

# 2025 Budget Presentation

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November 12, 2024



# Agenda

- **Final Changes Summary**
- **Fund Balance Summary**
- **General Fund Summary**
- **Revenue Projections**
- **Operating Expenditures**
- **Key Projects by Priority Area**
- **2025 New Positions**
- **Benefits**
- **Reduced or Unfunded Projects**
- **Other Changes**
- **CIP Overview**
- **Water and Storm Drainage Funds**
- **General Fund & CIP Forecast**
- **Looking Forward to 2026 Budget Process**



# 2025 Budget Changes from First Reading

- **Water and Utility Fund Revenues Adjusted back to 2024 Rates/Fees**
- **Updated Premiums and Allocations for Insurance & Benefits**
- **CIP Transfer from the General Fund Finalized**
- **Minor Departmental Changes to Line Items**
- **Adjustments to Grant-Related Capital Items**



# Fund Balance Summary

## Changes in Fund Balances/Working Capital - 2025 Budget

2025 Budget	Beginning Balance	Revenues - Proposed	Expenditures - Proposed	Net Increase/Decrease	Restricted	Ending Balance
<b>General Fund - 100</b>	20,949,866	63,952,197	69,677,648	(5,725,451)	(3,328,546)	<b>11,895,869</b>
<b>Capital Improvement Fund - 110</b>	27,000,000	6,500,000	10,655,205	(4,155,205)	-	<b>22,844,795</b>
Grants Fund	-	2,422,500	2,422,500	-	-	-
Trails & Natural Areas Fund	7,214,677	3,079,000	2,887,659	191,341	-	7,406,018
Conservation Trust Fund	1,187,352	350,000	300,000	50,000	-	1,237,352
Cemetery Fund	418,048	-	-	-	-	418,048
<b>Total Special Revenue Funds</b>	<b>8,820,077</b>	<b>5,851,500</b>	<b>5,610,159</b>	<b>241,341</b>	<b>-</b>	<b>9,061,418</b>
Transportation Impact Fund	24,428,387	4,065,740	5,524,582	(1,458,842)	-	22,969,545
Public Facilities Impact Fund	3,780,414	2,615,920	4,377,512	(1,761,592)	-	2,018,822
Parks Improvement Impact Fund	14,371,926	1,650,940	-	1,650,940	-	16,022,866
Police Facilities Impact Fund	1,306,867	454,100	35,518,368	(35,064,268)	-	(33,757,401)
Tree Impact Fund	1,544,960	201,000	144,000	57,000	-	1,601,960
Storm Drainage Impact Fund	9,810,192	1,124,180	2,936,500	(1,812,320)	-	7,997,872
Fleet & Equipment Acquisition Fund	1,439,356	2,333,396	2,333,396	-	-	1,439,356
<b>Total Capital Funds</b>	<b>56,682,102</b>	<b>12,445,276</b>	<b>50,834,358</b>	<b>(38,389,082)</b>	<b>-</b>	<b>18,293,020</b>
Water Fund	135,757,881	31,285,800	64,980,284	(33,694,484)	-	102,063,396
Wastewater Fund	39,664,440	12,124,000	9,048,975	3,075,025	-	42,739,465
Storm Drainage Operating Fund	1,166,791	1,959,809	6,752,778	(4,792,969)	-	(3,626,178)
Airport Fund	187,127	491,545	535,390	(43,845)	-	143,282
<b>Total Enterprise Funds</b>	<b>176,776,239</b>	<b>45,861,154</b>	<b>81,317,428</b>	<b>(35,456,274)</b>	<b>-</b>	<b>141,319,965</b>
<b>Totals</b>	<b>317,228,284</b>	<b>134,610,127</b>	<b>218,094,798</b>	<b>(83,484,671)</b>	<b>(3,328,546)</b>	<b>230,415,068</b>



# General Fund Summary

General Fund Beginning Balance	\$20,949,866
General Fund Revenues	\$63,952,197
General Fund Operating & Debt Expenditures	\$60,533,556
Transfers Out	\$9,144,092
Ending Fund Balance	\$15,224,415
Non-spendable Fund Balance	\$3,328,546
<b>Budget Spendable Fund Balance</b>	<b>\$11,895,869</b>
<b>Forecast Spendable Fund Balance (includes 7.5% Turnback)</b>	<b>\$16,159,926</b>

