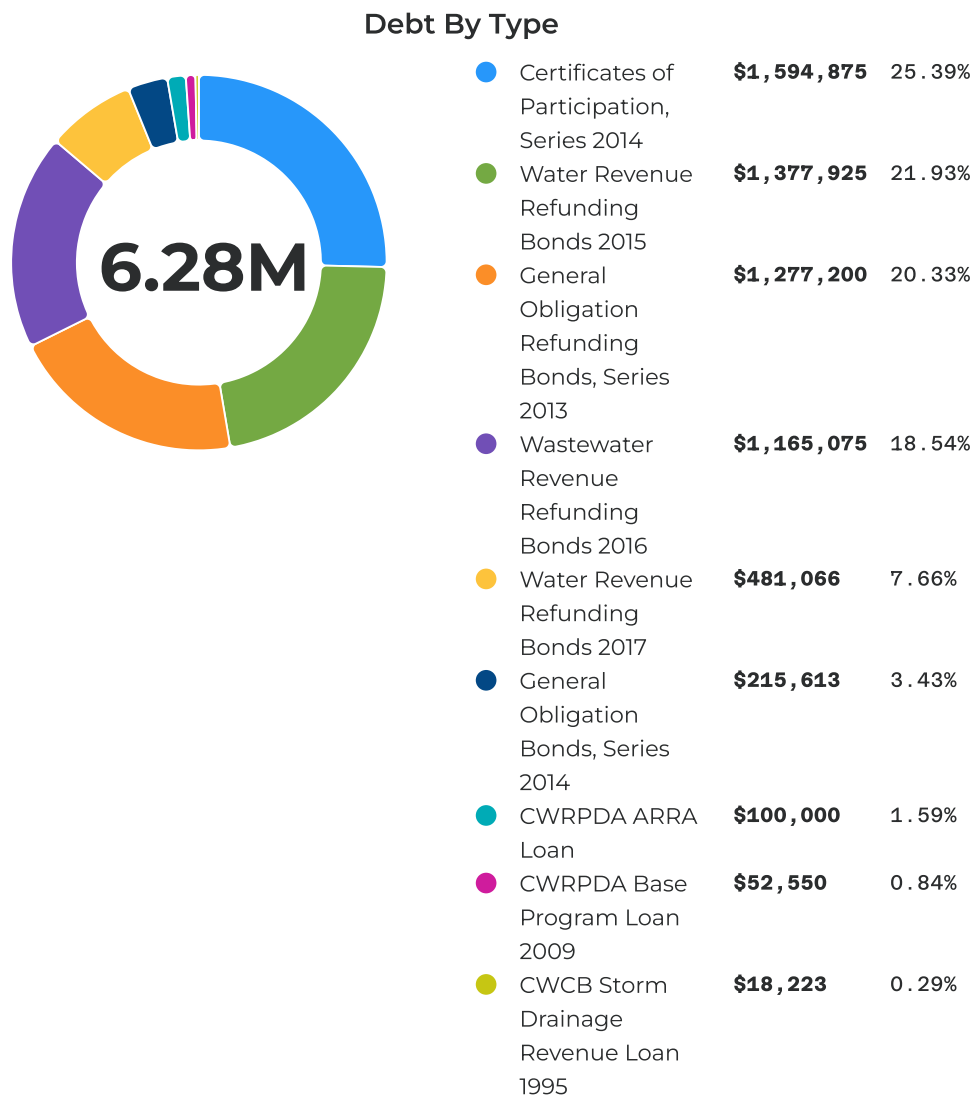
## Outstanding Balance by Debt Issuance



## Outstanding Balance by Fund



# Debt By Type



## Total Debt

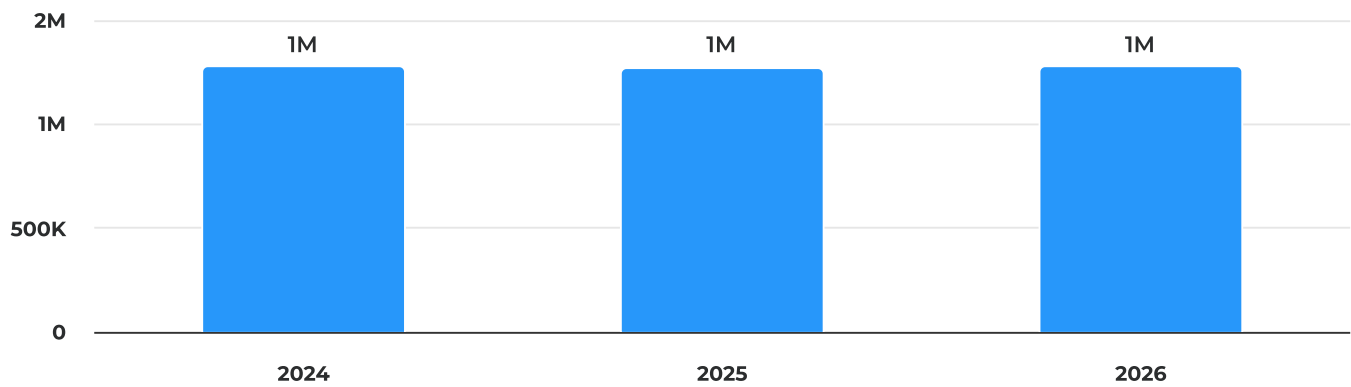
**\$6,282,527**

\$3,762 (0.06% vs. FY25)

| Fund Name                                       | FY2024      | FY2025      | FY2026      | % Change | \$ Change |
|-------------------------------------------------|-------------|-------------|-------------|----------|-----------|
| General Obligation Refunding Bonds, Series 2013 | \$1,274,400 | \$1,273,200 | \$1,277,200 | 0.31%    | \$4,000   |
| General Obligation Bonds, Series 2014           | \$215,613   | \$215,613   | \$215,613   | 0.00%    | -         |
| Certificates of Participation, Series 2014      | \$1,596,125 | \$1,595,125 | \$1,594,875 | -0.02%   | -\$250    |
| CWRPDA Base Program Loan 2009                   | \$52,550    | \$52,550    | \$52,550    | 0.00%    | -         |
| Water Revenue Refunding Bonds 2015              | \$1,377,025 | \$1,383,425 | \$1,377,925 | -0.40%   | -\$5,500  |
| Water Revenue Refunding Bonds 2017              | \$479,718   | \$478,054   | \$481,066   | 0.63%    | \$3,012   |
| CWRPDA ARRA Loan                                | \$100,000   | \$100,000   | \$100,000   | 0.00%    | -         |

