# 2026 Budget Presentation

November 18, 2025

# Agenda

- Final Changes Summary
- Fund Balance Summary
- General Fund Summary
- Revenue Projections
- Townwide Expenditures
- 2026 New Positions
- CIP Overview
- Major CIP Projects by Department and Fund
- General Fund & CIP Forecast

# 2026 Budget Changes from First Reading

- Updated Revenues
  - $150 million added to the Water fund for the anticipated revenue bonds
  - $47 million added to the Police Facilities Impact Fund for the anticipated COP’s
  - $7 million added to the Storm Drainage Operating Fund for the anticipated revenue bonds
  - $7 million moved from miscellaneous income to debt proceeds in the General fund for the anticipated COP’s for the mine mitigation at Town Center

TOWN OF ERIE
1874

# Fund Balance Summary

| Changes in Fund Balances/Working Capital - 2026 Budget | | | | | | |
|---|---|---|---|---|---|---|
| **2026 Budget** | **Beginning Balance** | **Revenues - Proposed** | **Expenditures - Proposed** | **Net Increase/ Decrease** | **Restricted** | **Ending Balance** |
| **General Fund - 100** | 24,918,869 | 69,306,130 | 75,545,213 | **(6,239,083)** | (3,328,546) | **15,351,240** |
| **Capital Improvement Fund - 110** | 28,764,084 | 10,000,000 | 15,778,858 | **(5,778,858)** | - | **22,985,226** |
| Grants Fund | - | - | - | - | - | - |
| Trails & Natural Areas Fund | 7,431,020 | 3,079,000 | 2,455,513 | **623,487** | - | **8,054,507** |
| Conservation Trust Fund | 1,538,007 | 350,000 | 1,477,067 | **(1,127,067)** | - | **410,940** |
| Cemetery Fund | 523,298 | - | - | - | - | **523,298** |
| **Total Special Revenue Funds** | 9,492,326 | 3,429,000 | 3,932,580 | **(503,580)** | - | **8,988,746** |
| Transportation Impact Fund | 29,753,282 | 4,065,740 | 12,175,000 | **(8,109,260)** | - | **21,644,022** |
| Public Facilities Impact Fund | 6,544,491 | 2,615,920 | 2,279,814 | **336,106** | - | **6,880,597** |
| Parks Improvement Impact Fund | 16,110,165 | 1,650,940 | 7,000,000 | **(5,349,060)** | - | **10,761,105** |
| Police Facilities Impact Fund | 804,781 | 47,454,100 | 47,266,850 | **187,250** | - | **992,031** |
| Tree Impact Fund | 1,662,386 | 201,000 | 226,800 | **(25,800)** | - | **1,636,586** |
| Storm Drainage Impact Fund | 10,801,067 | 1,124,180 | 7,050,000 | **(5,925,820)** | - | **4,875,247** |
| **Total Capital Funds** | 65,676,173 | 57,111,880 | 75,998,464 | **(18,886,584)** | - | **27,290,823** |
| Insurance Fund | - | 2,093,062 | 1,500,062 | | | |
| Fleet & Equipment Acquisiton Fund | 3,732 | 2,156,853 | 2,156,853 | - | - | **3,732** |
| **Total Internal Service Funds** | 3,732 | 4,249,915 | 3,656,915 | **593,000** | - | **596,732** |
| Water Fund | 136,081,196 | 181,285,800 | 201,130,225 | **(19,844,425)** | - | **116,236,771** |
| Wastewater Fund | 41,406,131 | 12,124,000 | 10,315,234 | **1,808,766** | - | **43,214,897** |
| Storm Drainage Operating Fund | 1,701,803 | 8,959,809 | 6,806,628 | **2,153,181** | - | **3,854,984** |
| Airport Fund | 122,719 | 370,848 | 437,969 | **(67,121)** | - | **55,598** |
| **Total Enterprise Funds** | 179,311,849 | 202,740,457 | 218,690,056 | **(15,949,599)** | - | **163,362,250** |
| **Totals** | **308,167,033** | **346,837,382** | **393,602,086** | **(46,764,704)** | **(3,328,546)** | **258,073,782** |

TOWN OF ERIE 1874

# General Fund Summary

| | |
|---|---|
| General Fund Beginning Balance | $24,918,869 |
| General Fund Revenues | $69,306,130 |
| General Fund Operating & Debt Expenditures | $63,388,400 |
| Fleet Transfers Out | $2,156,813 |
| Ending Fund Balance | $28,679,786 |
| Transfer to Capital Improvement Fund | $10,000,000 |
| Non-spendable Fund Balance | $3,328,546 |
| Spendable Fund Balance | $15,351,240 |
| Forecast Spendable Fund Balance (includes 7.5% Turnback) | $19,739,793 |