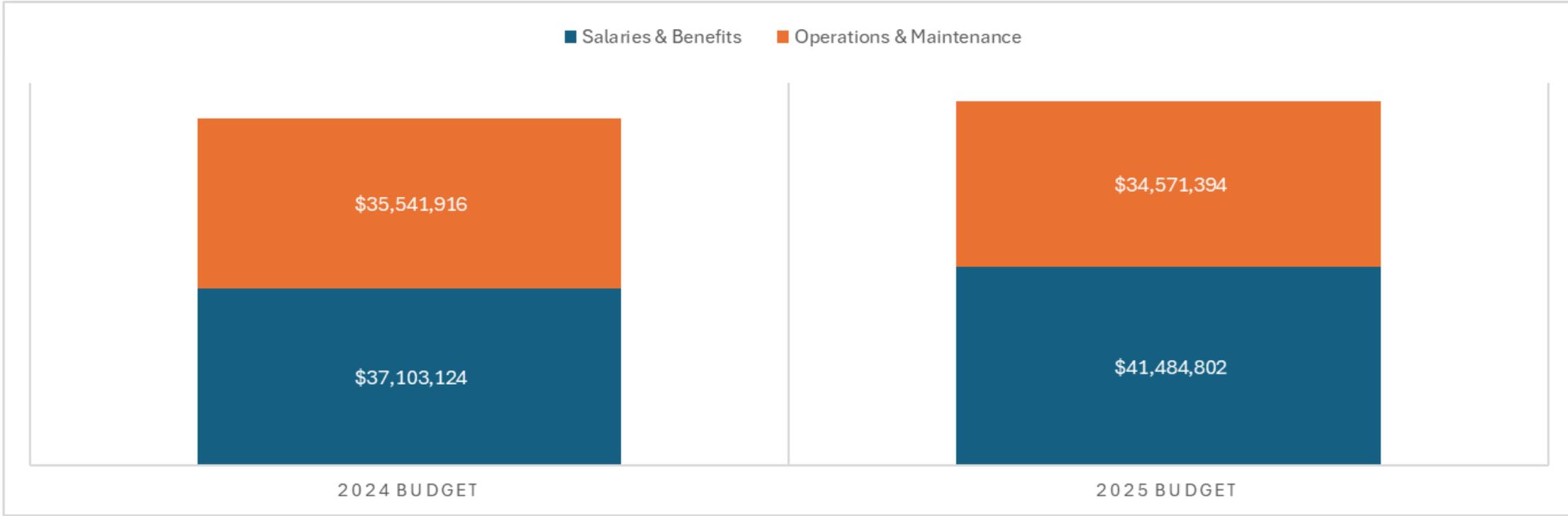


# Revenue Projections

- **Sales Tax 10%**
- **Property Tax 3%**
- **Use Tax 10%**
- **Recreation Fees 18%**
- **Building Permits 10%**
- **Utility impact fees are reduced to current rates**
- **Utility rate charges are reduced to current rates**



# Townwide Operating Expenditures



Expenditure Type	2024 Budget	2025 Budget	Change (\$)	Change (%)
Salaries & Benefits	\$ 37,103,124	\$ 41,484,802	\$ 4,381,678	12%
Operations & Maintenance	\$ 35,541,916	\$ 34,571,394	\$ (970,522)	-3%
<b>Expenditures Total</b>	<b>\$ 72,645,040</b>	<b>\$ 76,056,196</b>	<b>\$ 3,411,156</b>	<b>5%</b>
<b>Positions</b>	<b>322</b>	<b>346</b>	<b>23.9*</b>	<b>7%</b>

\*Adding 14 new FT positions & 9.9 FTE



# Community Priorities - Summarized

- Managing growth to make Erie even better, not just bigger
- Promoting a prosperous economy in which everyone can thrive
- Ensuring a safe, healthy, inclusive environment in which to live, learn, work, and play
- Providing high quality amenities and fostering more sustainable operations
- Being efficient, effective, and fiscally responsible



## Managing growth to make Erie even better, not just bigger

- Elevate Erie/Comprehensive Plan implementation
- New Water Treatment Facility - \$19 million
- Northern Integrated Supply [Water] Project - \$6.5 million
- Zone 2 & 3 Water Storage Tanks - \$6.5 million
- Page Property Open Space & Affordable Housing - \$3.7 million
- CLR Austin to Erie Parkway street improvements - \$2.6 million
- Town Center North Roundabout - \$1.5 million
- Development Review Engineer position - \$102,085

## Promoting a prosperous economy in which everyone can thrive

- Makerspace at Schofield Farms- \$1.2 million
- Affordable Housing Incentives - \$500,000
- Affordable Housing Planner - \$102,085
- Economic Development Incentives - \$100,000



## Ensuring a safe, healthy, inclusive environment in which to live, learn, work, and play

- **Police Department facility expansion** - \$35.5 million
- **Victim's Advocate position** - \$94,962
- **Dedicated IT Support position for Police Department** - \$75,348
- **Additional K-9 Unit** - \$20,000
- **Additional Police Drone** - \$12,400