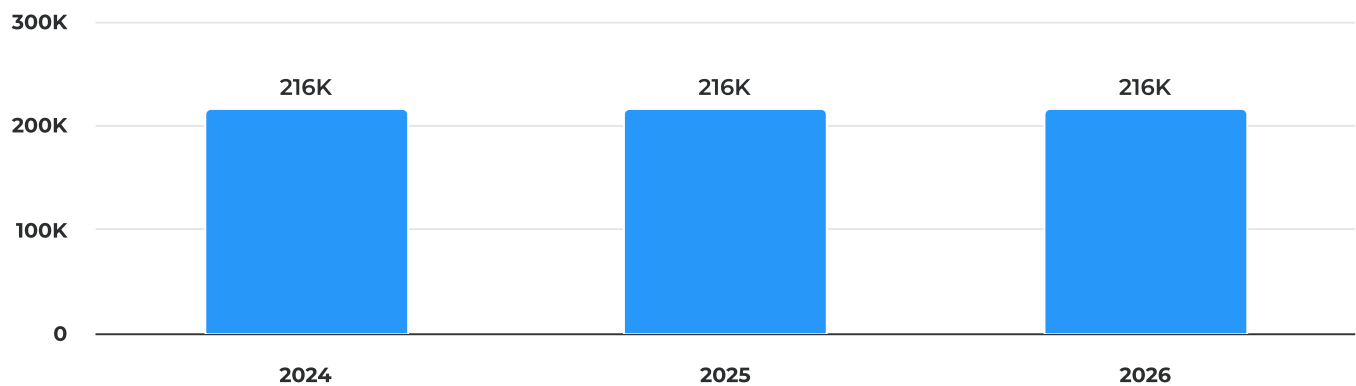
| Fund Name                               | FY2024             | FY2025             | FY2026             | % Change     | \$ Change      |
|-----------------------------------------|--------------------|--------------------|--------------------|--------------|----------------|
| Wastewater Revenue Refunding Bonds 2016 | \$1,163,575        | \$1,162,575        | \$1,165,075        | 0.22%        | \$2,500        |
| CWCB Storm Drainage Revenue Loan 1995   | \$18,223           | \$18,223           | \$18,223           | 0.00%        | -              |
| <b>Total Debt</b>                       | <b>\$6,277,229</b> | <b>\$6,278,765</b> | <b>\$6,282,527</b> | <b>0.06%</b> | <b>\$3,762</b> |

## General Obligation Refunding Bonds, Series 2013



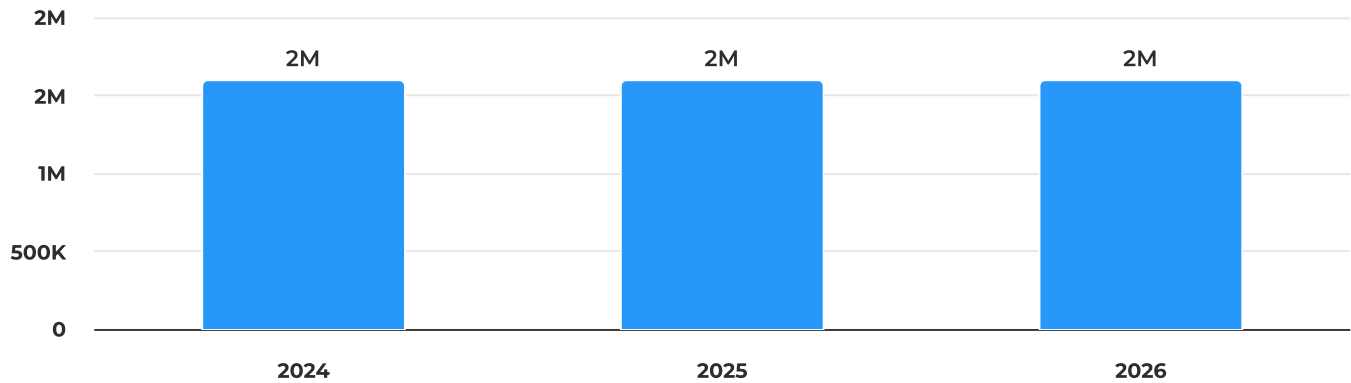
| Fund Name         | FY2025                | FY2026                | % Change     | \$ Change         |
|-------------------|-----------------------|-----------------------|--------------|-------------------|
| Principal Payment | \$1,200,000.00        | \$1,240,000.00        | 3.33%        | \$40,000.00       |
| Interest Payment  | \$73,200.00           | \$37,200.00           | -49.18%      | -\$36,000.00      |
| <b>Total Debt</b> | <b>\$1,273,200.00</b> | <b>\$1,277,200.00</b> | <b>0.31%</b> | <b>\$4,000.00</b> |