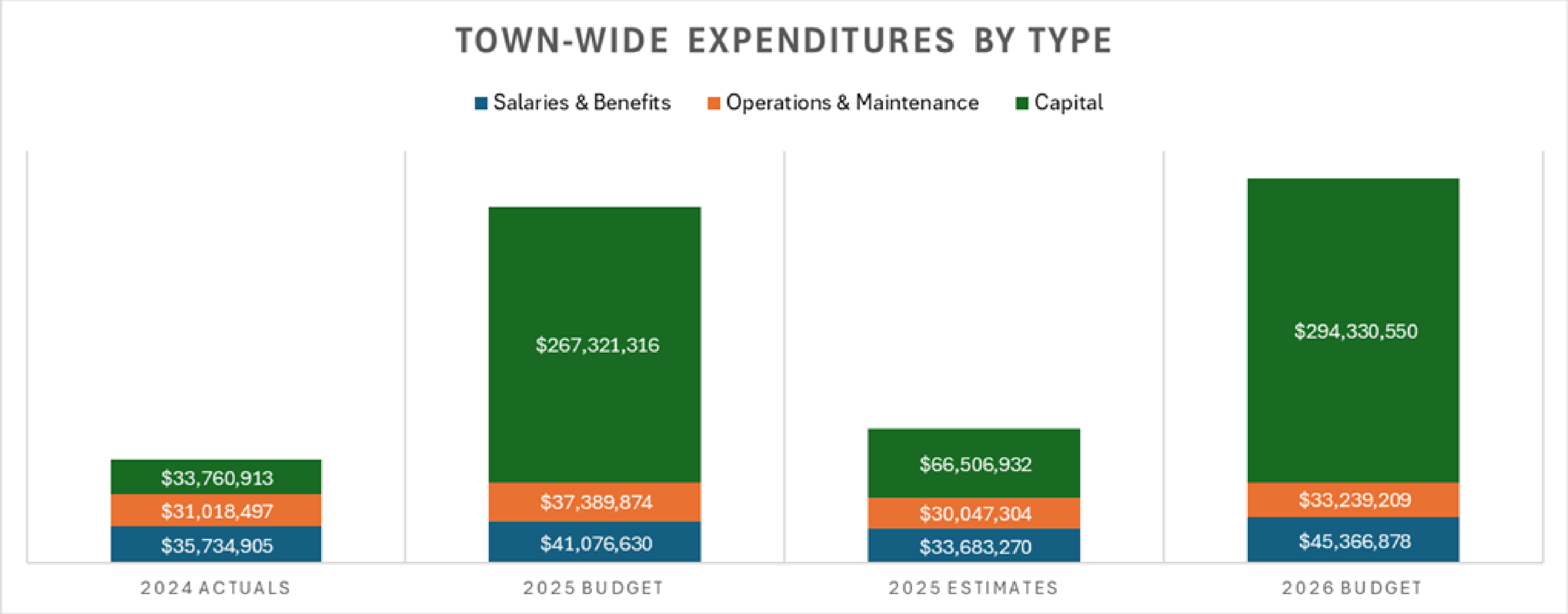
# Revenue Projections – Somewhat Constrained

| | |
|---|---|
| **Sales Taxes** | |
| Retail | 5% |
| Vehicle | 3% |
| **Other Taxes** | |
| Highway User Taxes | 5% |
| Motor Vehicle Taxes | 8% |
| Road & Bridge Taxes | -2% |
| Cigarette Taxes | 5% |
| Severance Taxes | 0% |
| Specific Ownership Taxes | 0% |
| **Building/Development** | |
| Use Tax | -1% |
| Building Permits | -1% |

| | |
|---|---|
| **User Charges/Fees** | |
| Bag Fees | 15% |
| Landfill Fees | 10% |
| Recreation Fees | 12% |
| **Oil & Gas** | |
| Oil & Gas Royalties | 10% |
| Other Fees & Permits - Oil and Gas | 0% |
| **Other** | |
| Investment Income - Pooled | 10% |
| Investment FVA - Pooled | 10% |
| Franchise Fees | 8% |