## Providing high quality amenities and fostering more sustainable operations

- **Coal Creek Reach 2 & 4 storm water control and trail** - \$2.9 million
- **Sunset Area Plan** - \$1.97 million
- **Solar power at Water Treatment Facility** - \$1 million
- **Facility Energy Performance enhancements** - \$900,000
- **Open Space Trail Connectors** - \$240,000
- **Erie Community Center Improvements**- \$86,360
- **Electric Charging Stations**- \$50,000



## Being efficient, effective, and fiscally responsible

- Funding numerous capital projects, programs, and positions while maintaining healthy reserves\* Council can draw on if unanticipated opportunities or issues arise
- Streets Maintenance Funding - \$4.5 Million
- Transportation Grant Funding – \$2.4 million
- Pending Grant Funding:
  - Coal Creek Reach 2 & 4 - \$4.5 million
  - Solar at Water Reclamation Facility - \$1.0 million
  - Affordable Housing Planner - \$83,439
- Funding 14 new positions, all of which the senior leadership team collaboratively vetted to maintain high service levels and strategically focus on the Town’s highest priority needs

\*General Fund reserves of \$16M to \$20M (25% of expenditures) and CIP reserves of \$12M to \$23M (exceeding previous \$7.5 million set aside by \$5M to \$15M in all years of 5-year forecast)