## General Obligation Bonds, Series 2014



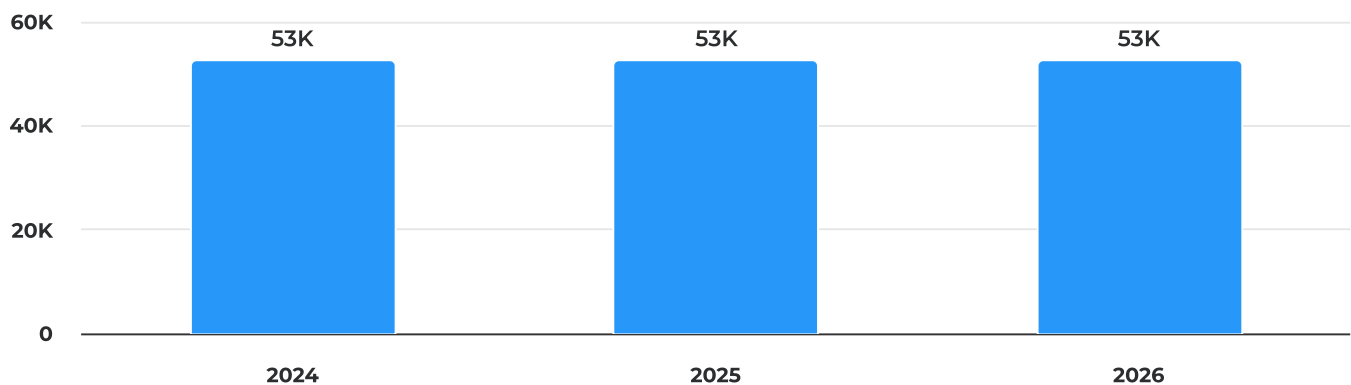
| Fund Name         | FY2025              | FY2026              | % Change     | \$ Change     |
|-------------------|---------------------|---------------------|--------------|---------------|
| Interest Payment  | \$215,612.50        | \$215,612.50        | 0.00%        | \$0.00        |
| <b>Total Debt</b> | <b>\$215,612.50</b> | <b>\$215,612.50</b> | <b>0.00%</b> | <b>\$0.00</b> |

## Certificates of Participation, Series 2014



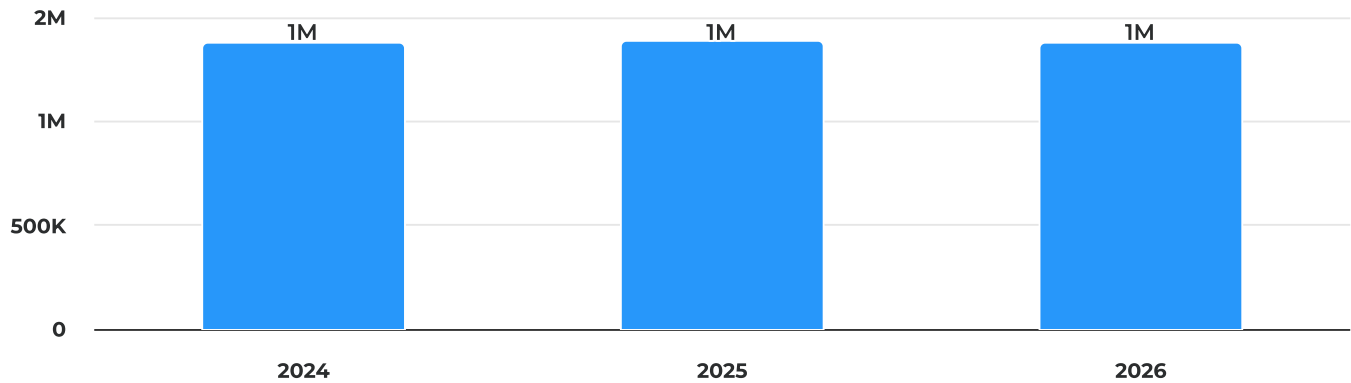
| Fund Name         | FY2025                | FY2026                | % Change      | \$ Change        |
|-------------------|-----------------------|-----------------------|---------------|------------------|
| Principal Payment | \$805,000.00          | \$845,000.00          | 4.97%         | \$40,000.00      |
| Interest Payment  | \$790,125.00          | \$749,875.00          | -5.09%        | -\$40,250.00     |
| <b>Total Debt</b> | <b>\$1,595,125.00</b> | <b>\$1,594,875.00</b> | <b>-0.02%</b> | <b>-\$250.00</b> |