**Total Revenue** **4.1%**

# Townwide Expenditures




| Expenditure Type | 2024 Actuals | 2025 Budget | 2025 Estimates | 2026 Budget | Change ($) | Change (%) |
|---|---|---|---|---|---|---|
| Salaries & Benefits | $ 35,734,905 | $ 41,076,630 | $ 33,683,270 | $ 45,366,878 | $ 4,290,248 | 10% |
| Operations & Maintenance | $ 31,018,497 | $ 37,389,874 | $ 30,047,304 | $ 33,239,209 | $ (4,150,665) | -11% |
| Capital | $ 33,760,913 | $ 267,321,316 | $ 66,506,932 | $ 294,330,550 | $ 27,009,234 | 10% |
| Debt & Transfers | $ 31,167,368 | $ 17,415,504 | $ 17,415,504 | $ 20,610,243 | $ 3,194,740 | 18% |
| Expenditures Total | $ 131,681,683 | $ 363,203,323 | $ 147,653,010 | $ 393,546,880 | $ 30,343,557 | 8% |
| **Positions** | **322** | **345** | | **351.5** | **6.5** | **1.9%** |

## Providing high quality amenities

- Developing Compass and Morgan Hill Parks
- Expanding Erie Community Center
- Designing and securing funding for a 2nd Community Center
- Continuing Coal Creek improvements (Reach 2 and 4)
- Constructing new trails
- Renovating Schofield Farm and Maker Space
- Funding public art and cultural programming

## Ensuring a safe, healthy, inclusive environment

- Expanding the Public Safety building
- Strengthening oil and gas monitoring and enforcement
- Implementing multiple new sustainability initiatives
- Funding the ADA transition plan

# Ensuring a safe and reliable water supply

- Designing and building new water storage tanks
- Designing a 2nd water treatment facility
- Adding solar to power water and wastewater facilities
- Working with regional partners to resolve issues with NISP and Chimney Hollow

# 2026 New Positions

- General Fund Total = $387,629
  - **Police Officer (Police) $124,360**
  - **Assistant Coordinator - Special Events (Parks & Recreation) $93,427**
  - **Facilities Maintenance Technician II (Public Works) $87,952**
  - **Streets Technician II (Public Works) $81,890**

- Conservation Trust Fund Total = $146,092
  - **Parks Maintenance Superintendent (Parks & Recreation) $146,092**

**•All totals reflect Total Wages + Max Additional Pay + Max Benefits. They are prorated due to estimated start date.**

# 2026 New Positions Continued

- Water Fund Total = $259,449
  - **Water Resource Manager (Utilities) $157,019**
  - **Distribution Maintenance Operator (Utilities) $102,430**
- Wastewater Fund Total = $92,436
  - **Wastewater Maintenance Mechanic (Utilities) $92,436**
- Storm Drainage Operating Fund Total = $102,429
  - **Stormwater Maintenance Operator III (Utilities) $102,429**

**•All totals reflect Total Wages + Max Additional Pay + Max Benefits. They are prorated due to estimated start date.**

# 2026 Reduced Personnel & Operation Items

## Personnel

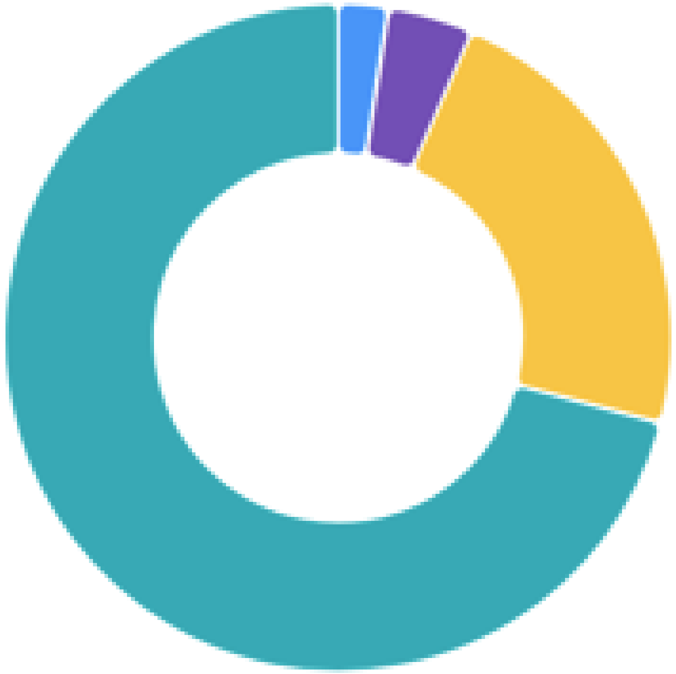
- A recommended one-year reduction in full-time staff merit from 3% to 2% to support long-term staffing resiliency and growth
- Removal of merit increases for part-time employees
- Reduction of long-range staffing plan anticipated positions for 2026 from 41 to consideration of only recommending 9 total new FTEs, all critical or cost neutral