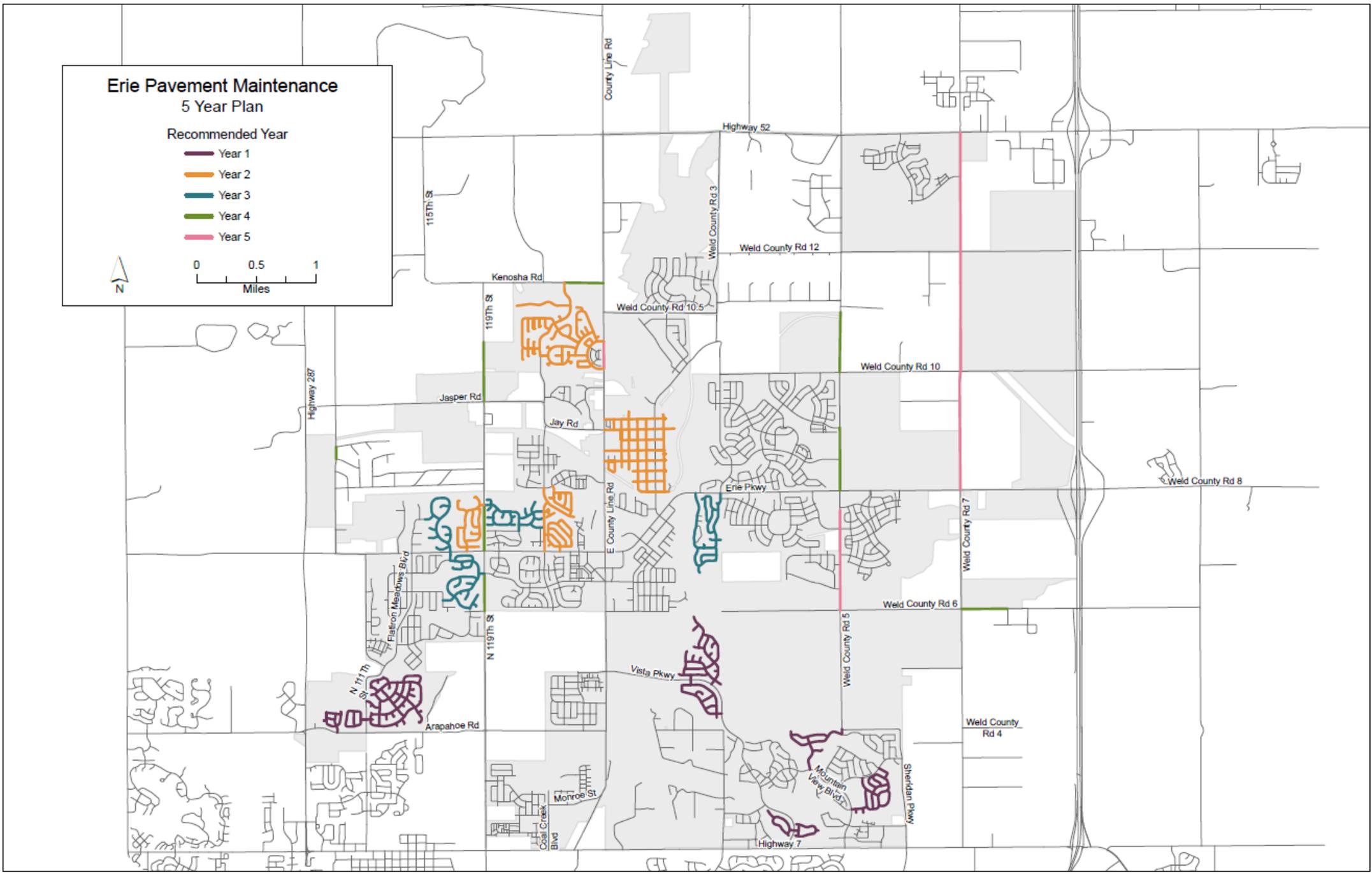


### Erie Pavement Maintenance 5 Year Plan

Recommended Year

- Year 1
- Year 2
- Year 3
- Year 4
- Year 5

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# 2025 New Positions



Job Title	Department	Proposed Start Date	Total (Salary + Benefits)
Development Review Engineer	Public Works	03/3/2025	\$105,147.38
Administrative Coordinator	Public Works	03/3/2025	\$77,609.46
Desktop Support Technician	Information Technology	03/3/2025	\$77,609.46
Facilities Project Manager	Public Works	03/1/2025	\$98,454.71
Communication Specialist	Communications & Community Engagement	03/3/2025	\$77,616.70
Fleet Procurement Specialist	Utilities	03/3/2025	\$97,811.21
Affordable Housing Planner - Grant Funded	Planning & Development	03/3/2025	\$83,438.64
Deputy Finance Director	Finance	03/3/2025	\$162,273.09
Victim's Advocate	Public Safety	03/3/2025	\$97,811.21
Town Attorney	Administration	05/1/2025	\$215,101.21
Assistant Town Attorney	Administration	05/1/2025	\$144,804.04
Legal Administrative Assistant	Administration	05/1/2025	\$75,494.49
Utilities Project Manager	Utilities	03/3/2025	\$97,811.21
Utilities Engineer	Public Works	03/3/2025	\$105,147.38
			<b>\$1,516,130.19</b>

Requested Positions not moving forward in 2025:

- Facilities Maintenance Technician II
- Streets/ O&M Manager
- Streets Maintenance Technician II
- Administrative Assistant for Facilities/ Streets
- Police Officer
- Police Commander
- Code Enforcement Officer
- Custodian
- Policy Assistant to Town Manager

Fund	Salary Total	Benefits Total	Total per Fund
100 - General Fund	\$1,031,646.70	\$288,861.08	\$1,320,507.78
500 - Water Fund	\$76,415.01	\$21,396.20	\$97,811.21
510 - Wastewater Fund	\$76,415.01	\$21,396.20	\$97,811.21



# 2025 Personnel and Benefits Information

- Comprehensive Market Review
  - 3% market increase (4% for PD Sworn) and 3% merit increase
  - 16 Position types regraded
- Family Care Support for Staff
  - Town Night on the Town – Use of Existing Programs and Resources
  - Lifestyle Spending Accounts - \$250,000
  - Partnership with Kindercare to provide 10% discounts to staff - \$5,000
- Shift to Kaiser Permanente as Health Insurance Provider
  - Savings of \$863,000 in 2025

# 2025 Reduced Operation Items

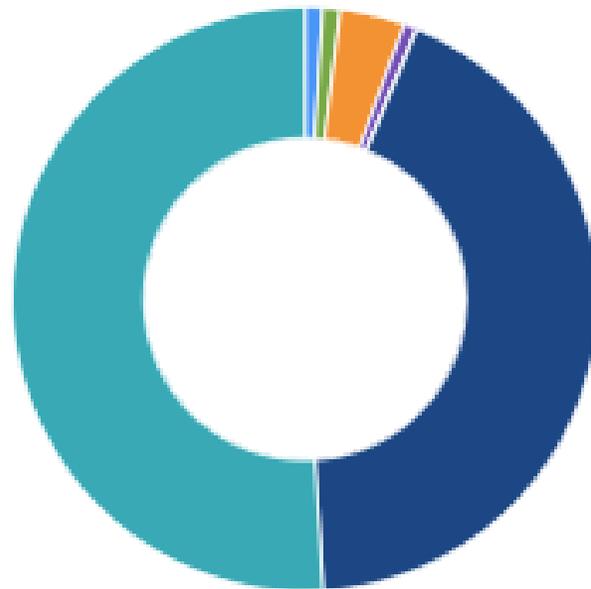
- Finance reviewed historical spend across multiple operations accounts and provided suggestions to departments to review in detail budgets that were over-budgeted year-over-year. This resulted in these and other reductions in the 2025 budget that make a significant impact:
  - Planning & Development Incentives at Cheeseman reduced by \$2M
  - Economic Development Incentives reduced by \$400K
  - Environmental Services Consultation Services reduced by \$225K
  - Other operating reductions (i.e. clothing & uniforms, office supplies, printing & copy services, etc.) of over \$150K