## CWRPDA Base Program Loan 2009



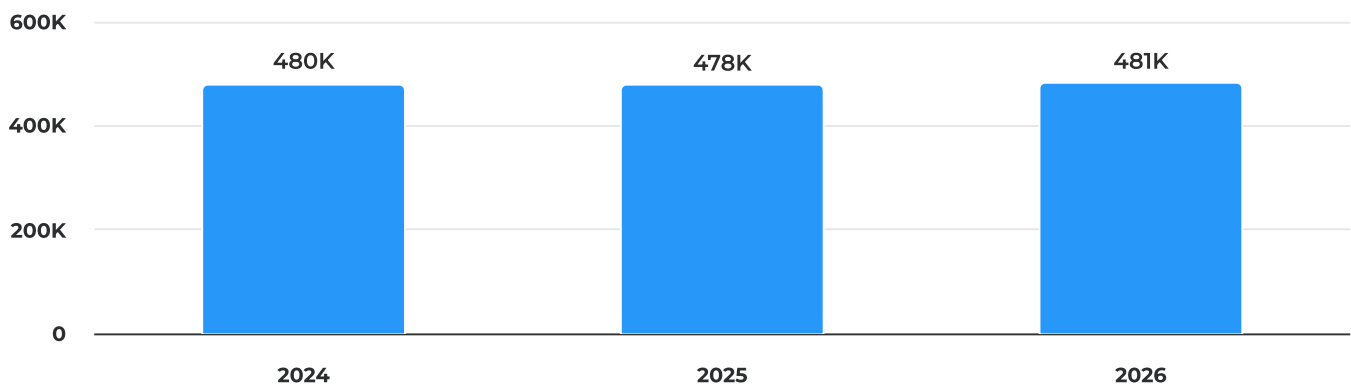
| Fund Name         | FY2025             | FY2026             | % Change     | \$ Change     |
|-------------------|--------------------|--------------------|--------------|---------------|
| Principal Payment | \$47,337.41        | \$48,288.89        | 2.01%        | \$951.48      |
| Interest Payment  | \$5,212.69         | \$4,261.21         | -18.25%      | -\$951.48     |
| <b>Total Debt</b> | <b>\$52,550.10</b> | <b>\$52,550.10</b> | <b>0.00%</b> | <b>\$0.00</b> |