## Operations

- $4.4 million in operating reductions across all funds, examples include:
- Planning & Development Incentives at Cheeseman reduced by $2M
- All Departments – reductions to consultation services by $1.6M
- Economic Development Incentives reduced by $400K
- Environmental Services Consultation Services reduced by $225K
- Other operating reductions (i.e. clothing & uniforms, office supplies, printing & copy services, etc.) of over $150K

# Capital Improvement Plan Summary

## Budgeted Capital Costs By Department (FY2026)



| | |
|---|---|
| Economic Development (2%) | $7,000,000.00 |
| Environmental Services (0%) | $60,000.00 |
| Information Technology (0%) | $140,000.00 |
| Parks & Recreation (4%) | $12,160,308.00 |
| Public Works (23%) | $66,279,273.00 |
| Risk (0%) | $100,000.00 |
| Utilities (71%) | $208,590,969.00 |
| **TOTAL** | **$294,330,550.00** |

# Capital Improvement Plan Summary

| Capital Improvements Fund - 110 | | |
|---|---|---|
| **Department** | **Project Description** | **2026 Proposed** |
| Econ Dev | Mine Mitigation - Town Center and ECC | $ 7,000,000 |
| Public Works | Street Maintenance Projects | $ 4,500,000 |

| Trails & Natural Areas Fund - 210 | | |
|---|---|---|
| **Department** | **Project Description** | **2026 Proposed** |
| Parks & Rec | Coal Creek Trail - Reach 2 & 4 | $ 1,700,000 |

| Transportation Impact Fund - 300 | | |
|---|---|---|
| **Department** | **Project Description** | **2026 Proposed** |
| Public Works | CLR - Erie Parkway to Telleen | $ 8,000,000 |
| Public Works | Coal Creek Reach 2 and 4 | $ 3,500,000 |

| Public Facilities Impact Fund - 310 | | |
|---|---|---|
| **Department** | **Project Description** | **2026 Proposed** |
| Public Works | Erie Community Center Addition | $ 1,263,194 |
| Public Works | Page Property | $ 1,016,620 |

| Parks Improvement Impact Fund - 320 | | |
|---|---|---|
| **Department** | **Project Description** | **2026 Proposed** |
| Parks & Rec | Morgan Hill | $ 3,650,000 |
| Parks & Rec | Compass Park | $ 3,350,000 |

| Police Facilities Impact Fund - 325 | | |
|---|---|---|
| **Department** | **Project Description** | **2026 Proposed** |
| Public Works | PD/Courts Expansion | $ 47,266,850 |

# Capital Improvement Plan Summary

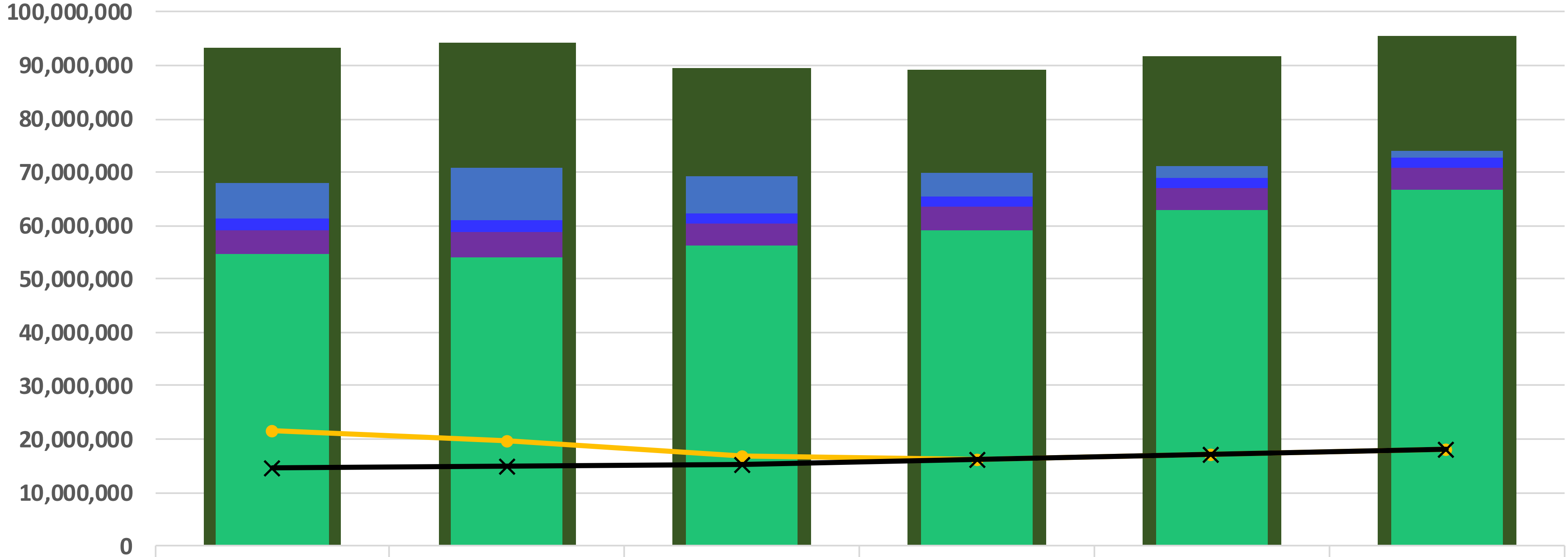
| Storm Drainage Impact Fund - 340 | | |
|---|---|---|
| **Department** | **Project Description** | **2026 Proposed** |
| Utilities | Coal Creek Reach 2 and 4 | $ 6,650,000 |