# 2025 Reduced/Delayed Capital Items

- **General Fund Delayed Projects** (from 2025 to 2026):
  - Colliers Parkway Corridor (\$380K)
  - Meller/Lombardi Corridor (\$244K)
  - Recycling Center (\$50K)
- **General Fund Unfunded Projects:**
  - Pierce St (\$10K)
- **Airport Fund Delayed Projects** (from 2025 to 2026):
  - Airport Property Acquisition (\$1M)
- **General Fund Reduced 2025 Projects:**
  - Facilities Energy Performance (\$2M)
  - Affordable Housing Fund (\$500K)\*
  - Office Remodeling (\$200K)
  - Traffic Calming (\$125K)
  - Traffic Mitigation (\$75K)
  - Traffic Signal Improvements (\$52.5K)
  - Electric Vehicles (\$50K)

# Capital Improvement Plan Summary



● Economic Development (1%)	\$1,200,000.00
● Environmental Services (1%)	\$1,215,000.00
● Parks & Recreation (4%)	\$4,417,591.22
● Planning & Development (1%)	\$875,000.00
● Police (0%)	\$50,905.72
● Public Works (43%)	\$53,155,919.04
● Utilities (51%)	\$63,314,759.53
<b>TOTAL</b>	<b>\$124,229,175.51</b>



# Capital Improvement Plan Summary

Capital Improvements Fund - 110		
Department	Project Description	2025 Proposed
Public Works	Street Maintenance Projects	\$ 4,500,000
Econ Dev	Makerspace	\$ 1,200,000
Trails & Natural Areas Fund - 210		
Department	Project Description	2025 Proposed
Parks & Rec	Sunset Area Plan	\$ 1,973,583
Transportation Impact Fund - 300		
Department	Project Description	2025 Proposed
Public Works	CLR - Austin to Erie Parkway	\$ 2,600,000
Public Works	Town Center - North Roundabout	\$ 1,457,394
Public Facilities Impact Fund - 310		
Department	Project Description	2025 Proposed
Public Works	Page Property	\$ 3,667,000
Police Facilities Impact Fund - 325		
Department	Project Description	2025 Proposed
Public Works	PD/Courts Expansion	\$ 35,518,368
Storm Drainage Impact Fund - 340		
Department	Project Description	2025 Proposed
Utilities	Coal Creek Reach 2 and 4	\$ 2,936,500



# Capital Improvement Plan Summary

Water Fund - 500		
Department	Project Description	2025 Proposed
Utilities	Water Treatment Facility - New	\$ 19,000,000
Utilities	NISP	\$ 6,500,000
Utilities	Zone 2 Storage Tank	\$ 5,129,816
Utilities	Boulder Creek Diversion Structure and Conveyance Pipeline	\$ 2,650,000
Utilities	Erie Lake Repairs	\$ 2,400,000
Utilities	Zone 3 WCR7 Waterline Improvements	\$ 2,159,625
Utilities	Zone 2 Transmission Main 1st Phase	\$ 1,953,150
Utilities	Windy Gap Firming Project	\$ 1,853,000
Utilities	Zone 3 Water Tank	\$ 1,400,000
Env Services	Solar at Lynn R Morgan WTF	\$ 1,000,000
Utilities	Filly Lake Well System Pipeline Improvements	\$ 1,000,000
Wastewater Fund - 510		
Department	Project Description	2025 Proposed
Utilities	Solar at NWRf	\$ 1,000,000
Storm Drainage Operating Fund - 520		
Department	Project Description	2025 Proposed
Utilities	Coal Creek Reach 2 and 4	\$ 1,576,079



# Water Fund Summary – No Change to Fees or Rates

<b>Water</b>	<b>2025 Forecast</b>	<b>2026 Forecast</b>	<b>2027 Forecast</b>	<b>2028 Forecast</b>	<b>2029 Forecast</b>
<b>Beginning FB</b>	\$ 89,251,310	\$ 48,993,953	\$ (156,652,854)	\$ (210,949,460)	\$ (227,041,954)
Revenues	\$ 31,285,800	\$ 32,224,374	\$ 33,191,105	\$ 34,186,838	\$ 35,212,444
Expenditures	\$ 71,543,157	\$ 237,871,181	\$ 87,487,711	\$ 50,279,333	\$ 61,105,982
Personnel	\$ 2,644,169	\$ 2,776,377	\$ 2,915,196	\$ 3,060,956	\$ 3,214,004
Operating	\$ 8,506,037	\$ 8,761,218	\$ 9,024,055	\$ 9,294,777	\$ 9,573,620
Capital and Debt	\$ 60,392,950	\$ 226,333,585	\$ 75,548,460	\$ 37,923,600	\$ 48,318,358
<b>Ending FB</b>	\$ 48,993,953	\$ (156,652,854)	\$ (210,949,460)	\$ (227,041,954)	\$ (252,935,492)