## Water Revenue Refunding Bonds 2015



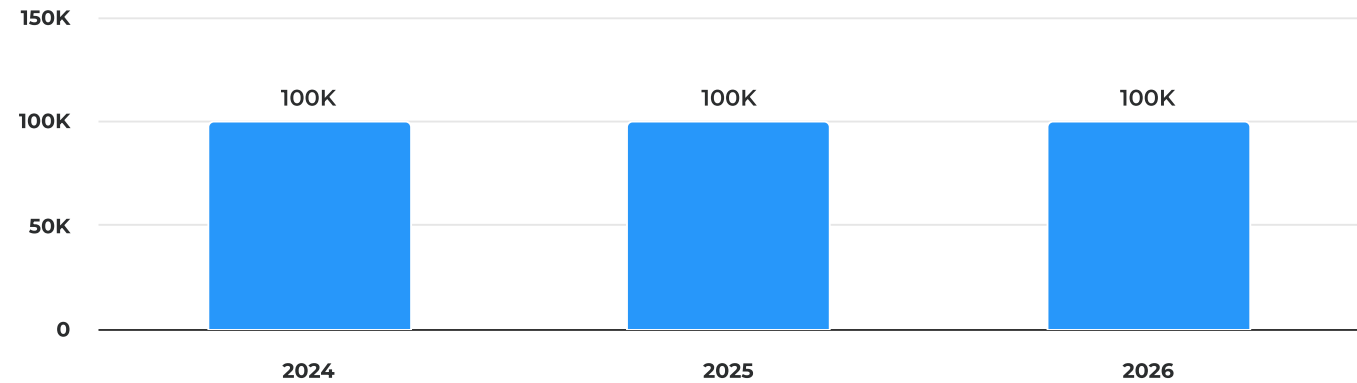
| Fund Name         | FY2025                | FY2026                | % Change      | \$ Change          |
|-------------------|-----------------------|-----------------------|---------------|--------------------|
| Principal Payment | \$1,010,000.00        | \$1,055,000.00        | 4.46%         | \$45,000.00        |
| Interest Payment  | \$373,425.00          | \$322,925.00          | -13.52%       | -\$50,500.00       |
| <b>Total Debt</b> | <b>\$1,383,425.00</b> | <b>\$1,377,925.00</b> | <b>-0.40%</b> | <b>-\$5,500.00</b> |

## Water Revenue Refunding Bonds 2017



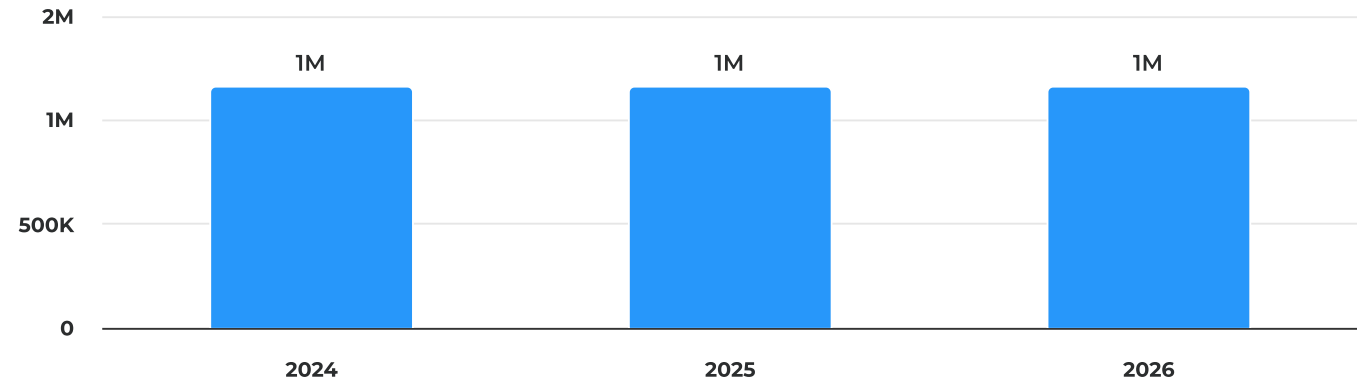
| Fund Name         | FY2025              | FY2026              | % Change     | \$ Change         |
|-------------------|---------------------|---------------------|--------------|-------------------|
| Principal Payment | \$370,000.00        | \$385,000.00        | 4.05%        | \$15,000.00       |
| Interest Payment  | \$108,054.00        | \$96,066.00         | -11.09%      | -\$11,988.00      |
| <b>Total Debt</b> | <b>\$478,054.00</b> | <b>\$481,066.00</b> | <b>0.63%</b> | <b>\$3,012.00</b> |