| Water Fund - 500 | | |
|---|---|---|
| **Department** | **Project Description** | **2026 Proposed** |
| Utilities | Water Treatment Facility - New | $ 151,683,000 |
| Utilities | Zone 3 Water Tank | $ 19,091,872 |
| Utilities | LRMWTF Plant 1 Filter System Upgrade | $ 6,000,000 |
| Utilities | NISP | $ 4,858,750 |
| Utilities | Windy Gap Firming Project | $ 2,869,000 |
| Utilities | Erie Lake Repairs | $ 1,000,000 |
| Utilities | Upsizing Waterlines - Developer Reimburse | $ 1,000,000 |

| Wastewater Fund - 510 | | |
|---|---|---|
| **Department** | **Project Description** | **2026 Proposed** |
| Utilities | Solar at NWRF | $ 2,256,458 |
| Utilities | NWRF to HWY 52 & WCR5 (reimb) | $ 1,050,000 |

| Storm Drainage Operating Fund - 520 | | |
|---|---|---|
| **Department** | **Project Description** | **2026 Proposed** |
| Utilities | Coal Creek Reach 2 and 4 | $ 1,404,901 |
| Utilities | 111th Street Improvements | $ 1,100,000 |

# General Fund Forecast




| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
|---|---|---|---|---|---|---|
| Available Resources | 93,193,395 | 94,224,999 | 89,592,968 | 89,284,887 | 91,641,227 | 95,536,001 |
| CIF Transfer | 6,500,000 | 10,000,000 | 7,000,000 | 4,300,000 | 2,100,000 | 1,200,000 |
| Fleet Transfers | 2,333,396 | 2,156,813 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| Debt | 4,530,362 | 4,684,362 | 4,205,812 | 4,205,812 | 4,205,812 | 4,205,812 |
| Operating w/ turnback | 54,600,072 | 54,125,485 | 56,133,795 | 59,267,025 | 62,851,545 | 66,606,252 |
| Ending Spendable FB | 21,590,323 | 19,739,793 | 16,734,815 | 16,183,505 | 17,155,324 | 18,195,390 |
| Minimum FB | 14,730,512 | 14,931,272 | 15,336,928 | 16,171,482 | 17,085,351 | 18,066,051 |

# General Government CIP Forecast


| | 2025 1st Supp. | 2026 Forecast | 2027 Forecast | 2028 Forecast | 2029 Forecast | 2030 Forecast |
|---|---|---|---|---|---|---|
| CIF Beginning FB | 27,000,000 | 12,569,372 | 6,314,814 | 6,048,208 | 2,879,172 | -2,389,280 |
| General Fund Transfer | 6,500,000 | 10,000,000 | 7,000,000 | 4,300,000 | 2,100,000 | 1,200,000 |
| Rollovers | 9,079,005 | | | | | |
| New Requests | 411,418 | | | | | |
| Interfund Transfers | 785,000 | | | | | |
| Original Capital Budget | 10,655,205 | 16,254,558 | 7,266,606 | 7,469,036 | 7,368,452 | 7,763,486 |
| Total Capital Budget | 20,930,628 | 16,254,558 | 7,266,606 | 7,469,036 | 7,368,452 | 7,763,486 |
| CIF Ending FB | 12,569,372 | 6,314,814 | 6,048,208 | 2,879,172 | -2,389,280 | -8,952,766 |

# Upcoming Dates & Next Steps

Dec. 9

- End-of-Year Supplemental, Mill Levy Certification

# Questions & Discussion