- Utility Rates and Fees remain at current levels
- Deficit beginning in 2025
- Includes all projects and debt issuance as planned
  - *The forecast cannot sustain debt and would likely limit any future issuance*



# Storm Drainage Fund Summary – No Change to Fees or Rates

<b>Storm Drainage Operating</b>	<b>2025 Forecast</b>	<b>2026 Forecast</b>	<b>2027 Forecast</b>	<b>2028 Forecast</b>	<b>2029 Forecast</b>
<b>Beginning FB</b>	\$ (1,750,773)	\$ (6,874,273)	\$ (14,910,553)	\$ (31,517,277)	\$ (37,946,968)
Revenues	\$ 1,959,809	\$ 2,018,603	\$ 2,079,161	\$ 2,141,536	\$ 2,205,782
Expenditures	\$ 7,083,308	\$ 10,054,884	\$ 18,685,885	\$ 8,571,228	\$ 4,681,700
Personnel	\$ 814,604	\$ 855,334	\$ 898,101	\$ 943,006	\$ 990,156
Operating	\$ 1,632,670	\$ 1,681,650	\$ 1,732,099	\$ 1,784,062	\$ 1,837,584
Capital	\$ 4,636,035	\$ 7,517,900	\$ 16,055,685	\$ 5,844,160	\$ 1,853,960
<b>Ending FB</b>	<b>\$ (6,874,273)</b>	<b>\$ (14,910,553)</b>	<b>\$ (31,517,277)</b>	<b>\$ (37,946,968)</b>	<b>\$ (40,422,886)</b>

- Utility Rates and Fees remain at current levels
- Deficit beginning in 2025
- Includes all projects and debt issuance as planned
  - *The forecast cannot sustain debt and would likely limit any future issuance*



# Water Fund Summary – As Recommended

<u>Water</u>	<u>2025 Forecast</u>	<u>2026 Forecast</u>	<u>2027 Forecast</u>	<u>2028 Forecast</u>	<u>2029 Forecast</u>
<b>Beginning FB</b>	\$ 89,251,310	\$ 125,112,786	\$ 36,377,559	\$ (9,787,410)	\$ 3,545,688
Revenues	\$ 107,404,632	\$ 149,135,954	\$ 41,322,743	\$ 63,612,430	\$ 56,256,609
Expenditures	\$ 71,543,156	\$ 237,871,181	\$ 87,487,711	\$ 50,279,333	\$ 61,105,982
Personnel	\$ 2,644,169	\$ 2,776,377	\$ 2,915,196	\$ 3,060,956	\$ 3,214,004
Operating	\$ 8,506,037	\$ 8,761,218	\$ 9,024,055	\$ 9,294,777	\$ 9,573,620
Capital and Debt	\$ 60,392,950	\$ 226,333,585	\$ 75,548,460	\$ 37,923,600	\$ 48,318,358
<b>Ending FB</b>	\$ 125,112,786	\$ 36,377,559	\$ (9,787,410)	\$ 3,545,688	\$ (1,303,685)

- Utility Rates and Fees as recommended in rate study in place January 1
- Deficit in 2027 due to project changes post-rate study and will be addressed in future forecasting and rate study
- Includes all projects and debt issuance as planned
- Grant funding for the WTF and other projects likely



# Storm Drainage Fund Summary – As Recommended

<u>Storm Drainage Operating</u>	<u>2025 Forecast</u>	<u>2026 Forecast</u>	<u>2027 Forecast</u>	<u>2028 Forecast</u>	<u>2029 Forecast</u>
<b>Beginning FB</b>	\$ (1,750,773)	\$ 1,340,681	\$ 5,702,490	\$ (9,300,926)	\$ (9,897,907)
Revenues	\$ 10,174,763	\$ 14,416,692	\$ 3,682,469	\$ 7,974,247	\$ 8,294,365
Expenditures	\$ 7,083,308	\$ 10,054,884	\$ 18,685,885	\$ 8,571,228	\$ 4,681,700
Personnel	\$ 814,604	\$ 855,334	\$ 898,101	\$ 943,006	\$ 990,156
Operating	\$ 1,632,670	\$ 1,681,650	\$ 1,732,099	\$ 1,784,062	\$ 1,837,584
Capital	\$ 4,636,035	\$ 7,517,900	\$ 16,055,685	\$ 5,844,160	\$ 1,853,960
<b>Ending FB</b>	\$ 1,340,681	\$ 5,702,490	\$ (9,300,926)	\$ (9,897,907)	\$ (6,285,242)