CWRPDA ARRA Loan



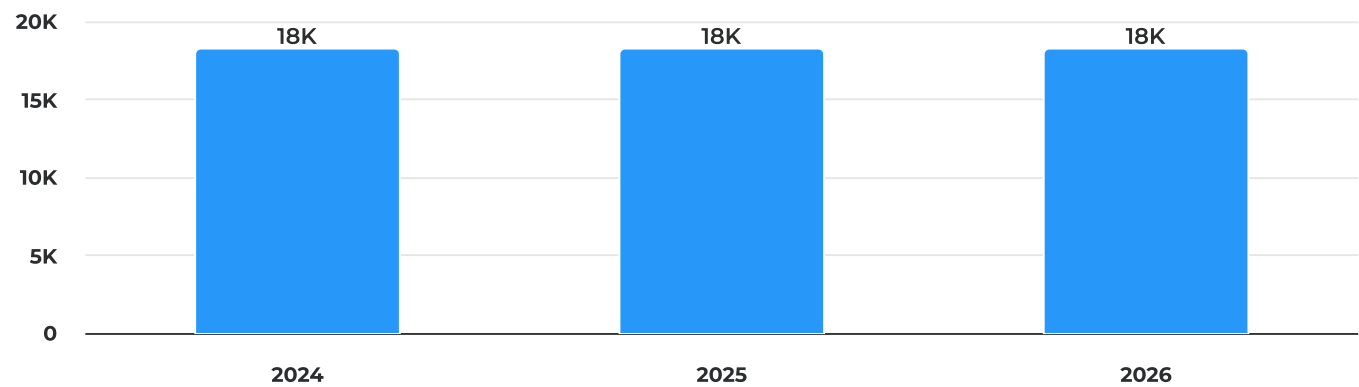
| Fund Name         | FY2025       | FY2026       | % Change | \$ Change |
|-------------------|--------------|--------------|----------|-----------|
| Principal Payment | \$100,000.00 | \$100,000.00 | 0.00%    | \$0.00    |
| Total Debt        | \$100,000.00 | \$100,000.00 | 0.00%    | \$0.00    |

Wastewater Revenue Refunding Bonds 2016



| Fund Name         | FY2025         | FY2026         | % Change | \$ Change    |
|-------------------|----------------|----------------|----------|--------------|
| Principal Payment | \$650,000.00   | \$685,000.00   | 5.38%    | \$35,000.00  |
| Interest Payment  | \$512,575.00   | \$480,075.00   | -6.34%   | -\$32,500.00 |
| Total Debt        | \$1,162,575.00 | \$1,165,075.00 | 0.22%    | \$2,500.00   |

CWCB Storm Drainage Revenue Loan 1995



| Fund Name         | FY2025      | FY2026      | % Change | \$ Change |
|-------------------|-------------|-------------|----------|-----------|
| Principal Payment | \$14,656.69 | \$14,949.83 | 2.00%    | \$293.14  |
| Interest Payment  | \$3,566.79  | \$3,273.65  | -8.22%   | -\$293.14 |
| Total Debt        | \$18,223.48 | \$18,223.48 | 0.00%    | \$0.00    |



# Glossary

**Abatement:** A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

**Accounting System:** The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

**Accrued Interest:** The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

**ACFR:** Annual Comprehensive Financial Report - A detailed report of an organization's financial activities and performance over the fiscal year.

**Amortization:** The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

**Appropriation:** A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

**Arbitrage:** As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

**Assessed Valuation:** A value assigned to real estate or other property by a government as the basis for levying taxes.

**Assets:** Items owned by an organization that have economic value, such as cash, investments, property, and equipment.

**Audit:** An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

**Audit Report:** Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

**Available Funds:** Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

**Balance Sheet:** A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

**Betterments (Special Assessments):** Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's

apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

**Bond:** A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

**Bond and Interest Record:** (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

**Bonds Authorized and Unissued:** Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

**Bond Issue:** Generally, the sale of a certain number of bonds at one time by a governmental unit.

**Bond Rating (Municipal):** A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

**Budget:** A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

**Capital Assets:** All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

**Capital Budget:** An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

**Cash:** Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

**Cash Flow:** The movement of money into or out of an organization, showing its liquidity and ability to meet financial obligations.