- Utility Rates and Fees in place January 1
- Deficit in 2027 will be addressed in future forecasting and rate study
- Includes all projects and debt issuance as planned
- Storm Drainage often uses grant funds and some future projects anticipate submitting for grant funding



# Water Fund Summary – Reduction Scenario

<b>Water</b>	<b>2025 Forecast</b>	<b>2026 Forecast</b>	<b>2027 Forecast</b>	<b>2028 Forecast</b>	<b>2029 Forecast</b>
<b>Beginning FB</b>	\$ 89,251,310	\$ 71,227,464	\$ 61,035	\$ 1,128,164	\$ 1,373,404
Revenues	\$ 31,285,800	\$ 32,224,374	\$ 33,191,105	\$ 34,186,838	\$ 35,212,444
Expenditures	\$ 49,309,646	\$ 103,390,803	\$ 32,123,976	\$ 33,941,598	\$ 33,470,423
Personnel	\$ 2,644,169	\$ 2,776,377	\$ 2,915,196	\$ 3,060,956	\$ 3,214,004
Operating	\$ 8,506,037	\$ 8,761,218	\$ 9,024,055	\$ 9,294,777	\$ 9,573,620
Capital and Debt	\$ 38,159,440	\$ 91,853,207	\$ 20,184,725	\$ 21,585,865	\$ 20,682,799
<b>Ending FB</b>	\$ 71,227,464	\$ 61,035	\$ 1,128,164	\$ 1,373,404	\$ 3,115,425

- Eliminates New Water Treatment Facility (2025-2029), the Lynn R Morgan Water Treatment Facility (LRMWTF) Plant 1 Filter System Update (2026), and the LRMWTF GAC Expansion (2029)
- Utility Rates and Fees remain at current levels
- Limits future development plans, as resources and supporting infrastructure are unfunded



# Storm Drainage Fund Summary – Reduction Scenario

<b>Storm Drainage Operating</b>	<b>2025 Forecast</b>	<b>2026 Forecast</b>	<b>2027 Forecast</b>	<b>2028 Forecast</b>	<b>2029 Forecast</b>
<b>Beginning FB</b>	\$ (1,750,773)	\$ (5,298,194)	\$ (7,961,474)	\$ (16,568,198)	\$ (18,997,889)
Revenues	\$ 1,959,809	\$ 2,018,603	\$ 2,079,161	\$ 2,141,536	\$ 2,205,782
Expenditures	\$ 5,507,229	\$ 4,681,884	\$ 10,685,885	\$ 4,571,228	\$ 4,681,700
Personnel	\$ 814,604	\$ 855,334	\$ 898,101	\$ 943,006	\$ 990,156
Operating	\$ 1,632,670	\$ 1,681,650	\$ 1,732,099	\$ 1,784,062	\$ 1,837,584
Capital	\$ 3,059,956	\$ 2,144,900	\$ 8,055,685	\$ 1,844,160	\$ 1,853,960
<b>Ending FB</b>	<b>\$ (5,298,194)</b>	<b>\$ (7,961,474)</b>	<b>\$ (16,568,198)</b>	<b>\$ (18,997,889)</b>	<b>\$ (21,473,807)</b>

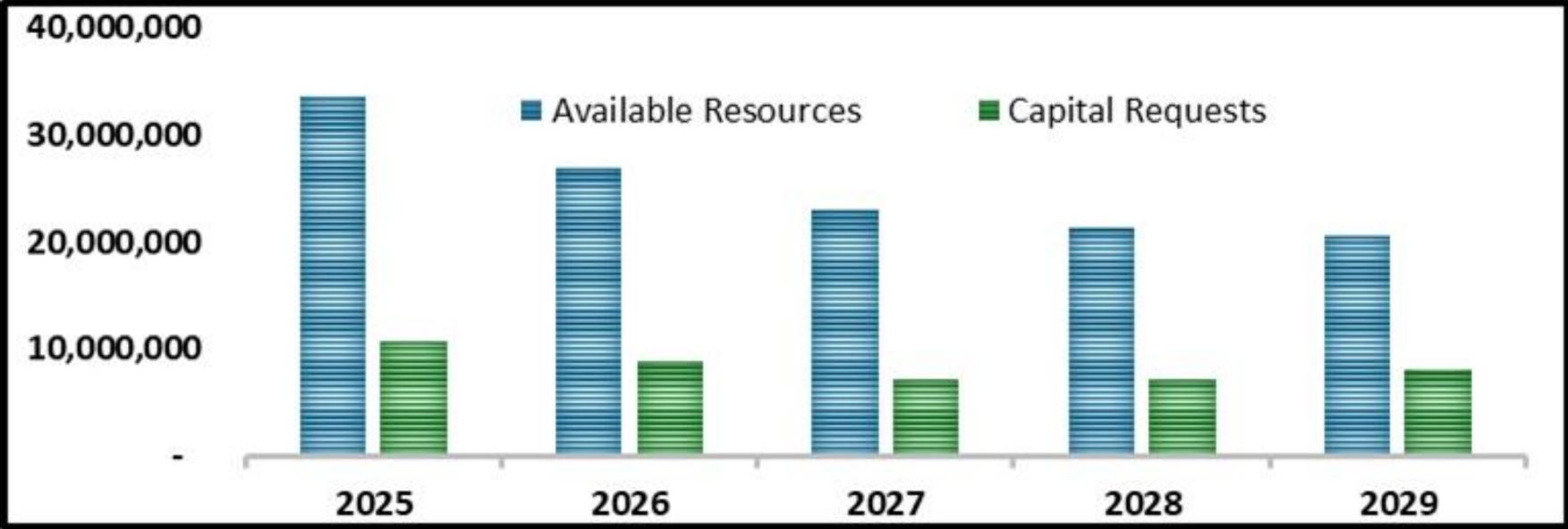
- Removes Coal Creek Reach 2 and 4 (2025-2026), Coal Creek Improvements (2027), and I-25 Drainage Improvements (2028)
- Utility Rates and Fees remain at current levels
- Limits future development plans, as resources and supporting infrastructure are unfunded

# General Fund Forecast

<b>General Fund</b>	<b>2025 Requests</b>	<b>2026 Forecast</b>	<b>2027 Forecast</b>	<b>2028 Forecast</b>	<b>2029 Forecast</b>
Beginning FB	20,949,866	19,488,472	19,889,112	21,294,448	23,076,245
Revenues	63,952,197	66,622,875	73,158,913	78,947,195	85,147,423
Debt	3,990,163	3,992,813	3,515,613	3,514,613	3,514,614
Operating Expenditures	56,854,089	61,329,104	66,203,204	71,514,363	77,304,270
7.5% Operating Turnback	(4,264,057)	(4,599,683)	(4,965,240)	(5,363,577)	(5,797,820)
Fleet Transfers	2,333,396	1,500,000	2,000,000	2,000,000	2,000,000
<b>Total Expenditures</b>	<b>58,913,591</b>	<b>62,222,234</b>	<b>66,753,577</b>	<b>71,665,398</b>	<b>77,021,064</b>
Ending FB	25,988,472	23,889,112	26,294,448	28,576,245	31,202,604
Restricted	3,328,546	3,328,546	3,328,546	3,328,546	3,328,546
Spendable FB before CIP	22,659,926	20,560,566	22,965,902	25,247,699	27,874,058
Transfer to CIP Fund	6,500,000	4,000,000	5,000,000	5,500,000	6,500,000
<b>Ending Spendable FB</b>	<b>16,159,926</b>	<b>16,560,566</b>	<b>17,965,902</b>	<b>19,747,699</b>	<b>21,374,058</b>
Minimum FB	14,426,465	15,491,089	16,759,472	18,101,576	19,561,362
<b>Unassigned Fund Balance</b>	<b>1,733,460</b>	<b>1,069,477</b>	<b>1,206,430</b>	<b>1,646,123</b>	<b>1,812,696</b>



# General Government CIP Forecast



	2024 EOY Est.	2025 Requests	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast
CIP Beginning FB	-	27,000,000	22,844,795	17,956,437	15,768,599	14,140,619
General Fund Transfer	27,000,000	6,500,000	4,000,000	5,000,000	5,500,000	6,500,000
Capital Requests	-	10,655,205	8,888,358	7,187,838	7,127,980	8,110,463
Total Capital	-	10,655,205	8,888,358	7,187,838	7,127,980	8,110,463
CIP Ending FB	27,000,000	22,844,795	17,956,437	15,768,599	14,140,619	12,530,156



# Looking Forward to the 2026 Budget Process

- **Budgeting for Resiliency**

- Begin engaging departments on identifying and developing performance measures
- Align budget requests to community priorities with scorecard review
- Meeting more frequently with departments to review current year spending trends to inform strategic budgeting for future years
- Develop more refined department-level estimates for current year spending
- Continued refinement of revenue assumptions based on year-over-year trends



# Upcoming Dates & Next Steps

Dec. 10

- 2nd Supplemental,  
Tax Levy Council &  
URA Meeting



# Questions & Discussion