**Cash Management:** The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

**Certificate of Deposit (CD):** A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

**Classification of Real Property:** Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to

determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

**Collective Bargaining:** The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union, regarding wages, hours and working conditions.

**Compliance:** Adherence to relevant laws, regulations, and internal policies governing financial reporting and operations.

**Consumer Price Index:** The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

**Cost-Benefit Analysis:** A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

**Debt Burden:** The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

**Debt Service:** The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

**Encumbrance:** A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

**Enterprise Funds:** An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery — direct, indirect, and capital costs — are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

**Equalized Valuations (EQVs):** The determination of the full and fair cash value of all property in the community that is subject to local taxation.

**Equity:** The residual interest in the assets of an organization after deducting liabilities, representing the owners' stake in the business.

**Estimated Receipts:** A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

**Exemptions:** A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

**Expenditure:** An outlay of money made by municipalities to provide the programs and services within their approved budget.

**Fiduciary Funds:** Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

**Financial Statements:** Reports summarizing an organization's financial activities and position, including the balance sheet, income statement, and cash flow statement.

**Fiscal Year:** The 12-month period for which an organization plans the use of its funds, typically not the same as the calendar year.

**Fixed Assets:** Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

**Fixed Costs:** Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

**Float:** The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

**Full Faith and Credit:** A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

**Fund:** An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

**Fund Accounting:** Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

**GAAP:** Generally Accepted Accounting Principles - Standard accounting principles, standards, and procedures that companies use to compile their financial statements.

**GASB 34:** A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

**GASB 45:** This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

**General Fund:** The fund used to account for most financial resources and activities governed by the normal appropriation process.

**General Obligation Bonds:** Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

**Governing Body:** A board, committee, commission, or other executive or policymaking body of a municipality or school district.

**Indirect Cost:** Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

**Internal Controls:** Policies and procedures implemented by an organization to ensure the reliability of financial reporting and compliance with laws and regulations, aiming to prevent fraud and errors.

**Interest:** Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

**Interest Rate:** The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

**Investments:** Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

**Liabilities:** Debts or obligations owed by an organization, including loans, accounts payable, and accrued expenses.

**Line Item Budget:** A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

**Local Aid:** Revenue allocated by the state or counties to municipalities and school districts.

**Maturity Date:** The date that the principal of a bond becomes due and payable in full.

**Municipal(s):** (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

**Net Income:** The difference between an organization's revenues and expenses, representing its profit or loss for a specific period.

**Note:** A short-term loan, typically with a maturity date of a year or less.

**Objects of Expenditures:** A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

**Official Statement:** A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

**Operating Budget:** A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

**Overlapping Debt:** A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

**Performance Budget:** A budget that stresses output both in terms of economy and efficiency.

**Principal:** The face amount of a bond, exclusive of accrued interest.

**Program:** A combination of activities to accomplish an end.





**Program Budget:** A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

**Proprietary Funds:** Funds used to record the financial transactions of governmental entities when they engage in activities that are intended to recover the cost of providing goods or services to the general public on a user-fee basis.

**Purchased Services:** The cost of services that are provided by a vendor.

**Refunding of Debt:** Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

**Reserve Fund:** An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

**Revaluation:** The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

**Revenues:** Inflows of resources or other enhancements of assets of an organization, usually from sales of goods or services.

**Revenue Anticipation Note (RAN):** A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

**Revenue Bond:** A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

**Revolving Fund:** Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

**Sale of Real Estate Fund:** A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

**Stabilization Fund:** A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

**Surplus Revenue:** The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

**Tax Rate:** The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

**Tax Title Foreclosure:** The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

**Trust Fund:** In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

**Uncollected Funds:** Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be

loaned or used as part of the bank's reserves and they are not available for disbursement.)

**Undesignated Fund Balance:** Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

**Unreserved Fund Balance (Surplus Revenue Account):** The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

**Valuation (100 Percent):** The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.